

Grow Connect Sustain



TOWN OF INNISFIL
Approved Budget
2017-2018



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2017 & 2018 Approved Tax Rate Operating Budget Operating Budget by Department

| | 2016 Approved Budget | 2017 Proposed Budget | Year to Year \$ Change | Year to Year % Change | 2018 Staff Proposed Budget | Year to Year \$ Change | Year to Year % Change |
|---|----------------------------|----------------------------|------------------------------|-----------------------------|----------------------------------|------------------------------|-----------------------------|
| Customer Service, Communications, CAO Office | 1,592,497 | 1,677,960 | 85,463 | 5.37% | 1,821,259 | 143,299 | 8.54% |
| Community Development Standards Branch | 234,511 | 249,483 | 14,972 | 6.38% | 211,064 | -38,419 | (15.40%) |
| Economic & Community Development | 688,273 | 807,334 | 119,061 | 17.30% | 848,214 | 40,880 | 5.06% |
| Engineering Services | 273,484 | 145,879 | (127,605) | (46.66%) | 184,749 | 38,870 | 26.65% |
| Finance | 1,109,263 | 1,343,647 | 234,384 | 21.13% | 1,449,157 | 105,510 | 7.85% |
| Fire | 4,117,064 | 4,539,444 | 422,380 | 10.26% | 5,392,879 | 853,435 | 18.80% |
| Human Resources | 543,847 | 628,344 | 84,497 | 15.54% | 690,993 | 62,649 | 9.97% |
| Information Technology | 854,777 | 989,189 | 134,412 | 15.72% | 1,096,990 | 107,801 | 10.90% |
| Legal & Clerk Services | 1,558,911 | 1,619,137 | 60,226 | 3.86% | 1,665,222 | 46,085 | 2.85% |
| Operations | 9,588,604 | 9,841,469 | 252,865 | 2.64% | 10,462,846 | 621,377 | 6.31% |
| Land Use Planning | 509,412 | 429,664 | (79,748) | (15.65%) | 450,552 | 20,888 | 4.86% |
| Corporate and Other | (863,608) | (1,065,189) | (201,581) | 23.34% | (1,028,087) | 37,102 | (3.48%) |
| Library | 3,080,349 | 3,237,891 | 157,542 | 5.11% | 3,354,199 | 116,308 | 3.59% |
| Conservation Authorities | 411,751 | 426,442 | 14,691 | 3.57% | 441,301 | 14,859 | 3.48% |
| Total Town Operating (Excluding Police & Capital Levy) | 23,699,135 | 24,870,694 | 1,171,559 | 4.94% | 27,041,338 | 2,170,644 | 8.73% |
| Add: | | | | | | | |
| BWG/Innisfil Police Service Board | 9,042,534 | 9,222,033 | 179,499 | 1.99% | 9,790,823 | 568,790 | 6.17% |
| Capital Levy | 3,670,000 | 4,495,000 | 825,000 | 22.48% | 5,515,000 | 1,020,000 | 22.69% |
| Total Operating Levy Requirement | 36,411,669 | 38,587,727 | 2,176,058 | 5.98% | 42,347,161 | 3,759,434 | 9.74% |

2017 & 2018 Approved Tax Rate Operating Budget

Operating Budget by Revenue & Expenditures

| | 2016 Approved Budget | Proposed Budget | 2017 Year to Year \$ Change | Year to Year % Change | Proposed Budget | 2018 Year to Year \$ Change | Year to Year % Change |
|---|----------------------------|---------------------|-----------------------------------|--------------------------|---------------------|-----------------------------------|--------------------------|
| Property Taxation | (735,671) | (1,092,233) | (356,562) | 48.47% | (1,098,884) | (6,651) | 0.61% |
| Registration & Facility Fees | (1,840,400) | (2,025,300) | (184,900) | 10.05% | (2,037,575) | (12,275) | 0.61% |
| Permits & Other Development Fees | (2,587,316) | (2,745,110) | (157,794) | 6.10% | (2,751,610) | (6,500) | 0.24% |
| User Fees, Licences and Fines | (715,544) | (817,423) | (101,879) | 14.24% | (868,830) | (51,407) | 6.29% |
| Penalties & Interest | (920,000) | (955,000) | (35,000) | 3.80% | (955,000) | - | 0.00% |
| Interest & Dividends | (542,500) | (230,000) | 312,500 | (57.60%) | (230,000) | - | 0.00% |
| OLG Slot Machine | (4,900,000) | (4,900,000) | - | 0.00% | (4,900,000) | - | 0.00% |
| Recoveries & Local Improvements | (3,005,458) | (3,517,610) | (512,152) | 17.04% | (3,590,842) | (73,232) | 2.08% |
| Other | (424,518) | (520,081) | (95,563) | 22.51% | (528,498) | (8,417) | 1.62% |
| Transfer from Reserve & Reserve Funds | (3,911,884) | (4,076,813) | (164,929) | 4.22% | (4,263,429) | (186,616) | 4.58% |
| Total Revenue | (19,583,291) | (20,879,570) | (1,296,279) | 6.62% | (21,224,668) | (345,098) | 1.65% |
| Wages & Benefits | 18,235,168 | 19,801,875 | 1,566,707 | 8.59% | 21,583,168 | 1,781,293 | 9.00% |
| Materials & Supplies | 6,219,317 | 6,526,931 | 307,614 | 4.95% | 6,897,875 | 370,944 | 5.68% |
| Utilities | 2,123,744 | 2,347,279 | 223,535 | 10.53% | 2,499,591 | 152,312 | 6.49% |
| Contracted Services | 2,043,156 | 1,547,440 | (495,716) | (24.26%) | 1,579,339 | 31,899 | 2.06% |
| Rents & Financial | 42,050 | 21,695 | (20,355) | (48.41%) | 24,810 | 3,115 | 14.36% |
| Long term debt - Principal & Interest | 4,936,199 | 4,993,478 | 57,279 | 1.16% | 4,916,299 | (77,179) | (1.55%) |
| Transfer to Reserve & Reserve Funds | 7,517,674 | 7,527,209 | 9,535 | 0.13% | 7,745,542 | 218,333 | 2.90% |
| Conservation Authorities, Local Boards & Grants | 3,602,220 | 3,774,337 | 172,117 | 4.78% | 3,905,504 | 131,167 | 3.48% |
| Internal Recoveries/Transfers | (1,437,102) | (789,980) | 647,122 | (45.03%) | (886,122) | (96,142) | 12.17% |
| Total Expenditures | 43,282,426 | 45,750,264 | 2,467,838 | 5.70% | 48,266,006 | 2,515,742 | 5.50% |
| Total Town Operating (Excluding Police & Capital Levy) | 23,699,135 | 24,870,694 | 1,171,559 | 4.94% | 27,041,338 | 2,170,644 | 8.73% |
| Add: | | | | | | | |
| BWG/Innisfil Police Service Board | 9,042,534 | 9,222,033 | 179,499 | 1.99% | 9,790,823 | 568,790 | 6.17% |
| Capital Levy | 3,670,000 | 4,495,000 | 825,000 | 22.48% | 5,515,000 | 1,020,000 | 22.69% |
| Total Operating Levy Requirement | 36,411,669 | 38,587,727 | 2,176,058 | 5.98% | 42,347,161 | 3,759,434 | 9.74% |

CUSTOMER SERVICE, COMMUNICATIONS & CAO OFFICE

Service Commitment Plan & Operating Budget

Overview

Customer Service is the first point of contact for the Town, acting as a liaison between our stakeholders and the municipal corporation. **Communications Services** fosters a two-way interaction between the Town and its various stakeholders to raise awareness on supporting issues affecting our local community. Internal communications is also a key focus; delivering leading initiatives to employees as well as departmental guidelines for public correspondence. **The CAO Office** exercises “general control and management of the affairs of the municipality for the purpose of ensuring the efficient and effective operation of the municipality” (*Municipal Act, 2001, s. 229*). In addition, the CAO Office facilitates economic, social, and environmental leadership, innovative and strategic focus, business analysis, and accountable while ensuring transparent operations.

What We Do

The Customer Service, Communications & the CAO Office support internal and external stakeholders in helping the Town fulfil its goals under Inspiring Innisfil 2020.

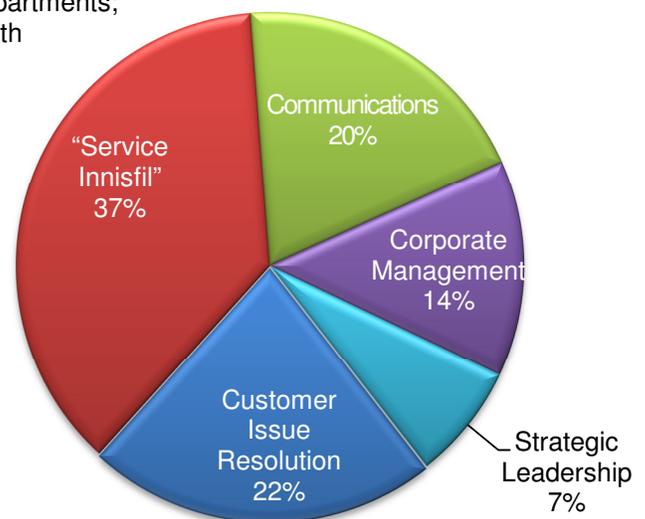
Customer Issue Resolution: Ensuring timely, hassle-free issue resolution including logging issues/complaints, seeking resolutions with applicable departments; providing regular updates to customer; closing the loop with customers and Council Members; debriefing learning and identifying systematic issues for organization wide improvement.

“Service Innisfil”: Provide friendly, personal, "one-stop-shopping" for multiple Town services; including providing an additional channel for providing corporate messaging and receiving client feedback, as well as facilitating revenue collection.

Communications: Includes delivering services related to issue and crisis management; media relations; e-channel management; graphic design and video; social media management; and internal communications and training.

Corporate Management: Ensuring the Town's efficient and effective operation while providing high quality, value added services to the Town's stakeholders, which includes leadership and support in policy review and development; operational, capital and staff planning; council support; fiscal responsibility; service evaluations and reviews; ensuring accountable and transparent processes; and general effective management across all municipal departments.

Strategic Leadership: Developing strong internal and external relationships to ensure strategic plan objectives are achieved on time and on budget. Includes focusing on innovation to achieve meaningful outcomes for our community and the organization; strengthening external partnerships and relationships; ensuring resources are mobilized to achieve strategic objectives; embedding double-loop learning organization wide; leading comprehensive community and corporate strategic planning.



Staff Complement

| | Approved | | | | |
|----------------|----------|-------|-------|-------|-------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 14.50 | 14.50 | 13.00 | 13.00 | 14.00 |
| Non-Permanent | - | 1.00 | 0.46 | 0.46 | 0.49 |
| Co-op Students | 0.17 | 0.33 | - | - | - |
| Total | 14.67 | 15.83 | 13.46 | 13.46 | 14.49 |

Budget Displayed by Revenues & Expenditures

| | 2016 Approved Budget | 2017 Approved Budget | Year to Year \$ Change | Year to Year % Change | 2018 Approved Budget | Year to Year \$ Change | Year to Year % Change | Note |
|---------------------------------------|----------------------------|----------------------------|---------------------------|--------------------------|----------------------------|---------------------------|--------------------------|------|
| CAO | | | | | | | | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 662,206 | 680,915 | 18,709 | 2.83% | 701,243 | 20,328 | 2.99% | (1) |
| Materials & Supplies | 60,315 | 85,635 | 25,320 | 41.98% | 87,935 | 2,300 | 2.69% | (2) |
| Utilities | 4,500 | 3,320 | (1,180) | (26.22%) | 3,320 | - | 0.00% | |
| Contracted Services | 30,000 | 30,000 | - | 0.00% | 30,000 | - | 0.00% | |
| Internal Recoveries/Transfers | (50,000) | - | 50,000 | (100.00%) | - | - | 0.00% | (3) |
| Total Expenditures | 707,021 | 799,870 | 92,849 | 13.13% | 822,498 | 22,628 | 2.83% | |
| Total CAO | 707,021 | 799,870 | 92,849 | 13.13% | 822,498 | 22,628 | 2.83% | |
| Communications | | | | | | | | |
| Revenue | | | | | | | | |
| Recoveries & Local Improvements | - | (5,000) | (5,000) | 100.00% | (5,000) | - | 0.00% | |
| Transfer from Reserve & Reserve Funds | (8,000) | - | 8,000 | (100.00%) | - | - | 0.00% | |
| Total Revenue | (8,000) | (5,000) | 3,000 | (37.50%) | (5,000) | - | 0.00% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 210,872 | 214,686 | 3,814 | 1.81% | 289,379 | 74,693 | 34.79% | (10) |
| Materials & Supplies | 150,403 | 132,410 | (17,993) | (11.96%) | 138,975 | 6,565 | 4.96% | (4) |
| Utilities | 2,200 | 1,500 | (700) | (31.82%) | 2,133 | 633 | 42.20% | |
| Contracted Services | 48,650 | 36,400 | (12,250) | (25.18%) | 41,400 | 5,000 | 13.74% | (5) |
| Internal Recoveries/Transfers | (46,650) | (10,900) | 35,750 | (76.63%) | (10,900) | - | 0.00% | (6) |
| Total Expenditures | 365,475 | 374,096 | 8,621 | 2.36% | 460,987 | 86,891 | 23.23% | |
| Total Communications | 357,475 | 369,096 | 11,621 | 3.25% | 455,987 | 86,891 | 23.54% | |

| | 2016 Approved Budget | 2017 Approved Budget | 2017 Year to Year \$ Change | 2017 Year to Year % Change | 2018 Approved Budget | 2018 Year to Year \$ Change | 2018 Year to Year % Change | Note |
|--|----------------------------|----------------------------|-----------------------------------|----------------------------------|----------------------------|-----------------------------------|----------------------------------|------|
| Customer Service | | | | | | | | |
| Revenue | | | | | | | | |
| User Fees, Licences and Fines | (9,350) | (11,150) | (1,800) | 19.25% | (12,150) | (1,000) | 8.97% | |
| Recoveries & Local Improvements | - | (54,000) | (54,000) | 100.00% | (54,000) | - | 0.00% | (7) |
| Total Revenue | (9,350) | (65,150) | (55,800) | 596.79% | (66,150) | (1,000) | 1.53% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 556,005 | 558,873 | 2,868 | 0.52% | 572,703 | 13,830 | 2.47% | (1) |
| Materials & Supplies | 9,121 | 10,071 | 950 | 10.42% | 28,021 | 17,950 | 178.23% | (8) |
| Utilities | 1,975 | 2,025 | 50 | 2.53% | 2,025 | - | 0.00% | |
| Contracted Services | - | 750 | 750 | 0.00% | 750 | - | 0.00% | |
| Rents & Financial | 24,250 | 2,425 | (21,825) | (90.00%) | 5,425 | 3,000 | 123.71% | (9) |
| Internal Recoveries/Transfers | (54,000) | - | 54,000 | (100.00%) | - | - | 0.00% | (7) |
| Total Expenditures | 537,351 | 574,144 | 36,793 | 6.85% | 608,924 | 34,780 | 6.06% | |
| Total Customer Service | 528,001 | 508,994 | (19,007) | (3.60%) | 542,774 | 33,780 | 6.64% | |
| Total Customer Service, Communications, CAO | 1,592,497 | 1,677,960 | 85,463 | 5.37% | 1,821,259 | 143,299 | 8.54% | |

Note Explanation of Change

- (1) COLA, salary grid progressions and related group & statutory benefits.
- (2) Increase in 2017 for implementation of Strategic Project initiatives.
- (3) Reduction in 2017 of recovery from InnServices for Strategic Advisor position.
- (4) Decrease printing costs in 2017 related to InnServices.
- (5) Decrease external consulting service costs in 2017 related to InnServices.
- (6) A decrease in printing and consulting costs for InnServices is resulting in a decrease for the related recoveries.
- (7) Reallocation of InnServices Utilities Inc. recoveries from internal to external.
- (8) Increase in 2018 due to Customer Satisfaction Survey to take place.
- (9) Decrease due to the reallocation of recreation program credit card transactions fees to Economic & Community Development.
- (10) Addition of 2018 approved service level change for a full time a Communications Coordinator

Performance Metrics

Website performance improvement:

Website visitor usage will be tracked through Google Analytics, looking for improvement in the number of successful page visits, and effectiveness of the search function.

Social Media engagement:

Number of followers, likes, shares, re-tweets and other metrics associated with effective social media content that has reached the right audience.

Customer Service Indicators:

- % of calls live answer instead of auto attendant
- Average time to answer call (seconds)
- MOAR cases closed within 3 Days*
- MOAR cases closed within 5 Days* (includes 3 Day %)

COMMUNITY DEVELOPMENT STANDARDS BRANCH

Service Commitment Plan & Operating Budget

Overview

The Community Development Standards Branch (CDSB) provides cross functional leadership, administration, and enforcement of the Building Code Act, the Ontario Building Code, the Provincial Offences Act, and the Town’s group of community focused by-laws. CDSB staff are involved in a variety of professional provincial associations and have established, lead, or actively participate in several community focus groups and committees aimed at ensuring the Town achieves customer service excellence that is in line with our corporate goals.

What We Do

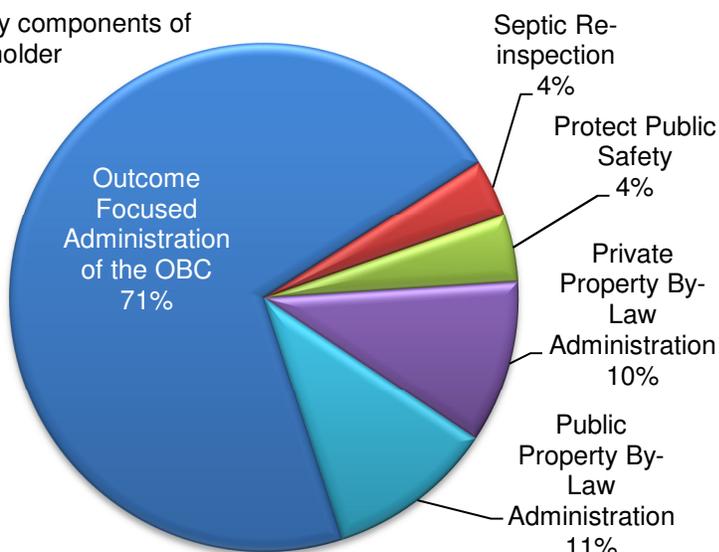
Outcome Focused Administration of the Ontario Building Code (OBC): Primary components of this service include: stakeholder engagement, applicable law consultation, permit intake and plan review, conducting inspections, issuing occupancy permits as well as finalizing the appropriate documentation for records integrity and reporting out to various government/regulatory agencies.

Administer Septic Re-inspection Program: Primary components of this service include: stakeholder identification, stakeholder engagement, inspection services, issuing property clearances, and ongoing program administration.

Protect Public Safety: This service is a core component of all the services provided in the department and includes: complaint intake, public education, complaint investigation and undertaking enforcement measures when required.

Private Property By-Law Administration: Primary components of this service are: complaint tracking, public education, complaint investigation, and undertaking enforcement measures when required (Property Standards, Lot Maintenance, Zoning, Licensing).

Public Property By-Law Administration: Primary components of this service are: complaint tracking, public education, complaint investigation, and undertaking enforcement measures when required (Roads By-Law, Noise By-Law, Parks By-Law, Parking By-Law).



Staff Complement

| | Approved | | | | |
|----------------|--------------|--------------|--------------|--------------|--------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 17.00 | 19.00 | 20.00 | 20.00 | 20.00 |
| Non-Permanent | 1.66 | - | - | - | - |
| Co-op Students | 1.51 | - | 2.00 | 3.35 | 3.35 |
| Total | 20.17 | 19.00 | 22.00 | 23.35 | 23.35 |

Budget Displayed by Revenues & Expenditures

| | 2016 | 2017 | | | 2018 | | | Note |
|---|------------------|------------------|------------------------|-----------------------|------------------|------------------------|-----------------------|------|
| | Approved Budget | Approved Budget | Year to Year \$ Change | Year to Year % Change | Approved Budget | Year to Year \$ Change | Year to Year % Change | |
| Community Development Standards Branch | | | | | | | | |
| Non-Building Code Related Services | | | | | | | | |
| Revenue | | | | | | | | |
| Permits & Other Development Fees | (1,500) | (10,250) | (8,750) | 583.33% | (10,250) | - | 0.00% | |
| User Fees, Licences and Fines | (139,120) | (164,900) | (25,780) | 18.53% | (170,900) | (6,000) | 3.64% | (1) |
| Recoveries & Local Improvements | (10,000) | (16,000) | (6,000) | 60.00% | (16,000) | - | 0.00% | |
| Other | (4,000) | (4,000) | - | 0.00% | (4,000) | - | 0.00% | |
| Total Revenue | (154,620) | (195,150) | (40,530) | 26.21% | (201,150) | (6,000) | 3.07% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 402,452 | 485,580 | 83,128 | 20.66% | 494,692 | 9,112 | 1.88% | (2) |
| Materials & Supplies | 43,298 | 56,746 | 13,448 | 31.06% | 56,828 | 82 | 0.14% | (3) |
| Utilities | 4,000 | 3,200 | (800) | (20.00%) | 3,400 | 200 | 6.25% | |
| Contracted Services | 103,200 | 80,000 | (23,200) | (22.48%) | 42,000 | (38,000) | (47.50%) | (4) |
| Rents & Financial | 2,500 | 3,000 | 500 | 20.00% | 3,000 | - | 0.00% | |
| Internal Recoveries/Transfers | (166,319) | (183,893) | (17,574) | 10.57% | (187,706) | (3,813) | 2.07% | (5) |
| Total Expenditures | 389,131 | 444,633 | 55,502 | 14.26% | 412,214 | (32,419) | (7.29%) | |
| Total Non-Building Code Related Services | 234,511 | 249,483 | 14,972 | 6.38% | 211,064 | (38,419) | (15.40%) | |

| | 2016 Approved Budget | 2017 Approved Budget | Year to Year \$ Change | Year to Year % Change | 2018 Approved Budget | Year to Year \$ Change | Year to Year % Change | Note |
|--|----------------------------|----------------------------|---------------------------|--------------------------|----------------------------|---------------------------|--------------------------|------|
| Building Code Related Services | | | | | | | | |
| Revenue | | | | | | | | |
| Permits & Other Development Fees | (2,359,686) | (2,501,435) | (141,749) | 6.01% | (2,501,435) | - | 0.00% | (6) |
| User Fees, Licences and Fines | (189,250) | (181,000) | 8,250 | (4.36%) | (181,000) | - | 0.00% | |
| Recoveries & Local Improvements | (5,100) | - | 5,100 | (100.00%) | - | - | 0.00% | |
| Total Revenue | (2,554,036) | (2,682,435) | (128,399) | 5.03% | (2,682,435) | - | 0.00% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 1,677,290 | 1,708,499 | 31,209 | 1.86% | 1,741,746 | 33,247 | 1.95% | (7) |
| Materials & Supplies | 144,041 | 149,216 | 5,175 | 3.59% | 149,365 | 149 | 0.10% | |
| Utilities | 16,000 | 15,600 | (400) | (2.50%) | 15,600 | - | 0.00% | |
| Contracted Services | 35,000 | 35,000 | - | 0.00% | 35,000 | - | 0.00% | |
| Internal Recoveries/Transfers | 485,071 | 669,012 | 183,941 | 37.92% | 681,019 | 12,007 | 1.79% | (8) |
| Total Expenditures | 2,357,402 | 2,577,327 | 219,925 | 9.33% | 2,622,730 | 45,403 | 176.16% | |
| Net Building Code Related Services Before Transfer to Reserve | (196,634) | (105,108) | 91,526 | (46.55%) | (59,705) | 45,403 | (4,319.65%) | |
| Transfer to Reserve & Reserve Funds | 196,634 | 105,108 | (91,526) | (46.55%) | 59,705 | (45,403) | (43.20%) | |
| Total Building Code Related Services | - | - | - | 0.00% | - | - | 0.00% | |
| Total Community Development Standards Branch | 234,511 | 249,483 | 14,972 | 6.38% | 211,064 | (38,419) | (15.40%) | |

Note: Explanation of Change

- (1) Reflects an anticipated increase of parking fines in 2017 based on 2016 actuals.
- (2) Increase in 2017 reflects an increase in co-op student rates along with COLA, salary grid progressions, related group & statutory benefits.
- (3) Increase related to fuel, uniform cleaning and other office administration.
- (4) Decrease in Animal Control costs as this service will be provided by Town staff instead of an external contractor.
- (5) Charge for non-building code staff time expended on activities related to fees collected by Building Code related services.
- (6) Anticipated increase in building permit activity.
- (7) COLA, salary grid progressions, related group & statutory benefits.
- (8) Charge for corporate overhead and staff time expended on activities related to fees collected by Building Code related services.

Performance Metrics

Individual Permit Accountability “Permit Life”:

Understanding that meeting mandated timelines outlined in the OBC is a basic requirement of the service the Town provides, CDSB commits to ensuring every permit issued is seen through to completion so that the Town will not face an open or abandoned permit problem in the future.

Bylaw Case resolution:

Remaining committed to a voluntary compliance first approach, CDSB commits to using our powers of enforcement when our powers of persuasion is not getting the job done.

Reduction in bylaw repeat offences:

Through effective use of communication and our powers, CDSB seeks to reduce repeat offences to eliminate problem areas within the Town.

ECONOMIC AND COMMUNITY DEVELOPMENT

Service Commitment Plan & Operating Budget

Overview

The Economic and Community Development team is responsible for developing, implementing and monitoring a comprehensive community economic development plan for the Town. This particular division delivers a business attraction and retention program that integrates a strategic marketing program which promotes the Town as both a business and tourist destination. This division is also responsible for the development and administration of community programs and special events related to sports, culture, recreation and leisure as well as the programming of community recreation facilities.

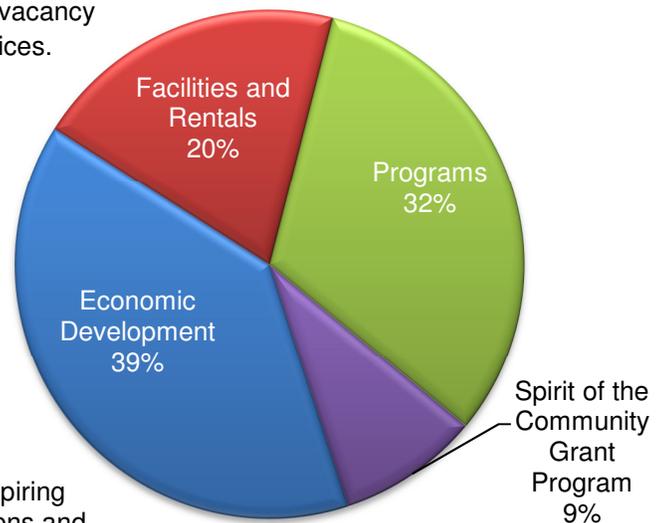
What We Do

Economic Development: Actively seek RFI's for investors through the Ministry of Economic Development and other sources. Provide a leadership role in attracting new retail and commercial land uses on Innisfil Beach Road, as well as other business districts to address current vacancy challenges. Provide Business Retention and Attraction Services. Support Tourism. Additionally, we are responsible for the Council appointed Economic Development Advisory Committee, Health Committee and the Innisfil Heights Land Owner Committee.

Facilities and Rentals: Facilitate all Town operated facility rentals and rental contracts. Work with local community groups to facilitate field, ice, and facility allocations.

Programs: Provide a variety of recreation, leisure, camp and special event program opportunities for the community.

Spirit of the Community Grant Program: Facilitate the Inspiring Innisfil Fund which provides grants to community organizations and individuals where the primary purpose is to enhance the quality of life of our residents, showcase Innisfil's diversity and appeal and / or make all local businesses excel.



Staff Complement

| | Approved | | | | |
|----------------|-------------|-------------|-------------|-------------|-------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 5.00 | 5.00 | 6.00 | 6.00 | 6.00 |
| Non-Permanent | - | - | - | 1.00 | 1.00 |
| Co-op Students | 2.93 | 2.93 | 2.93 | 2.98 | 2.98 |
| Total | 7.93 | 7.93 | 8.93 | 9.98 | 9.98 |

Budget Displayed by Revenues & Expenditures

| | 2016 Approved Budget | 2017 Approved Budget | 2017 Year to Year \$ Change | 2017 Year to Year % Change | 2018 Approved Budget | 2018 Year to Year \$ Change | 2018 Year to Year % Change | Note |
|---|----------------------------|----------------------------|-----------------------------------|----------------------------------|----------------------------|-----------------------------------|----------------------------------|------|
| Economic & Community Development | | | | | | | | |
| Economic Development | | | | | | | | |
| Revenue | | | | | | | | |
| Other | - | (25,000) | (25,000) | 0.00% | (37,500) | (12,500) | 50.00% | (1) |
| Total Revenue | - | (25,000) | (25,000) | 0.00% | (37,500) | (12,500) | 50.00% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 315,929 | 251,618 | (64,311) | (20.36%) | 264,258 | 12,640 | 5.02% | (2) |
| Materials & Supplies | 66,606 | 75,506 | 8,900 | 13.36% | 103,006 | 27,500 | 36.42% | (3) |
| Utilities | 1,000 | 1,500 | 500 | 50.00% | 1,500 | - | 0.00% | |
| Contracted Services | - | - | - | 0.00% | - | - | 0.00% | |
| Conservation Authorities, Local Boards & Grants | 17,000 | 17,000 | - | 0.00% | 17,000 | - | 0.00% | |
| Internal Recoveries/Transfers | (19,300) | (19,600) | (300) | 1.55% | (19,600) | - | 0.00% | |
| Total Expenditures | 381,235 | 326,024 | (55,211) | (14.48%) | 366,164 | 40,140 | 12.31% | |
| Total Economic Development | 381,235 | 301,024 | (80,211) | (21.04%) | 328,664 | 27,640 | 9.18% | |
| Community Development | | | | | | | | |
| Revenue | | | | | | | | |
| Registration & Facility Fees | (201,000) | (220,000) | (19,000) | 9.45% | (224,500) | (4,500) | 2.05% | (4) |
| Other | (3,000) | (19,500) | (16,500) | 550.00% | (19,500) | - | 0.00% | (5) |
| Total Revenue | (204,000) | (239,500) | (35,500) | 17.40% | (244,000) | (4,500) | 1.88% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 325,918 | 489,321 | 163,403 | 50.14% | 498,806 | 9,485 | 1.94% | (6) |
| Materials & Supplies | 39,220 | 92,584 | 53,364 | 136.06% | 97,189 | 4,605 | 4.97% | (7) |
| Utilities | 4,100 | 4,200 | 100 | 2.44% | 4,250 | 50 | 1.19% | |
| Contracted Services | 80,500 | 85,650 | 5,150 | 6.40% | 88,050 | 2,400 | 2.80% | |
| Rents & Financial | 3,000 | 3,750 | 750 | 25.00% | 3,850 | 100 | 2.67% | |
| Internal Recoveries/Transfers | 58,300 | 60,305 | 2,005 | 3.44% | 61,405 | 1,100 | 1.82% | |
| Total Expenditures | 511,038 | 735,810 | 224,772 | 43.98% | 753,550 | 17,740 | 2.41% | |
| Total Community Development | 307,038 | 496,310 | 189,272 | 61.64% | 509,550 | 13,240 | 2.67% | |

| | 2016 | 2017 | | | 2018 | | | Note |
|---|-----------------|-----------------|------------------------|-----------------------|-----------------|------------------------|-----------------------|------|
| | Approved Budget | Approved Budget | Year to Year \$ Change | Year to Year % Change | Approved Budget | Year to Year \$ Change | Year to Year % Change | |
| Grant Program | | | | | | | | |
| Revenue | | | | | | | | |
| Other | (160,000) | (160,000) | - | 0.00% | (160,000) | - | 0.00% | |
| Transfer from Reserve & Reserve Funds | (100,000) | (500,000) | (400,000) | 400.00% | (500,000) | - | 0.00% | (8) |
| Total Revenue | (260,000) | (660,000) | (400,000) | 153.85% | (660,000) | - | 0.00% | |
| Expenditures | | | | | | | | |
| Materials & Supplies | 260,000 | 670,000 | 410,000 | 157.69% | 670,000 | - | 0.00% | (8) |
| Total Expenditures | 260,000 | 670,000 | 410,000 | 157.69% | 670,000 | - | 0.00% | |
| Total Grant Program | - | 10,000 | 10,000 | | 10,000 | - | 0.00% | |
| Total Economic & Community Development | 688,273 | 807,334 | 119,061 | 17.30% | 848,214 | 40,880 | 5.06% | |

Note Explanation of Change

- (1) Increase in due-to grant funding from the County of Simcoe.
- (2) Decrease reflects the re-deployment of a position from Economic Development to Community Development.
- (3) Increase due to foreign development and business attraction initiatives.
- (4) Increase reflects increase of program offerings and increase in recreation / camp program registration.
- (5) Increase related to Canada Summer Job Grants.
- (6) Increase reflects the addition of a non-permanent position and the re-deployment of a position from Economic Development to Community Development; COLA, salary grid progressions, related group & statutory benefits.
- (7) Increase in 2017 reflects the reallocation of software annual maintenance and credit card fees from other departments.
- (8) Increase in 2017 reflects the adoption of the Community Improvement Program. In addition, \$10,000 in fee waiver requests to be funded from tax levy.

Performance Metrics

Offer Multiple Recreation Program Opportunities:

Offer 200 public recreation programs, capture 1500 participants. Complete a comprehensive "User Fee Model" review and make recommendations for cost efficiencies.

Camp Opportunities:

Register 350 children in Innisfil Camp programs.

Community Events:

Attend a minimum of 5 community based events.

Support Local Business:

Reach out and support 100 local businesses. Highlight available programs and services.

Spirit of the Community:

Plan and execute the Dinner & Auction, Mayor's Golf Tournament and recognition initiatives of slot revenues from the Ontario Lottery and Gaming Corporation (OLG) facility at Georgian Downs, operating the Inspiring Innisfil Fund and the Council Discretionary Fund, providing training and support for applicants and establishing and facilitating a Community Grant Review Committee to review Inspiring Innisfil Fund applications.

ENGINEERING SERVICES

Service Commitment Plan & Operating Budget

Overview

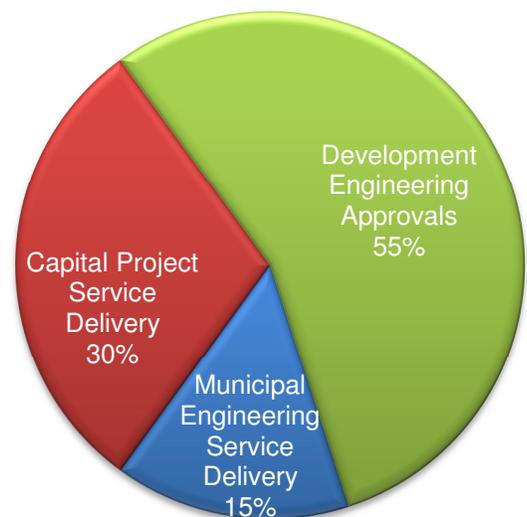
The Engineering Service Area is responsible for both capital and development engineering for the Town of Innisfil. Capital Engineering provides municipal capital engineering service delivery for the Town's infrastructure projects including but not limited to roads, culverts, bridges, storm water facilities, parks and buildings. Development Engineering provides municipal development engineering service delivery including engineering review and approval of planning applications, draft plan of subdivision/ condominium drawings and development infrastructure construction.

What We Do

Municipal Engineering Service Delivery: Municipal Consent, Operations Support, Building Support, Site Alteration, MOECC Review Program, Asset Management, Customer Inquiries and Corporate Strategic Projects.

Capital Project Service Delivery: Capital project programming and budgeting, design, permit approvals, tender award and construction administration/inspection.

Development Engineering Approvals: Engineering Review & Approval of Planning Applications and Draft Plan of Subdivision/Condominium Drawings, Engineering Preparation of Legal Agreements and Engineering Review & Approval of Development Infrastructure Construction.



Staff Complement

| | Approved | | | | |
|----------------|--------------|--------------|--------------|--------------|--------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 12.00 | 13.00 | 10.00 | 10.00 | 11.00 |
| Non-Permanent | 4.00 | 3.00 | 1.00 | 2.00 | 2.00 |
| Co-op Students | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Total | 18.00 | 18.00 | 13.00 | 14.00 | 15.00 |

Budget Displayed by Revenues & Expenditures

| | 2016 Approved Budget | 2017 Approved Budget | 2017 Year to Year \$ Change | 2017 Year to Year % Change | 2018 Approved Budget | 2018 Year to Year \$ Change | 2018 Year to Year % Change | Note |
|-----------------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------------|----------------------------|-----------------------------------|----------------------------------|------|
| Engineering Services | | | | | | | | |
| Revenue | | | | | | | | |
| User Fees, Licences and Fines | (3,100) | (1,400) | 1,700 | (54.84%) | (1,400) | - | 0.00% | |
| Recoveries & Local Improvements | (1,497,473) | (1,403,941) | 93,532 | (6.25%) | (1,440,148) | (36,207) | 2.58% | (1) |
| Total Revenue | (1,500,573) | (1,405,341) | 95,232 | (6.35%) | (1,441,548) | (36,207) | 2.58% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 1,498,190 | 1,631,791 | 133,601 | 8.92% | 1,748,890 | 117,099 | 7.18% | (2) |
| Materials & Supplies | 99,085 | 113,855 | 14,770 | 14.91% | 113,855 | - | 0.00% | (3) |
| Utilities | 15,000 | 12,600 | (2,400) | (16.00%) | 15,000 | 2,400 | 19.05% | |
| Contracted Services | 557,000 | 206,000 | (351,000) | (63.02%) | 211,000 | 5,000 | 2.43% | (4) |
| Internal Recoveries/Transfers | (395,218) | (413,026) | (17,808) | 4.51% | (462,448) | (49,422) | 11.97% | (5) |
| Total Expenditures | 1,774,057 | 1,551,220 | (222,837) | (12.56%) | 1,626,297 | 75,077 | 4.84% | |
| Total Engineering Services | 273,484 | 145,879 | (127,605) | (46.66%) | 184,749 | 38,870 | 26.65% | |

Note Explanation of Change

- (1) Decrease in external engineering consulting as more work will be done in-house.
- (2) Increase reflects addition of a non-permanent position, an approved service level change to increase Development Engineering staff hours from 35 to 40; COLA, salary grid progressions, related group & statutory benefits in 2017/2018.
- (3) Increase in recoverable mileage for Capital and Development Projects.
- (4) Decrease in external engineering consulting as more work will be done in-house.
- (5) Change in corporate overhead charge for 2017/2018 and a decrease in capital recoveries for 2018 related to the redeployment of staff resources from capital to strategic plan initiatives.

Performance Metrics

Percentage of Construction Cost for Capital Project Design:

Begin tracking cost of Pre-design, Detailed Design, Contract Oversight, Permit Approvals, Tender Preparation, Bid Award activities and compare to industry standards.

Percentage of Construction Cost for Capital Project Construction:

Begin tracking cost of Construction Administration, Construction Inspection, Contract Oversight, Post Construction activities and compare to industry standards.

Use of External Consultants – Capital Project Construction:

Continue to reduce the use of external consultants to perform capital project construction. Begin tracking External Consulting Costs vs. Internal Engineering Recovery Costs.

Use of External Consultants – Development Engineering*:

Continue to reduce the use of external consultants for development engineering review. Target KPI: External Consulting Costs vs. Internal Engineering Recovery Costs – 0.4:1.

*Continue to use external consultants for speciality engineering services (ie. inspection surveying, environmental, storm water management, electrical, geotechnical, landscaping, etc)

FINANCIAL SERVICES

Service Commitment Plan & Operating Budget

Overview

Financial Services provides financial stewardship to the Town, its staff, residents, ratepayers and stakeholders with the goal of ensuring long term viability, affordability and sustainability to the community is being achieved. Utilizing professional knowledge and best practices we deliver accounting services, procurement expertise and financial planning advice to attain best value to the Town.

What we do

General Accounting: Deliver day-to-day operational and transactional needs of the Town related to accounts payable, accounts receivable, payroll, cash handling, bank deposits and account reconciliations, customer/supplier inquiries and issue resolutions.

Property Taxation: Manage all aspects of property taxation for the Town including interacting with the Municipal Property Taxation Corporation for assessment issues, calculating and billing interim, final and supplementary property taxes, dealing with customer inquiries and concerns, collection of arrears, initiating tax sale actions and applying adjustments as/when required.

Purchasing: Administer the Town Purchasing By-law and facilitate the procurement of goods and services to achieve the best value for the Town and transparency to the Public through open, fair and competitive processes.

Budgeting: Assist departments in the analysis and creation of operating and capital budgets and prepare budget book for Council deliberations.

Financial Management & Reporting: Provide all statutory financial reporting to comply with legislative requirements plus all internal financial management reporting including budget variance analysis.

Corporate Goals & Objectives: Improvements in service delivery (e.g. time spent implementing new software applications) or advancing key priorities of the Town such as financial stability initiatives (e.g. asset management plans to maintain assets and financially plan for lifecycle repair and replacement).



Staff Complement

| | Approved | | | | |
|----------------|--------------|--------------|--------------|--------------|--------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 14.00 | 14.00 | 14.00 | 16.00 | 16.00 |
| Non-Permanent | - | 1.00 | 1.00 | - | - |
| Co-op Students | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 |
| Total | 14.33 | 15.33 | 15.33 | 16.33 | 16.33 |

Budget Displayed by Revenues & Expenditures

| | 2016 | | 2017 | | 2018 | | Note |
|---------------------------------|------------------|------------------|------------------------|-----------------------|------------------|------------------------|--------------|
| | Approved Budget | Approved Budget | Year to Year \$ Change | Year to Year % Change | Approved Budget | Year to Year \$ Change | |
| Finance | | | | | | | |
| Revenue | | | | | | | |
| User Fees, Licences and Fines | (123,200) | (130,145) | (6,945) | 5.64% | (139,802) | (9,657) | 7.42% |
| Recoveries & Local Improvements | (13,500) | (168,500) | (155,000) | 1,148.15% | (168,600) | (100) | 0.06% |
| Total Revenue | (136,700) | (298,645) | (161,945) | 118.47% | (308,402) | (9,757) | 3.27% |
| Expenditures | | | | | | | |
| Wages & Benefits | 1,412,177 | 1,501,345 | 89,168 | 6.31% | 1,608,061 | 106,716 | 7.11% |
| Materials & Supplies | 119,205 | 116,156 | (3,049) | (2.56%) | 121,185 | 5,029 | 4.33% |
| Utilities | 3,280 | 3,140 | (140) | (4.27%) | 3,140 | - | 0.00% |
| Contracted Services | 32,002 | 35,131 | 3,129 | 9.78% | 38,638 | 3,507 | 9.98% |
| Rents & Financial | 7,300 | 6,520 | (780) | (10.68%) | 6,535 | 15 | 0.23% |
| Internal Recoveries/Transfers | (328,001) | (20,000) | 308,001 | (93.90%) | (20,000) | - | 0.00% |
| Total Expenditures | 1,245,963 | 1,642,292 | 396,329 | 31.81% | 1,757,559 | 115,267 | 7.02% |
| Total Finance | 1,109,263 | 1,343,647 | 234,384 | 21.13% | 1,449,157 | 105,510 | 7.85% |

Note Explanation of Change

- (1) Reallocation of InnServices Utilities Inc. recoveries from internal to external. Net change in 2017 reflects a reduction in recovery from InnServices Utilities Inc. (water/wastewater user fees) by 50% reflecting level of services still supplied (purchasing expertise and guidance, adding and administering items to property tax rolls, financial transitional assistance and advice).
- (2) Addition of 2017 approved service level change for full time Financial Systems Analyst; COLA, salary grid progressions and related group & statutory benefits.

Performance Metrics

% of monthly payments made electronically:

Over the past year, the Town has been transitioning to electronic payments as a more cost effective, secure and efficient method of payment. All new contracts/vendors are required to provide banking information for payment electronically. Currently approx. 65% of payments are being made electronically with the balance in the form of physical cheques. The performance metric is to achieve an 80% participation rate by the end of 2018.

Number of property tax accounts on e-billing:

Initially implemented in 2016 with current enrolment of 157 properties/owners, increased enrollment will further reduce all costs associated with mailing physical bills such as envelopes, postage, copying/printing etc. The Goal is to continue to increase enrolment by 10% each year (i.e. 173 in 2017, 190 in 2018) and can be further measured in terms of reduction achieved in postage and materials costs.

Increase number of property accounts utilizing pre-authorized payment (PAP) plans:

In 2016 approx. 20% of property tax rolls are enrolled in one of three PAP plans, down slightly from 21% in 2015. The Goal is to increase the number of properties by 2% annually (i.e. 22% in 2017, 24% in 2018 etc.) through increased awareness of the program that will provide steady and predictable cash flow for the Town, reduce administrative handling costs, delays in processing cheques and reduce calls related to late payments when property owners miss due dates. This is also a customer service initiative that will assist taxpayers with personal budgeting of household/business expenditures and the avoidance of costly penalty and interest charges being added to their tax account.

Completion for any competitive process within 45 days or less:

Provide timely assistance, support and advice to service areas to meet procurement needs while ensuring compliance with and adherence to Purchasing By-law provisions.

FIR completed with no critical errors & submitted by May 31:

Complete and submit Financial Information Return (FIR) to the Province no later than May 31 to achieve annual deadlines imposed and to ensure eligibility for funding under the Ontario Community Infrastructure program.

FIRE & RESCUE SERVICES

Service Commitment Plan & Operating Budget

Overview

Fire & Rescue Services is multi-faceted in that it provides many services outside of fire suppression. It is our mission to serve the citizens of Innisfil, protecting life and property from fire, hazards, and other emergencies through accredited emergency response training, aggressive public education and Fire Code enforcement.

What We Do

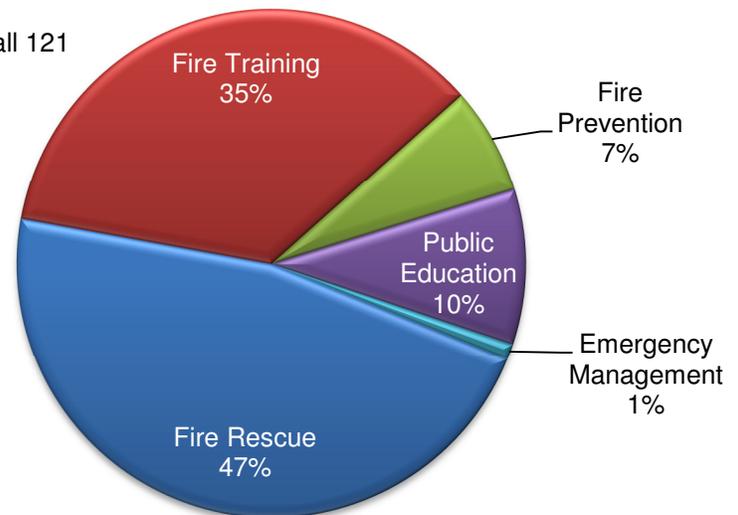
Fire Rescue: Primarily responsible for emergency response and encompasses both career and volunteer firefighters. Fire Rescue provides timely and effective fire suppression and rescue operations, as well as being proficient in first aid, CPR, defibrillation, ice water rescue, auto extrication and hazardous material awareness.

Fire Training: This division is responsible for ensuring all 121 firefighters meet applicable standards when it comes to providing services. Training for the entire Department is coordinated by one Training Officer, with each career crew and volunteer station following the yearly training plan that is established.

Fire Prevention/Public Education: This division is responsible for the inspection of buildings in the Town to ensure Fire Code requirements are achieved. It is also responsible for educating residents about fire safety. The main focus in this regard is with young children and the elderly.

Fire Administration: This division manages budgets, payroll, maintenance of the fire fleet, staff scheduling, construction of the new fire stations, response times, as well as recording and submitting call statistics to the Ontario Fire Marshall's office.

Emergency Management: This ensures that the community is prepared and equipped to handle a large natural or man-made emergency. Provincial legislation requires frequent updates to the Emergency Response Plan, training for the Emergency Control Group, public education, and annual exercises to test the effectiveness of the plan and maintain the skills of the Emergency Control Group.



Staff Complement

| | Approved | | | | |
|----------------|---------------|---------------|---------------|---------------|---------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 21.69 | 21.69 | 25.00 | 26.00 | 38.00 |
| Non-Permanent | 96.00 | 96.00 | 96.00 | 96.00 | 104.00 |
| Co-op Students | - | 0.25 | 0.25 | 0.25 | 0.25 |
| Total | 117.69 | 117.94 | 121.25 | 122.25 | 142.25 |

Budget Displayed by Revenues & Expenditures

| | 2016 | | 2017 | | 2018 | | | Note |
|---------------------------------------|------------------|------------------|------------------------|-----------------------|------------------|------------------------|-----------------------|------|
| | Approved Budget | Approved Budget | Year to Year \$ Change | Year to Year % Change | Approved Budget | Year to Year \$ Change | Year to Year % Change | |
| Fire | | | | | | | | |
| Revenue | | | | | | | | |
| Permits & Other Development Fees | (7,500) | (9,500) | (2,000) | 26.67% | (9,500) | - | 0.00% | (1) |
| User Fees, Licences and Fines | (58,000) | (68,000) | (10,000) | 17.24% | (68,000) | - | 0.00% | |
| Recoveries & Local Improvements | (63,373) | (63,528) | (155) | 0.24% | (63,528) | - | 0.00% | |
| Transfer from Reserve & Reserve Funds | (636,854) | (636,854) | - | 0.00% | (636,854) | - | 0.00% | |
| Total Revenue | (765,727) | (777,882) | (12,155) | 1.59% | (777,882) | - | 0.00% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 3,563,964 | 3,955,954 | 391,990 | 11.00% | 4,776,003 | 820,049 | 20.73% | (2) |
| Materials & Supplies | 406,599 | 435,153 | 28,554 | 7.02% | 455,059 | 19,906 | 4.57% | (3) |
| Utilities | 99,320 | 102,511 | 3,191 | 3.21% | 114,414 | 11,903 | 11.61% | (4) |
| Contracted Services | 129,984 | 129,984 | - | 0.00% | 131,561 | 1,577 | 1.21% | |
| Long term debt - Principal & Interest | 636,854 | 636,854 | - | 0.00% | 636,854 | - | 0.00% | |
| Transfer to Reserve & Reserve Funds | 56,870 | 56,870 | - | 0.00% | 56,870 | - | 0.00% | |
| Internal Recoveries/Transfers | (10,800) | - | 10,800 | (100.00%) | - | - | 0.00% | (5) |
| Total Expenditures | 4,882,791 | 5,317,326 | 434,535 | 8.90% | 6,170,761 | 853,435 | 16.05% | |
| Total Fire | 4,117,064 | 4,539,444 | 422,380 | 10.26% | 5,392,879 | 853,435 | 18.80% | |

Note Explanation of Change

- (1) Increase in 2017 for additional highway billing.
- (2) Addition of 2017 approved service level change for a full time permanent Deputy Fire Chief, 2018 approved service level change for 12 full time firefighters and 8 volunteer firefighters; COLA, salary grid progressions and related group & statutory benefits.
- (3) Increase reflects higher cost for annual safety on vehicles.
- (4) Increased utility costs related to the Big Bay Point fire station.
- (5) Reduction in internal rent for storage of equipment.

Performance Metrics

Educate 3000 students on Fire Safety:

Utilizing the fire safety trailer, fire staff visits elementary schools to provide hands on fire safety training to help prevent fires and ensure children understand what to do should they encounter a fire.

Visit homes to ensure working smoke and carbon monoxide alarms are present:

Fire crews visit homes throughout the Town offering to conduct inspections of existing smoke and carbon monoxide alarms. Should deficiencies be located, Fire crews work with the occupants to correct issues, ensuring safe homes.

Educate 700 seniors on Fire Safety:

Fire Prevention and Fire Suppression crews visit a number of occupancies that house aging populations and deliver information relevant to Fire Safety education.

Commercial Fire Safety Inspections:

Utilize on-duty suppression staff to conduct fire safety inspections of commercial occupancies and work with Fire Prevention staff to ensure compliance with the Fire Code.

Create and measure Emergency Response Criteria as per National Fire Protection Standards (NFPA 1710/1720):

NFPA 1720 is the standard for Volunteer Firefighter Response and NFPA 1710 covers Career Response. These standards speak to a number of items including: reaction times (firefighters arrive at stations,) response times (time to travel from the station to the scene,) and number of firefighters on scene within a certain time frame. Fire Management will establish benchmarks for responses based on these standards and track the Department's efficiency, utilizing the data to enhance/optimize response throughout the Town.

HUMAN RESOURCES

Service Commitment Plan & Operating Budget

Overview

The Human Resources (HR) Team is a corporate culture champion aiming to increase employee engagement, boost talent retention, improve the quality of work experience and maximize the mutual benefit of employment for both the employee and the Town. As a collaborative business partner with employee engagement as a key focus, Human Resources provides a vast array of services to the various cross-functional teams, management/operational leadership teams and employees within the Town as it relates to HR best practise. HR works with Members of Council, all service areas and community organizations in order to provide efficient and cost effective services to staff and members of the public. The HR team offers its multi-faceted services to employees and their families and continues to keep current on human resource management initiatives/best practise, technological change and legislative requirements.

What We Do

Employee Learning & Development: Identify, design and implement training and development initiatives in-line with corporate strategic initiatives; Champion a culture of a learning organization; Retention of intellectual capital and knowledge management; Assist staff and managers in identifying and developing professional and personal growth plans.

Employee Relations: Provision of care, counselling and support services to employees. Formal and informal or ad-hoc programs and services to provide support, assistance and guidance to employees in being successful while addressing and responding to challenges they are experiencing in performing their roles.

Labour Relations: Providing labour relations advice, including collective agreement interpretations and other employment contract clarifications. Investigation of Respectful Workplace concerns and participating in the Town's Negotiations/Labour Relations Team which promotes harmonious labour/management relations, productive work environments, and fair and consistent treatment of staff.



Employee Staffing: Attraction, onboarding and retention of top talent; Understanding the Town's business strategy and resource demands; Developing a skills inventory; Identifying the capabilities and workforce planning needed for the future; Defining a recruitment strategy which aligns with the Town business goals; Executing recruitment programmes; Integration of various candidate-sourcing channels which includes the off-boarding of talent through severance (voluntary and involuntary).

Job & Position Management: Oversight and maintenance of job descriptions associated with staff positions. Development of job and position descriptions, associated skills and qualifications, articulation of development paths and career progression opportunities, and alignment with pay and salary grids.

Compensation & Benefits: Implementing extrinsic and intrinsic reward programs and opportunities: Extrinsic: Direct financial compensation programs consisting of wages and salaries. Intrinsic: Indirect financial compensation programs such as benefits, leaves, retirement plans, education, and employee services (assistance programs etc.) Also includes recognition programs, work environment and conditions.

Health, Safety & Wellness: Promote health, safety & wellness within the Town through various programs and initiatives; Collaborate with Legal Services to ensure the Town is aware of, and complies with, all legislation relating to health & safety; Record and report hazards, accidents, injuries and health issues within the workplace; Conduct training sessions on health and safety practices and legislation; Short term and long term disability management and return to work programs. Develop and implement wellness programs (example: Global Corporate Challenge) and be an advocate for employee health and wellness while encouraging a work life balance.

Performance Measurement (HR Analytics): The compilation, interpretation and manipulation of human resources data to assist in both short and long term decision making at the departmental and corporate level. Also used to monitor the success and status of departmental performance metrics.

Staff Complement

| | Approved | | | | |
|----------------|----------|------|------|------|------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 4.00 | 4.00 | 4.00 | 5.00 | 5.00 |
| Non-Permanent | - | - | - | - | - |
| Co-op Students | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 |
| Total | 4.33 | 4.33 | 4.33 | 5.33 | 5.33 |

Budget Displayed by Revenues & Expenditures

| | 2016 | | 2017 | | 2018 | | Note | |
|---------------------------------------|-----------------|-----------------|------------------------|-----------------------|-----------------|------------------------|-----------|-----------------------|
| | Approved Budget | Approved Budget | Year to Year \$ Change | Year to Year % Change | Approved Budget | Year to Year \$ Change | | Year to Year % Change |
| Human Resources | | | | | | | | |
| Revenue | | | | | | | | |
| Recoveries & Local Improvements | - | (67,500) | (67,500) | 0.00% | (67,500) | - | 0.00% | (1) |
| Transfer from Reserve & Reserve Funds | - | (27,000) | (27,000) | 0.00% | - | 27,000 | (100.00%) | (2) |
| Total Revenue | - | (94,500) | (94,500) | 0.00% | (67,500) | 27,000 | (28.57%) | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 484,031 | 537,021 | 52,990 | 10.95% | 598,891 | 61,870 | 11.52% | (3) |
| Materials & Supplies | 93,529 | 122,633 | 29,104 | 31.12% | 85,633 | (37,000) | (30.17%) | (4) |
| Utilities | 3,787 | 4,000 | 213 | 5.62% | 4,000 | - | 0.00% | |
| Contracted Services | 30,000 | 59,190 | 29,190 | 97.30% | 69,969 | 10,779 | 18.21% | (5) |
| Internal Recoveries/Transfers | (67,500) | - | 67,500 | (100.00%) | - | - | 0.00% | (1) |
| Total Expenditures | 543,847 | 722,844 | 178,997 | 32.91% | 758,493 | 35,649 | 4.93% | |
| Total Human Resources | 543,847 | 628,344 | 84,497 | 15.54% | 690,993 | 62,649 | 9.97% | |

Note: Explanation of Change

- (1) Reallocation of InnServices Utilities Inc. recoveries from internal to external.
- (2) Increase in revenue for 2017 one time funding revenue for strategic plan initiatives.
- (3) Addition of 2017 approved service level change for full time permanent Human Resources Partner, increase in COLA, salary grid progressions and related group & statutory benefit is offset by the 2017 re-allocation of HR Partner position to HR Associate.
- (4) Increase in 2017 for one-time strategic plan work and revise recognition program.
- (5) Increase in 2017 for strategic plan implementation costs. Increase in 2018 for continuing strategic plan initiatives.

Performance Metrics

Demonstrate Effective Leadership - Engaging staff by encouraging collaboration

- Effective leadership: determined by engagement survey scores on leadership and collaboration (see increase of 10% year over year)
- Percent of employees engaged: based on employee engagement survey (see increase of 10% year over year)
- Increase number of cross-functional teams

Value & Encourage a Highly Motivated and Engaged Workforce - Recognize and promote the corporate values

- Employee awards and recognition: number of nominations received for employee awards (increase by 20%)
- Acknowledgment from outside organizations/government agencies
- Absenteeism rates
- Number of grievances

Attract, Retain, & Promote Top Talent

- Staff turnover rate (Gross, Voluntary, Involuntary)
- Promotion rate from within
- Percentage of staff appraisals done on time
- Time to hire rates (amount of time it takes to bring a new hire onboard from the moment you publicize the open position)
- Quality of hire (performance ratings and potential)

Support the Professional Development of Staff - Investing in staff development to create a culture of continuous learning

- Number of staff with professional designations
- Number of training days per FTE
- Percent of department budgets allocated for learning & development that is used
- Number of Management level workshops
- Number of Professional Development Plans established

INFORMATION TECHNOLOGY

Service Commitment Plan & Operating Budget

Overview

The Information Technology team is responsible for the Town's technology infrastructure and information systems. Department staff members work closely with all service areas to provide process enhancements, new solution implementation, technical support and hardware/software upgrades. Using hard wired and wireless networks, staff enable connectivity for workers at all Town facilities and for an increasing number of mobile users. Geographic Information System (GIS) is also part of IT Services and provides mapping services and geospatial database management across the organization. Behind the scenes, IT staff install, maintain, upgrade and configure network security, enterprise servers, backup systems and communication systems to support the Town's various business systems and communication requirements. IT has strategically collaborated with other organizations including InnServices, InnPower, Innisfil Public Library, Simcoe County and Essa Township to provide service and to coordinate between these organizations to enhance the services we offer to our end users.

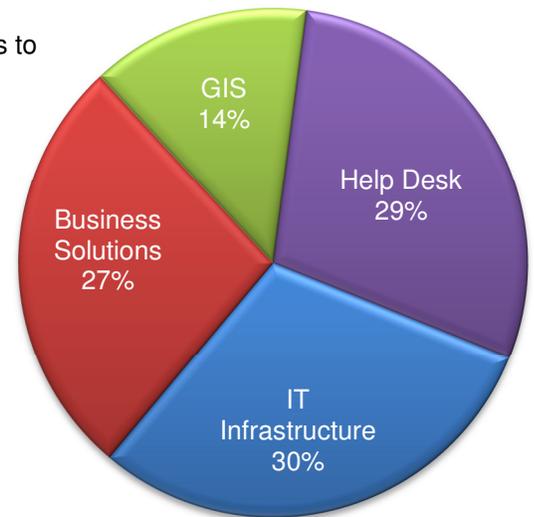
What We Do

IT Infrastructure: Ongoing, daily operations of providing IT Services to end users including equipment maintenance/replacements, security updates and monitoring, routine software upgrades and monitoring backup systems.

Business Solutions: Work with service areas to plan, implement and maintain business systems to automate and optimize business processes.

GIS: Provide mapping services and spatial database maintenance for the Town of Innisfil and InnServices.

Help Desk: Provide ongoing helpdesk and technical support services to end users of the Town of Innisfil's and contracted customers' computer systems and applications.



Staff Complement

| | Approved | | | | |
|----------------|-------------|-------------|-------------|-------------|-------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 4.00 | 5.00 | 6.00 | 7.00 | 7.00 |
| Non-Permanent | - | - | 1.00 | 1.00 | 1.00 |
| Co-op Students | - | - | - | - | - |
| Total | 4.00 | 5.00 | 7.00 | 8.00 | 8.00 |

Budget Displayed by Revenues & Expenditures

| | 2016 | | 2017 | | 2018 | | Note | |
|-------------------------------------|-----------------|-----------------|------------------------|-----------------------|-----------------|------------------------|---------|-----------------------|
| | Approved Budget | Approved Budget | Year to Year \$ Change | Year to Year % Change | Approved Budget | Year to Year \$ Change | | Year to Year % Change |
| Information Technology | | | | | | | | |
| Revenue | | | | | | | | |
| Recoveries & Local Improvements | (78,492) | (152,162) | (73,670) | 93.86% | (152,162) | - | 0.00% | (1) |
| Total Revenue | (78,492) | (152,162) | (73,670) | 93.86% | (152,162) | - | 0.00% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 645,492 | 748,988 | 103,496 | 16.03% | 787,194 | 38,206 | 5.10% | (2) |
| Materials & Supplies | 170,847 | 172,608 | 1,761 | 1.03% | 210,233 | 37,625 | 21.80% | (3) |
| Utilities | 5,215 | 5,665 | 450 | 862.90% | 5,815 | 150 | 264.78% | |
| Contracted Services | 91,115 | 114,090 | 22,975 | 25.22% | 135,910 | 21,820 | 19.13% | (4) |
| Transfer to Reserve & Reserve Funds | 100,000 | 100,000 | - | 0.00% | 110,000 | 10,000 | 10.00% | (5) |
| Internal Recoveries/Transfers | (79,400) | - | 79,400 | (100.00%) | - | - | 0.00% | (1) |
| Total Expenditures | 933,269 | 1,141,351 | 208,082 | 22.30% | 1,249,152 | 107,801 | 9.45% | |
| Total Information Technology | 854,777 | 989,189 | 134,412 | 15.72% | 1,096,990 | 107,801 | 10.90% | |

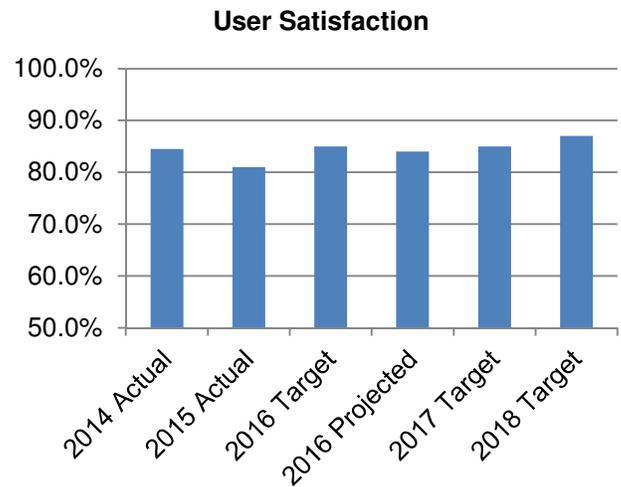
Note: Explanation of Change

- (1) Reallocation in 2017 of InnServices Utilities Inc. recoveries from internal to external.
- (2) Addition of 2017 approved service level change for full time permanent Systems Analyst; increase for COLA, salary grid progressions and related group & statutory benefits.
- (3) Increase in 2018 for expected software maintenance increases related to corporate business system changes and upgrades.
- (4) Increase in 2017 and 2018 for increases in hosted services contacts.
- (5) Increase in 2018 of annual transfer to computer replacement reserve.

Performance Metrics

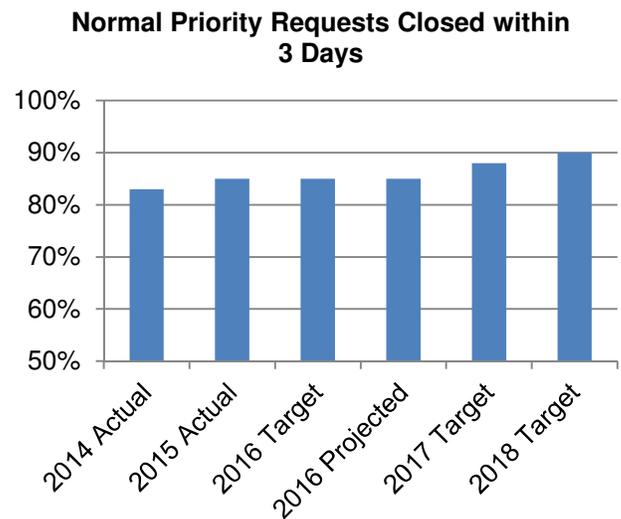
User Satisfaction rated Excellent

Based on results from surveys sent to Town employees when closing service request tickets. 2016 target is 85% and as of August 31, 2016 satisfaction rate is 84%. Targets for 2017 and 2018 are 85% and 87% respectively.



Average Number of Support Tickets Closed within 3 Days

Number of normal priority support requests closed within 3 days of the request.
Note: 2016 target based on incorrect data for 2014 and 2015. Values were indicated 10% higher than actual. These have been corrected here.



LEGAL & CLERK SERVICES

Service Commitment Plan & Operating Budget

Overview

Legal & Clerk Services provides legal and administrative support to staff, council, committees and from time to time our partner organizations. We support open and transparent governance, and strive to maintain public confidence through provision of accurate, timely and impartial information to council, the public and staff. We also provide timely and practical legal advice to council and staff on a variety of topics with a view to protecting the Town's interests in various forums.

What We Do

Legal Services:

Agreement Review & Drafting: Drafting and review support to all service areas on various contracts including support of place-making through timely development agreement drafting and advice (e.g. Earth Works, External Works, Pre-Servicing, Subdivision, Site Plan, Consent Severance etc.).

General Legal Advice: Provide strategic and practical legal advice and opinions on both simple and complex legal issues.

Real Estate Support: Provide support and guidance through the acquisition and disposition of land processes as well as customer service on external and internal inquiries regarding ownership, easements, encroachments, assumption, legal access etc.

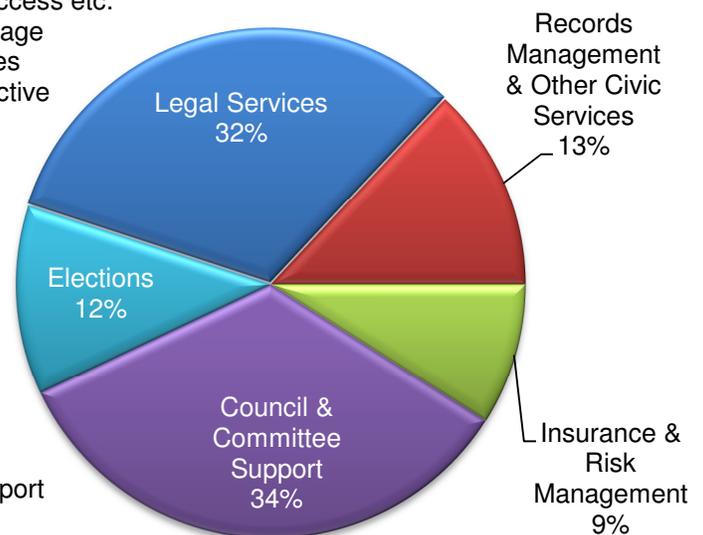
Claims & Litigation Support: We manage minor damage claims and monitor insurable claims and other files handled externally to ensure timely and cost effective claims management. We provide effective legal representation at various administrative tribunals and all levels of court.

Insurance & Risk Management: Maintain appropriate insurance coverage for the Town, provide ongoing and practical risk management advice to all service areas, support a cross-functional risk management committee, provide timely advice to service areas on compliance with health and safety legislation.

Council & Committee Support: Prepare and publish council agendas and minutes, provide administrative support for the committee of council, implement various council programs, facilitate hearings.

Records Management & Other Civic Services: Administer the Town's records management program including administration of M-Files, handling inquiries under MFIPPA, issuing marriage licences and conducting civil ceremonies, registration of deaths, commissioning of documents, and general provision of notices.

Elections: Prepare for and conduct all elements of the municipal election, including review and reporting on legislative changes to the election process for 2018.



Staff Complement

| | Approved | | | | |
|----------------|----------|------|------|-------|-------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 7.50 | 8.50 | 9.00 | 10.00 | 10.00 |
| Non-Permanent | 1.43 | 1.38 | - | 0.33 | 1.00 |
| Co-op Students | - | - | - | - | - |
| Total | 8.93 | 9.88 | 9.00 | 10.33 | 11.00 |

Budget Displayed by Revenues & Expenditures

| | 2016 Approved Budget | 2017 Approved Budget | 2017 Year to Year \$ Change | 2017 Year to Year % Change | 2018 Approved Budget | 2018 Year to Year \$ Change | 2018 Year to Year % Change | Note |
|-----------------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------------|----------------------------|-----------------------------------|----------------------------------|------|
| Legal & Clerk Services | | | | | | | | |
| Legal | | | | | | | | |
| Revenue | | | | | | | | |
| User Fees, Licences and Fines | (4,000) | (3,500) | 500 | (12.50%) | (3,500) | - | 0.00% | |
| Recoveries & Local Improvements | (167,800) | (210,100) | (42,300) | 25.21% | (219,400) | (9,300) | 4.43% | (1) |
| Total Revenue | (171,800) | (213,600) | (41,800) | 24.33% | (222,900) | (9,300) | 4.35% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 410,903 | 423,196 | 12,293 | 2.99% | 461,740 | 38,544 | 9.11% | (2) |
| Materials & Supplies | 24,126 | 25,336 | 1,210 | 5.02% | 25,386 | 50 | 0.20% | |
| Utilities | 800 | 1,200 | 400 | 50.00% | 1,200 | - | 0.00% | |
| Contracted Services | 306,600 | 284,100 | (22,500) | (733.86%) | 276,600 | (7,500) | (263.99%) | (9) |
| Internal Recoveries/Transfers | (118,243) | (25,800) | 92,443 | (78.18%) | (26,400) | (600) | 2.33% | (3) |
| Total Expenditures | 624,186 | 708,032 | 83,846 | 13.43% | 738,526 | 30,494 | 4.31% | |
| Total Legal | 452,386 | 494,432 | 42,046 | 9.29% | 515,626 | 21,194 | 4.29% | |
| Insurance & Risk | | | | | | | | |
| Expenditures | | | | | | | | |
| Wages & Benefits | - | 38,293 | 38,293 | 100.00% | 39,486 | 1,193 | 3.12% | (4) |
| Materials & Supplies | 138,785 | 157,407 | 18,622 | 13.42% | 158,747 | 1,340 | 0.85% | (5) |
| Total Expenditures | 138,785 | 195,700 | 56,915 | 41.01% | 198,233 | 2,533 | 1.29% | |
| Total Insurance & Risk | 138,785 | 195,700 | 56,915 | 41.01% | 198,233 | 2,533 | 1.29% | |

| | 2016 Approved Budget | 2017 Approved Budget | 2017 Year to Year \$ Change | 2017 Year to Year % Change | 2018 Approved Budget | 2018 Year to Year \$ Change | 2018 Year to Year % Change | Note |
|---------------------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------------|----------------------------|-----------------------------------|----------------------------------|------|
| Clerks | | | | | | | | |
| Clerks | | | | | | | | |
| Revenue | | | | | | | | |
| Permits & Other Development Fees | (2,550) | (2,975) | (425) | 16.67% | (2,975) | - | 0.00% | |
| User Fees, Licences and Fines | (17,875) | (21,900) | (4,025) | 22.52% | (21,900) | - | 0.00% | |
| Total Revenue | (20,425) | (24,875) | (4,450) | 21.79% | (24,875) | - | 0.00% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 403,500 | 416,894 | 13,394 | 3.32% | 434,137 | 17,243 | 4.14% | (6) |
| Materials & Supplies | 29,777 | 31,986 | 2,209 | 7.42% | 29,418 | (2,568) | (8.03%) | |
| Utilities | 2,200 | 2,293 | 93 | 4.23% | 2,293 | - | 0.00% | |
| Contracted Services | 2,745 | 4,550 | 1,805 | 65.76% | 3,550 | (1,000) | (21.98%) | |
| Internal Recoveries/Transfers | 56,093 | - | (56,093) | (100.00%) | - | - | 0.00% | (7) |
| Total Expenditures | 494,315 | 455,723 | (38,592) | (7.81%) | 469,398 | 13,675 | 3.00% | |
| Total Clerks | 473,890 | 430,848 | (43,042) | (9.08%) | 444,523 | 13,675 | 3.17% | |
| Elections | | | | | | | | |
| Revenue | | | | | | | | |
| Transfer from Reserve & Reserve Funds | - | (49,220) | (49,220) | 100.00% | (179,438) | (130,218) | 264.56% | |
| Total Revenue | - | (49,220) | (49,220) | 100.00% | (179,438) | (130,218) | 264.56% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | - | 21,370 | 21,370 | 100.00% | 64,533 | 43,163 | 201.98% | |
| Materials & Supplies | - | 2,850 | 2,850 | 100.00% | 74,905 | 72,055 | 2,528.25% | |
| Contracted Services | - | 25,000 | 25,000 | 100.00% | 40,000 | 15,000 | 60.00% | |
| Transfer to Reserve & Reserve Funds | 52,000 | 52,000 | - | 0.00% | 52,000 | - | 0.00% | |
| Total Expenditures | 52,000 | 101,220 | 49,220 | 94.65% | 231,438 | 130,218 | 128.65% | |
| Total Elections | 52,000 | 52,000 | - | 0.00% | 52,000 | - | 0.00% | |

| | 2016 Approved Budget | 2017 Approved Budget | 2017 Year to Year \$ Change | 2017 Year to Year % Change | 2018 Approved Budget | 2018 Year to Year \$ Change | 2018 Year to Year % Change | Note |
|---|----------------------------|----------------------------|-----------------------------------|----------------------------------|----------------------------|-----------------------------------|----------------------------------|------------|
| Council & Committees | | | | | | | | |
| Revenue | | | | | | | | |
| User Fees, Licences and Fines | (100) | (100) | - | 0.00% | (100) | - | 0.00% | |
| Total Revenue | (100) | (100) | - | 0.00% | (100) | - | 0.00% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 354,832 | 356,797 | 1,965 | 0.55% | 367,539 | 10,742 | 3.01% | (8) |
| Materials & Supplies | 68,085 | 69,136 | 1,051 | 1.54% | 66,910 | (2,226) | (3.22%) | |
| Utilities | 9,033 | 10,324 | 1,291 | 14.29% | 10,491 | 167 | 1.62% | |
| Contracted Services | 10,000 | 10,000 | - | 0.00% | 10,000 | - | 0.00% | |
| Total Expenditures | 441,950 | 446,257 | 4,307 | 0.97% | 454,940 | 8,683 | 1.95% | |
| Total Council & Committees | 441,850 | 446,157 | 4,307 | 0.97% | 454,840 | 8,683 | 1.95% | |
| Total Legal & Clerk Services | 1,558,911 | 1,619,137 | 60,226 | 3.86% | 1,665,222 | 46,085 | 2.85% | |

Note Explanation of Change

- (1) Increased revenue for external recoveries of staff time based on user fee and charges increase.
- (2) Addition of 2017 approved service level change for full time permanent Legal Assistant, reallocation in 2017 of the Clerk position to Legal Services as Manager of Legal & Clerk Services position combined with increases for COLA, salary grid progressions, related group & statutory benefits in 2017/2018.
- (3) Reallocation of costs between Internal Transfers and Salaries and Benefits see Note #2 and a reduction in building code related work in 2017.
- (4) Allocating staff time related to insurance and risk matters.
- (5) Increase reflects higher general liability insurance premiums.
- (6) COLA, salary grid progressions, related group & statutory benefits.
- (7) Reallocation of costs between Internal Transfers for Clerks and Legal Salaries and Benefits see Note #2
- (8) COLA, salary grid progressions, related group & statutory benefits.
- (9) Addition of 2017 approved service level change for full time permanent Legal Assistant will result in a decrease to external legal costs.

Performance Metrics

Reduce External Counsel Costs

- To continue to build our roster of external law firms with preferred rates and specific expertise, including the finalizing and implementation of external counsel guidelines, which will help to reduce direct and indirect costs of managing matters assigned to external counsel.
- To continue to find creative solutions for further legal support at minimal costs (i.e. a summer student, articling student, and/or volunteers).
- Reduce turnaround time for internal legal requests through reintroduction of request form and tracker

Reduce Land Ownership Issues

- To reduce the number of title issues involving road ends and lake access points (ongoing).
- Investigating and clarifying title issues involving easements, encroachments, and unopened road allowances.
- Investigation of land deemed unnecessary for Town use and potential disposition where appropriate.

Improving Efficiency and Transparency of Council Meetings

- Complete update of procedural by-law and training with council and staff on changes in early 2017, with a view to meetings running faster with less procedural issues arising.
- Reduce the number of late items on agendas, including both supplementary and “walk-on” items in order to allow sufficient time for council and public consideration of agenda materials.

Leverage Digitization of Records and Forms

- Assist the Town administration’s move into M-Files in 2016 and continue to train staff and update/revise standard procedures to allow faster location of documents.
- Continue to digitize forms (i.e. civil ceremony requests in 2016) to improve public access to Town services.

Implement Successful Municipal Election

- Consider and incorporate changes to Municipal Elections Act into preparation and process for 2018 election.
- Review 2014 experiences and recommend improvements for election day processes
- Leverage new technology for voting method(s) and improving accessibility for voters

OPERATIONS SERVICES

Service Commitment Plan & Operating Budget

Overview

Operations Services is responsible for the service delivery and administration of town owned and maintained roads, parks, community and corporate facilities, storm water management facilities, municipal drains, fleet and asset management. With a focus on delivering approved service levels and achieving legislative mandates such as the “minimum maintenance standards (Ontario Regulation 239/02) and the Ontario Drainage Act, R.S.O. 1990, c. D.17” the operations team is focused on providing valued services to the residents, businesses and visitors within the Town of Innisfil.

What We Do

Roads Services: Roads Services are responsible for the maintenance of town owned roadways, right-of-way’s, bridges, traffic and parking infrastructure.

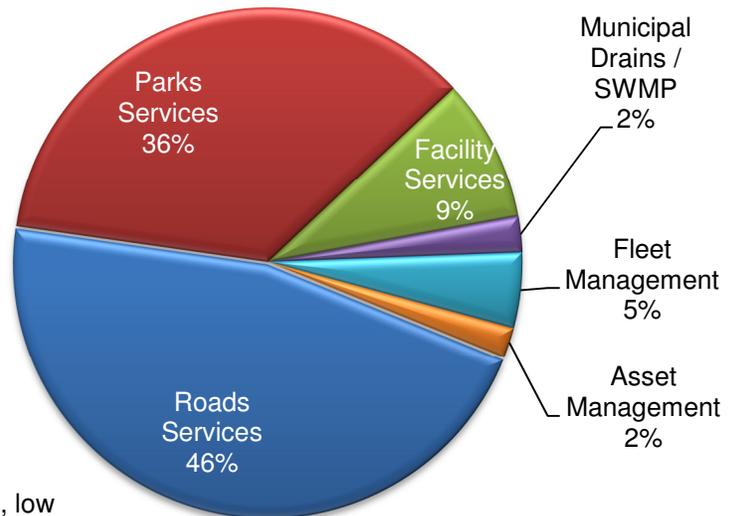
Parks Services: Park Services are responsible for the maintenance and operations of town managed parks, sports fields, playgrounds, beaches, trails, road ends/water access points and trees throughout the Town.

Facility Services: Facility Services are responsible for managing the daily maintenance and operations of town managed buildings such as the recreation centres, town hall, operations centre and parks buildings.

Municipal Drains / SWMP: Municipal Drain / Storm Water Management is responsible for the routine inspection and maintenance of the towns storm water infrastructure such as storm water management ponds, low impact development features, and the management of municipal drain inspection, administration and contract supervision.

Fleet Management: Fleet Management is responsible for the routine preventative maintenance and repair of town owned vehicles and equipment.

Asset Management: Asset management is responsible for the systematic processes of deploying, operating, maintaining, upgrading, and disposing of town owned assets cost-effectively.



Staff Complement

| | Approved | | | | |
|----------------|--------------|--------------|--------------|--------------|--------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 36.00 | 40.00 | 46.69 | 48.00 | 50.00 |
| Non-Permanent | 11.59 | 8.27 | 9.98 | 10.98 | 10.98 |
| Co-op Students | 13.77 | 13.13 | 11.04 | 13.02 | 13.02 |
| Total | 61.36 | 61.40 | 67.70 | 72.00 | 74.00 |

Budget Displayed by Revenues & Expenditures

| | 2016 | | 2017 | | 2018 | | Note | |
|---------------------------------------|--------------------|--------------------|------------------------|-----------------------|--------------------|------------------------|----------------|-----------------------|
| | Approved Budget | Approved Budget | Year to Year \$ Change | Year to Year % Change | Approved Budget | Year to Year \$ Change | | Year to Year % Change |
| Operations | | | | | | | | |
| Revenue | | | | | | | | |
| Registration & Facility Fees | (1,639,400) | (1,805,300) | (165,900) | 10.12% | (1,813,075) | (7,775) | 0.43% | (1) |
| Permits & Other Development Fees | (78,650) | (80,250) | (1,600) | 2.03% | (80,250) | - | 0.00% | |
| User Fees, Licences and Fines | (127,025) | (137,725) | (10,700) | 8.42% | (137,825) | (100) | 0.07% | |
| Recoveries & Local Improvements | (964,439) | (1,040,273) | (75,834) | 7.86% | (1,061,523) | (21,250) | 2.04% | (2) |
| Other | (24,418) | (67,918) | (43,500) | 178.15% | (70,068) | (2,150) | 3.17% | (3) |
| Transfer from Reserve & Reserve Funds | (3,167,030) | (2,863,739) | 303,291 | (9.58%) | (2,812,137) | 51,602 | (1.80%) | (4) |
| Total Revenue | (6,000,962) | (5,995,205) | 5,757 | (0.10%) | (5,974,878) | 20,327 | (0.34%) | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 4,674,600 | 5,057,404 | 382,804 | 8.19% | 5,372,637 | 315,233 | 6.23% | (5) |
| Materials & Supplies | 4,178,413 | 3,896,304 | (282,109) | (6.75%) | 4,082,898 | 186,594 | 4.79% | (6) |
| Utilities | 1,925,355 | 2,147,822 | 222,467 | 11.55% | 2,284,631 | 136,809 | 6.37% | (7) |
| Contracted Services | 546,360 | 376,595 | (169,765) | (31.07%) | 389,911 | 13,316 | 3.54% | (8) |
| Rents & Financial | 5,000 | 6,000 | 1,000 | 20.00% | 6,000 | - | 0.00% | |
| Long term debt - Principal & Interest | 4,299,345 | 4,356,624 | 57,279 | 1.33% | 4,279,445 | (77,179) | (1.77%) | (9) |
| Transfer to Reserve & Reserve Funds | 7,000 | 33,930 | 26,930 | 384.71% | 60,007 | 26,077 | 76.86% | (10) |
| Internal Recoveries/Transfers | (46,507) | (38,005) | 8,502 | (18.28%) | (37,805) | 200 | (0.53%) | |
| Total Expenditures | 15,589,566 | 15,836,674 | 247,108 | 1.59% | 16,437,724 | 601,050 | 3.80% | |
| Total Operations | 9,588,604 | 9,841,469 | 252,865 | 2.64% | 10,462,846 | 621,377 | 6.31% | |

Note Explanation of Change

- (1) Additional revenue in 2017 due to increased parking rates at Innisfil Beach Park.
- (2) Increase in 2017 due to recoveries from InnServices Utilities Inc. and the YMCA .
- (3) Increase related to Canada Summer Job Grant.
- (4) Decrease in 2017 due to one-time funding in 2016 for Fleet management operations and a reduction in DC reserve funding as interest debt payments are declining for 2017 and 2018.

- (5) Addition of 2017 approved service level change to convert an existing part time Administrative Coordinator to full time permanent position, 2017 approved service level change for a full time Operations Technologist, and 2018 approved service level changes for a full time Buildings Manager and Operations Foreperson(Roads). Additional increases in 2017 due to additional hours for Part-time and student hours, in addition to COLA, salary grid progressions and related group & statutory benefits for 2017 and 2018.
- (6) Reduction in 2017 to represent historical cost of materials and 2016 one-time start-up costs for the fleet operations. Increase in 2018 related to roads maintenance, bridge inspections, traffic signal maintenance, fleet repairs & maintenance and operational impacts due to the purchases of new fleet.
- (7) Increased in 2017 to reflect historical costs of utilities and an estimated increase for hydro costs at Town owned arenas.
- (8) Decrease in 2017 due to the reallocation of the LED street lighting loan costs to long term debt.
- (9) Increase in 2017 due to the reallocation of LED street lighting costs from contracted services, less a reduction in interest costs on existing debt.
- (10) Reduction in debt servicing costs results in an additional amount being transferred to the capital reserve fund.

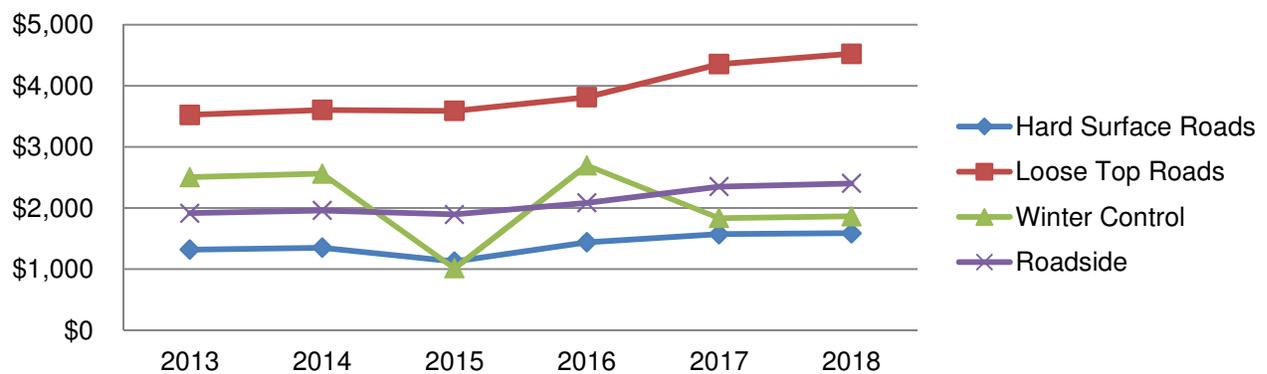
Performance Metrics

Roads: KM of road type and cost per KM

| | Actual | | | Projected | | |
|--|---------|---------|---------|-----------|---------|---------|
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
| KM of Hard Surface Roads Maintained | 692 | 692 | 697 | 679* | 687 | 703 |
| Cost per KM of Hard Surface Roads Maintained | \$1,318 | \$1,348 | \$1,121 | \$1,438 | \$1,570 | \$1,587 |
| KM of Loose Top Roads Maintained | 92 | 92 | 92 | 91 | 88 | 87 |
| Cost per KM of Loose Top Roads Maintained | \$3,526 | \$3,607 | \$3,590 | \$3,814 | \$4,357 | \$4,525 |
| Winter Control Costs per KM of Roads | \$2,504 | \$2,562 | \$1,010 | \$2,697 | \$1,835 | \$1,862 |
| Roadside Maintenance Costs per KM of Roads | \$1,914 | \$1,958 | \$1,895 | \$2,085 | \$2,350 | \$2,402 |

*result of road transfer of 5 & 10 Side Road to Simcoe County & 20th Side Road to Town of Innisfil

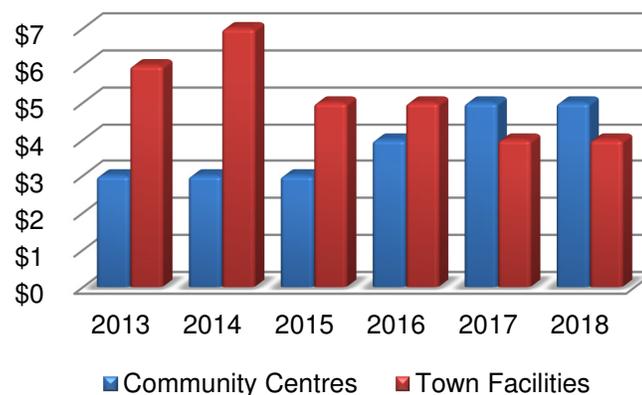
Cost per KM of Road



Facilities: Cost to maintain per square foot

| | Actual | | | Projected | | |
|------------------------------------|---------|---------|---------|-----------|---------|---------|
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
| Square Footage Maintained | | | | | | |
| Community Centres | 231,654 | 231,654 | 231,654 | 231,654 | 231,654 | 231,654 |
| Town Facilities | 206,425 | 217,441 | 283,641 | 322,641 | 331,641 | 331,641 |
| Cost per Square Footage Maintained | | | | | | |
| Community Centres | \$3 | \$3 | \$3 | \$4 | \$5 | \$5 |
| Town Facilities | \$6 | \$7 | \$5 | \$5 | \$4 | \$4 |

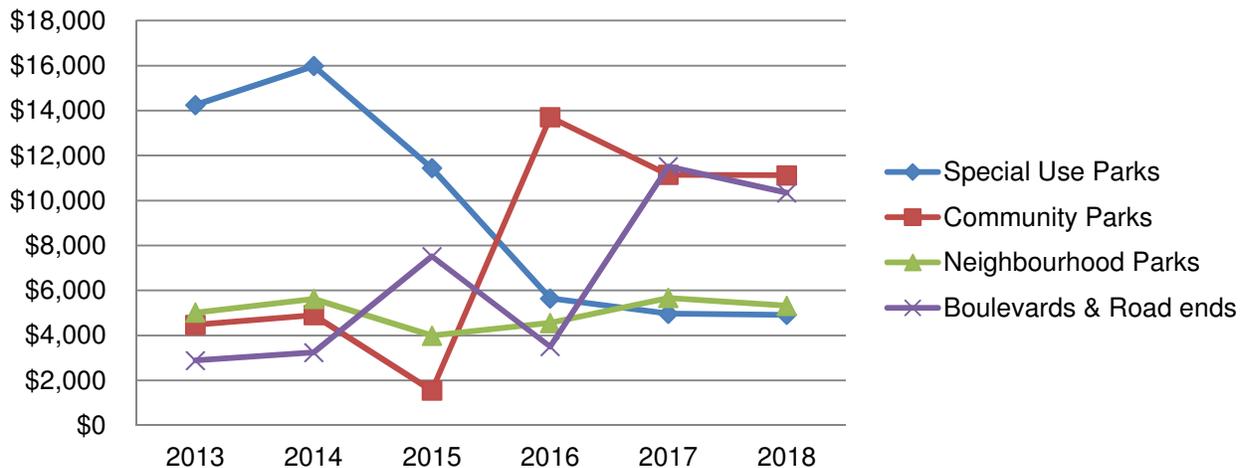
Cost per Square Foot



Parks: Hectares of parkland / cost per hectare

| | Actual | | | Projected | | |
|--|----------|----------|----------|-----------|----------|----------|
| | 2013 | 2014 | 2015 | 2016* | 2017 | 2018 |
| Hectares Maintained | | | | | | |
| Regional / Special Use Park | 27.6 | 27.6 | 27.6 | 87.9* | 87.9 | 87.9 |
| Community / District Park | 93.2 | 95.4 | 106.7 | 38.4* | 38.4 | 38.4 |
| Neighbourhood Park | 28.6 | 28.6 | 30.9 | 39.7* | 41.5 | 44.5 |
| Parkette | | | | 3.8* | 4.4 | 4.8 |
| Boulevards & Road-ends | 18.5 | 18.5 | 18.5 | 19.34 | 21.0 | 23.5 |
| <i>* Hectares have been re-allocated as a result of re-organizing parkland classification as outlined in Parks Master Plan</i> | | | | | | |
| Cost per Hectares Maintained | | | | | | |
| Special Use Parks | \$14,254 | \$15,984 | \$11,446 | \$5,648 | \$4,969 | \$4,917 |
| Community Parks | \$4,476 | \$4,903 | \$1,554 | \$13,708 | \$11,142 | \$11,123 |
| Neighbourhood Parks | \$5,017 | \$5,626 | \$3,995 | \$4,562 | \$5,670 | \$5,320 |
| Boulevards & Road ends | \$2,892 | \$3,243 | \$7,515 | \$3,505 | \$11,515 | \$10,347 |

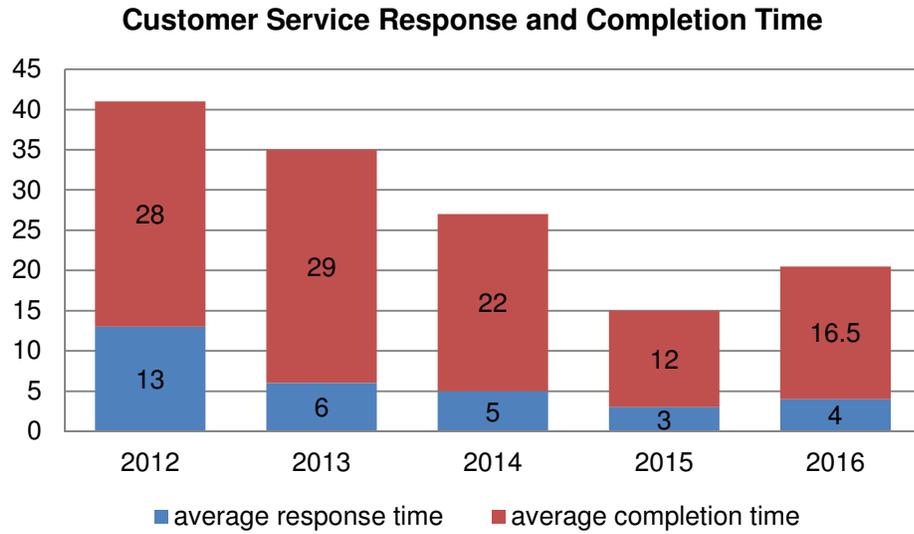
Cost per Hectare Maintained



Customer Service Response and Completion Time: Year over year look at number of days to respond to an inquiry and the number of days to close a customer inquiry

| Year | 2012 | 2013 | 2014 | 2015 | 2016 |
|-------------------------|------|------|------|------|------|
| Average Completion time | 28 | 29 | 22 | 12 | 16.5 |
| Average Response time | 13 | 6 | 5 | 3 | 4* |

* Delays as a result of increased MOAR cases from the March 2016 Ice storm



LAND USE PLANNING

Service Commitment Plan & Operating Budget

Overview

The Land Use Planning Service Area works with applicants, agencies and residents to ensure that land use and development applications are in keeping with the Planning Act, the Town's Official Plan and the update Strategic Plan - Inspiring Innisfil 2020. We guide applicants through various types of planning applications such as Official Plan Amendments, Zoning By-Law Amendments, Site Plan Applications and Plans of Subdivision. Staff coordinate and facilitate public engagement and ensure that Council is provided with comprehensive details on each application. The goal of the planning department is to achieve development outcomes that support the principles of 'place-making' – an engaged and connected community in an appealing environment.

Planning Services manages the operation of the Committee of Adjustment (consents, variances, Fence By-law) including staffing the Secretary Treasurer & member positions and providing planning comments. Other duties include the administration of the Comprehensive Zoning By-Law along with determination of cash-in-lieu of parkland and parking pursuant to Town By-laws; review of permits and applications related to Ministry of Natural Resources permits for shoreline work, Federal Telecommunication Facilities, and Feed-in-Tariff Renewable Energy Sites.

The Planning Department also works hard developing proactive planning policies that implement the vision and preferred direction of the Town. New policies are needed to respond to specific land use issues or changes in upper tier planning policies. Major policy initiatives at this time include Our Place and Our Shoreline.

Planning Services also attends OMB hearings, monitors planning initiatives of neighbouring municipalities as well as land use planning policy initiatives by the County and Provincial Governments.

What We Do

The Planning Department undertakes the following activities in the delivery of its services. The breakdown of time spent in each activity is provided below based on actual data collected from 2015.

General Applications and Review

Grant Applications: Seeing funding for planning and town initiatives.

Heritage permits: Review of heritage permits and heritage advisory services.

Building permit review: Planning and zoning review of building permit applications.

Committee of Adjustment

Minor variance: Review and processing of applications to make minor changes to the Town's zoning by-law.

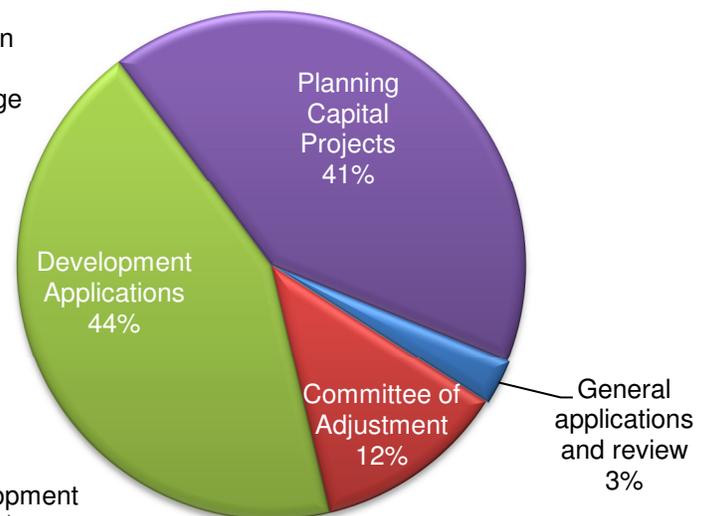
Severances: Review and processing of applications for creation of new lots for infill opportunities.

Development Applications

Site plans: Detailed approval of a specific form of development on a site (e.g. access, landscaping, building location, etc).

Official plan amendments: Requests to amend the Town's Official Plan and change the long term planning vision for a site/area.

Plans of subdivision: Processing larger scale divisions of land for Town adoption prior to County review and



approval. Includes draft plan renewals, street naming, legal registration, and revisions. This also includes the less common condominium process.

Zoning by-law amendments: More significant changes to the Town's comprehensive zoning by-law to allow developments to appropriately alter zoning provisions to accommodate specific developments consistent with the long term vision of the Official Plan.

Agreements: Working with the legal department to establish legal agreements that implement development applications through the above processes.

Other: Misc and minor activities under the Planning Act.

Planning Capital Projects

Planning studies and policy development: Implementing new policies to implement the Town's strategic plan, respond to new land use issues, and update documents to reflect planning changes at the County and Provincial levels.

Staff Complement

| | Approved | | | | |
|----------------|----------|------|------|------|------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 5.60 | 5.60 | 5.60 | 6.60 | 6.60 |
| Non-Permanent | 1.00 | 1.00 | 0.34 | - | - |
| Co-op Students | - | - | - | 0.67 | 0.67 |
| Total | 6.60 | 6.60 | 5.94 | 7.27 | 7.27 |

Budget Displayed by Revenues & Expenditures

| | 2016 Approved Budget | 2017 Approved Budget | 2017 Year to Year \$ Change | 2017 Year to Year % Change | 2018 Approved Budget | 2018 Year to Year \$ Change | 2018 Year to Year % Change | Note |
|----------------------------------|----------------------------|----------------------------|-----------------------------------|----------------------------------|----------------------------|-----------------------------------|----------------------------------|------|
| Land Use Planning | | | | | | | | |
| Revenue | | | | | | | | |
| Permits & Other Development Fees | (137,430) | (140,700) | (3,270) | 2.38% | (147,200) | (6,500) | 4.62% | |
| User Fees, Licences and Fines | (41,024) | (43,103) | (2,079) | 5.07% | (39,253) | 3,850 | (8.93%) | |
| Recoveries & Local Improvements | (191,281) | (229,602) | (38,321) | 20.03% | (235,977) | (6,375) | 2.78% | (1) |
| Total Revenue | (369,735) | (413,405) | (43,670) | 11.81% | (422,430) | (9,025) | 2.18% | |
| Expenditures | | | | | | | | |
| Wages & Benefits | 636,815 | 723,328 | 86,513 | 13.59% | 761,231 | 37,903 | 5.24% | (2) |
| Materials & Supplies | 53,853 | 47,020 | (6,833) | (12.69%) | 47,520 | - | 106.34% | |
| Utilities | 2,000 | 2,400 | 400 | 20.00% | 2,400 | - | 0.00% | |
| Contracted Services | 40,000 | 35,000 | (5,000) | (12.50%) | 35,000 | - | 0.00% | |
| Internal Recoveries/Transfers | 146,479 | 35,321 | (111,158) | (75.89%) | 26,831 | (8,490) | (24.04%) | (3) |
| Total Expenditures | 879,147 | 843,069 | (36,078) | (4.10%) | 872,982 | 29,913 | 3.55% | |
| Total Land Use Planning | 509,412 | 429,664 | (79,748) | (15.65%) | 450,552 | 20,888 | 4.86% | |

Note Explanation of Change

- (1) Decrease in contracted planning services externally recoverable; offset by increase of externally recoverable staff time from developers.
- (2) Addition of 2017 approved service level change for full time Policy Planner; COLA, salary grid progressions and related group & statutory benefits.
- (3) Decrease in 2017 due to additional recoveries from other departments for services provided internally. The addition of the 2017 approved service level change for the full time Policy Planner will also be providing additional capital recoveries.

Performance Metrics

Zero OMB appeals for non-decisions:

Zero appeals for the Town failing to make a decision on a planning application is a good measure for a collaborative planning process that processes applications in an appropriate time frame.

Maintain Ontario Professional Planner Accreditations:

Planning recommendations and decisions by staff on a daily basis benefit from qualified professionals that are legislatively required to maintain training and be aware of best practices. Qualified staff are also bound to making balanced decisions and adhering to their professional code of conduct.

Initiate & Deliver Capital Projects:

Strategic planning is critical for the Town. Initiating strategic projects, together with meeting timing and budget milestones, moves the Town forward.

Number of Place-making events/facilities constructed:

The new Official Plan update speaks to interim and permanent place-making elements of development that engage our residents. These can range from simple to elaborate but all contribute to the Town's sense of place.

CORPORATE & OTHER

Service Commitment Plan & Operating Budget

Budget Displayed by Revenues & Expenditures

| | 2016 | | 2017 | | 2018 | | | Note |
|-------------------------------------|--------------------|--------------------|------------------------|-----------------------|--------------------|------------------------|-----------------------|------|
| | Approved Budget | Approved Budget | Year to Year \$ Change | Year to Year % Change | Approved Budget | Year to Year \$ Change | Year to Year % Change | |
| Corporate and Other | | | | | | | | |
| Revenue | | | | | | | | |
| Property Taxation | (735,551) | (1,092,233) | (356,682) | 48.49% | (1,098,884) | (6,651) | 0.61% | (1) |
| User Fees, Licences and Fines | (3,500) | (54,500) | (51,000) | 1,457.14% | (93,000) | (38,500) | 70.64% | (2) |
| Penalties & Interest | (920,000) | (955,000) | (35,000) | 3.80% | (955,000) | - | 0.00% | (3) |
| Interest & Dividends | (542,500) | (230,000) | 312,500 | (57.60%) | (230,000) | - | 0.00% | (4) |
| OLG Slot Machine | (4,900,000) | (4,900,000) | - | 0.00% | (4,900,000) | - | 0.00% | |
| Recoveries & Local Improvements | (14,000) | (14,000) | - | 0.00% | (14,000) | - | 0.00% | |
| Other | (233,100) | (243,663) | (10,563) | 4.53% | (237,430) | 6,233 | (2.56%) | |
| Total Revenue | (7,348,651) | (7,489,396) | (140,745) | 1.92% | (7,528,314) | (38,918) | 0.52% | |
| Expenditures | | | | | | | | |
| Materials & Supplies | - | 319 | 319 | 100.00% | 30,807 | 30,488 | 9,557.37% | (7) |
| Transfer to Reserve & Reserve Funds | 7,105,166 | 7,179,301 | 74,135 | 1.04% | 7,271,962 | 92,661 | 1.29% | (5) |
| Internal Recoveries/Transfers | (620,123) | (755,415) | (135,292) | 21.82% | (802,539) | (47,124) | 6.24% | (6) |
| Total Expenditures | 6,485,043 | 6,424,205 | (60,838) | (0.94%) | 6,500,230 | 76,025 | 1.18% | |
| Total Corporate and Other | (863,608) | (1,065,191) | (201,583) | 23.34% | (1,028,084) | 37,107 | (3.48%) | |

Note Explanation of Change

- (1) Increased supplementary taxation revenue to reflect accelerated assessment growth from new homes and Friday Harbour development
- (2) 2017 increase is corporate user fee revenue originally reported in Engineering. 2018 reflects contracted revenue stream from the former Town Hall site.
- (3) Increased budgeted revenue reflects actual results.
- (4) Removal of dividends previously received from InnPower Corporation (earnings retained to be used to provide infrastructure needed for growth).
- (5) 2017 planned increase for fleet, facility and computer replacements, along with a portion of supplementary tax revenue is offset by a reduction for loss of InnPower dividends. 2018 continues to increase for fleet replacements and to further reduce reliance on supplementary taxation (not a sustainable source of revenue).
- (6) Increase in Corporate overhead charged back to user fee based budgets to more accurately reflect full cost recovery
- (7) Capital budget impacts on operating

LIBRARY SERVICES

Service Commitment Plan & Operating Budget

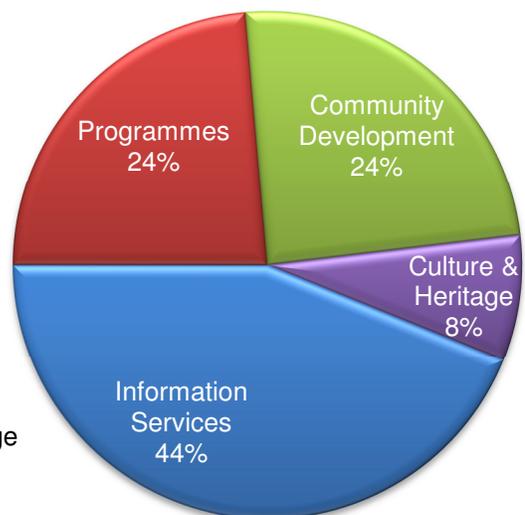
Overview

As Innisfil’s centre for literacy, culture and innovation, the Library & ideaLAB offers a variety of programmes, resources, experiences, and tools for children, youth, families, entrepreneurs, adults, and seniors. Areas of focus include: early childhood education, digital literacy, skill development, local business development, creative experiences (3D Printing, Laser Cutting, Design, Media Production, and more), exhibit and performance space, information access, the “Our Stories” local history collection and digital repository, community engagement/development, and a safe and welcoming community gathering space.

What We Do

Information Services: We provide a ‘Hub of Discovery’ for Innisfil through Library collections, online resources, reference services, and “Our Stories” historical database. These robust services facilitate a collaborative quest for well-being, the development of ‘Smart Citizens’ and trans-literacy across all platforms. We aim to bridge the ‘Digital Divide’ and consistently assess our services to ensure we provide the most relevant and necessary resources for our evolving community.

Programmes: The ideaLAB & Library provides a variety of programmes and unique opportunities for all ages. Through collaborative, hands-on programs, as well as tailored individual learning, we address community needs, desires and interests across a wide range of areas. Our focus includes, but is not limited to: Early Childhood Education, Kindergarten readiness, improved literacy across all ages, with special focus on digital literacy, integration of STEAM curriculum, creative opportunities in the Hack LAB and Media LAB; enhancement of skills for employment and personal development; social connectedness and well-being.



Community Development: We seek opportunities to engage with and understand our evolving, growing, and culturally diverse community. We use multiple avenues to listen to the community, build and strengthen relationships, and empower our residents to be more fully informed and active. Through partnerships and collaboration, we provide more opportunities to work with the community, through joint programming, sponsorship of events, and creation of community projects. Our physical branches are community hubs which are available to all as comfortable, safe and welcoming spaces. The community feels ownership of the Library and has actively made our spaces their own, and as well, has developed new and relevant opportunities for engaging with fellow residents.

Culture & Heritage: We are the community storytellers; sharing Innisfil’s past and present, at home and abroad. We serve as a steward of community heritage and memory, and work collaboratively to build our community’s unique identity. Through performances, speaking engagements, art displays, and more, we bring entertainment and exciting cultural experiences to the community.

Staff Complement

| | Approved | | | | |
|----------------|----------|-------|-------|-------|-------|
| | 2014 | 2015 | 2016 | 2017 | 2018 |
| Permanent | 19.00 | 21.00 | 22.00 | 22.00 | 22.00 |
| Non-Permanent | 7.20 | 7.41 | 7.62 | 8.32 | 8.32 |
| Co-op Students | 1.89 | 1.89 | 1.89 | 1.89 | 1.89 |
| Total | 28.09 | 30.30 | 31.51 | 32.21 | 32.21 |

Budget Displayed by Revenues & Expenditures

| | 2016 | | 2017 | | 2018 | | Note |
|---|------------------|------------------|------------------------|-----------------------|------------------|------------------------|----------------|
| | Approved Budget | Proposed Budget | Year to Year \$ Change | Year to Year % Change | Proposed Budget | Year to Year \$ Change | |
| Library | | | | | | | |
| Revenue | | | | | | | |
| Registration & Facility Fees | (2,250) | (4,000) | (1,750) | 77.78% | (4,000) | - | 0.00% |
| User Fees, Licences and Fines | (49,000) | (50,300) | (1,300) | 2.65% | (50,300) | - | 0.00% |
| Other | (45,922) | (45,922) | - | 0.00% | (45,922) | - | 0.00% |
| Transfer from Reserve & Reserve Funds | (708,624) | (702,302) | 6,322 | (0.89%) | (696,180) | 6,122 | (0.87%) |
| Total Revenue | (805,796) | (802,524) | 3,272 | (0.41%) | (796,402) | 6,122 | (0.76%) |
| Expenditures | | | | | | | |
| Wages & Benefits | 2,521,690 | 2,624,359 | 102,669 | 4.07% | 2,712,905 | 88,546 | 3.37% (1) |
| Materials & Supplies | 397,347 | 447,800 | 50,453 | 12.70% | 462,508 | 14,708 | 3.28% (2) |
| Utilities | 134,925 | 126,312 | (8,613) | (6.38%) | 134,349 | 8,037 | 6.36% (3) |
| Contracted Services | 122,278 | 138,861 | 16,583 | 13.56% | 143,378 | 4,517 | 3.25% (4) |
| Rents & Financial | 2,981 | 3,481 | 500 | 16.77% | 3,981 | 500 | 14.36% |
| Long term debt - Principal & Interest | 708,624 | 702,302 | (6,322) | (0.89%) | 696,180 | (6,122) | (0.87%) |
| Internal Recoveries/Transfers | (1,700) | (2,700) | (1,000) | 58.82% | (2,700) | - | 0.00% |
| Total Expenditures | 3,886,145 | 4,040,415 | 154,270 | 3.97% | 4,150,601 | 110,186 | 2.73% |
| Total Library Tax Levy Requirement | 3,080,349 | 3,237,891 | 157,542 | 5.11% | 3,354,199 | 116,308 | 3.59% |
| Town Contribution | (3,080,349) | (3,237,891) | (157,542) | 5.11% | (3,354,199) | (116,308) | 3.59% |
| Total Library | - | - | - | | - | - | |

Note Explanation of Change

- (1) Addition of 2017 approved service level change for additional staff to provide Sunday Openings at the Lakeshore Branch; COLA, salary grid progressions and related group & statutory benefits.
- (2) Reflects significant increases in collections costs created by fluctuations in the value of Canadian dollar.
- (3) Reflects adjustments to previously estimated utilities costs for new Lakeshore Branch as facility is proving to be more efficient than anticipated.
- (4) Reflects addition of contracted costs for *SCP Community Engagement Strategy* Project.

Performance Metrics

Programming & Outreach Services– Programme Attendance:

The goal is to provide as many Innisfil residents as possible with meaningful literacy-based or cultural programming close to home.

| Year | Annual Programme Attendance | |
|-------------|-------------------------------------|--|
| | Target | Achieved |
| 2013 | 22,129 | 26,799 |
| 2014 | 25,000 | 31,017 |
| 2015 | 27,000 | 37,922 |
| 2016 | 22,500 | Target will be Achieved - Currently at 21,943 |
| 2016 | ideaLAB 2,500 | On track to achieve target |
| 2017 | 27,700 (All Programming) | |
| 2018 | 29,000 (All Programming) | |

Customer Experience Services – Self Check-Out Use:

Increased use of Self Check-Out equipment by library users' results in Staff having more time to address customer inquiries and training needs.

| Year | Total # of Self Check-Outs | Self Check-Outs as a % of Total Checkouts | |
|-------------|----------------------------|---|-------------------------|
| | | Target | Achieved |
| 2013 | 50,033 | 25% | 26.02% |
| 2014 | 63,236 | 30% | 34.86% |
| 2015 | 89,701 | 35% | 45.16% |
| 2016 | | 40% | Currently at 50% |
| 2017 | | 45% | |
| 2018 | | 50% | |

Customer Experience Services - Number of Citizens with Library Cards:

The goal is to encourage more residents to use library services each year.

| Year | Total # of Library Memberships | Target | Achieved |
|-------------|--------------------------------|-----------------------|----------------------------------|
| 2014 | 19,334 | | 2014 Basis for analysis |
| 2015 | 22,017 | 2.5% over 2014 | 13.88 % over 2014 |
| 2016 | | 2.5% over 2015 | Currently at 7.13% higher |
| 2017 | | 2.5% over 2016 | |
| 2018 | | 2.5% over 2017 | |

Customer Experience Services - Number of Citizens Engaged in Social Media:

The goal is for the residents to be well informed about library and community events and activities.

| Year | Target | Achieved |
|-------------|--------------|---------------------------|
| 2014 | none set | 600 |
| 2015 | none set | 1,040 |
| 2016 | 1,300 | Currently at 2,531 |
| 2017 | 3,250 | |
| 2018 | 4,000 | |

Collections Services – Number of Automatic Release Plans (ARP):

The use of Automatic Release Plans for various collections will shift staff time from clerical tasks to assisting customers with their individual needs and requests

| Year | Total Number of Automatic Release Plans | Target | Achieved |
|-------------|---|---|------------------|
| 2015 | 6 | none set in 2014 | 10 |
| 2016 | | 50% over 2015 | On target |
| 2017 | | Add 2 to 2016 Final Achieved Total | |
| 2018 | | Add 2 to 2017 Final Achieved Total | |



CONSERVATION AUTHORITIES

Service Commitment Plan & Operating Budget

Budget Displayed by Revenues & Expenditures

| | 2016 | 2017 | | | 2018 | | | Note |
|--|-----------------|-----------------|------------------------|-----------------------|-----------------|------------------------|-----------------------|------|
| | Approved Budget | Approved Budget | Year to Year \$ Change | Year to Year % Change | Approved Budget | Year to Year \$ Change | Year to Year % Change | |
| Lake Simcoe Region Conservation Authority | 360,806 | 374,027 | 13,221 | 3.66% | 379,427 | 5,400 | 1.44% | |
| Assessment growth impact | 8,003 | - | (8,003) | (100.00%) | - | - | 0.00% | |
| Total Lake Simcoe Region Conservation Authority | 368,809 | 374,027 | 5,218 | 1.41% | 379,427 | 5,400 | 1.44% | |
| Nottawasaga Valley Conservation Authority | 135,946 | 145,419 | 9,473 | 6.97% | 154,878 | 9,459 | 6.50% | |
| Less: Recoveries from water rates | (93,004) | (93,004) | - | 0.00% | (93,004) | - | 0.00% | |
| Total Conservation Authorities | 411,751 | 426,442 | 14,691 | 3.57% | 441,301 | 14,859 | 3.48% | |

Note Explanation of Change

LAKE SIMCOE REGION CONSERVATION AUTHORITY

**2017 Preliminary Budget Estimates
(with CVA adjustments)**

SUMMARY SPECIAL CAPITAL and OPERATING LEVY

as updated for Town of Innisfil staff on September 28, 2016

| SPECIAL CAPITAL PROGRAM FUNDING PRIORITIES | 2016 Requested | 2017 Proposed |
|---|---------------------------|--------------------------|
| <u>LSPP, BWI and LEAP</u> | | |
| (a) Lake Simcoe Protection Plan (LSPP) | 11,547 | 11,898 |
| (b) Basin Wide Watershed Initiatives (BWI) | 17,680 | 18,082 |
| (c) Landowner Environmental Assistance Program (LEAP) | 35,915 | 18,214 |
| (d) Urban Restoration Program (LEAP) | 0 | 18,213 |
| <u>Watershed Management</u> | | |
| Watershed Monitoring | | |
| (a) Surface Water Quality | 6,486 | 6,610 |
| (b) Open Lake Monitoring | 10,887 | 11,120 |
| (c) Water Response | 7,773 | 8,026 |
| (d) Ground Water Management/Monitoring | 5,960 | 6,209 |
| Natural Hazard Mapping | 919 | 1,119 |
| Natural Heritage Mapping | 5,005 | 5,472 |
| Flood Forecasting/Warning | 8,512 | 8,687 |
| Sub Watershed Planning and Implementation | 50,000 | 50,000 |
| Creeks Project | 8,603 | 0 |
| Sub-Total | 169,287 | 163,650 |
| <u>Asset Management and Program Support</u> | | |
| Conservation Area Management Plan | 1,882 | 1,929 |
| Asset Management and Program Support | | |
| (a) Program Information Management | 10,269 | 10,579 |
| (b) Conservation Area Maintenance | 5,211 | 5,253 |
| (c) Conservation Area Development | 1,278 | 1,278 |
| (d) Vehicles and Equipment | 4,868 | 4,877 |
| Sub-Total | 23,508 | 23,916 |
| Accessibility for Ontarians with Disabilities Act | 437 | 437 |
| TOTAL SPECIAL CAPITAL LEVY | ✓✓ 193,232 | 188,003 |
| GENERAL OPERATING LEVY (CVA adjustment included) | ✓ 149,192 | 158,174 |
| Special Operating Levy (Growth Management) | ✓ 26,500 | 26,488 |
| TOTAL SPECIAL CAPITAL AND GENERAL LEVY | 368,924 | 372,665 |

- ✓ Funded in 2016
- ✓✓ Approved funding in 2016 was \$184,629 (Subwatershed planning funded at \$50,000, Creeks \$8,603)
Total approved funding in 2016 was \$368,924



2017 Draft Budget

Information for
Member Municipalities

September 2016

Executive Summary

On May 5, 1960, the Nottawasaga Valley Conservation Authority (NVCA) was created by Order-in-Council OC-1837-60 to:

“establish and undertake, in the area over which it has jurisdiction, a program designed to further the conservation, restoration, development and management of natural resources...”(Section 20 (1) of the Conservation Authorities Act.

The NVCA has been operating for over 55 years with its municipal, provincial and federal partners as well as local stakeholders. Like Ontario’s other 35 conservation authorities, NVCA operates under three fundamental principles:

- Watershed jurisdiction
- Local decision making
- Funding partnerships



NVCA Strategic Plan – 2014 to 2018



Vision - Innovative watershed management supporting a healthy environment, communities and lifestyles.



Mission - Working together to lead, promote, support and inspire innovative watershed management.



Guiding Principles - We are committed to carrying out our responsibilities, providing services to our customers and working with our partners in a professional, accountable, responsible and dedicated manner.

We are:

- an adaptive organization - constantly striving to improve; committed to anticipating change and thinking strategically
- a "can-do" organization - collaborative, decisive and efficient, committed to finding solutions that work for all
- a science-based organization - committed to using the best available watershed science and knowledge to inform decisions
- a professional organization - authentic and credible, respectful of all and receptive to the ideas of others
- an open organization - approachable, committed to customer service excellence, honest, open, transparent and effective
- a responsible organization - trustworthy, committed to fiscal prudence and the responsible use of resources

Governance

The municipalities within the natural boundaries of the watershed govern the NVCA through a Board of Directors. Directors are responsible for making decisions as a collective working for the benefit of the whole watershed. They act as liaisons between their municipalities and the NVCA.

Member Municipalities

- Township of Adjala-Tosorontio
- Township of Amaranth
- City of Barrie
- Town of the Blue Mountains
- Bradford/West Gwillimbury
- Clearview Township
- Town of Collingwood
- Township of Essa
- Municipality of Grey Highlands
- Town of Innisfil
- Township of Melancthon
- Town of Mono
- Mulmur Township
- Town of New Tecumseth
- Township of Oro-Medonte
- Town of Shelburne
- Township of Springwater
- Town of Wasaga Beach



Budget Process

In August 2016, the Board members approved a staff report on the budget pressures projected for 2017 and directed staff to prepare a 2017 budget for consideration of the Board based on a 2% increase to general levy for review at the September 23, 2016 meeting. At that meeting, the Board directed staff to add \$4,151 to the budget bringing the overall levy increase to 2.26% to cover an unexpected increased expenditure. The draft budget will be circulated to our watershed municipalities for comments. The Board of Directors will vote on the budget and associated municipal levy at the December 16, 2016 Board meeting.

Budget Vote

Directors of the Board will vote on the budget and levy using a weighted vote based on the Current Value Assessment levy apportionment formula from the next page.



2017 Draft Budget

The 2017 Draft Operation budget is organized into business units and departments and is intended to reflect all associated costs. Operating programs have been maintained at the previous years' service levels.

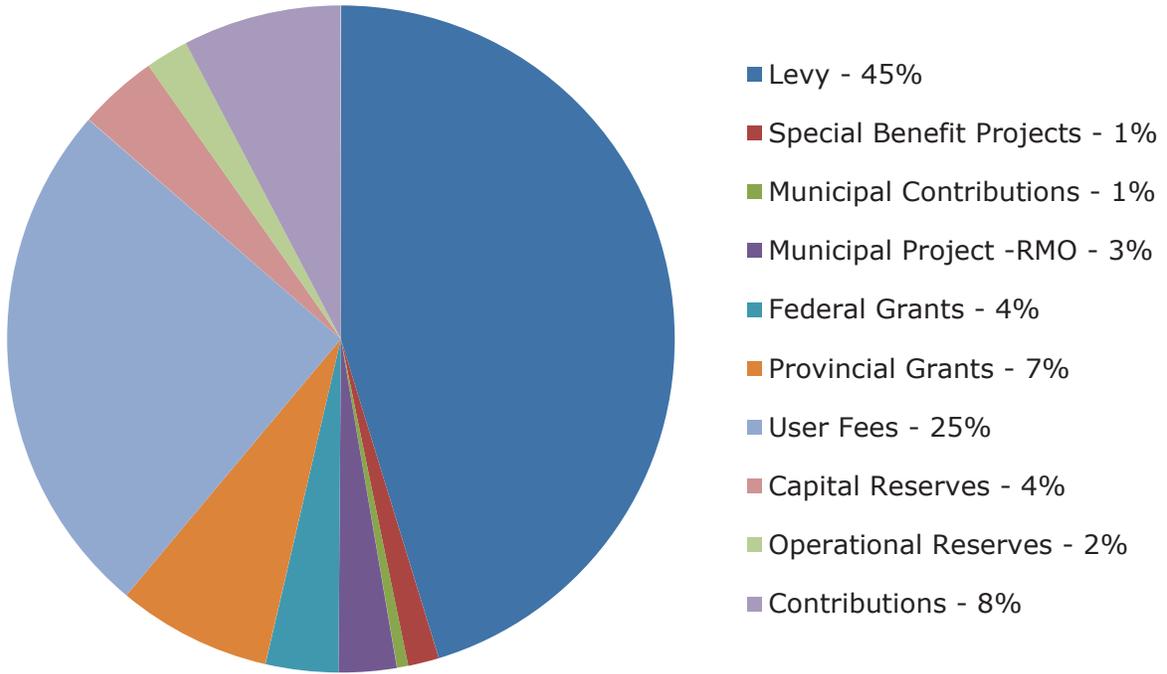
A 2.26% increase in municipal levy, \$48,604, is needed to support the operating expenditures. The operating levy is shared by the municipal partners based on an apportionment percentage supplied to us by the Ministry of Natural Resources and Forestry.

Summary of Municipal Levy Contribution

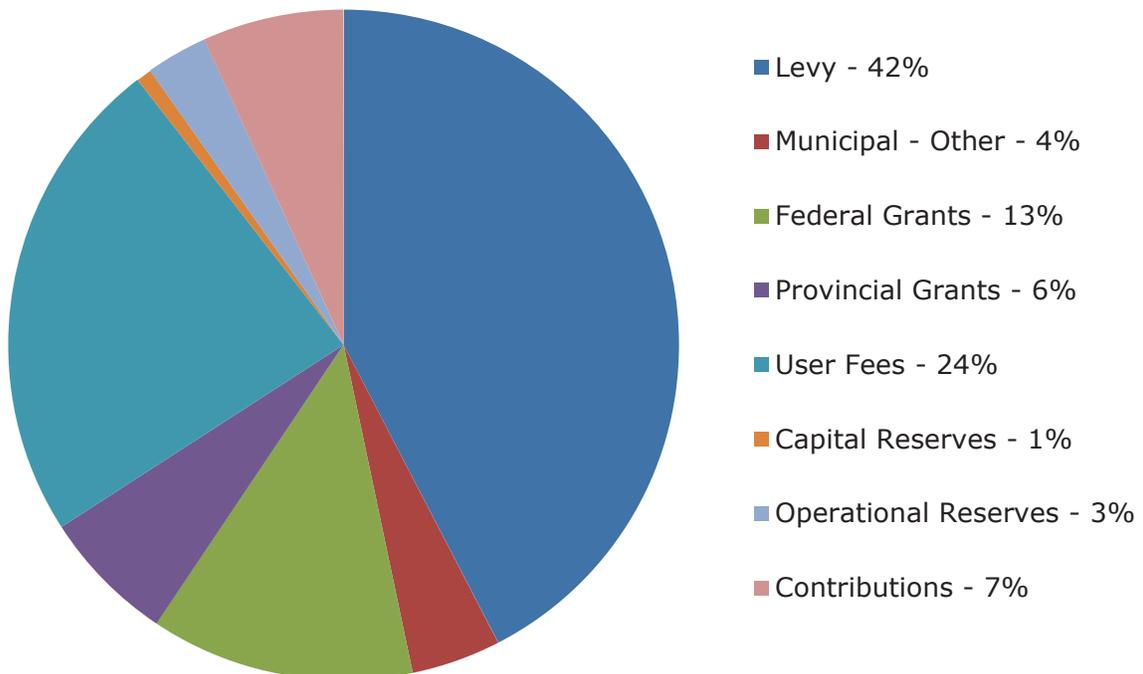
| | 2016 CVA Apportionment Percentage | 2017 CVA Apportionment Percentage | 2016 Operating Levy | 2017 Draft Operating Levy | \$ Increase | % Increase |
|--------------------------------|---|---|------------------------|------------------------------|-------------|------------|
| | | | \$2,147,883.48 | \$2,196,487.39 | \$48,603.91 | 2.26% |
| Amaranth Township | 0.2231% | 0.2233% | \$4,791.93 | \$4,904.76 | \$112.83 | 2.355% |
| Melancthon Township | 0.4785% | 0.4841% | \$10,277.62 | \$10,633.20 | \$355.57 | 3.460% |
| Town of Mono | 3.6704% | 3.8373% | \$78,835.92 | \$84,285.81 | \$5,449.90 | 6.913% |
| Mulmur Township | 1.8029% | 1.8044% | \$38,724.19 | \$39,633.42 | \$909.23 | 2.348% |
| Town of Shelburne | 1.7785% | 1.9382% | \$38,200.11 | \$42,572.32 | \$4,372.21 | 11.446% |
| Town of The Blue Mountains | 1.5672% | 1.5577% | \$33,661.63 | \$34,214.68 | \$553.05 | 1.643% |
| Municipality of Grey Highlands | 0.3926% | 0.3890% | \$8,432.59 | \$8,544.34 | \$111.75 | 1.325% |
| Adjala-Tosorontio Township | 4.3273% | 4.2632% | \$92,945.36 | \$93,640.65 | \$695.29 | 0.748% |
| City of Barrie | 15.6193% | 15.4277% | \$335,484.36 | \$338,867.48 | \$3,383.12 | 1.008% |
| Town Bradford W. Gwillimbury | 3.5793% | 3.5896% | \$76,879.19 | \$78,845.11 | \$1,965.92 | 2.557% |
| Clearview Township | 5.4032% | 5.3554% | \$116,054.44 | \$117,630.69 | \$1,576.25 | 1.358% |
| Town of Collingwood | 10.5614% | 10.5235% | \$226,846.57 | \$231,147.35 | \$4,300.78 | 1.896% |
| Essa Township | 6.8139% | 6.7510% | \$146,354.63 | \$148,284.86 | \$1,930.23 | 1.319% |
| Town of Innisfil | 6.2867% | 6.4471% | \$135,030.99 | \$141,609.74 | \$6,578.75 | 4.872% |
| Town of New Tecumseth | 12.2140% | 12.3239% | \$262,342.49 | \$270,692.91 | \$8,350.42 | 3.183% |
| Oro-Medonte Township | 7.8358% | 7.7913% | \$168,303.85 | \$171,134.92 | \$2,831.07 | 1.682% |
| Springwater Township | 7.2601% | 7.2227% | \$155,938.49 | \$158,645.69 | \$2,707.21 | 1.736% |
| Town of Wasaga Beach | 10.1860% | 10.0706% | \$218,783.41 | \$221,199.46 | \$2,416.05 | 1.104% |

Sources of Revenue

2017 (Total Revenues for 2017 - \$4,773,789)

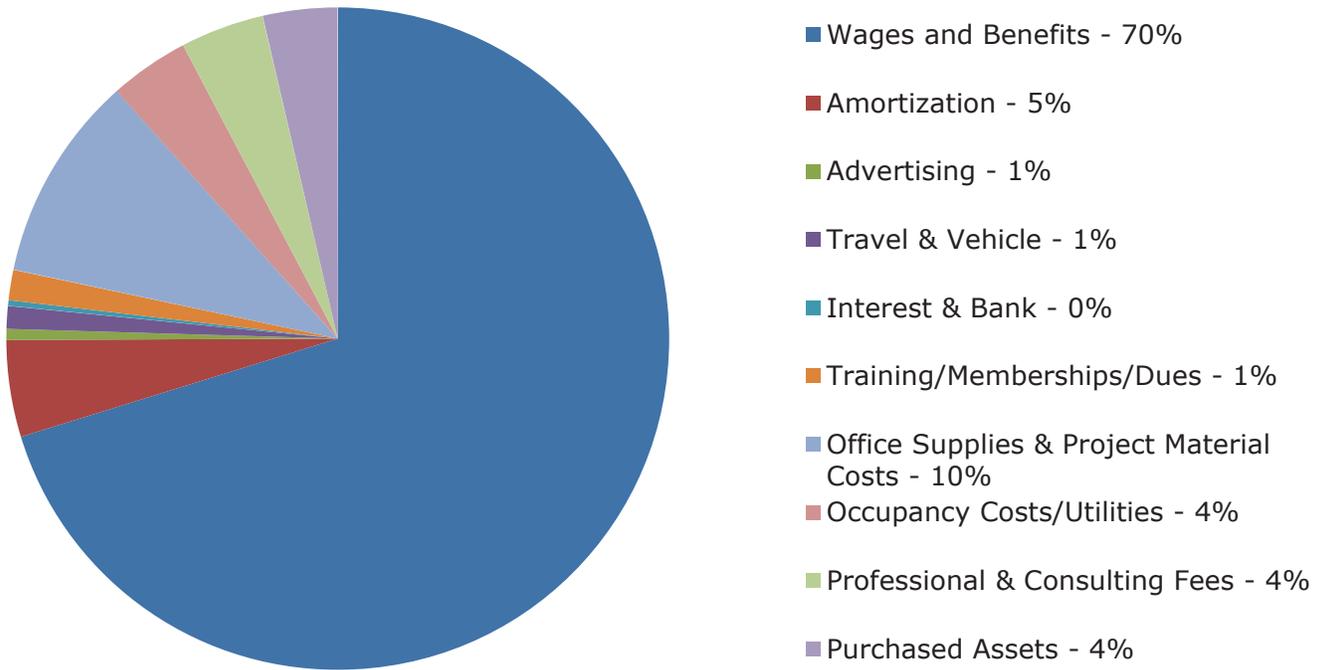


2016 (Total Revenues for 2016 - \$4,990,861)

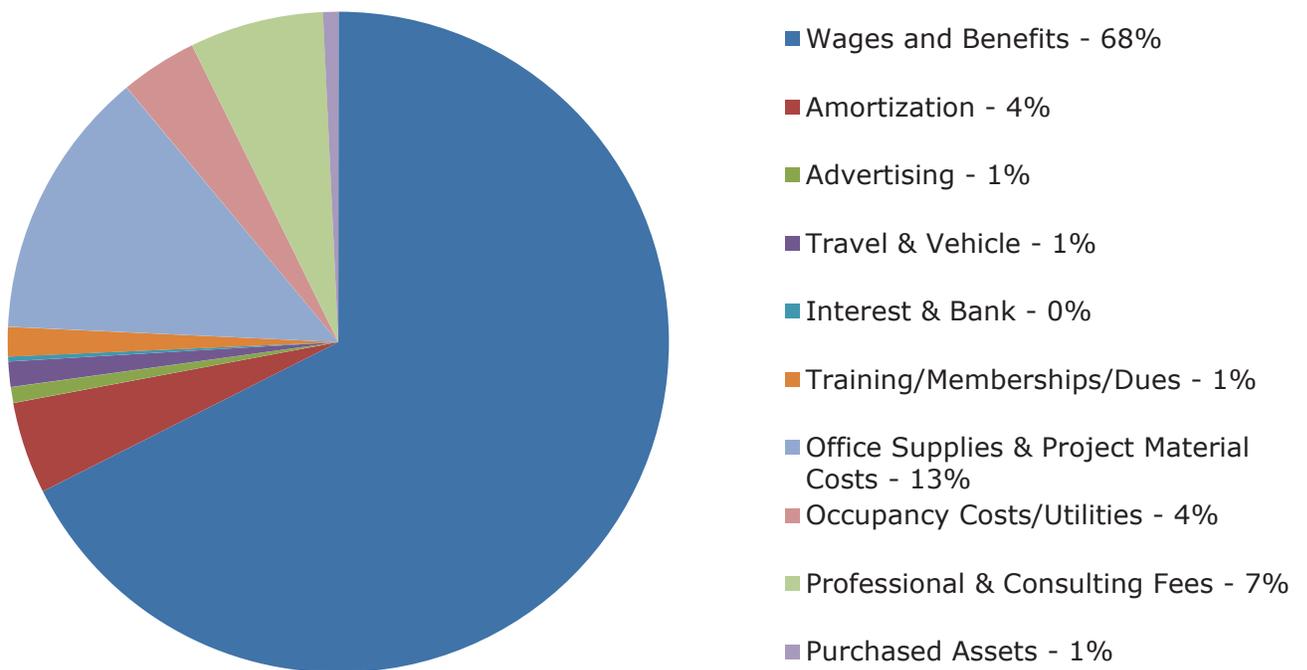


Expenditures

2017 (Total Expenditures for 2017 - \$4,773,789)



2016 (Total Expenditures for 2016 - \$4,990,861)



Asset Management

On August 26, 2016, the Board of Directors approved the NVCA's Asset Management Plan for implementation. As mentioned in the plan, to achieve maintenance of the assets for the next ten years, \$142,776.50 per year is required to be allocated to reserves. Staff reviewed the plan and found minor capital maintenance which was able to be addressed through the operational budget. This brought the annual need down to \$129,926.50. The capital levy is shared by the municipal partners based on an apportionment percentage supplied to us by the Ministry of Natural Resources & Forestry.

Summary of Municipal Capital Levy Contribution

| | 2017 CVA Apportionment Percentage | 2017 Capital Levy Contribution |
|--------------------------------|-----------------------------------|--------------------------------|
| | | \$129,926.50 |
| Amaranth Township | 0.2233% | \$290.13 |
| Melancthon Township | 0.4841% | \$628.97 |
| Town of Mono | 3.8373% | \$4,985.67 |
| Mulmur Township | 1.8044% | \$2,344.39 |
| Town of Shelburne | 1.9382% | \$2,518.24 |
| Town of The Blue Mountains | 1.5577% | \$2,023.87 |
| Municipality of Grey Highlands | 0.3890% | \$505.41 |
| Adjala-Tosorontio Township | 4.2632% | \$5,539.03 |
| City of Barrie | 15.4277% | \$20,044.67 |
| Town Bradford W. Gwillimbury | 3.5896% | \$4,663.84 |
| Clearview Township | 5.3554% | \$6,958.08 |
| Town of Collingwood | 10.5235% | \$13,672.82 |
| Essa Township | 6.7510% | \$8,771.34 |
| Town of Innisfil | 6.4471% | \$8,376.49 |
| Town of New Tecumseth | 12.3239% | \$16,012.01 |
| Oro-Medonte Township | 7.7913% | \$10,122.96 |
| Springwater Township | 7.2227% | \$9,384.20 |
| Town of Wasaga Beach | 10.0706% | \$13,084.38 |

This total amount of \$129,926.50 will be put into reserves to pay for the repair maintenance and replacement of the assets as identified in the 2016 Asset Management Plan.

Nottawasaga Valley Conservation Authority Proposed 2017 Budget

Consolidated

From Division 110 Reforestation
To Division 680 Corporate Administration

| | BUDGET 2016 | BUDGET 2017 | % CHANGE |
|-----------------------------------|---------------------|---------------------|-------------|
| REVENUE: | | | |
| Municipal Levy Non Match | 1,961,893.47 | 2,007,997.40 | 2.35% |
| Matching Municipal Levy (Flood) | 185,990.00 | 188,489.99 | 1.34% |
| Special Benefit Projects | 5,500.00 | 70,950.00 | 1190.00% |
| Oro-Medonte MOU | (32,313.75) | (32,960.03) | 2.00% |
| Municipal Contributions | 69,000.00 | 26,080.00 | -62.20% |
| Municipal Project - RMO | 120,000.00 | 134,000.00 | 11.67% |
| Total Municipal Revenue | <u>2,310,069.72</u> | <u>2,394,557.36</u> | 3.66% |
| MNRF Transfer Payment-Flood | 188,490.06 | 188,489.99 | 0.00% |
| Other Provincial Sources | 133,500.00 | 166,600.00 | 24.79% |
| Federal Sources | 633,908.00 | 167,700.00 | -73.55% |
| Total Government Grants | <u>955,898.06</u> | <u>522,789.99</u> | -45.31% |
| Contributions | 360,660.00 | 365,922.00 | 1.46% |
| User Fees | | | |
| Reforestation | 38,000.00 | 52,500.00 | 38.16% |
| Conservation Lands | 17,750.00 | 20,050.00 | 12.96% |
| Planning | 755,500.00 | 755,500.00 | 0.00% |
| Environmental Monitoring | 13,000.00 | 13,000.00 | 0.00% |
| Environmental Education | 222,500.00 | 225,500.00 | 1.35% |
| Tiffin Operations | 78,500.00 | 90,500.00 | 15.29% |
| Conservation Land Leases | 28,860.00 | 28,960.00 | 0.35% |
| Investment Income | 25,000.00 | 22,000.00 | -12.00% |
| Total Contributions and User Fees | <u>1,539,770.00</u> | <u>1,573,932.00</u> | 2.22% |
| Reserves | 185,123.03 | 282,510.03 | 52.61% |
| TOTAL REVENUE | <u>4,990,860.81</u> | <u>4,773,789.38</u> | -4.35% |

EXPENSES:

| | | | |
|--------------------------------|---------------------|---------------------|--------|
| Wages and Interprogram Charges | 3,370,991.80 | 3,353,034.40 | -0.53% |
| | <u>3,370,991.80</u> | <u>3,353,034.40</u> | -0.53% |

Other Expenses

| | | | |
|--------------------------------------|------------|------------|---------|
| Staff Cost | 11,650.00 | 11,450.00 | -1.72% |
| Memberships/Professional Dues | 39,150.00 | 41,225.00 | 5.30% |
| Educations and Training | 32,500.00 | 29,500.00 | -9.23% |
| Materials & Supplies - General | 458,250.00 | 280,750.00 | -38.73% |
| Materials & Supplies - Cost of Trees | 133,000.00 | 130,000.00 | -2.26% |
| Vehicles & Large Equipment Costs | 46,150.00 | 42,150.00 | -8.67% |
| Office Expenses | 26,250.00 | 27,250.00 | 3.81% |
| Equipment Costs | 10,750.00 | 9,250.00 | -13.95% |
| Transportation Costs | 16,000.00 | 11,000.00 | -31.25% |

Nottawasaga Valley Conservation Authority Proposed 2017 Budget

Consolidated

From Division 110 Reforestation
To Division 680 Corporate Administration

| | | | |
|----------------------------------|-------------------------|-------------------------|---------------------|
| Legal | 37,000.00 | 37,000.00 | 0.00% |
| Consultants | 272,114.00 | 139,500.00 | -48.73% |
| Insurance | 78,450.00 | 77,500.00 | -1.21% |
| Taxes | 21,460.00 | 21,560.00 | 0.47% |
| Heat and Hydro | 32,000.00 | 32,000.00 | 0.00% |
| Telephones and Internet Access | 26,000.00 | 26,000.00 | 0.00% |
| Audit Fees | 17,500.00 | 17,500.00 | 0.00% |
| Interest and Bank Charges | 12,000.00 | 13,000.00 | 8.33% |
| Maintenance Expense | 30,400.00 | 30,400.00 | 0.00% |
| Uniform Expense | 4,525.00 | 4,525.00 | 0.00% |
| Leases | 14,000.00 | 14,000.00 | 0.00% |
| Advertisement and Communications | 38,220.00 | 25,720.00 | -32.71% |
| Bad Debt Expense | 500.00 | 500.00 | 0.00% |
| Amortization Expense | 225,000.00 | 225,000.00 | 0.00% |
| Capital Asset Purchases | 37,000.00 | 173,975.00 | 370.20% |
| | <u>1,619,869.00</u> | <u>1,420,755.00</u> | <u>-12.29%</u> |
| TOTAL EXPENSES | <u>4,990,860.80</u> | <u>4,773,789.38</u> | <u>-4.35%</u> |
| SURPLUS (DEFICIT) | <u>0.01</u> | <u>(0.00)</u> | <u>-100.00%</u> |

Glossary of Terms

Advertisement & Communications – Includes advertisements, signage for all of the NVCA conservation areas as well as project site signage. This also includes the NVCA annual Evening of Thanks volunteer recognition event.

Amortization Expense – Annual expense for the capital purchases that are partially expenses annually following a fixed asset schedule.

Contributions – Includes donations, grants & special funding from non-government agencies.

Federal Sources – Federal grants or special projects funded by the federal government. (eg. Lake Simcoe/South-eastern Georgian Bay Clean-Up Fund)

Leases – Equipment leases such as photocopiers, postage meter, etc.

Materials & Supplies – Includes many things like offsite storage, materials and supplies purchased for weddings, education programs, etc., as well as project material costs required to complete specially funded projects.

Membership/Professional Dues – Includes membership with Conservation Ontario and Conservation Authorities Moraine Coalition for the Oak Ridges Moraine; as well as professional dues for staff as required.

MNRF Transfer Payment – Provincial money for the flood program, which is matched by the municipal levy.

Municipal Levy – Money provided by municipalities and apportioned by current value assessment. Other parts of levy include:

Matching Levy – Flood – This is the amount of levy that is matched by municipalities for the transfer payment from the MNRF.

Special Benefit Levy – This levy is only charged if the corresponding work is required and is for a specific municipality.

Other Municipal Contributions – Money contributed by specific municipalities for special projects delivered by the NVCA or Risk Management Official work.

Other Provincial Sources – Other provincial grants or special projects funded by the province. (eg. Source Water Protection).

Staff Cost – General staff costs include meals during conferences, mileage for non-fleet vehicles, etc.

Taxes – Property taxes for the NVCA owned properties paid to the municipalities.

Transportation Cost – Mileage paid to the NVCA Board of Directors.

User Fees – Fees for our programs and services paid by the user. These are not municipal funds.

**2017 - 2018 Approved Capital Budget
and 2019 - 2026 Capital Forecast**

| Project Type | Total Project Cost | Funding Sources | | | | | | | | Total Funding | |
|-------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|-------------------|---------------------|--------------------------------|-------------------|----------------------|
| | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | | Other |
| 2017 | | | | | | | | | | | |
| Administration | 573,000.00 | 478,500.00 | | 94,500.00 | | | | | | | 573,000.00 |
| Engineering | 410,000.00 | 73,250.00 | | 336,750.00 | | | | | | | 410,000.00 |
| Fire | 371,500.00 | 55,000.00 | 263,500.00 | 45,000.00 | | | | | | 8,000.00 | 371,500.00 |
| Fleet | 2,906,500.00 | 1,328,200.00 | | | | 1,578,300.00 | | | | | 2,906,500.00 |
| IT | 279,000.00 | 17,500.00 | 144,500.00 | | | 117,000.00 | | | | | 279,000.00 |
| Library | 780,726.00 | 677,500.00 | 12,550.00 | 22,500.00 | | 68,176.00 | | | | | 780,726.00 |
| Parks | 3,802,700.00 | 921,175.00 | 1,485,200.00 | 1,196,325.00 | 200,000.00 | | | | | | 3,802,700.00 |
| Planning | 270,000.00 | 220,000.00 | 50,000.00 | | | | | | | | 270,000.00 |
| Roads | 9,082,900.00 | 155,000.00 | 4,559,942.00 | 600,000.00 | 385,000.00 | | 960,000.00 | 1,772,958.00 | 400,000.00 | 250,000.00 | 9,082,900.00 |
| Roads - Other | 100,000.00 | 52,070.00 | | 47,930.00 | | | | | | | 100,000.00 |
| Total 2017 | 18,576,326.00 | 3,978,195.00 | 6,515,692.00 | 2,343,005.00 | 585,000.00 | 1,763,476.00 | 960,000.00 | 1,772,958.00 | 400,000.00 | 258,000.00 | 18,576,326.00 |
| 2018 | | | | | | | | | | | |
| Administration | 73,000.00 | 73,000.00 | | | | | | | | | 73,000.00 |
| Engineering | 15,000.00 | 8,250.00 | | 6,750.00 | | | | | | | 15,000.00 |
| Fire | 119,000.00 | 98,000.00 | 21,000.00 | | | | | | | | 119,000.00 |
| Fleet | 1,605,600.00 | 685,800.00 | | | | 919,800.00 | | | | | 1,605,600.00 |
| IT | 399,500.00 | 17,500.00 | 290,000.00 | | | 92,000.00 | | | | | 399,500.00 |
| Library | 77,951.00 | | | | | 77,951.00 | | | | | 77,951.00 |
| Parks | 2,923,250.00 | 1,150,000.00 | 1,476,500.00 | 72,000.00 | 200,000.00 | | | | 24,750.00 | | 2,923,250.00 |
| Planning | 245,000.00 | 195,000.00 | 50,000.00 | | | | | | | | 245,000.00 |
| Roads | 7,934,582.00 | 75,000.00 | 1,637,698.00 | 3,271,632.00 | | | 932,000.00 | 2,018,252.00 | | | 7,934,582.00 |
| Roads - Other | 445,000.00 | | 445,000.00 | | | | | | | | 445,000.00 |
| Total 2018 | 13,837,883.00 | 2,302,550.00 | 3,920,198.00 | 3,350,382.00 | 200,000.00 | 1,089,751.00 | 932,000.00 | 2,018,252.00 | 24,750.00 | 0.00 | 13,837,883.00 |
| 2019 | | | | | | | | | | | |
| Administration | 20,000.00 | 20,000.00 | | | | | | | | | 20,000.00 |
| Engineering | 145,000.00 | 138,250.00 | | 6,750.00 | | | | | | | 145,000.00 |
| Fire | 21,000.00 | | 21,000.00 | | | | | | | | 21,000.00 |
| Fleet | 1,904,400.00 | 230,200.00 | | | | 1,674,200.00 | | | | | 1,904,400.00 |
| IT | 242,000.00 | | 150,000.00 | | | 92,000.00 | | | | | 242,000.00 |
| Library | 8,960,458.00 | 8,806,300.00 | 75,000.00 | | | 79,158.00 | | | | | 8,960,458.00 |
| Parks | 6,844,780.00 | 4,021,200.00 | 673,380.00 | 1,873,800.00 | 276,400.00 | | | | | | 6,844,780.00 |
| Planning | 376,000.00 | 337,300.00 | | 38,700.00 | | | | | | | 376,000.00 |
| Roads | 40,030,475.00 | 7,390,950.00 | 1,422,200.00 | 19,266,325.00 | 10,525,000.00 | | 947,000.00 | 479,000.00 | | | 40,030,475.00 |
| Roads - Other | 0.00 | | | | | | | | | | 0.00 |
| Total 2019 | 58,544,113.00 | 20,944,200.00 | 2,341,580.00 | 21,185,575.00 | 10,801,400.00 | 1,845,358.00 | 947,000.00 | 479,000.00 | 0.00 | 0.00 | 58,544,113.00 |

**2017 - 2018 Approved Capital Budget
and 2019 - 2026 Capital Forecast**

| Project Type | Total Project Cost | Funding Sources | | | | | | | | Total Funding | |
|-------------------|----------------------|----------------------|----------------------|---------------------|-------------------|---------------------|-------------------|-------------------|--------------------------------|---------------|----------------------|
| | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | | Other |
| 2020 | | | | | | | | | | | |
| Administration | 55,000.00 | 20,000.00 | 35,000.00 | | | | | | | 55,000.00 | |
| Engineering | 3,040,000.00 | 3,033,250.00 | | 6,750.00 | | | | | | 3,040,000.00 | |
| Fire | 55,000.00 | | 55,000.00 | | | | | | | 55,000.00 | |
| Fleet | 1,846,264.00 | 366,000.00 | 62,000.00 | | | 1,418,264.00 | | | | 1,846,264.00 | |
| IT | 431,000.00 | | 68,500.00 | | | 362,500.00 | | | | 431,000.00 | |
| Library | 256,662.00 | | 185,000.00 | | | 71,662.00 | | | | 256,662.00 | |
| Parks | 6,255,400.00 | 2,368,450.00 | 2,256,400.00 | 1,430,550.00 | 200,000.00 | | | | | 6,255,400.00 | |
| Planning | 564,000.00 | 471,450.00 | 30,000.00 | 62,550.00 | | | | | | 564,000.00 | |
| Roads | 5,041,700.00 | 520,000.00 | 2,555,700.00 | 540,000.00 | | | 947,000.00 | 479,000.00 | | 5,041,700.00 | |
| Roads - Other | 100,000.00 | | 100,000.00 | | | | | | | 100,000.00 | |
| Total 2020 | 17,645,026.00 | 6,779,150.00 | 5,347,600.00 | 2,039,850.00 | 200,000.00 | 1,852,426.00 | 947,000.00 | 479,000.00 | 0.00 | 0.00 | 17,645,026.00 |
| 2021 | | | | | | | | | | | |
| Administration | 20,000.00 | 20,000.00 | | | | | | | | 20,000.00 | |
| Engineering | 15,000.00 | 8,250.00 | | 6,750.00 | | | | | | 15,000.00 | |
| Fire | 21,000.00 | | 21,000.00 | | | | | | | 21,000.00 | |
| Fleet | 1,655,900.00 | 588,900.00 | | | | 1,067,000.00 | | | | 1,655,900.00 | |
| IT | 97,000.00 | | | | | 97,000.00 | | | | 97,000.00 | |
| Library | 219,053.00 | 73,000.00 | 50,000.00 | 27,000.00 | | 69,053.00 | | | | 219,053.00 | |
| Parks | 5,905,100.00 | 5,214,500.00 | 490,600.00 | | 200,000.00 | | | | | 5,905,100.00 | |
| Planning | 435,000.00 | 412,500.00 | | 22,500.00 | | | | | | 435,000.00 | |
| Roads | 29,149,904.00 | 14,746,189.00 | 6,691,576.00 | 6,286,139.00 | | | 947,000.00 | 479,000.00 | | 29,149,904.00 | |
| Roads - Other | 650,000.00 | | 650,000.00 | | | | | | | 650,000.00 | |
| Total 2021 | 38,167,957.00 | 21,063,339.00 | 7,903,176.00 | 6,342,389.00 | 200,000.00 | 1,233,053.00 | 947,000.00 | 479,000.00 | 0.00 | 0.00 | 38,167,957.00 |
| 2022 | | | | | | | | | | | |
| Administration | 130,000.00 | 31,000.00 | | 99,000.00 | | | | | | 130,000.00 | |
| Engineering | 15,000.00 | 8,250.00 | | 6,750.00 | | | | | | 15,000.00 | |
| Fire | 21,000.00 | | 21,000.00 | | | | | | | 21,000.00 | |
| Fleet | 2,807,637.00 | 124,600.00 | | | | 2,683,037.00 | | | | 2,807,637.00 | |
| IT | 172,000.00 | | | | | 172,000.00 | | | | 172,000.00 | |
| Library | 177,955.00 | 33,000.00 | 40,000.00 | 27,000.00 | | 77,955.00 | | | | 177,955.00 | |
| Parks | 3,796,380.00 | 1,497,000.00 | 2,099,380.00 | | 200,000.00 | | | | | 3,796,380.00 | |
| Planning | 255,000.00 | 102,000.00 | | 153,000.00 | | | | | | 255,000.00 | |
| Roads | 12,484,942.00 | 1,028,874.00 | 1,868,200.00 | 8,161,868.00 | | | 947,000.00 | 479,000.00 | | 12,484,942.00 | |
| Roads - Other | 100,000.00 | | 100,000.00 | | | | | | | 100,000.00 | |
| Total 2022 | 19,959,914.00 | 2,824,724.00 | 4,128,580.00 | 8,447,618.00 | 200,000.00 | 2,932,992.00 | 947,000.00 | 479,000.00 | 0.00 | 0.00 | 19,959,914.00 |

**2017 - 2018 Approved Capital Budget
and 2019 - 2026 Capital Forecast**

| Project Type | Total Project Cost | Funding Sources | | | | | | | | Total Funding | |
|-------------------|----------------------|----------------------|----------------------|---------------------|-------------------|---------------------|-------------------|-------------------|--------------------------------|---------------|----------------------|
| | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | | Other |
| 2023 | | | | | | | | | | | |
| Administration | 20,000.00 | 20,000.00 | | | | | | | | | 20,000.00 |
| Engineering | 15,000.00 | 8,250.00 | | 6,750.00 | | | | | | | 15,000.00 |
| Fire | 21,000.00 | | 21,000.00 | | | | | | | | 21,000.00 |
| Fleet | 618,360.00 | | | | | 618,360.00 | | | | | 618,360.00 |
| IT | 295,765.00 | | 125,000.00 | | | 170,765.00 | | | | | 295,765.00 |
| Library | 1,104,162.00 | 1,000,000.00 | 25,000.00 | | | 79,162.00 | | | | | 1,104,162.00 |
| Parks | 1,683,050.00 | 994,500.00 | 488,550.00 | | 200,000.00 | | | | | | 1,683,050.00 |
| Planning | 205,000.00 | 205,000.00 | | | | | | | | | 205,000.00 |
| Roads | 3,493,532.00 | 208,421.00 | 1,859,111.00 | | | | 947,000.00 | 479,000.00 | | | 3,493,532.00 |
| Roads - Other | 0.00 | | | | | | | | | | 0.00 |
| Total 2023 | 7,455,869.00 | 2,436,171.00 | 2,518,661.00 | 6,750.00 | 200,000.00 | 868,287.00 | 947,000.00 | 479,000.00 | 0.00 | 0.00 | 7,455,869.00 |
| 2024 | | | | | | | | | | | |
| Administration | 20,000.00 | 20,000.00 | | | | | | | | | 20,000.00 |
| Engineering | 0.00 | | | | | | | | | | 0.00 |
| Fire | 21,000.00 | | 21,000.00 | | | | | | | | 21,000.00 |
| Fleet | 2,591,000.00 | | | | | 2,591,000.00 | | | | | 2,591,000.00 |
| IT | 399,000.00 | | 300,000.00 | | | 99,000.00 | | | | | 399,000.00 |
| Library | 16,253,866.00 | 16,182,200.00 | | | | 71,666.00 | | | | | 16,253,866.00 |
| Parks | 1,564,000.00 | 994,500.00 | 369,500.00 | | 200,000.00 | | | | | | 1,564,000.00 |
| Planning | 155,000.00 | 155,000.00 | | | | | | | | | 155,000.00 |
| Roads | 2,696,200.00 | | 1,270,200.00 | | | | 947,000.00 | 479,000.00 | | | 2,696,200.00 |
| Roads - Other | 100,000.00 | | 100,000.00 | | | | | | | | 100,000.00 |
| Total 2024 | 23,800,066.00 | 17,351,700.00 | 2,060,700.00 | 0.00 | 200,000.00 | 2,761,666.00 | 947,000.00 | 479,000.00 | 0.00 | 0.00 | 23,800,066.00 |
| 2025 | | | | | | | | | | | |
| Administration | 0.00 | | | | | | | | | | 0.00 |
| Engineering | 0.00 | | | | | | | | | | 0.00 |
| Fire | 21,000.00 | | 21,000.00 | | | | | | | | 21,000.00 |
| Fleet | 1,271,300.00 | | | | | 1,271,300.00 | | | | | 1,271,300.00 |
| IT | 134,000.00 | | 30,000.00 | | | 104,000.00 | | | | | 134,000.00 |
| Library | 225,000.00 | | 100,000.00 | | | 125,000.00 | | | | | 225,000.00 |
| Parks | 19,408,500.00 | 994,500.00 | 14,168,122.00 | | 200,000.00 | 4,045,878.00 | | | | | 19,408,500.00 |
| Planning | 215,000.00 | 215,000.00 | | | | | | | | | 215,000.00 |
| Roads | 2,918,200.00 | | 1,492,200.00 | | | | 947,000.00 | 479,000.00 | | | 2,918,200.00 |
| Roads - Other | 0.00 | | | | | | | | | | 0.00 |
| Total 2025 | 24,193,000.00 | 1,209,500.00 | 15,811,322.00 | 0.00 | 200,000.00 | 5,546,178.00 | 947,000.00 | 479,000.00 | 0.00 | 0.00 | 24,193,000.00 |

**2017 - 2018 Approved Capital Budget
and 2019 - 2026 Capital Forecast**

| Project Type | Total Project Cost | Funding Sources | | | | | | | | Total Funding | |
|-------------------|----------------------|---------------------|----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|--------------------------------|---------------|----------------------|
| | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | | Other |
| 2026 | | | | | | | | | | | |
| Administration | 0.00 | | | | | | | | | | 0.00 |
| Engineering | 0.00 | | | | | | | | | | 0.00 |
| Fire | 0.00 | | | | | | | | | | 0.00 |
| Fleet | 742,600.00 | | | | | 742,600.00 | | | | | 742,600.00 |
| IT | 229,000.00 | | 125,000.00 | | | 104,000.00 | | | | | 229,000.00 |
| Library | 247,000.00 | 70,000.00 | 100,000.00 | | | 77,000.00 | | | | | 247,000.00 |
| Parks | 17,037,500.00 | 862,500.00 | 15,975,000.00 | | 200,000.00 | | | | | | 17,037,500.00 |
| Planning | 165,000.00 | 165,000.00 | | | | | | | | | 165,000.00 |
| Roads | 2,778,200.00 | | 1,352,200.00 | | | | 947,000.00 | 479,000.00 | | | 2,778,200.00 |
| Roads - Other | 100,000.00 | | 100,000.00 | | | | | | | | 100,000.00 |
| Total 2026 | 21,299,300.00 | 1,097,500.00 | 17,652,200.00 | 0.00 | 200,000.00 | 923,600.00 | 947,000.00 | 479,000.00 | 0.00 | 0.00 | 21,299,300.00 |

**2017 Approved Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|-------------------------------|---|----------------|-----------------------|------------|----------|---------------------|-------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| Strategic | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Administration | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | |
| ADM21 | Inspiring Innisfil Engagement and Awareness Campaign | Administration | CAO/Admin | 2017 | 2018 | 33,000 | 33,000 | | | | | | | | |
| ADM22 | HR Master Plan | Administration | Human Resources | 2017 | 2017 | 75,000 | 75,000 | | | | | | | | |
| ADM23 | Mobile Youth Programming | Administration | Economic & Comm. Dev. | 2017 | 2018 | 15,000 | 15,000 | | | | | | | | |
| ADM25 | Innisfil Engage: Community Engagement | Administration | Library Board | 2017 | 2018 | 15,000 | 15,000 | | | | | | | | |
| ADM28 | Enhance Financial Processes, Support & Budget Development - Phase 1 | Administration | Finance | 2017 | 2019 | 150,000 | 150,000 | | | | | | | | |
| ADM29 | Service & Service Level Measurement & Reporting | Administration | Finance | 2017 | 2019 | 110,000 | 110,000 | | | | | | | | |
| ADM30 | Develop New Funding & Revenue Tools | Administration | Finance | 2017 | 2017 | 50,000 | 50,000 | | | | | | | | |
| ENG49 | Strategic Plan - 5.4.1 - Town Project Management Process Development & Implementation | Engineering | Engineering | 2017 | 2018 | 65,000 | 65,000 | | | | | | | | |
| IT137 | Knowledge Base | IT | IT | 2017 | 2018 | 17,500 | 17,500 | | | | | | | | |
| IT138 | Outfit 2017 SLC - IT Equipment | IT | IT | 2017 | 2017 | 9,500 | | 9,500 | | | | | | | |
| LIB61 | Culture Master Plan | Library | Library Board | 2017 | 2018 | 100,000 | 100,000 | | | | | | | | |
| PKS200 | Facilities Master Plan | Parks | Parks | 2017 | 2017 | 100,000 | 100,000 | | | | | | | | |
| PKS325 | Outfit 2017 SLC - Furniture | Parks | Parks | 2017 | 2017 | 6,500 | | 6,500 | | | | | | | |
| PLN34 | Municipal Identify and Wayfinding Signage Program | Planning | Economic & Comm. Dev. | 2013 | 2018 | 50,000 | | 50,000 | | | | | | | |
| PLN43 | Community Stakeholder Engagement Strategy | Planning | Planning | 2016 | 2017 | 10,000 | 10,000 | | | | | | | | |
| PLN78 | Innisfil Beach Park Master Plan | Planning | Planning | 2017 | 2017 | 40,000 | 40,000 | | | | | | | | |
| RDS227 | Roads Needs Study Update - 2017 | Roads | Engineering | 2017 | 2017 | 220,000 | | 220,000 | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Roads | Roads | 2017 | 2027 | 30,000 | | 30,000 | | | | | | | |
| RDS279 | Asset Management Plan | Roads | Roads | 2017 | 2018 | 125,000 | 125,000 | | | | | | | | |
| RDS282 | Traffic Signal/Flasher/Beacon Condition Assessment | Roads | Roads | 2017 | 2017 | 30,000 | 30,000 | | | | | | | | |
| 2017 Strategic Totals: | | | | | | \$ 1,271,500 | \$ 955,500 | \$ 316,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Operational

| | | | | | | | | | | | | | | | |
|--------|---|-------|-------|------|------|---------|--|---------|--|---------|--|--|--|--|-------|
| FIRE2 | Volunteer Firefighter Bunker Gear | Fire | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| FIRE10 | Replace Pagers | Fire | Fire | 2011 | 2017 | 9,000 | | 9,000 | | | | | | | |
| FIRE27 | Thermal Imaging Camera | Fire | Fire | 2013 | 2020 | 35,000 | | 35,000 | | | | | | | |
| FIRE34 | Hose and Hose Appliances | Fire | Fire | 2014 | 2017 | 19,500 | | 19,500 | | | | | | | |
| FIRE42 | Heavy Extrication Equipment | Fire | Fire | 2017 | 2018 | 150,000 | | 150,000 | | | | | | | |
| FIRE43 | Replacement Defibrillators | Fire | Fire | 2017 | 2017 | 16,000 | | 8,000 | | | | | | | 8,000 |
| FIRE51 | Rapid Intervention Packs | Fire | Fire | 2017 | 2017 | 21,000 | | 21,000 | | | | | | | |
| FLT90 | 1904400 | Fleet | Parks | 2017 | 2017 | 105,000 | | | | 105,000 | | | | | |
| FLT109 | Replace 1 Ton Truck Unit 07-93 | Fleet | Parks | 2017 | 2017 | 89,900 | | | | 89,900 | | | | | |
| FLT110 | Replace 1/2 Ton Truck Unit 07-46 | Fleet | Parks | 2017 | 2017 | 53,200 | | | | 53,200 | | | | | |
| FLT115 | Replacement Single Axle 5 Ton Dump/Plow 08-19 | Fleet | Roads | 2017 | 2017 | 297,000 | | | | 297,000 | | | | | |
| FLT151 | Replace Ice Resurfacer 07-96 | Fleet | Parks | 2017 | 2017 | 105,000 | | | | 105,000 | | | | | |
| FLT217 | Utility 1 Replacement - Unit 09-171 | Fleet | Fire | 2017 | 2017 | 68,700 | | | | 68,700 | | | | | |
| FLT258 | Replacement Ladder 3 and Pump 3 | Fleet | Fire | 2017 | 2017 | 850,000 | | | | 850,000 | | | | | |

**2017 Approved Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|---------------------------------|--|--------------|-----------------------|------------|----------|---------------------|-------------------|----------------------|---------------------|---------------|---------------------|-------------------|---------------------|--------------------------------|------------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| Operational | | | | | | | | | | | | | | | |
| FLT279 | Replace ball diamond groomer 06-127 | Fleet | Parks | 2017 | 2017 | 9,500 | | | | | 9,500 | | | | |
| IT63 | Hardware Replacements | IT | IT | 2017 | 2017 | 80,000 | | | | | 80,000 | | | | |
| IT64 | Town Hall Phone System | IT | IT | 2017 | 2018 | 110,000 | | 110,000 | | | | | | | |
| IT70 | Hardware Replacements - CDSB | IT | IT | 2017 | 2017 | 12,000 | | | | | 12,000 | | | | |
| IT129 | Card Access Software Upgrade | IT | IT | 2017 | 2017 | 25,000 | | | | | 25,000 | | | | |
| IT130 | Network Security Updates | IT | IT | 2017 | 2017 | 25,000 | | 25,000 | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Library | Library Board | 2010 | 2026 | 68,176 | | | | | 68,176 | | | | |
| LIB56 | Phone System Replacement | Library | Library Board | 2017 | 2017 | 12,550 | | 12,550 | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Parks | Engineering | 2011 | 2027 | 247,500 | | 247,500 | | | | | | | |
| PKS98 | Accessibility Act Compliance | Parks | Parks | 2016 | 2020 | 150,000 | | 150,000 | | | | | | | |
| PKS133 | Dempster Ball Diamond - Redevelop Existing diamond | Parks | Parks | 2017 | 2017 | 70,000 | | 70,000 | | | | | | | |
| PKS139 | Town Campus - Drainage Improvements | Parks | Engineering | 2017 | 2018 | 381,000 | | 381,000 | | | | | | | |
| PKS149 | Churchill Community Centre Parking Lot and Pedestrian Paving | Parks | Parks | 2017 | 2017 | 34,500 | | 34,500 | | | | | | | |
| PKS168 | IRC Install Water Softener | Parks | Parks | 2017 | 2017 | 20,000 | | 20,000 | | | | | | | |
| PKS170 | IRC Fixed Furnishings | Parks | Parks | 2017 | 2017 | 10,000 | | 10,000 | | | | | | | |
| PKS174 | Lefroy Arena Hot Water Heaters Replacement | Parks | Parks | 2017 | 2017 | 35,000 | | 35,000 | | | | | | | |
| PKS177 | South Simcoe Police Station Exterior Repairs | Parks | Parks | 2017 | 2017 | 23,600 | | 23,600 | | | | | | | |
| PKS186 | Town Hall Roof Repairs | Parks | Parks | 2017 | 2017 | 20,000 | | 20,000 | | | | | | | |
| PKS188 | Town Hall Water Treatment System Upgrades | Parks | Parks | 2017 | 2017 | 20,000 | | 20,000 | | | | | | | |
| PKS195 | IRC Building Automation Control Replacement | Parks | Parks | 2017 | 2017 | 12,000 | | 12,000 | | | | | | | |
| PKS199 | Parks/Roadends Condition Assessment | Parks | Parks | 2017 | 2017 | 100,000 | 100,000 | | | | | | | | |
| PKS208 | Buildings Designated Substances Survey | Parks | Parks | 2017 | 2018 | 45,000 | | 45,000 | | | | | | | |
| PKS235 | Cookstown Theatre Foundation Repairs | Parks | Parks | 2017 | 2017 | 26,100 | | 26,100 | | | | | | | |
| PKS262 | Lefroy Arena Elevator Modernization/Refurbishment | Parks | Parks | 2017 | 2017 | 156,500 | | 156,500 | | | | | | | |
| PKS263 | IRC Replace Pool Mechanical Exhaust/HVAC | Parks | Parks | 2017 | 2017 | 10,000 | | 10,000 | | | | | | | |
| PKS280 | IRC Exterior Soffit Repairs | Parks | Parks | 2017 | 2017 | 15,000 | | 15,000 | | | | | | | |
| PKS287 | IRC Zamboni Water Heater Replacement | Parks | Parks | 2017 | 2017 | 10,000 | | 10,000 | | | | | | | |
| PKS289 | IRC Duct Cleaning/Air Balancing | Parks | Parks | 2017 | 2017 | 20,000 | | 20,000 | | | | | | | |
| PKS293 | IRC Replace Parking Lot HID Area Lights | Parks | Parks | 2017 | 2017 | 10,000 | | 10,000 | | | | | | | |
| PKS295 | Lefroy Arena Duct Cleaning/Air Balancing | Parks | Parks | 2017 | 2017 | 15,000 | | 15,000 | | | | | | | |
| PKS304 | Stroud Arena Parking Lot Repair and Re-seal | Parks | Parks | 2017 | 2017 | 112,500 | | 112,500 | | | | | | | |
| PKS319 | Town Hall HVAC System Maintenance | Parks | Parks | 2017 | 2017 | 35,000 | | 35,000 | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Roads | Engineering | 2012 | 2026 | 369,200 | | 369,200 | | | | | | | |
| RDS195 | 2016 - 2018 Road Rehabilitation Program | Roads | Engineering | 2015 | 2018 | 1,386,500 | | 47,500 | | | 860,000 | 479,000 | | | |
| RDS221 | Emerald Ash Borer | Roads | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Roads | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | |
| RDS258 | Lockhart Rd - 20th Sideroad to Sandy Cove - 25th Sideroad to Lake Simcoe - Resurfacing | Roads | Engineering | 2017 | 2020 | 2,681,000 | | 1,840,271 | | | | | 840,729 | | |
| RDS261 | 20th Sideroad & BBP Rd - Flashing Stop Sign | Roads | Engineering | 2017 | 2017 | 6,500 | | 6,500 | | | | | | | |
| RDS263 | Mapleview Dr - 25th Sideroad to Lake Simcoe - Road Reconstruction (Construction Only) | Roads | Engineering | 2017 | 2017 | 821,250 | | 268,021 | | | 100,000 | 453,229 | | | |
| RDS267 | Plum Drive - Gravel Entrance | Roads | Engineering | 2017 | 2018 | 100,000 | | 50,000 | | | | | | | 50,000 |
| 2017 Operational Totals: | | | | | | \$ 9,490,676 | \$ 100,000 | \$ 4,836,242 | \$ 0 | \$ 0 | \$ 1,763,476 | \$ 960,000 | \$ 1,772,958 | \$ 0 | \$ 58,000 |

**2017 Approved Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|----------------------------|--|----------------|-----------------------|------------|----------|---------------------|---------------------|----------------------|---------------------|-------------------|-------------|-------------|-------------|--------------------------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| Growth | | | | | | | | | | | | | | | |
| ADM15 | Development Charges Background Study | Administration | Finance | 2017 | 2018 | 105,000 | 10,500 | | 94,500 | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Engineering | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | | |
| ENG47 | Transportation Master Plan Update 2017 | Engineering | Engineering | 2017 | 2017 | 330,000 | | | 330,000 | | | | | | |
| FIRE53 | Fire Department Benchmarking/Performance | Fire | Fire | 2017 | 2018 | 100,000 | 55,000 | | 45,000 | | | | | | |
| FLT21 | Sidewalk Vacuum Unit IBR | Fleet | Roads | 2017 | 2017 | 119,500 | 119,500 | | | | | | | | |
| FLT67 | Three Ton Plow/Dump Combination | Fleet | Roads | 2017 | 2017 | 247,000 | 247,000 | | | | | | | | |
| FLT114 | Service truck with dump | Fleet | Roads | 2017 | 2017 | 79,000 | 79,000 | | | | | | | | |
| FLT129 | Sidewalk Machine | Fleet | Roads | 2017 | 2017 | 162,000 | 162,000 | | | | | | | | |
| FLT244 | Operations Fork Lift | Fleet | Roads | 2017 | 2017 | 62,000 | 62,000 | | | | | | | | |
| FLT265 | Mobile Fleet Service Truck | Fleet | Roads | 2017 | 2017 | 135,000 | 135,000 | | | | | | | | |
| FLT266 | Tandem Axle - Primary Unit | Fleet | Roads | 2017 | 2017 | 365,000 | 365,000 | | | | | | | | |
| FLT277 | Manager of Operations Vehicle | Fleet | Roads | 2017 | 2017 | 44,800 | 44,800 | | | | | | | | |
| FLT278 | Purchase Three(3) 20 ft Equipment Trailers/Floats | Fleet | Parks | 2017 | 2017 | 30,000 | 30,000 | | | | | | | | |
| FLT284 | Outfit 2017 SLC Deputy Chief | Fleet | Fire | 2017 | 2017 | 55,800 | 55,800 | | | | | | | | |
| FLT285 | Outfit 2017 SLC Operations Technologist | Fleet | Roads | 2017 | 2017 | 28,100 | 28,100 | | | | | | | | |
| LIB28 | Strategic Plan | Library | Library Board | 2017 | 2017 | 50,000 | 27,500 | | 22,500 | | | | | | |
| LIB42 | Design/Preparation for idealAB & Library with Recreational Component in Lefroy | Library | Library Board | 2017 | 2018 | 550,000 | 550,000 | | | | | | | | |
| PKS58 | Cookstown Library & Community Park Phase 2 | Parks | Engineering | 2017 | 2018 | 610,000 | 61,000 | | 549,000 | | | | | | |
| PKS82 | Sleeping Lion - New Parkette (no. 2) | Parks | Engineering | 2017 | 2018 | 488,750 | 48,875 | | 439,875 | | | | | | |
| PKS89 | Additional Park Furnishings | Parks | Parks | 2014 | 2017 | 40,000 | 4,000 | | 36,000 | | | | | | |
| PKS91 | LSAMI P3 - New Park | Parks | Engineering | 2017 | 2019 | 366,000 | 366,000 | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Parks | Engineering | 2017 | 2027 | 190,500 | 19,050 | | 171,450 | | | | | | |
| PKS197 | Innisville East - New Parkette | Parks | Engineering | 2017 | 2018 | 222,250 | 222,250 | | | | | | | | |
| PLN36 | Our Place Official Plan Implementation | Planning | Planning | 2017 | 2019 | 70,000 | 70,000 | | | | | | | | |
| PLN66 | Demand-Responsive Transit Implementation | Planning | Planning | 2017 | 2018 | 100,000 | 100,000 | | | | | | | | |
| RDS207 | 6th Line & 20th Sideroad - Traffic Signal/Roundabout | Roads | Engineering | 2017 | 2018 | 400,000 | | | | | | | 400,000 | | |
| RDS254 | 6th Line Interchange EA & Supporting Infrastructure Design & Construction | Roads | Engineering | 2016 | 2018 | 600,000 | | | 600,000 | | | | | | |
| RDS275 | 7th Line - 20th Sideroad to Lake Simcoe - EA | Roads | Engineering | 2017 | 2018 | 385,000 | | | | 385,000 | | | | | |
| RDSOT19 | Waste Disposal Storage and Containment - Salt Facility | Roads | Roads | 2017 | 2017 | 100,000 | 52,070 | | 47,930 | | | | | | |
| 2017 Growth Totals: | | | | | | \$ 6,050,700 | \$ 2,922,695 | \$ 0 | \$ 2,343,005 | \$ 385,000 | \$ 0 | \$ 0 | \$ 0 | \$ 400,000 | \$ 0 |

Discretionary

| | | | | | | | | | | | | | | | |
|--------|---|-------|-------------|------|------|---------|--|---------|---------|--|--|--|--|--|--|
| PKS143 | Active Innisfil Master Plan Implementation - Land Acquisition | Parks | Parks | 2017 | 2026 | 200,000 | | | 200,000 | | | | | | |
| RDS204 | Leonards Beach Drainage Improvements | Roads | Engineering | 2015 | 2017 | 262,000 | | 262,000 | | | | | | | |
| RDS235 | Spring St - IBR to End of Road - Reconstruction | Roads | Engineering | 2017 | 2018 | 805,000 | | 805,000 | | | | | | | |

**2017 Approved Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|-------------------------------------|---|--------------|-----------------------|------------|----------|----------------------|---------------------|----------------------|---------------------|-------------------|---------------------|-------------------|---------------------|--------------------------------|-------------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| Discretionary | | | | | | | | | | | | | | | |
| RDS262 | Clarksville St & Carniola Dr - Road Resurfacing (Construction Only) | Roads | Engineering | 2017 | 2017 | 127,050 | | 127,050 | | | | | | | |
| RDS266 | Various Roads - Drainage Evaluation & Recommendation | Roads | Engineering | 2017 | 2024 | 90,000 | | 90,000 | | | | | | | |
| RDS272 | Stroud - Replace Existing Streetlights with LED | Roads | Engineering | 2017 | 2018 | 279,400 | | 79,400 | | | | | | 200,000 | |
| 2017 Discretionary Totals: | | | | | | \$ 1,763,450 | \$ 0 | \$ 1,363,450 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 200,000 | |
| 2017 Total Capital Projects: | | | | | | \$ 18,576,326 | \$ 3,978,195 | \$ 6,515,692 | \$ 2,343,005 | \$ 585,000 | \$ 1,763,476 | \$ 960,000 | \$ 1,772,958 | \$ 400,000 | \$ 258,000 |

**2018 Approved Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|---------------------------------|---|----------------|-----------------------|------------|----------|---------------------|-------------------|----------------------|---------------------|---------------|---------------------|-------------------|---------------------|--------------------------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| Strategic | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Administration | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | |
| ADM21 | Inspiring Innisfil Engagement and Awareness Campaign | Administration | CAO/Admin | 2017 | 2018 | 33,000 | 33,000 | | | | | | | | | |
| ADM23 | Mobile Youth Programming | Administration | Economic & Comm. Dev. | 2017 | 2018 | 5,000 | 5,000 | | | | | | | | | |
| ADM25 | Innisfil Engage: Community Engagement | Administration | Library Board | 2017 | 2018 | 15,000 | 15,000 | | | | | | | | | |
| IT73 | Corporate Business Systems Improvements | IT | IT | 2013 | 2019 | 150,000 | | 150,000 | | | | | | | | |
| IT137 | Knowledge Base | IT | IT | 2017 | 2018 | 17,500 | 17,500 | | | | | | | | | |
| PLN34 | Municipal Identify and Wayfinding Signage Program | Planning | Economic & Comm. Dev. | 2013 | 2018 | 50,000 | | 50,000 | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Roads | Roads | 2017 | 2027 | 32,000 | | 32,000 | | | | | | | | |
| RDS279 | Asset Management Plan | Roads | Roads | 2017 | 2018 | 75,000 | 75,000 | | | | | | | | | |
| 2018 Strategic Totals: | | | | | | \$ 397,500 | \$ 165,500 | \$ 232,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Operational | | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Fire | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | | |
| FLT61 | Replace Ice Resurfacer 07-65 | Fleet | Parks | 2018 | 2018 | 105,000 | | | | 105,000 | | | | | | |
| FLT132 | Replace Flusher/Hydro Ex Truck Unit 08-102 | Fleet | Roads | 2018 | 2018 | 110,000 | | | | 110,000 | | | | | | |
| FLT158 | Replace Mower 3pt Hitch Unit 10-07 | Fleet | Roads | 2018 | 2018 | 12,400 | | | | 12,400 | | | | | | |
| FLT160 | Replace Single Axle 09-04 | Fleet | Roads | 2018 | 2018 | 326,000 | | | | 326,000 | | | | | | |
| FLT169 | Replace Tandem Axle unit 10-128 | Fleet | Roads | 2018 | 2018 | 366,400 | | | | 366,400 | | | | | | |
| IT63 | Hardware Replacements | IT | IT | 2017 | 2027 | 80,000 | | | | 80,000 | | | | | | |
| IT70 | Hardware Replacements - CDSB | IT | IT | 2017 | 2027 | 12,000 | | | | 12,000 | | | | | | |
| IT88 | Payment processing software | IT | IT | 2018 | 2018 | 130,000 | | 130,000 | | | | | | | | |
| IT139 | Outfit 2018 SLC - IT Equipment | IT | IT | 2018 | 2018 | 10,000 | | 10,000 | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Library | Library Board | 2010 | 2026 | 77,951 | | | | 77,951 | | | | | | |
| PKS20 | Annual Playground Replacement Program | Parks | Engineering | 2011 | 2027 | 247,500 | | 247,500 | | | | | | | | |
| PKS28 | Centennial Park - Replace Existing Washroom Facility | Parks | Engineering | 2018 | 2019 | 396,500 | | 396,500 | | | | | | | | |
| PKS98 | Accessibility Act Compliance | Parks | Parks | 2016 | 2020 | 150,000 | | 150,000 | | | | | | | | |
| PKS142 | Innisfil Recreation Complex Change Room Flooring Replacement | Parks | Parks | 2018 | 2018 | 200,000 | | 175,250 | | | | | | 24,750 | | |
| PKS150 | Centennial Park - Replace Existing Pavilion | Parks | Engineering | 2018 | 2019 | 254,000 | | 254,000 | | | | | | | | |
| PKS269 | 1904400 | Parks | Roads | 2018 | 2018 | 83,250 | | 83,250 | | | | | | | | |
| PKS320 | Town Hall Building Management System Upgrades | Parks | Parks | 2018 | 2018 | 20,000 | | 20,000 | | | | | | | | |
| RDS61 | Cross St. - 7th Line to Kennedy Rd - Bridge Replacement & Resurfacing | Roads | Engineering | 2018 | 2019 | 690,000 | | 690,000 | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Roads | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | | |
| RDS195 | 2016 - 2018 Road Rehabilitation Program | Roads | Engineering | 2015 | 2018 | 1,426,000 | | 15,000 | | | 932,000 | 479,000 | | | | |
| RDS221 | Emerald Ash Borer | Roads | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Roads | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | | |
| RDS277 | Gilford Rd - Yonge St to 20th Sideroad - Resurfacing | Roads | Engineering | 2018 | 2019 | 1,743,750 | | 204,498 | | | | | 1,539,252 | | | |
| RDSOT13 | Adams Rd & Simcoe Blvd - Replace Stairs with AODA Compliant Ramp | Roads | Engineering | 2018 | 2019 | 345,000 | | 345,000 | | | | | | | | |
| 2018 Operational Totals: | | | | | | \$ 7,462,951 | \$ 0 | \$ 3,398,198 | \$ 0 | \$ 0 | \$ 1,089,751 | \$ 932,000 | \$ 2,018,252 | \$ 24,750 | \$ 0 | \$ 0 |

**2018 Approved Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | | |
|-------------------------------------|--|--------------|-----------------------|------------|----------|----------------------|---------------------|----------------------|---------------------|-------------------|---------------------|-------------------|---------------------|--------------------------------|-------------|-------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | | |
| Growth | | | | | | | | | | | | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Engineering | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | | | | | |
| FIRE54 | Outfit 2018 SLC Firefighters | Fire | Fire | 2018 | 2018 | 98,000 | 98,000 | | | | | | | | | | | |
| FLT121 | Road Widener | Fleet | Roads | 2018 | 2018 | 24,000 | 24,000 | | | | | | | | | | | |
| FLT128 | Brush Chipper | Fleet | Roads | 2018 | 2018 | 53,200 | 53,200 | | | | | | | | | | | |
| FLT130 | Tandem Axle Plow/Dump | Fleet | Roads | 2018 | 2018 | 365,000 | 365,000 | | | | | | | | | | | |
| FLT141 | Big Bay Point - Utility Vehicle | Fleet | Fire | 2018 | 2018 | 59,700 | 59,700 | | | | | | | | | | | |
| FLT263 | Operations Tractor | Fleet | Roads | 2018 | 2018 | 98,000 | 98,000 | | | | | | | | | | | |
| FLT276 | Operations Supervisors Vehicles - Parks & Facilities | Fleet | Roads | 2018 | 2018 | 56,200 | 56,200 | | | | | | | | | | | |
| FLT286 | Outfit 2018 SLC Buildings Manager | Fleet | Parks | 2018 | 2018 | 29,700 | 29,700 | | | | | | | | | | | |
| PKS37 | Town Campus - Walking Trails | Parks | Parks | 2018 | 2019 | 227,500 | 227,500 | | | | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Parks | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Parks | Engineering | 2018 | 2027 | 862,500 | 790,500 | | 72,000 | | | | | | | | | |
| PLN36 | Our Place Official Plan Implementation | Planning | Planning | 2017 | 2019 | 20,000 | 20,000 | | | | | | | | | | | |
| PLN46 | Municipal Comprehensive Review | Planning | Planning | 2018 | 2018 | 50,000 | 50,000 | | | | | | | | | | | |
| PLN66 | Demand-Responsive Transit Implementation | Planning | Planning | 2017 | 2018 | 125,000 | 125,000 | | | | | | | | | | | |
| RDS205 | 6th Line - Bridge Expansion over Railway | Roads | Engineering | 2018 | 2021 | 3,271,632 | | | 3,271,632 | | | | | | | | | |
| 2018 Growth Totals: | | | | | | \$ 5,487,432 | \$ 2,137,050 | \$ 0 | \$ 3,350,382 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Discretionary | | | | | | | | | | | | | | | | | | |
| PKS143 | Active Innsfil Master Plan Implementation - Land Acquisition | Parks | Parks | 2017 | 2026 | 200,000 | | | 200,000 | | | | | | | | | |
| PKS144 | Parkland Redevelopment | Parks | Parks | 2018 | 2026 | 150,000 | | 150,000 | | | | | | | | | | |
| RDS268 | Beach Road - End of Road Barrier & Bank Stabilization | Roads | Engineering | 2018 | 2019 | 40,000 | | 40,000 | | | | | | | | | | |
| RDSOT4 | Streetlight Program | Roads | Engineering | 2015 | 2026 | 100,000 | | 100,000 | | | | | | | | | | |
| 2018 Discretionary Totals: | | | | | | \$ 490,000 | \$ 0 | \$ 290,000 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2018 Total Capital Projects: | | | | | | \$ 13,837,883 | \$ 2,302,550 | \$ 3,920,198 | \$ 3,350,382 | \$ 200,000 | \$ 1,089,751 | \$ 932,000 | \$ 2,018,252 | \$ 24,750 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

**2019 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | |
|-------------------------------|--|----------------|-----------------------|------------|----------|--------------------|-------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | |
| Strategic | | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Administration | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| ENG48 | Strategic Plan - 3.4.3 - Promote Environmental Responsibility throughout Community | Engineering | Engineering | 2019 | 2021 | 130,000 | 130,000 | | | | | | | | | | |
| IT73 | Corporate Business Systems Improvements | IT | IT | 2013 | 2019 | 150,000 | | 150,000 | | | | | | | | | |
| PLN51 | Cultural Heritage Landscape Study | Planning | Planning | 2019 | 2019 | 35,000 | 35,000 | | | | | | | | | | |
| PLN55 | Our Shore DPS Review and Economic Impact Study | Planning | Planning | 2019 | 2019 | 40,000 | 40,000 | | | | | | | | | | |
| PLN65 | Agricultural and Rural Area Placemaking Implementation | Planning | Planning | 2019 | 2019 | 25,000 | 25,000 | | | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Roads | Roads | 2017 | 2027 | 34,000 | | 34,000 | | | | | | | | | |
| 2019 Strategic Totals: | | | | | | \$ 434,000 | \$ 250,000 | \$ 184,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Operational

| | | | | | | | | | | | | | | | | | |
|--------|--|---------|---------------|------|------|---------|--|---------|--|---------|--|--|--|--|--|--|--|
| FIRE2 | Volunteer Firefighter Bunker Gear | Fire | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | | | |
| FLT87 | Replace One(1) Zero Turn | Fleet | Parks | 2019 | 2019 | 41,500 | | | | 41,500 | | | | | | | |
| FLT98 | Replace Wood Chipper Unit 06-81 | Fleet | Roads | 2019 | 2019 | 53,200 | | | | 53,200 | | | | | | | |
| FLT111 | Replace one (1) Zero Turn with Winter Conversion Kit | Fleet | Parks | 2019 | 2019 | 75,000 | | | | 75,000 | | | | | | | |
| FLT112 | Replace Unit 09-106 | Fleet | Parks | 2019 | 2019 | 50,000 | | | | 50,000 | | | | | | | |
| FLT118 | Replace Seppi Flail Mower Unit 07-14 | Fleet | Roads | 2019 | 2019 | 21,000 | | | | 21,000 | | | | | | | |
| FLT148 | Replace Large Material Spreader Unit 10-120 | Fleet | Parks | 2019 | 2019 | 35,000 | | | | 35,000 | | | | | | | |
| FLT149 | Replace Wide Area Mower Attachment Unit 10-143 | Fleet | Parks | 2019 | 2019 | 28,000 | | | | 28,000 | | | | | | | |
| FLT161 | Replace Pick-up 10-09 | Fleet | Roads | 2019 | 2019 | 56,400 | | | | 56,400 | | | | | | | |
| FLT163 | Replace Service Dump Truck Unit 09-109 | Fleet | Roads | 2019 | 2019 | 92,500 | | | | 92,500 | | | | | | | |
| FLT164 | Replace Trackless Unit 09-131 | Fleet | Roads | 2019 | 2019 | 186,500 | | | | 186,500 | | | | | | | |
| FLT165 | Replace Patrol Truck 10-132 | Fleet | Roads | 2019 | 2019 | 68,100 | | | | 68,100 | | | | | | | |
| FLT170 | Replace Tandem Axle Unit 10-129 | Fleet | Roads | 2019 | 2019 | 366,400 | | | | 366,400 | | | | | | | |
| FLT203 | Replace 1/2 Ton Truck Unit 09-40 | Fleet | Parks | 2019 | 2019 | 56,400 | | | | 56,400 | | | | | | | |
| FLT204 | Replace 1 Ton Service Truck 09-108 w/Dump | Fleet | Parks | 2019 | 2019 | 74,900 | | | | 74,900 | | | | | | | |
| FLT221 | Replace Sports Field Contour Mower Unit 11-123 | Fleet | Parks | 2019 | 2019 | 80,000 | | | | 80,000 | | | | | | | |
| FLT222 | Replace Two (2) Zero Turns | Fleet | Parks | 2019 | 2019 | 65,000 | | | | 65,000 | | | | | | | |
| FLT223 | Replace Two (2) Utility Trailers | Fleet | Parks | 2019 | 2019 | 36,000 | | | | 36,000 | | | | | | | |
| FLT224 | Replace Compact Tractor 09-112 | Fleet | Parks | 2019 | 2019 | 45,000 | | | | 45,000 | | | | | | | |
| FLT227 | 1904400 | Fleet | Parks | 2019 | 2019 | 151,800 | | | | 151,800 | | | | | | | |
| FLT241 | Replace Toro Workman unit 11-125 | Fleet | Parks | 2019 | 2019 | 50,000 | | | | 50,000 | | | | | | | |
| FLT274 | Replace One(1) Zero-turn | Fleet | Parks | 2019 | 2019 | 41,500 | | | | 41,500 | | | | | | | |
| IT63 | Hardware Replacements | IT | IT | 2017 | 2027 | 80,000 | | | | 80,000 | | | | | | | |
| IT70 | Hardware Replacements - CDSB | IT | IT | 2017 | 2027 | 12,000 | | | | 12,000 | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Library | Library Board | 2010 | 2026 | 79,158 | | | | 79,158 | | | | | | | |
| LIB37 | Cookstown Facility Assessment & Repairs | Library | Library Board | 2019 | 2019 | 75,000 | | 75,000 | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Parks | Engineering | 2011 | 2027 | 258,500 | | 258,500 | | | | | | | | | |
| PKS98 | Accessibility Act Compliance | Parks | Parks | 2016 | 2020 | 150,000 | | 150,000 | | | | | | | | | |
| PKS189 | Town Hall Pedestrian Paving Repairs | Parks | Parks | 2019 | 2019 | 18,580 | | 18,580 | | | | | | | | | |

**2019 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | |
|---------------------------------|--|--------------|-----------------------|------------|----------|---------------------|-----------------|----------------------|---------------------|---------------|---------------------|-------------------|-------------------|--------------------------------|-------------|--|--|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | |
| Operational | | | | | | | | | | | | | | | | | |
| PKS196 | Supply and Install Solar Lighting IBP Playground | Parks | Parks | 2019 | 2019 | 35,000 | | 35,000 | | | | | | | | | |
| PKS206 | IBP Gatehouse Building Maintenance | Parks | Parks | 2019 | 2022 | 14,750 | | 14,750 | | | | | | | | | |
| PKS233 | Cookstown Quonset Hut Exterior Walls | Parks | Parks | 2019 | 2019 | 39,900 | | 39,900 | | | | | | | | | |
| PKS236 | Cookstown Theatre Exterior Enclosure Repairs | Parks | Parks | 2019 | 2019 | 6,650 | | 6,650 | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Roads | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | | | |
| RDS221 | Emerald Ash Borer | Roads | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Roads | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | | | |
| RDS269 | Reive Blvd & 3rd Line - Culvert Works | Roads | Engineering | 2019 | 2020 | 732,000 | | 732,000 | | | | | | | | | |
| RDS283 | 2019 - 2022 - Road Rehabilitation Program | Roads | Engineering | 2019 | 2022 | 1,426,000 | | | | | 947,000 | 479,000 | | | | | |
| 2019 Operational Totals: | | | | | | \$ 5,278,938 | \$ 0 | \$ 2,007,580 | \$ 0 | \$ 0 | \$ 1,845,358 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | | |

| | | | | | | | | | | | | | | | | | |
|---------------|--|-------------|---------------|------|------|-----------|-----------|--|-----------|--|--|--|--|--|--|--|--|
| Growth | | | | | | | | | | | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Engineering | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | | | | |
| FLT145 | New 1 Ton Dump Truck | Fleet | Parks | 2019 | 2019 | 75,000 | 75,000 | | | | | | | | | | |
| FLT146 | New Wide Area Mower | Fleet | Parks | 2019 | 2019 | 99,000 | 99,000 | | | | | | | | | | |
| FLT275 | Operations Supervisors Vehicles - Roads | Fleet | Roads | 2019 | 2019 | 56,200 | 56,200 | | | | | | | | | | |
| LIB36 | ideaLAB & Library Branch with Recreational Component in Lefroy | Library | Library Board | 2019 | 2020 | 8,806,300 | 8,806,300 | | | | | | | | | | |
| PKS16 | Trinity Park - New Pedestrian Bridge & Update Pedstrian Pathway | Parks | Engineering | 2019 | 2020 | 315,000 | 315,000 | | | | | | | | | | |
| PKS38 | Innisfil Beach Park - Trail System Expansion | Parks | Engineering | 2019 | 2020 | 528,000 | 52,800 | | 475,200 | | | | | | | | |
| PKS83 | Sleeping Lion - New Park | Parks | Engineering | 2019 | 2020 | 1,400,000 | 770,000 | | 630,000 | | | | | | | | |
| PKS84 | Innisfil Beach Park - New Pavilion | Parks | Engineering | 2019 | 2020 | 610,000 | 61,000 | | 549,000 | | | | | | | | |
| PKS86 | LSAMI P4 - New Park | Parks | Engineering | 2019 | 2020 | 366,000 | 366,000 | | | | | | | | | | |
| PKS88 | Innisfil Beach Park - Hydro & Water Service Expansion | Parks | Engineering | 2019 | 2020 | 244,000 | 24,400 | | 219,600 | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Parks | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | | |
| PKS198 | Innisvillage West - New Park | Parks | Engineering | 2019 | 2020 | 1,437,500 | 1,437,500 | | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Parks | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | | | |
| PKS241 | Meadows of Stroud Park - Improvements | Parks | Engineering | 2019 | 2019 | 76,400 | | | 76,400 | | | | | | | | |
| PLN19 | Zoning By-Law Update/Town-Wide Development Permit Study | Planning | Planning | 2019 | 2020 | 86,000 | 47,300 | | 38,700 | | | | | | | | |
| PLN36 | Our Place Official Plan Implementation | Planning | Planning | 2017 | 2019 | 20,000 | 20,000 | | | | | | | | | | |
| PLN40 | Affordable Housing Strategy and Community Improvement Plan | Planning | Planning | 2019 | 2019 | 55,000 | 55,000 | | | | | | | | | | |
| PLN47 | Place Making Destinations Master Plan and Implementation | Planning | Planning | 2019 | 2019 | 90,000 | 90,000 | | | | | | | | | | |
| PLN58 | Place Making Community Improvement Plan | Planning | Planning | 2019 | 2020 | 10,000 | 10,000 | | | | | | | | | | |
| PLN61 | Trails and Active Transportation Implementation | Planning | Planning | 2019 | 2020 | 15,000 | 15,000 | | | | | | | | | | |
| RDS188 | Adullam Avenue - IBR to Lebanon Dr - Urbanization | Roads | Engineering | 2019 | 2020 | 3,164,500 | 316,450 | | 2,848,050 | | | | | | | | |
| RDS198 | 20th Sideroad - Leslie Dr to Big Bay Point - Reconstruction | Roads | Engineering | 2019 | 2020 | 9,475,000 | 6,954,500 | | 2,520,500 | | | | | | | | |

**2019 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|-------------------------------------|---|--------------|-----------------------|------------|----------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|-------------------|-------------------|--------------------------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| Growth | | | | | | | | | | | | | | | | |
| RDS248 | 20th Sideroad (Bypass) - Leslie Drive to South of Innisfil Beach Road | Roads | Engineering | 2019 | 2020 | 7,724,011 | | | 7,724,011 | | | | | | | |
| RDS250 | Leslie Drive West Extension - 20th Sideroad to Oriole Crescent | Roads | Engineering | 2019 | 2020 | 5,093,764 | | | 5,093,764 | | | | | | | |
| RDS276 | 7th Line - 20th Sideroad to Lake Simcoe - Placeholder | Roads | Engineering | 2019 | 2020 | 10,525,000 | | | | 10,525,000 | | | | | | |
| RDS285 | 20th Sideroad & Lockhart Dr - New Roundabout/Traffic Signal | Roads | Engineering | 2019 | 2020 | 600,000 | 60,000 | | 540,000 | | | | | | | |
| RDS286 | 20th Sideroad & 9th Line - New Roundabout/Traffic Signal | Roads | Engineering | 2019 | 2020 | 600,000 | 60,000 | | 540,000 | | | | | | | |
| 2019 Growth Totals: | | | | | | \$ 52,481,175 | \$ 20,694,200 | \$ 0 | \$ 21,185,575 | \$ 10,601,400 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Discretionary | | | | | | | | | | | | | | | | |
| PKS143 | Active Innisfil Master Plan Implementation - Land Acquisition | Parks | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | | | |
| PKS144 | Parkland Redevelopment | Parks | Parks | 2018 | 2026 | 150,000 | | 150,000 | | | | | | | | |
| 2019 Discretionary Totals: | | | | | | \$ 350,000 | \$ 0 | \$ 150,000 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2019 Total Capital Projects: | | | | | | \$ 58,544,113 | \$ 20,944,200 | \$ 2,341,580 | \$ 21,185,575 | \$ 10,801,400 | \$ 1,845,358 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | \$ 0 |

**2020 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | |
|-------------------------------|---|----------------|-----------------------|------------|----------|--------------------|-------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | |
| Strategic | | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Administration | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| PLN38 | Renewable Energy Facilities Siting Protocol | Planning | Planning | 2020 | 2020 | 30,000 | | 30,000 | | | | | | | | | |
| PLN42 | Alcona Neighbourhoods Action and Implementation Plan | Planning | Planning | 2020 | 2020 | 50,000 | 50,000 | | | | | | | | | | |
| PLN49 | Site Plan Control Update | Planning | Planning | 2020 | 2020 | 25,000 | 25,000 | | | | | | | | | | |
| PLN59 | Provincial Policy Update Implementation | Planning | Planning | 2020 | 2020 | 25,000 | 25,000 | | | | | | | | | | |
| PLN60 | Age-Friendly Community Action and Implementation Plan | Planning | Planning | 2020 | 2020 | 45,000 | 45,000 | | | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Roads | Roads | 2017 | 2027 | 35,000 | | 35,000 | | | | | | | | | |
| 2020 Strategic Totals: | | | | | | \$ 230,000 | \$ 165,000 | \$ 65,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Operational

| | | | | | | | | | | | | | | | | | |
|--------|---|----------------|---------------|------|------|-----------|--|-----------|--|---------|--|--|--|--|--|--|--|
| ADM26 | Risk Management Software - Legal Services | Administration | IT | 2020 | 2020 | 35,000 | | 35,000 | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Fire | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | | | |
| FIRE27 | Thermal Imaging Camera | Fire | Fire | 2013 | 2020 | 12,000 | | 12,000 | | | | | | | | | |
| FIRE48 | Bunker Gear Extractor (Washing) Machine | Fire | Fire | 2020 | 2020 | 22,000 | | 22,000 | | | | | | | | | |
| FLT29 | Replacement 20 Ton Float | Fleet | Roads | 2020 | 2020 | 33,264 | | | | 33,264 | | | | | | | |
| FLT116 | Replace Unit 08-08 Tandem Axle Water/Anti icing | Fleet | Roads | 2020 | 2020 | 316,000 | | | | 316,000 | | | | | | | |
| FLT147 | Replace Wide Area Mower Unit 12-140 | Fleet | Parks | 2020 | 2020 | 100,000 | | | | 100,000 | | | | | | | |
| FLT167 | Replace Service Dump Truck Unit 10-37 | Fleet | Roads | 2020 | 2020 | 97,000 | | | | 97,000 | | | | | | | |
| FLT168 | Replace Portable Traffic Lights | Fleet | Roads | 2020 | 2020 | 51,000 | | | | 51,000 | | | | | | | |
| FLT171 | Replace Tandem Axle unit 10-130 | Fleet | Roads | 2020 | 2020 | 366,400 | | | | 366,400 | | | | | | | |
| FLT177 | Replace Backhoe Unit 12-31 | Fleet | Roads | 2020 | 2020 | 165,000 | | | | 165,000 | | | | | | | |
| FLT205 | Replace 3/4 Ton Truck Unit 10-124 | Fleet | Parks | 2020 | 2020 | 79,600 | | | | 79,600 | | | | | | | |
| FLT220 | Replace Aerator 10-122 | Fleet | Parks | 2020 | 2020 | 35,000 | | | | 35,000 | | | | | | | |
| FLT225 | Replace One (1) Front Mount Mower Unit 12-141 | Fleet | Parks | 2020 | 2020 | 30,000 | | | | 30,000 | | | | | | | |
| FLT226 | Replace Tractor 10-121 | Fleet | Parks | 2020 | 2020 | 60,000 | | | | 60,000 | | | | | | | |
| FLT267 | Replace Two (2) Zero Turns | Fleet | Parks | 2020 | 2020 | 85,000 | | | | 85,000 | | | | | | | |
| IT63 | Hardware Replacements | IT | IT | 2017 | 2027 | 85,000 | | | | 85,000 | | | | | | | |
| IT70 | Hardware Replacements - CDSB | IT | IT | 2017 | 2027 | 12,000 | | | | 12,000 | | | | | | | |
| IT86 | Database management software | IT | IT | 2020 | 2020 | 45,000 | | | | 45,000 | | | | | | | |
| IT99 | 1904400 | IT | IT | 2020 | 2020 | 25,000 | | | | 25,000 | | | | | | | |
| IT101 | Town Hall Audio Visual Replacements & Upgrades | IT | IT | 2020 | 2020 | 250,000 | | 57,500 | | 192,500 | | | | | | | |
| LIB4 | RFID | Library | Library Board | 2010 | 2020 | 50,000 | | 50,000 | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Library | Library Board | 2010 | 2026 | 71,662 | | | | 71,662 | | | | | | | |
| LIB43 | Cookstown Heat Pump Replacements | Library | Library Board | 2020 | 2020 | 100,000 | | 100,000 | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Parks | Engineering | 2011 | 2027 | 258,500 | | 258,500 | | | | | | | | | |
| PKS98 | Accessibility Act Compliance | Parks | Parks | 2016 | 2020 | 150,000 | | 150,000 | | | | | | | | | |
| PKS141 | Sports Field Irrigation Replacement | Parks | Parks | 2020 | 2020 | 172,000 | | 172,000 | | | | | | | | | |
| PKS185 | Town Hall Masonry Repointing | Parks | Parks | 2020 | 2020 | 12,500 | | 12,500 | | | | | | | | | |
| PKS206 | IBP Gatehouse Building Maintenance | Parks | Parks | 2019 | 2022 | 10,600 | | 10,600 | | | | | | | | | |
| PKS207 | IBP West Pavilion Building Maintenance | Parks | Parks | 2020 | 2022 | 11,800 | | 11,800 | | | | | | | | | |
| PKS215 | Relocate Ball Diamonds from IBP to IRC | Parks | Engineering | 2020 | 2021 | 1,125,000 | | 1,125,000 | | | | | | | | | |

**2020 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | |
|---------------------------------|--|--------------|-----------------------|------------|----------|---------------------|-------------------|----------------------|---------------------|---------------|---------------------|-------------------|-------------------|--------------------------------|-------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | |
| Operational | | | | | | | | | | | | | | | | | |
| PKS223 | Centennial Park Gatehouse Foundation | Parks | Parks | 2020 | 2020 | 26,250 | | 26,250 | | | | | | | | | |
| PKS227 | Centennial Park Storage Building Foundation | Parks | Parks | 2020 | 2020 | 26,250 | | 26,250 | | | | | | | | | |
| PKS231 | Churchill Community Centre Wall Finishes | Parks | Parks | 2020 | 2020 | 18,000 | | 18,000 | | | | | | | | | |
| PKS237 | Cookstown Theatre Roof Repairs | Parks | Parks | 2020 | 2020 | 13,000 | | 13,000 | | | | | | | | | |
| PKS238 | Cookstown Theatre Interior Painting | Parks | Parks | 2020 | 2020 | 13,500 | | 13,500 | | | | | | | | | |
| PKS281 | IRC Replacement of Windows | Parks | Parks | 2020 | 2020 | 75,000 | | 75,000 | | | | | | | | | |
| PKS291 | IRC Interior Wall Painting | Parks | Parks | 2020 | 2020 | 117,000 | | 117,000 | | | | | | | | | |
| PKS317 | Town Hall Carpet Replacement | Parks | Parks | 2020 | 2020 | 77,000 | | 77,000 | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Roads | Engineering | 2012 | 2026 | 369,200 | | 369,200 | | | | | | | | | |
| RDS221 | Emerald Ash Borer | Roads | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Roads | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | | | |
| RDS239 | 9th Line - 25th Sideroad to Leonard Street | Roads | Engineering | 2020 | 2021 | 805,000 | 230,000 | 575,000 | | | | | | | | | |
| RDS240 | Willard Avenue - Leslie Drive to Innisfil Beach Road | Roads | Engineering | 2020 | 2021 | 517,500 | 230,000 | 287,500 | | | | | | | | | |
| RDS283 | 2019 - 2022 - Road Rehabilitation Program | Roads | Engineering | 2019 | 2022 | 2,000,000 | | 574,000 | | | | 947,000 | 479,000 | | | | |
| 2020 Operational Totals: | | | | | | \$ 8,310,026 | \$ 460,000 | \$ 4,574,600 | \$ 0 | \$ 0 | \$ 1,849,426 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

| | | | | | | | | | | | | | | | | | |
|----------------------------|--|-------------|-----------------------|------|------|---------------------|---------------------|-------------|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Growth | | | | | | | | | | | | | | | | | |
| ENG18 | GO Station | Engineering | Engineering | 2015 | 2025 | 3,025,000 | 3,025,000 | | | | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Engineering | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | | | | |
| FLT166 | Additional Loader | Fleet | Roads | 2020 | 2020 | 225,000 | 225,000 | | | | | | | | | | |
| FLT197 | Mini Excavator | Fleet | Roads | 2020 | 2020 | 107,000 | 107,000 | | | | | | | | | | |
| FLT262 | Portable Traffic Light - 1 set | Fleet | Roads | 2020 | 2020 | 34,000 | 34,000 | | | | | | | | | | |
| PKS21 | Alcona Community Park (ORSI Subdivision) | Parks | Engineering | 2020 | 2021 | 1,032,000 | 103,200 | | 928,800 | | | | | | | | |
| PKS85 | Sleeping Lion - New Parkette (no. 3) | Parks | Engineering | 2020 | 2021 | 517,500 | 51,750 | | 465,750 | | | | | | | | |
| PKS105 | Parks Master Plan | Parks | Economic & Comm. Dev. | 2020 | 2020 | 80,000 | 44,000 | | 36,000 | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Parks | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Parks | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | | | |
| PKS217 | Innisfil Beach Park - Skating Rink or Path | Parks | Engineering | 2020 | 2021 | 1,175,000 | 1,175,000 | | | | | | | | | | |
| PLN16 | Town-Wide Urban Design and Place Making Implementation | Planning | Planning | 2020 | 2020 | 65,000 | 35,750 | | 29,250 | | | | | | | | |
| PLN19 | Zoning By-Law Update/Town-Wide Development Permit Study | Planning | Planning | 2019 | 2020 | 74,000 | 40,700 | | 33,300 | | | | | | | | |
| PLN37 | Intensification and Infill Study and Guidelines | Planning | Planning | 2020 | 2021 | 50,000 | 50,000 | | | | | | | | | | |
| PLN41 | Community Hubs Implementation Plan | Planning | Planning | 2019 | 2019 | 50,000 | 50,000 | | | | | | | | | | |
| PLN56 | Commercial Policy Review/Retail Market Analysis | Planning | Planning | 2020 | 2020 | 60,000 | 60,000 | | | | | | | | | | |
| PLN58 | Place Making Community Improvement Plan | Planning | Planning | 2019 | 2020 | 40,000 | 40,000 | | | | | | | | | | |
| PLN61 | Trails and Active Transportation Implementation | Planning | Planning | 2019 | 2020 | 15,000 | 15,000 | | | | | | | | | | |
| PLN62 | Innisfil Heights Employment Area Policy Review | Planning | Planning | 2020 | 2020 | 35,000 | 35,000 | | | | | | | | | | |
| RDS288 | 25th Sideroad & 9th Line - New Roundabout/Traffic Signal | Roads | Engineering | 2020 | 2021 | 600,000 | 60,000 | | 540,000 | | | | | | | | |
| 2020 Growth Totals: | | | | | | \$ 8,194,000 | \$ 6,154,150 | \$ 0 | \$ 2,039,850 | \$ 0 |

**2020 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|-------------------------------------|---|--------------|-----------------------|------------|----------|----------------------|---------------------|----------------------|---------------------|-------------------|---------------------|-------------------|-------------------|--------------------------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| Discretionary | | | | | | | | | | | | | | | | |
| FLT261 | Gradall Attachments | Fleet | Roads | 2020 | 2020 | 62,000 | | 62,000 | | | | | | | | |
| IT135 | Information Display Units | IT | IT | 2020 | 2020 | 14,000 | | 11,000 | | | 3,000 | | | | | |
| LIB50 | Shade Sails at Cookstown Branch | Library | Library Board | 2020 | 2020 | 35,000 | | 35,000 | | | | | | | | |
| PKS143 | Active Innsifil Master Plan Implementation - Land Acquisition | Parks | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | | | |
| PKS144 | Parkland Redevelopment | Parks | Parks | 2018 | 2026 | 150,000 | | 150,000 | | | | | | | | |
| RDS266 | Various Roads - Drainage Evaluation & Recommendation | Roads | Engineering | 2017 | 2024 | 350,000 | | 350,000 | | | | | | | | |
| RDSOT4 | Streetlight Program | Roads | Engineering | 2015 | 2026 | 100,000 | | 100,000 | | | | | | | | |
| 2020 Discretionary Totals: | | | | | | \$ 911,000 | \$ 0 | \$ 708,000 | \$ 0 | \$ 200,000 | \$ 3,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2020 Total Capital Projects: | | | | | | \$ 17,645,026 | \$ 6,779,150 | \$ 5,347,600 | \$ 2,039,850 | \$ 200,000 | \$ 1,852,426 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | \$ 0 |

**2021 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | |
|-------------------------------|--|----------------|-----------------------|------------|----------|--------------------|-------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | |
| Strategic | | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Administration | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| PLN42 | Alcona Neighbourhoods Action and Implementation Plan | Planning | Planning | 2020 | 2020 | 40,000 | 40,000 | | | | | | | | | | |
| PLN67 | Sustainable 'Net Zero' Community Implementation Plan | Planning | Planning | 2021 | 2021 | 60,000 | 60,000 | | | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Roads | Roads | 2017 | 2027 | 36,000 | | 36,000 | | | | | | | | | |
| RDS296 | Roads Needs Study Update - 2021 | Roads | Engineering | 2021 | 2021 | 220,000 | | 220,000 | | | | | | | | | |
| 2021 Strategic Totals: | | | | | | \$ 376,000 | \$ 120,000 | \$ 256,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

| | | | | | | | | | | | | | | | | | |
|---------------------------------|---|---------|---------------|------|------|---------------------|-------------|---------------------|-------------|-------------|---------------------|-------------------|-------------------|-------------|-------------|-------------|-------------|
| Operational | | | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Fire | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | | | |
| FLT172 | Replace Patrol Truck Unit 11-30 | Fleet | Roads | 2021 | 2021 | 81,200 | | | | 81,200 | | | | | | | |
| FLT173 | Replace trailer mounted sign board unit 11-134 | Fleet | Roads | 2021 | 2021 | 33,900 | | | | 33,900 | | | | | | | |
| FLT183 | Replace Tandem Axle unit 13-05 | Fleet | Roads | 2021 | 2021 | 421,900 | | | | 421,900 | | | | | | | |
| FLT253 | Replacement Fire Pumper 2 | Fleet | Fire | 2021 | 2021 | 530,000 | | | | 530,000 | | | | | | | |
| IT63 | Hardware Replacements | IT | IT | 2017 | 2027 | 85,000 | | | | 85,000 | | | | | | | |
| IT70 | Hardware Replacements - CDSB | IT | IT | 2017 | 2027 | 12,000 | | | | 12,000 | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Library | Library Board | 2010 | 2026 | 69,053 | | | | 69,053 | | | | | | | |
| LIB52 | Replacement Furnishings | Library | Library Board | 2021 | 2021 | 50,000 | | 50,000 | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Parks | Engineering | 2011 | 2027 | 264,000 | | 264,000 | | | | | | | | | |
| PKS282 | IRC Replace Exterior Doors/Overhead Doors | Parks | Parks | 2021 | 2021 | 15,000 | | 15,000 | | | | | | | | | |
| PKS300 | Lefroy Arena Parking Lot Repair and Reseal | Parks | Parks | 2021 | 2021 | 61,600 | | 61,600 | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Roads | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | | | |
| RDS221 | Emerald Ash Borer | Roads | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Roads | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | | | |
| RDS281 | 20th Sideroad - Shore Acres Dr to Town Boundary - Resurfacing | Roads | Engineering | 2021 | 2022 | 2,775,000 | | 2,775,000 | | | | | | | | | |
| RDS283 | 2019 - 2022 - Road Rehabilitation Program | Roads | Engineering | 2019 | 2022 | 2,000,000 | | 574,000 | | | | 947,000 | 479,000 | | | | |
| 2021 Operational Totals: | | | | | | \$ 7,075,853 | \$ 0 | \$ 4,416,800 | \$ 0 | \$ 0 | \$ 1,233,053 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

| | | | | | | | | | | | | | | | | | |
|---------------|--|-------------|---------------|------|------|-----------|-----------|--|--------|--|--|--|--|--|--|--|--|
| Growth | | | | | | | | | | | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Engineering | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | | | | |
| FLT174 | 1904400 | Fleet | Roads | 2021 | 2021 | 384,000 | 384,000 | | | | | | | | | | |
| FLT175 | Additional Sidewalk Machine | Fleet | Roads | 2021 | 2021 | 204,900 | 204,900 | | | | | | | | | | |
| LIB45 | Central Branch Needs Assessment Study | Library | Library Board | 2021 | 2021 | 40,000 | 40,000 | | | | | | | | | | |
| LIB53 | Master Plan | Library | Library Board | 2021 | 2021 | 60,000 | 33,000 | | 27,000 | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Parks | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | | |
| PKS203 | Big Bay Point Quarry - New Park | Parks | Engineering | 2021 | 2022 | 1,600,000 | 1,600,000 | | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Parks | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | | | |
| PKS216 | Cookstown Library & Community Park Phase 3 | Parks | Engineering | 2021 | 2022 | 270,000 | 270,000 | | | | | | | | | | |
| PKS218 | 25th Sideroad & Big Bay Point - New Community Space | Parks | Engineering | 2021 | 2022 | 2,350,000 | 2,350,000 | | | | | | | | | | |
| PLN20 | Our Place Official Plan Update | Planning | Planning | 2021 | 2022 | 50,000 | 27,500 | | 22,500 | | | | | | | | |
| PLN37 | Intensification and Infill Study and Guidelines | Planning | Planning | 2020 | 2021 | 40,000 | 40,000 | | | | | | | | | | |

**2021 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | |
|-------------------------------------|--|--------------|-----------------------|------------|----------|----------------------|----------------------|----------------------|---------------------|-------------------|---------------------|-------------------|-------------------|--------------------------------|-------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | |
| Growth | | | | | | | | | | | | | | | | | |
| PLN39 | Climate Change Adaptation Strategy and Implementation | Planning | Planning | 2021 | 2022 | 100,000 | 100,000 | | | | | | | | | | |
| PLN64 | Sustainable Development Guidelines and Implementation | Planning | Planning | 2021 | 2021 | 35,000 | 35,000 | | | | | | | | | | |
| PLN73 | Place Making Design and Policy Implementation Review | Planning | Planning | 2021 | 2021 | 40,000 | 40,000 | | | | | | | | | | |
| PLN74 | Our Shore Management - Phase 2 | Planning | Planning | 2021 | 2021 | 70,000 | 70,000 | | | | | | | | | | |
| RDS236 | Big Bay Point Road - 20th Sideroad to 25th Sideroad - Reconstruction | Roads | Engineering | 2021 | 2022 | 6,366,945 | 5,093,556 | | | 1,273,389 | | | | | | | |
| RDS237 | 20th Sideroad - IBR to 4th Line | Roads | Engineering | 2021 | 2022 | 3,682,884 | 801,254 | 2,080,376 | | 801,254 | | | | | | | |
| RDS241 | 13th Line - Big Bay Point Road/25th Sideroad to Friday Drive | Roads | Engineering | 2021 | 2022 | 1,684,173 | 168,417 | | | 1,515,756 | | | | | | | |
| RDS246 | Big Bay Point Road - Big Bay Point to 25th Sideroad | Roads | Engineering | 2021 | 2022 | 10,778,702 | 8,622,962 | | | 2,155,740 | | | | | | | |
| RDS287 | 25th Sideroad & Big Bay Point - New Roundabout/Traffic Signal | Roads | Engineering | 2021 | 2022 | 600,000 | 60,000 | | | 540,000 | | | | | | | |
| 2021 Growth Totals: | | | | | | \$ 29,366,104 | \$ 20,943,339 | \$ 2,080,376 | \$ 6,342,389 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Discretionary | | | | | | | | | | | | | | | | | |
| PKS143 | Active Innsfil Master Plan Implementation - Land Acquisition | Parks | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | | | | |
| PKS144 | Parkland Redevelopment | Parks | Parks | 2018 | 2026 | 150,000 | | 150,000 | | | | | | | | | |
| RDS266 | Various Roads - Drainage Evaluation & Recommendation | Roads | Engineering | 2017 | 2024 | 350,000 | | 350,000 | | | | | | | | | |
| RDSOT16 | Road Weather Information Systems | Roads | Roads | 2021 | 2021 | 650,000 | | 650,000 | | | | | | | | | |
| 2021 Discretionary Totals: | | | | | | \$ 1,350,000 | \$ 0 | \$ 1,150,000 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2021 Total Capital Projects: | | | | | | \$ 38,167,957 | \$ 21,063,339 | \$ 7,903,176 | \$ 6,342,389 | \$ 200,000 | \$ 1,233,053 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

**2022 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|-------------------------------|--------------------------------------|----------------|-----------------------|------------|----------|--------------------|-------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| Strategic | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Administration | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | |
| LIB44 | Organizational Review | Library | Library Board | 2022 | 2022 | 40,000 | | 40,000 | | | | | | | | |
| PKS201 | Facilities Condition Assessment | Parks | Parks | 2022 | 2022 | 152,500 | 152,500 | | | | | | | | | |
| PLN50 | Technology Implementation Policies | Planning | Planning | 2022 | 2022 | 35,000 | 35,000 | | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Roads | Roads | 2017 | 2027 | 38,000 | | 38,000 | | | | | | | | |
| 2022 Strategic Totals: | | | | | | \$ 285,500 | \$ 207,500 | \$ 78,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Operational

| | | | | | | | | | | | | | | | | |
|--------|---|---------|---------------|------|------|-----------|--|-----------|--|---------|--|--|--|--|--|--|
| FIRE2 | Volunteer Firefighter Bunker Gear | Fire | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | | |
| FLT176 | Replace Sidewalk/Trackless unit 12-10 | Fleet | Roads | 2022 | 2022 | 184,937 | | | | 184,937 | | | | | | |
| FLT178 | Replace Patrol Truck unit 12-35 | Fleet | Roads | 2022 | 2022 | 66,600 | | | | 66,600 | | | | | | |
| FLT179 | Replace Service Truck Unit 12-39 | Fleet | Roads | 2022 | 2022 | 78,600 | | | | 78,600 | | | | | | |
| FLT180 | Replace Generator Unit 08-100 | Fleet | Roads | 2022 | 2022 | 46,400 | | | | 46,400 | | | | | | |
| FLT181 | Replace Hot Box Unit 12-142 | Fleet | Roads | 2022 | 2022 | 46,400 | | | | 46,400 | | | | | | |
| FLT190 | Replace Tandem Axle unit 14-12 | Fleet | Roads | 2022 | 2022 | 442,200 | | | | 442,200 | | | | | | |
| FLT191 | Replace Single Axle Plow dump unit 14-20 | Fleet | Roads | 2022 | 2022 | 375,400 | | | | 375,400 | | | | | | |
| FLT196 | Replace Single Axle 14-48 | Fleet | Roads | 2022 | 2022 | 292,500 | | | | 292,500 | | | | | | |
| FLT206 | Replace 1/2 Ton Truck Unit 12-29 | Fleet | Parks | 2022 | 2022 | 65,100 | | | | 65,100 | | | | | | |
| FLT207 | Replace the Garbage Collection Truck 12-150 | Fleet | Parks | 2022 | 2022 | 138,600 | | | | 138,600 | | | | | | |
| FLT208 | Replace 1/2 Ton Truck Unit 12-151 | Fleet | Parks | 2022 | 2022 | 66,300 | | | | 66,300 | | | | | | |
| FLT235 | Replacement Fire Tanker 3 | Fleet | Fire | 2022 | 2022 | 350,000 | | | | 350,000 | | | | | | |
| FLT254 | Replacement Fire Pumper 4 | Fleet | Fire | 2022 | 2022 | 530,000 | | | | 530,000 | | | | | | |
| IT63 | Hardware Replacements | IT | IT | 2017 | 2027 | 85,000 | | | | 85,000 | | | | | | |
| IT70 | Hardware Replacements - CDSB | IT | IT | 2017 | 2027 | 12,000 | | | | 12,000 | | | | | | |
| IT89 | Network Infrastructure replacements | IT | IT | 2022 | 2022 | 75,000 | | | | 75,000 | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Library | Library Board | 2010 | 2026 | 77,955 | | | | 77,955 | | | | | | |
| PKS20 | Annual Playground Replacement Program | Parks | Engineering | 2011 | 2027 | 264,000 | | 264,000 | | | | | | | | |
| PKS131 | Innisfil Recreational Complex - Roof Replacement | Parks | Engineering | 2022 | 2022 | 1,125,000 | | 1,125,000 | | | | | | | | |
| PKS148 | Alcona Fire Station Roofing Metal Panels | Parks | Parks | 2022 | 2022 | 146,900 | | 146,900 | | | | | | | | |
| PKS205 | 1904400 | Parks | Parks | 2022 | 2023 | 18,000 | | 18,000 | | | | | | | | |
| PKS206 | IBP Gatehouse Building Maintenance | Parks | Parks | 2019 | 2022 | 6,250 | | 6,250 | | | | | | | | |
| PKS207 | IBP West Pavilion Building Maintenance | Parks | Parks | 2020 | 2022 | 39,000 | | 39,000 | | | | | | | | |
| PKS240 | IBP Lakeside Pavilion Roof Repairs | Parks | Parks | 2022 | 2022 | 39,000 | | 39,000 | | | | | | | | |
| PKS243 | IBP Gatehouse Window Replacement | Parks | Parks | 2022 | 2022 | 6,250 | | 6,250 | | | | | | | | |
| PKS248 | IBP Lakeside Washroom Plumbing Fixtures Replacement | Parks | Parks | 2022 | 2022 | 28,000 | | 28,000 | | | | | | | | |
| PKS273 | IBP Garage/Office Roof Rehabilitation | Parks | Parks | 2022 | 2022 | 18,000 | | 18,000 | | | | | | | | |
| PKS275 | IBP Snack Bar Window Replacement | Parks | Parks | 2022 | 2022 | 12,500 | | 12,500 | | | | | | | | |
| PKS279 | IBP West Pavilion Roof Repairs | Parks | Parks | 2022 | 2022 | 39,000 | | 39,000 | | | | | | | | |
| PKS315 | Town Hall Roof Repairs | Parks | Parks | 2022 | 2022 | 40,500 | | 40,500 | | | | | | | | |
| PKS316 | Town Hall Paint Wall Covering Upgrades | Parks | Parks | 2022 | 2022 | 157,500 | | 157,500 | | | | | | | | |
| PKS318 | Town Hall Concrete Floor Replacement | Parks | Parks | 2022 | 2022 | 9,480 | | 9,480 | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Roads | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | | |
| RDS221 | Emerald Ash Borer | Roads | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | | |

**2022 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|---------------------------------|---|--------------|-----------------------|------------|----------|---------------------|-----------------|----------------------|---------------------|---------------|---------------------|-------------------|-------------------|--------------------------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| Operational | | | | | | | | | | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Roads | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | | |
| RDS283 | 2019 - 2022 - Road Rehabilitation Program | Roads | Engineering | 2019 | 2022 | 2,000,000 | | 574,000 | | | | 947,000 | 479,000 | | | |
| 2022 Operational Totals: | | | | | | \$ 7,559,572 | \$ 0 | \$ 3,200,580 | \$ 0 | \$ 0 | \$ 2,932,992 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | \$ 0 |

| | | | | | | | | | | | | | | | | |
|----------------------------|--|----------------|---------------|------|------|----------------------|---------------------|-------------|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Growth | | | | | | | | | | | | | | | | |
| ADM20 | Development Charges Background Study | Administration | Finance | 2022 | 2023 | 110,000 | 11,000 | | | 99,000 | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Engineering | Engineering | 2014 | 2023 | 15,000 | 8,250 | | | 6,750 | | | | | | |
| FLT182 | Additional 3/4 ton Service truck | Fleet | Roads | 2022 | 2022 | 78,600 | 78,600 | | | | | | | | | |
| FLT264 | Asphalt Roller | Fleet | Roads | 2022 | 2022 | 46,000 | 46,000 | | | | | | | | | |
| LIB54 | Strategic Plan | Library | Library Board | 2022 | 2022 | 60,000 | 33,000 | | | 27,000 | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Parks | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | |
| PKS204 | Leonard's Beach Secondary Plan - New Parks | Parks | Engineering | 2022 | 2023 | 350,000 | 350,000 | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Parks | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | | |
| PLN20 | Our Place Official Plan Update | Planning | Planning | 2021 | 2022 | 40,000 | 22,000 | | | 18,000 | | | | | | |
| PLN33 | Innisfil Beach Road Development Permit Study | Planning | Planning | 2022 | 2023 | 150,000 | 15,000 | | | 135,000 | | | | | | |
| PLN68 | Trails and Active Transportation Policy Review and Implementation | Planning | Planning | 2022 | 2022 | 30,000 | 30,000 | | | | | | | | | |
| RDS238 | Killarney Beach Road/4th Line - John Street to Yonge Street | Roads | Engineering | 2022 | 2023 | 4,333,854 | 433,385 | | | 3,900,469 | | | | | | |
| RDS247 | Killarney Beach Road - 20th Sideroad to Ewart Street | Roads | Engineering | 2022 | 2023 | 4,734,888 | 473,489 | | | 4,261,399 | | | | | | |
| RDS271 | Webster Blvd & Jans Blvd - Traffic Calming | Roads | Engineering | 2022 | 2022 | 122,000 | 122,000 | | | | | | | | | |
| 2022 Growth Totals: | | | | | | \$ 11,064,842 | \$ 2,617,224 | \$ 0 | \$ 8,447,618 | \$ 0 |

| | | | | | | | | | | | | | | | | |
|-----------------------------------|---|-------|-------------|------|------|---------------------|-------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Discretionary | | | | | | | | | | | | | | | | |
| PKS143 | Active Innisfil Master Plan Implementation - Land Acquisition | Parks | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | | | |
| PKS144 | Parkland Redevelopment | Parks | Parks | 2018 | 2026 | 150,000 | | 150,000 | | | | | | | | |
| RDS260 | Holy Cross Catholic School - New Pedestrian Signal | Roads | Engineering | 2022 | 2023 | 250,000 | | 250,000 | | | | | | | | |
| RDS266 | Various Roads - Drainage Evaluation & Recommendation | Roads | Engineering | 2017 | 2024 | 350,000 | | 350,000 | | | | | | | | |
| RDSOT4 | Streetlight Program | Roads | Engineering | 2015 | 2026 | 100,000 | | 100,000 | | | | | | | | |
| 2022 Discretionary Totals: | | | | | | \$ 1,050,000 | \$ 0 | \$ 850,000 | \$ 0 | \$ 200,000 | \$ 0 |

| | | | | | | | | | | | | | | | |
|-------------------------------------|--|--|--|--|--|----------------------|---------------------|---------------------|---------------------|-------------------|---------------------|-------------------|-------------------|-------------|-------------|
| 2022 Total Capital Projects: | | | | | | \$ 19,959,914 | \$ 2,824,724 | \$ 4,128,580 | \$ 8,447,618 | \$ 200,000 | \$ 2,932,992 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 |
|-------------------------------------|--|--|--|--|--|----------------------|---------------------|---------------------|---------------------|-------------------|---------------------|-------------------|-------------------|-------------|-------------|

**2023 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|-------------------------------|---|----------------|-----------------------|------------|----------|--------------------|-------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Administration | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | |
| PLN69 | Town-Wide Neighbourhood Plan Study and Implementation | Planning | Planning | 2023 | 2023 | 80,000 | 80,000 | | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Roads | Roads | 2017 | 2027 | 39,000 | | 39,000 | | | | | | | | |
| 2023 Strategic Totals: | | | | | | \$ 139,000 | \$ 100,000 | \$ 39,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Operational

| | | | | | | | | | | | | | | | | |
|---------------------------------|---|---------|---------------|------|------|---------------------|-------------------|---------------------|-------------|-------------|-------------------|-------------------|-------------------|-------------|-------------|--|
| FIRE2 | Volunteer Firefighter Bunker Gear | Fire | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | | |
| FLT133 | Replace Steamer 08-101 | Fleet | Roads | 2023 | 2023 | 19,460 | | | | 19,460 | | | | | | |
| FLT157 | Replace Steamer Unit 01-13 | Fleet | Roads | 2023 | 2023 | 21,500 | | | | 21,500 | | | | | | |
| FLT184 | Replace Patrol Truck Unit 13-06 | Fleet | Roads | 2023 | 2023 | 68,200 | | | | 68,200 | | | | | | |
| FLT185 | Replace Float unit 08-11 | Fleet | Roads | 2023 | 2023 | 25,400 | | | | 25,400 | | | | | | |
| FLT186 | Replace Service Dump Truck Unit 13-17 | Fleet | Roads | 2023 | 2023 | 111,600 | | | | 111,600 | | | | | | |
| FLT187 | Replace Bi-Directional Tractor Unit 13-22 | Fleet | Roads | 2023 | 2023 | 175,900 | | | | 175,900 | | | | | | |
| FLT212 | Replace 1 Ton Service Truck 13-45 | Fleet | Parks | 2023 | 2023 | 76,300 | | | | 76,300 | | | | | | |
| FLT232 | Replace Two (2) Tractors Units 13-47 & 13-99 | Fleet | Parks | 2023 | 2023 | 120,000 | | | | 120,000 | | | | | | |
| IT63 | Hardware Replacements | IT | IT | 2017 | 2027 | 85,000 | | | | 85,000 | | | | | | |
| IT70 | Hardware Replacements - CDSB | IT | IT | 2017 | 2027 | 14,000 | | | | 14,000 | | | | | | |
| IT90 | Desktop productivity software | IT | IT | 2023 | 2023 | 71,765 | | | | 71,765 | | | | | | |
| IT91 | Corporate Business Systems Enhancements | IT | IT | 2023 | 2024 | 100,000 | | 100,000 | | | | | | | | |
| IT132 | Card Access System Upgrades | IT | IT | 2023 | 2023 | 25,000 | | 25,000 | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Library | Library Board | 2010 | 2026 | 79,162 | | | | 79,162 | | | | | | |
| LIB46 | Cookstown Doors Replacement | Library | Library Board | 2023 | 2023 | 25,000 | | 25,000 | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Parks | Engineering | 2011 | 2027 | 269,500 | | 269,500 | | | | | | | | |
| PKS202 | IBP Lakeside Pavilion Building Maintenance | Parks | Parks | 2020 | 2022 | 11,850 | | 11,850 | | | | | | | | |
| PKS205 | IBP Garage Office Building Maintenance | Parks | Parks | 2022 | 2023 | 13,600 | | 13,600 | | | | | | | | |
| PKS274 | IBP Garage/Office Interior Finishes Painting | Parks | Parks | 2023 | 2023 | 13,600 | | 13,600 | | | | | | | | |
| PKS286 | IRC Concrete Floors Repairs | Parks | Parks | 2023 | 2023 | 80,000 | | 80,000 | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Roads | Engineering | 2012 | 2026 | 369,200 | | 369,200 | | | | | | | | |
| RDS221 | Emerald Ash Borer | Roads | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | | |
| RDS225 | 1904400 | Roads | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | | |
| RDS243 | 25th Sideroad - Leslie Drive to Innisfil Beach Road | Roads | Engineering | 2023 | 2024 | 220,332 | 208,421 | 11,911 | | | | | | | | |
| RDS284 | 2023 - 2026 - Road Rehabilitation Program | Roads | Engineering | 2023 | 2026 | 2,000,000 | | 574,000 | | | 947,000 | 479,000 | | | | |
| 2023 Operational Totals: | | | | | | \$ 4,382,369 | \$ 208,421 | \$ 1,879,661 | \$ 0 | \$ 0 | \$ 868,287 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | |

Growth

| | | | | | | | | | | | | | | | | |
|----------------------------|--|-------------|---------------|------|------|---------------------|---------------------|-------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|--|
| ENG34 | Engineering Standards Update for Engineering | Engineering | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | | | |
| LIB47 | Central Branch Site Planning | Library | Library Board | 2023 | 2023 | 1,000,000 | 1,000,000 | | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Parks | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Parks | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | | |
| PLN53 | Town-Wide Zoning By-Law/Development Permit System Update | Planning | Planning | 2023 | 2024 | 125,000 | 125,000 | | | | | | | | | |
| 2023 Growth Totals: | | | | | | \$ 2,134,500 | \$ 2,127,750 | \$ 0 | \$ 6,750 | \$ 0 | |

**2023 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|-------------------------------------|---|--------------|-----------------------|------------|----------|---------------------|---------------------|----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|--------------------------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| Discretionary | | | | | | | | | | | | | | | |
| PKS143 | Active Innsifil Master Plan Implementation - Land Acquisition | Parks | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | | |
| PKS144 | Parkland Redevelopment | Parks | Parks | 2018 | 2026 | 100,000 | | 100,000 | | | | | | | |
| RDS266 | Various Roads - Drainage Evaluation & Recommendation | Roads | Engineering | 2017 | 2024 | 500,000 | | 500,000 | | | | | | | |
| 2023 Discretionary Totals: | | | | | | \$ 800,000 | \$ 0 | \$ 600,000 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2023 Total Capital Projects: | | | | | | \$ 7,455,869 | \$ 2,436,171 | \$ 2,518,661 | \$ 6,750 | \$ 200,000 | \$ 868,287 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 |

**2024 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | |
|-------------------------------|--------------------------------------|----------------|-----------------------|------------|----------|--------------------|------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Administration | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Roads | Roads | 2017 | 2027 | 40,000 | | 40,000 | | | | | | | | | |
| 2024 Strategic Totals: | | | | | | \$ 60,000 | \$ 20,000 | \$ 40,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Operational

| | | | | | | | | | | | | | | | | | |
|---------------------------------|--|---------|---------------|------|------|---------------------|-------------|---------------------|-------------|-------------|---------------------|-------------------|-------------------|-------------|-------------|-------------|-------------|
| FIRE2 | Volunteer Firefighter Bunker Gear | Fire | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | | | |
| FLT189 | Replace Road Grader Unit 09-02 | Fleet | Roads | 2024 | 2024 | 460,200 | | | | 460,200 | | | | | | | |
| FLT192 | Replace Trailer Mounted Water Pump Unit 09-103 | Fleet | Roads | 2024 | 2024 | 59,300 | | | | 59,300 | | | | | | | |
| FLT228 | Replace 3/4 Ton Truck Unit 14-155 | Fleet | Parks | 2024 | 2024 | 96,000 | | | | 96,000 | | | | | | | |
| FLT229 | Replace One (1) Utility Trailers 14-154 | Fleet | Parks | 2024 | 2024 | 18,000 | | | | 18,000 | | | | | | | |
| FLT230 | Replace One (1) Zero Turn 14-156 | Fleet | Parks | 2024 | 2024 | 30,000 | | | | 30,000 | | | | | | | |
| FLT255 | Replacement Fire Pumper 1 | Fleet | Fire | 2024 | 2024 | 530,000 | | | | 530,000 | | | | | | | |
| FLT268 | Replace Tandem Axle 16-XXX | Fleet | Roads | 2024 | 2024 | 455,000 | | | | 455,000 | | | | | | | |
| FLT269 | Replace Tandem Axle 16-XXX | Fleet | Roads | 2024 | 2024 | 450,000 | | | | 450,000 | | | | | | | |
| FLT280 | Replace 14-82 Litter Collector | Fleet | Parks | 2024 | 2024 | 85,000 | | | | 85,000 | | | | | | | |
| FLT281 | Replace Wide Area Mower 16-49 | Fleet | Parks | 2024 | 2024 | 157,000 | | | | 157,000 | | | | | | | |
| FLT282 | Replace Three(3) 11ft. Mowers Unit 16-42, 16-41, 16-66 | Fleet | Parks | 2024 | 2024 | 250,500 | | | | 250,500 | | | | | | | |
| IT63 | Hardware Replacements | IT | IT | 2017 | 2027 | 85,000 | | | | 85,000 | | | | | | | |
| IT70 | Hardware Replacements - CDSB | IT | IT | 2017 | 2027 | 14,000 | | | | 14,000 | | | | | | | |
| IT91 | Corporate Business Systems Enhancements | IT | IT | 2023 | 2024 | 100,000 | | 100,000 | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Library | Library Board | 2010 | 2026 | 71,666 | | | | 71,666 | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Parks | Engineering | 2011 | 2027 | 269,500 | | 269,500 | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Roads | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | | | |
| RDS221 | Emerald Ash Borer | Roads | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Roads | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | | | |
| RDS284 | 2023 - 2026 - Road Rehabilitation Program | Roads | Engineering | 2023 | 2026 | 2,000,000 | | 574,000 | | | | 947,000 | 479,000 | | | | |
| 2024 Operational Totals: | | | | | | \$ 5,808,366 | \$ 0 | \$ 1,620,700 | \$ 0 | \$ 0 | \$ 2,761,666 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Growth

| | | | | | | | | | | | | | | | | | |
|----------------------------|--|----------|---------------|------|------|----------------------|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| LIB25 | 1904400 | Library | Library Board | 2024 | 2024 | 150,000 | 150,000 | | | | | | | | | | |
| LIB48 | Central Branch | Library | Library Board | 2024 | 2025 | 16,032,200 | 16,032,200 | | | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Parks | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Parks | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | | | |
| PLN44 | Town-Wide Parking Study | Planning | Planning | 2024 | 2024 | 40,000 | 40,000 | | | | | | | | | | |
| PLN45 | Municipal Comprehensive Review | Planning | Planning | 2024 | 2024 | 40,000 | 40,000 | | | | | | | | | | |
| PLN48 | Lefroy Visioning and Implementation | Planning | Planning | 2024 | 2025 | 50,000 | 50,000 | | | | | | | | | | |
| PLN53 | Town-Wide Zoning By-Law/Development Permit System Update | Planning | Planning | 2023 | 2024 | 25,000 | 25,000 | | | | | | | | | | |
| 2024 Growth Totals: | | | | | | \$ 17,331,700 | \$ 17,331,700 | \$ 0 |

**2024 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|-------------------------------------|---|--------------|-----------------------|------------|----------|----------------------|----------------------|----------------------|---------------------|-------------------|---------------------|-------------------|-------------------|--------------------------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| Discretionary | | | | | | | | | | | | | | | | |
| IT136 | Council Chambers AV upgrades | IT | IT | 2024 | 2024 | 200,000 | | 200,000 | | | | | | | | |
| PKS143 | Active Innsifil Master Plan Implementation - Land Acquisition | Parks | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | | | |
| PKS144 | Parkland Redevelopment | Parks | Parks | 2018 | 2026 | 100,000 | | 100,000 | | | | | | | | |
| RDSOT4 | Streetlight Program | Roads | Engineering | 2015 | 2026 | 100,000 | | 100,000 | | | | | | | | |
| 2024 Discretionary Totals: | | | | | | \$ 600,000 | \$ 0 | \$ 400,000 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2024 Total Capital Projects: | | | | | | \$ 23,800,066 | \$ 17,351,700 | \$ 2,060,700 | \$ 0 | \$ 200,000 | \$ 2,761,666 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | \$ 0 |

**2025 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|-------------------------------------|---|--------------|-----------------------|------------|----------|----------------------|---------------------|----------------------|---------------------|-------------------|---------------------|-------------------|-------------------|--------------------------------|-------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| Strategic | | | | | | | | | | | | | | | |
| PLN70 | Autonomous Vehicle Accommodation Study and Implementation | Planning | Planning | 2025 | 2025 | 40,000 | 40,000 | | | | | | | | |
| PLN71 | Healthy Communities Policy Review and Implementation | Planning | Planning | 2025 | 2025 | 25,000 | 25,000 | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Roads | Roads | 2017 | 2027 | 42,000 | | 42,000 | | | | | | | |
| RDS297 | Roads Needs Study Update - 2025 | Roads | Engineering | 2025 | 2025 | 220,000 | | 220,000 | | | | | | | |
| 2025 Strategic Totals: | | | | | | \$ 327,000 | \$ 65,000 | \$ 262,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| Operational | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Fire | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| FLT193 | Replace Pick Up 2015 | Fleet | Roads | 2025 | 2025 | 90,400 | | | | 90,400 | | | | | |
| FLT194 | Replace loader 15-32 | Fleet | Roads | 2025 | 2025 | 336,800 | | | | 336,800 | | | | | |
| FLT195 | Replace Service Crane Truck | Fleet | Roads | 2025 | 2025 | 198,000 | | | | 198,000 | | | | | |
| FLT198 | Replace Tandem Axle Plow/Dump | Fleet | Roads | 2025 | 2025 | 463,500 | | | | 463,500 | | | | | |
| FLT199 | Replace Hot Box | Fleet | Roads | 2025 | 2025 | 53,500 | | | | 53,500 | | | | | |
| FLT246 | Replacement HD Parks Pick-up | Fleet | Parks | 2025 | 2025 | 86,600 | | | | 86,600 | | | | | |
| FLT247 | Replace Parks UTV | Fleet | Parks | 2025 | 2025 | 42,500 | | | | 42,500 | | | | | |
| IT63 | Hardware Replacements | IT | IT | 2017 | 2027 | 90,000 | | | | 90,000 | | | | | |
| IT70 | Hardware Replacements - CDSB | IT | IT | 2017 | 2027 | 14,000 | | | | 14,000 | | | | | |
| LIB5 | Electronic Equipment - All Branches | Library | Library Board | 2010 | 2026 | 125,000 | | | | 125,000 | | | | | |
| LIB49 | Lakeshore Facility Assessment & Repairs | Library | Library Board | 2025 | 2025 | 100,000 | | 100,000 | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Parks | Engineering | 2011 | 2027 | 275,000 | | 275,000 | | | | | | | |
| PKS136 | Stroud Arena - Redevelopment | Parks | Parks | 2025 | 2026 | 17,800,000 | | 13,754,122 | | 4,045,878 | | | | | |
| PKS202 | IBP Lakeside Pavilion Building Maintenance | Parks | Parks | 2020 | 2022 | 39,000 | | 39,000 | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Roads | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | |
| RDS221 | Emerald Ash Borer | Roads | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Roads | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | |
| RDS284 | 2023 - 2026 - Road Rehabilitation Program | Roads | Engineering | 2023 | 2026 | 2,000,000 | | 574,000 | | | 947,000 | 479,000 | | | |
| 2025 Operational Totals: | | | | | | \$ 22,391,500 | \$ 0 | \$ 15,419,322 | \$ 0 | \$ 0 | \$ 5,546,178 | \$ 947,000 | \$ 479,000 | \$ 0 | |
| Growth | | | | | | | | | | | | | | | |
| PKS191 | 1904400 | Parks | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Parks | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | |
| PLN48 | Lefroy Visioning and Implementation | Planning | Planning | 2024 | 2025 | 50,000 | 50,000 | | | | | | | | |
| PLN63 | Employment Lands Policy Review | Planning | Planning | 2025 | 2025 | 100,000 | 100,000 | | | | | | | | |
| 2025 Growth Totals: | | | | | | \$ 1,144,500 | \$ 1,144,500 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | | |
| Discretionary | | | | | | | | | | | | | | | |
| IT134 | Meeting room technology upgrades | IT | IT | 2025 | 2025 | 30,000 | | 30,000 | | | | | | | |
| PKS143 | Active Innsifil Master Plan Implementation - Land Acquisition | Parks | Parks | 2017 | 2026 | 200,000 | | | 200,000 | | | | | | |
| PKS144 | Parkland Redevelopment | Parks | Parks | 2018 | 2026 | 100,000 | | 100,000 | | | | | | | |
| 2025 Discretionary Totals: | | | | | | \$ 330,000 | \$ 0 | \$ 130,000 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | | |
| 2025 Total Capital Projects: | | | | | | \$ 24,193,000 | \$ 1,209,500 | \$ 15,811,322 | \$ 0 | \$ 200,000 | \$ 5,546,178 | \$ 947,000 | \$ 479,000 | \$ 0 | |

**2026 Forecasted Capital Budget
by Project Classification**

| Project Number | Project Name | Project Type | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|-------------------------------------|---|--------------|-----------------------|------------|----------|----------------------|---------------------|----------------------|---------------------|-------------------|-------------------|-------------------|-------------------|--------------------------------|-------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| Strategic | | | | | | | | | | | | | | | |
| PLN72 | Place Making Design and Policy Implementation Review | Planning | Planning | 2026 | 2026 | 40,000 | 40,000 | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Roads | Roads | 2017 | 2027 | 44,000 | | 44,000 | | | | | | | |
| 2026 Strategic Totals: | | | | | | \$ 84,000 | \$ 40,000 | \$ 44,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| Operational | | | | | | | | | | | | | | | |
| FLT270 | Replace Street Sweep 16-XXX | Fleet | Roads | 2026 | 2026 | 402,000 | | | | 402,000 | | | | | |
| FLT271 | Replacement Skid Steer | Fleet | Roads | 2026 | 2026 | 109,000 | | | | 109,000 | | | | | |
| FLT272 | Replacement 3/4 ton 16-90 | Fleet | Roads | 2026 | 2026 | 90,200 | | | | 90,200 | | | | | |
| FLT273 | Replacement SUV unit 16-91 | Fleet | Roads | 2026 | 2026 | 51,400 | | | | 51,400 | | | | | |
| FLT283 | Replace Litter Vac 16-44 | Fleet | Parks | 2026 | 2026 | 90,000 | | | | 90,000 | | | | | |
| IT133 | Phone System replacement | IT | IT | 2026 | 2026 | 125,000 | | 125,000 | | | | | | | |
| IT63 | Hardware Replacements | IT | IT | 2017 | 2027 | 90,000 | | | | 90,000 | | | | | |
| IT70 | Hardware Replacements - CDSB | IT | IT | 2017 | 2027 | 14,000 | | | | 14,000 | | | | | |
| LIB5 | Electronic Equipment - All Branches | Library | Library Board | 2010 | 2026 | 77,000 | | | | 77,000 | | | | | |
| LIB60 | Lakeshore Repairs from 2025 Assessment | Library | Library Board | 2026 | 2026 | 100,000 | | 100,000 | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Parks | Engineering | 2011 | 2027 | 275,000 | | 275,000 | | | | | | | |
| PKS135 | Lefroy Arena Redevelopment | Parks | Parks | 2026 | 2026 | 15,600,000 | | 15,600,000 | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Roads | Engineering | 2012 | 2026 | 369,200 | | 369,200 | | | | | | | |
| RDS221 | Emerald Ash Borer | Roads | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Roads | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | |
| RDS284 | 2023 - 2026 - Road Rehabilitation Program | Roads | Engineering | 2023 | 2026 | 2,000,000 | | 574,000 | | | 947,000 | 479,000 | | | |
| 2026 Operational Totals: | | | | | | \$ 19,757,800 | \$ 0 | \$ 17,408,200 | \$ 0 | \$ 0 | \$ 923,600 | \$ 947,000 | \$ 479,000 | \$ 0 | |
| Growth | | | | | | | | | | | | | | | |
| LIB59 | Master Plan | Library | Library Board | 2026 | 2026 | 70,000 | 70,000 | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Parks | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | |
| PLN52 | Our Place Official Plan Update | Planning | Planning | 2026 | 2027 | 125,000 | 125,000 | | | | | | | | |
| 2026 Growth Totals: | | | | | | \$ 1,057,500 | \$ 1,057,500 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| Discretionary | | | | | | | | | | | | | | | |
| PKS143 | Active Innsifil Master Plan Implementation - Land Acquisition | Parks | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | | |
| PKS144 | Parkland Redevelopment | Parks | Parks | 2018 | 2026 | 100,000 | | 100,000 | | | | | | | |
| RDSOT4 | Streetlight Program | Roads | Engineering | 2015 | 2026 | 100,000 | | 100,000 | | | | | | | |
| 2026 Discretionary Totals: | | | | | | \$ 400,000 | \$ 0 | \$ 200,000 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2026 Total Capital Projects: | | | | | | \$ 21,299,300 | \$ 1,097,500 | \$ 17,652,200 | \$ 0 | \$ 200,000 | \$ 923,600 | \$ 947,000 | \$ 479,000 | \$ 0 | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Administration**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|--------------------|-------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | |
| 2017 | | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Strategic | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| ADM15 | Development Charges Background Study | Growth | Finance | 2017 | 2018 | 105,000 | 10,500 | | | 94,500 | | | | | | | |
| ADM21 | Inspiring Innisfil Engagement and Awareness Campaign | Strategic | CAO/Admin | 2017 | 2018 | 33,000 | 33,000 | | | | | | | | | | |
| ADM22 | HR Master Plan | Strategic | Human Resources | 2017 | 2017 | 75,000 | 75,000 | | | | | | | | | | |
| ADM23 | Mobile Youth Programming | Strategic | Economic & Comm. Dev. | 2017 | 2018 | 15,000 | 15,000 | | | | | | | | | | |
| ADM25 | Innisfil Engage: Community Engagement | Strategic | Library Board | 2017 | 2018 | 15,000 | 15,000 | | | | | | | | | | |
| ADM28 | Enhance Financial Processes, Support & Budget Development - Phase 1 | Strategic | Finance | 2017 | 2019 | 150,000 | 150,000 | | | | | | | | | | |
| ADM29 | Service & Service Level Measurement & Reporting | Strategic | Finance | 2017 | 2019 | 110,000 | 110,000 | | | | | | | | | | |
| ADM30 | Develop New Funding & Revenue Tools | Strategic | Finance | 2017 | 2017 | 50,000 | 50,000 | | | | | | | | | | |
| 2017 Totals: | | | | | | \$ 573,000 | \$ 478,500 | \$ 0 | \$ 94,500 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2018 | | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Strategic | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| ADM21 | Inspiring Innisfil Engagement and Awareness Campaign | Strategic | CAO/Admin | 2017 | 2018 | 33,000 | 33,000 | | | | | | | | | | |
| ADM23 | Mobile Youth Programming | Strategic | Economic & Comm. Dev. | 2017 | 2018 | 5,000 | 5,000 | | | | | | | | | | |
| ADM25 | Innisfil Engage: Community Engagement | Strategic | Library Board | 2017 | 2018 | 15,000 | 15,000 | | | | | | | | | | |
| 2018 Totals: | | | | | | \$ 73,000 | \$ 73,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2019 | | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Strategic | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| 2019 Totals: | | | | | | \$ 20,000 | \$ 20,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2020 | | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Strategic | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| ADM26 | Risk Management Software - Legal Services | Operational | IT | 2020 | 2020 | 35,000 | | 35,000 | | | | | | | | | |
| 2020 Totals: | | | | | | \$ 55,000 | \$ 20,000 | \$ 35,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2021 | | | | | | | | | | | | | | | | | |
| ADM10 | 1904400 | Strategic | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| 2021 Totals: | | | | | | \$ 20,000 | \$ 20,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2022 | | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Strategic | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| ADM20 | Development Charges Background Study | Growth | Finance | 2022 | 2023 | 110,000 | 11,000 | | | 99,000 | | | | | | | |
| 2022 Totals: | | | | | | \$ 130,000 | \$ 31,000 | \$ 0 | \$ 99,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2023 | | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Strategic | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| 2023 Totals: | | | | | | \$ 20,000 | \$ 20,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2024 | | | | | | | | | | | | | | | | | |
| ADM10 | Inspiring Innisfil 2020 - Initiative | Strategic | CAO/Admin | 2011 | 2024 | 20,000 | 20,000 | | | | | | | | | | |
| 2024 Totals: | | | | | | \$ 20,000 | \$ 20,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Capital Budget Project Detail Sheet

Department/Service Area:CAO/Admin

Project Number:ADM10

Project Name:Inspiring Innisfil 2020 - Initiative

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2011

End Month/Year:December 2024

Project Description:

Implement "Inspiring Innisfil 2020" strategic plan.

Project Justification:

In 2016, Inspiring Innisfil 2020 was updated to develop the last phase of the Strategic Plan: 2016 - 2020. The 2016 funds were used to execute the consultations and commence the implementation of the goals arising from the plan update.

The 2017 and 2018 funds (\$20,000/year) will assist staff in developing the performance measures and reporting mechanisms to ensure that the plan's objectives are achieved, including the creation of sustainable service commitment plans that will plan the projects.

In 2020, there will be an extensive community consultation process to create the new strategic plan, similar to the process that was in place in 2016.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Consulting/Engineering () | \$140,000 | | | | | | | \$140,000 |
| Other (External support) | \$70,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$60,000 | \$230,000 |
| Total Capital Costs | \$210,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$60,000 | \$370,000 |
| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$160,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$60,000 | \$320,000 |
| Grants () | \$50,000 | | | | | | | \$50,000 |
| Total Capital Funding Sources | \$210,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$60,000 | \$370,000 |
| | | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | | \$20,000 | | | | | | |
| 2018 Spending Requirements | | | \$20,000 | | | | | |
| 2019 Spending Requirements | | | | \$20,000 | | | | |
| 2020 Spending Requirements | | | | | \$20,000 | | | |
| 2021 Spending Requirements | | | | | | \$20,000 | | |

Capital Budget Project Detail Sheet

Department/Service Area:Finance
Project Number:ADM15
Project Name:Development Charges Background Study
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:November 2017

End Month/Year:June 2018

Project Description:

This is an update of the Town's Development Charges Background Study (DCBS) last completed in 2013. The Town's current by-law #001-14 will expire February 4, 2019.

Project Justification:

Development charges assist in funding capital projects required to meet the increased need for services resulting from growth and development, and may only be used for the purpose for which they are collected.

This update to the DCBS study is in accordance with the Development Charges Act, 1997 and Ontario Regulation 82/98, that require, prior to the passing of a bylaw, a development charges background study be undertaken, with reference to:

- The forecasted amount, type and location of future development.
- The average service levels provided in the Town over the 10-year period immediately preceding the preparation of the background study.
- Capital cost calculations for each of the eligible development charge services.
- An examination of the long term capital and operating costs for the infrastructure required to service the forecasted development.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Consulting/Engineering () | \$105,000 | | | | | | \$105,000 |
| Total Capital Costs | \$105,000 | | | | | | \$105,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| ARS () | \$10,500 | | | | | | \$10,500 |
| Oblig.RF-Gen. Govt DCA (90% DC Funded 8.3.2 pg. 161) | \$94,500 | | | | | | \$94,500 |
| Total Capital Funding Sources | \$105,000 | | | | | | \$105,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|------|------|------|
| 2017 Spending Requirements | \$26,250 | | | | |
| 2018 Spending Requirements | | \$78,750 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

To ensure proper consultation with stakeholders groups, the work to update the background study is scheduled to start more than a year in advance of the passage of the by-law. It may also require updates to the various master plans (transportation, fire, parks, etc.) to occur first.

Capital Budget Project Detail Sheet

Department/Service Area:CAO/Admin

Project Number:ADM21

Project Name:Inspiring Innisfil Engagement and Awareness Campaign

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:December 2018

Project Description:

Engagement campaign designed to connect Inspiring Innisfil vision with the public, generating increased interest in involvement, ownership and buy-in to the future vision of Innisfil.

Project Justification:

To make the Community Strategic Plan vision a reality over time, awareness levels must increase in the community, along with opportunities to become part of the future, rather than a bystander.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|-----------------|-----------------|------|------|------|--------|-----------------|
| Materials (Advertising - Billboard) | \$5,000 | \$5,000 | | | | | \$10,000 |
| Materials (Pop Up Banner and Display supplies) | \$1,000 | \$1,000 | | | | | \$2,000 |
| Materials (Booklet - 15,000 copies) | \$5,000 | \$5,000 | | | | | \$10,000 |
| Consulting/Engineering (Graphic Design Agency) | \$10,000 | \$10,000 | | | | | \$20,000 |
| Implementation (External Staffing Resources) | \$12,000 | \$12,000 | | | | | \$24,000 |
| Total Capital Costs | \$33,000 | \$33,000 | | | | | \$66,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$33,000 | \$33,000 | | | | | \$66,000 |
| Total Capital Funding Sources | \$33,000 | \$33,000 | | | | | \$66,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|------|------|------|
| 2017 Spending Requirements | \$33,000 | | | | |
| 2018 Spending Requirements | | \$33,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Inspiring Innisfil 2020 Initiative

Capital Budget Project Detail Sheet

Department/Service Area:Human Resources

Project Number:ADM22

Project Name:HR Master Plan

Front Ending Agreement:No



Strategic



Operational



Growth



Discretionary

Start Month/Year:January 2017

End Month/Year:December 2017

Project Description:

Creation of Human Resources Master Plan that focuses on long term staffing needs.

Project Justification:

In Inspiring Innisfil 2020, the need for long-term staffing plans was identified as a strategic priority. In addition, the Town has identified a strategic importance to implement a comprehensive human resources plan that addresses the needs for future staffing, enhanced learning and development, succession planning and many other facets of HR.

A Human Resources (HR) Master Plan would assist in identifying actions to ensure continued and efficient delivery of core operational services while focusing on the enhancement of value-added talent programs and human resources services. The Plan would be developed through a review process (completed by a consultant) that took place over an approximate 6 month period. The process would include a comprehensive assessment of the current state of human resources while highlighting associated gaps, priorities and areas of most opportunity.

The Human Resources Master Plan could establish a foundation for key initiatives and activities to be executed over the coming five to ten years.

1. Long Term Staffing Plan
2. HR Technology Strategy
3. HR Communication Plan
4. Refreshed Onboarding / Orientation Program
5. Enhanced Learning and Development Design & Delivery
6. Comprehensive Succession Management tools
7. Employment Brand
8. Compensation Programs
9. Leadership Advisory Services to Support Talent Planning

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Consulting/Engineering () | \$75,000 | | | | | | \$75,000 |
| Total Capital Costs | \$75,000 | | | | | | \$75,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$75,000 | | | | | | \$75,000 |
| Total Capital Funding Sources | \$75,000 | | | | | | \$75,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$75,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Supports the following sections of II2020 Strategic Corporate Plan:

4.2.2 Engage in the development of a learning organization culture.

4.3 Improve Collaboration.

4.4.1 Streamline decision making and accountability.

4.4.4 Develop and enhance skills to support informed and objective decision making.

4.5.1 Creating hiring processes that balance cultural fit and required skills.

4.5.3 Enhance personal and professional development and training opportunities for all employees.

Capital Budget Project Detail Sheet

Department/Service Area:Economic & Community Development

Project Number:ADM23

Project Name:Mobile Youth Programming

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:September 2018

Project Description:

Purchase equipment for mobile youth programming. Intent is to reach programming spaces and facilities Town wide. Equipment will include: mobile skate park equipment / gaming equipment etc. Programs will be offered across the Town in previously unreachable areas.

Project Justification:

Supports Il2020 Strategic Community Plan objective 2.3.2. Promote the development of resources and activities for youth throughout the Town.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|----------------|------|------|------|--------|-----------------|
| Materials () | \$15,000 | \$5,000 | | | | | \$20,000 |
| Total Capital Costs | \$15,000 | \$5,000 | | | | | \$20,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|----------------|------|------|------|--------|-----------------|
| ARS () | \$15,000 | \$5,000 | | | | | \$20,000 |
| Total Capital Funding Sources | \$15,000 | \$5,000 | | | | | \$20,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|---------|------|------|------|
| 2017 Spending Requirements | \$15,000 | | | | |
| 2018 Spending Requirements | | \$5,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Cost savings found - Will be using a surplus trailer from the operations team.

Capital Budget Project Detail Sheet

Department/Service Area:Library Board
Project Number:ADM25
Project Name:Innisfil Engage: Community Engagement
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

Develop an Innisfil Engage Framework and Engage Policy for Public engagement, to ensure we set a standard of excellence when working with citizens and stakeholders by following engagement best practices consistently across the Corporation.
 The Engage Framework would become the Town Administration's guide to public engagement. It will help increase understanding of the purpose and benefits of public engagement, clarify roles and responsibilities, and includes tools to support the public engagement process.

Project Justification:

Public Input & Influence
 At The Town of Innisfil, decisions are made on a daily basis that impact approximately 36,000 people. The input of other citizens and stakeholders, helps Town leaders and decision makers better understand the perspectives, opinions, and concerns of people potentially impacted by Town decisions. Public input is collected, where appropriate, and considered along with other factors (which may include things such as cost, environmental impact, technical limitations, long-range plans/goals, etc.) before decisions are made. (Source Engage Calgary)

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|-----------------|-----------------|------|------|------|--------|-----------------|
| Materials (Supplies for engagement activities) | \$2,000 | \$2,000 | | | | | \$4,000 |
| Consulting/Engineering (Research costs) | \$3,000 | \$3,000 | | | | | \$6,000 |
| Other (Staffing for engagement activities) | \$10,000 | \$10,000 | | | | | \$20,000 |
| Total Capital Costs | \$15,000 | \$15,000 | | | | | \$30,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|-----------------|------|------|------|--------|-----------------|
| ARS () | \$15,000 | \$15,000 | | | | | \$30,000 |
| Total Capital Funding Sources | \$15,000 | \$15,000 | | | | | \$30,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|------|------|------|
| 2017 Spending Requirements | \$15,000 | | | | |
| 2018 Spending Requirements | | \$15,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Engagement at The City of Calgary is defined as: Purposeful dialogue between The City and citizens and stakeholders to gather information to influence decision making.

<http://engage.calgary.ca/>

Framework:

http://www.calgary.ca/_layouts/cocis/DirectDownload.aspx?target=http%3a%2f%2fwww.calgary.ca%2fengage%2fDocuments%2fEngage%2520Framework.pdf&noredirect=1&sf=1

Policy: http://www.calgary.ca/_layouts/cocis/DirectDownload.aspx?target=http%3a%2f%2fwww.calgary.ca%2fCA%2fcity-clerks%2fDocuments%2fCouncil-policy-library%2fCS009-engage.pdf&noredirect=1&sf=1

Other examples:

<http://vancouver.ca/your-government/engaged-city-task-force.aspx>

<https://www.metrolinxengage.com/en>

Capital Budget Project Detail Sheet

Department/Service Area:Finance

Project Number:ADM28

Project Name:Enhance Financial Processes, Support & Budget Development - Phase 1

Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017

End Month/Year:December 2019

Project Description:

This initiative will develop effective management accounting processes and support resources across the corporation, and enhance the budget development and financial reporting processes to collaboratively develop a town-wide service-based view of our finances.

Project Justification:

Managerial understanding and control over service area financial performance is essential for effective and efficient day to day operations, and as such this project will provide managers and supervisors with the control, tools and understanding to effectively manage.

This initiative will also establish permanent and on-going service-based budget management capability; provide single, consolidated means of budgeting and financial management that supports statutory and service-based views of financial information.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Other (Process review specialist) | \$50,000 | | | | | | \$50,000 |
| Other (Contract-to facilitate implemenation) | \$100,000 | | | | | | \$100,000 |
| Total Capital Costs | \$150,000 | | | | | | \$150,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| ARS () | \$150,000 | | | | | | \$150,000 |
| Total Capital Funding Sources | \$150,000 | | | | | | \$150,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|----------|------|------|
| 2017 Spending Requirements | \$75,000 | | | | |
| 2018 Spending Requirements | | \$50,000 | | | |
| 2019 Spending Requirements | | | \$25,000 | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Supports Il2020 Strategic Corporate Plan objectives 5.1.1 and 5.1.2.

Capital Budget Project Detail Sheet

Department/Service Area:Finance
Project Number:ADM29
Project Name:Service & Service Level Measurement & Reporting
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2019

Project Description:

Establish controls to maintain defined and effective service levels.

Project Justification:

This initiative will allow the Town to communicate to the public how we are doing in the delivery of services through a corporate and community scorecard. Reporting would include a value for \$ spent measure; increased quality of service for incremental \$ spent and/or impact of less \$ being spent; how effective is the service being delivered and is it being performed at peak efficiency. Comparisons and benchmarks provided for ourselves, year-over-year as well as with other municipalities of similar size and services.

This also identify where services are underperforming and/or are no longer required and where levels are not meeting legislated or other standards and pose a risk to the municipality.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Other (Consulting) | \$110,000 | | | | | | \$110,000 |
| Total Capital Costs | \$110,000 | | | | | | \$110,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| ARS () | \$110,000 | | | | | | \$110,000 |
| Total Capital Funding Sources | \$110,000 | | | | | | \$110,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|----------|------|------|
| 2017 Spending Requirements | \$25,000 | | | | |
| 2018 Spending Requirements | | \$42,500 | | | |
| 2019 Spending Requirements | | | \$42,500 | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Supports II2020 Strategic Community Plan objectives 3.1.1.

Capital Budget Project Detail Sheet

Department/Service Area:Finance

Project Number:ADM30

Project Name:Develop New Funding & Revenue Tools

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:December 2017

Project Description:

Tap into additional revenue sources not currently in place to reduce the dependency on municipal taxation or enhance existing sources.

Project Justification:

By reducing municipal funding requiring taxation (transfer funding requirements to more non-tax-based revenue sources) it may assist in preventing a tax increase and could reduce taxes overall or allow us to do more.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Other (Consulting) | \$50,000 | | | | | | \$50,000 |
| Total Capital Costs | \$50,000 | | | | | | \$50,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$50,000 | | | | | | \$50,000 |
| Total Capital Funding Sources | \$50,000 | | | | | | \$50,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$50,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Other Information:

Supports II2020 Strategic Community Plan objectives 3.1.3.

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Engineering**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|---------------------|---------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions |
| 2017 | | | | | | | | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Growth | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | |
| ENG47 | Transportation Master Plan Update 2017 | Growth | Engineering | 2017 | 2017 | 330,000 | | | 330,000 | | | | | |
| ENG49 | Strategic Plan - 5.4.1 - Town Project Management Process Development & Implementation | Strategic | Engineering | 2017 | 2018 | 65,000 | 65,000 | | | | | | | |
| 2017 Totals: | | | | | | \$ 410,000 | \$ 73,250 | \$ 0 | \$ 336,750 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2018 | | | | | | | | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Growth | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | |
| 2018 Totals: | | | | | | \$ 15,000 | \$ 8,250 | \$ 0 | \$ 6,750 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2019 | | | | | | | | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Growth | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | |
| ENG48 | Strategic Plan - 3.4.3 - Promote Environmental Responsibility throughout Community | Strategic | Engineering | 2019 | 2021 | 130,000 | 130,000 | | | | | | | |
| 2019 Totals: | | | | | | \$ 145,000 | \$ 138,250 | \$ 0 | \$ 6,750 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2020 | | | | | | | | | | | | | | |
| ENG18 | GO Station | Growth | Engineering | 2015 | 2025 | 3,025,000 | 3,025,000 | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Growth | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | |
| 2020 Totals: | | | | | | \$ 3,040,000 | \$ 3,033,250 | \$ 0 | \$ 6,750 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2021 | | | | | | | | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Growth | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | |
| 2021 Totals: | | | | | | \$ 15,000 | \$ 8,250 | \$ 0 | \$ 6,750 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2022 | | | | | | | | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Growth | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | |
| 2022 Totals: | | | | | | \$ 15,000 | \$ 8,250 | \$ 0 | \$ 6,750 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2023 | | | | | | | | | | | | | | |
| ENG34 | Engineering Standards Update for Engineering | Growth | Engineering | 2014 | 2023 | 15,000 | 8,250 | | 6,750 | | | | | |
| 2023 Totals: | | | | | | \$ 15,000 | \$ 8,250 | \$ 0 | \$ 6,750 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:ENG34
Project Name:Engineering Standards Update for Engineering
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2014
End Month/Year:December 2023

Project Description:

Update the Town of Innisfil Engineering Design Standards and Specifications annually to reflect new technologies, best practices, environmental sustainability, and to accommodate continued growth within the community.

Project Justification:

The Town of Innisfil Engineering Design Standards and Specifications are intended to provide clarity to the Engineers, Landscape Architects, and Contractors who design and install municipal infrastructure within the Town. These Standards help to ensure that Town infrastructure will be environmentally sustainable, accommodate maintenance and operational needs, improve accessibility for the disabled, and reflect sound engineering principles, all while facilitating and supporting the continued growth of the community.

The engineering standards were first prepared in 2011. As a living document, the standards must be updated regularly to ensure that the Town is adopting best practices and taking advantage of new and developing technologies. Therefore, the standards are revisited annually.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Consulting/Engineering (Speciality Technical Engineering Support) | \$30,000 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$15,000 | \$82,500 |
| Internal Staff Charges () | \$15,000 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$15,000 | \$67,500 |
| Total Capital Costs | \$45,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$30,000 | \$150,000 |
| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$24,750 | \$8,250 | \$8,250 | \$8,250 | \$8,250 | \$8,250 | \$16,500 | \$82,500 |
| Oblig.RF-Gen. Govt DCA (45% DC Funded 8.6.3 pg. 162) | \$20,250 | \$6,750 | \$6,750 | \$6,750 | \$6,750 | \$6,750 | \$13,500 | \$67,500 |
| Total Capital Funding Sources | \$45,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$30,000 | \$150,000 |
| | | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | | \$15,000 | | | | | | |
| 2018 Spending Requirements | | | \$15,000 | | | | | |
| 2019 Spending Requirements | | | | \$15,000 | | | | |
| 2020 Spending Requirements | | | | | \$15,000 | | | |
| 2021 Spending Requirements | | | | | | \$15,000 | | |

Other Information:

Q1 2017, Q1 2018 - Standard review and update
 Q2 2017, Q2 2018 - Publish updated standards

2017 - Focus on LID, Climate Change & Salt Management.

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:ENG47
Project Name:Transportation Master Plan Update 2017
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Update 2013 Transportation Master Plan.

Project Justification:

The Town's current Transportation Master Plan (TMP) was completed in August 2013. The TMP is the articulation of the Town's Transportation vision, and as such must reflect community growth and traffic patterns, new transit and funding initiatives from other levels of government, planning best practices, and changes in vehicle technologies and provincial law. As with any Master Plan, the TMP is intended to be a living document that is updated regularly to reflect these changing needs. Staff is recommending the TMP be updated in 2017, to be in advance of the 2018 Development Charges Background Study update. This timeline will ensure that all required growth infrastructure projects are updated and can be included in the background study.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Consulting/Engineering (Speciality Transportation Engineer) | \$300,000 | | | | | | \$300,000 |
| Internal Staff Charges (Eng, Planning, Purchasing, Legal, Finance (10%)) | \$30,000 | | | | | | \$30,000 |
| Total Capital Costs | \$330,000 | | | | | | \$330,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| Oblig.RF-Roads DCA (100% DC Funded 1 pg. 173) | \$330,000 | | | | | | \$330,000 |
| Total Capital Funding Sources | \$330,000 | | | | | | \$330,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$330,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Q1 2017 - RFP & Award
 Q2 & Q3 2017 - Prepare draft TMP update
 Q4 2017 - Present to Council

 Supports II2020 Strategic Community Plan objective 2.1.3.

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering

Project Number:ENG49

Project Name:Strategic Plan - 5.4.1 - Town Project Management Process Development & Implementation

Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017

End Month/Year:December 2018

Project Description:

This Project will provide all TOI employees an overview of project management concepts and provide Service Area Project Managers the training, skills and tools to successfully manage projects.

Project Justification:

Supports Il2020 Strategic Corporate Plan objective 5.4.1.

It is important to ensure the successful completion of internal projects by all Service Area Project Managers, but many people do not recognize that they do project management work. This strategic initiative will provide the training, tools, and support to ensure all Service Areas can execute their projects on time and on budget.

The innovative new tools and supports will include the following:

- An introduction to Project Management for all Town Staff.
- Detailed Project Management training for Management Team and Service Area Project Managers.
- New Project Management software.
- New, internally-developed Contract Management Guidelines.
- Improved Project Accounting capability.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials () | \$2,000 | | | | | | \$2,000 |
| Software () | \$40,000 | | | | | | \$40,000 |
| Internal Staff Charges () | \$23,000 | | | | | | \$23,000 |
| Total Capital Costs | \$65,000 | | | | | | \$65,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$65,000 | | | | | | \$65,000 |
| Total Capital Funding Sources | \$65,000 | | | | | | \$65,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$14,000 | | | | | | |
| 2018 Spending Requirements | \$51,000 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Other Information:

Hire Strategic Project Manager Q3/Q4 2016

Assess & Define Current Practices/Capabilities Q4 2016

Define/Document Process for Project Management Q4/Q1 2016/2017

Define/Deliver Project Management Training to Service Area Project Managers/OLT/Management Team Q1 2017

Define/Deliver Project Management Introduction to All TOI Employee (Town Hall) Q2 2017

Re-inforce Project Management Training to Service Area Project Managers Q2/Q3 2017

Identify/Implement Project Management Software Q3/Q4 2017

Define/Deliver Project Management Software Training (Service Area Project Managers/OLT/Management Team) Q1 2018

Establish Project Contract Management Guidelines Q2 2018

Develop Project Accounting Capability Q3 2018

Define/Deliver Project Management Contract and Accounting Training (Service Area Project Managers, OLT, Management Team) Q4 2018

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Fire**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|--------------------|------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| 2017 | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Operational | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| FIRE10 | Replace Pagers | Operational | Fire | 2011 | 2017 | 9,000 | | 9,000 | | | | | | | |
| FIRE27 | Thermal Imaging Camera | Operational | Fire | 2013 | 2020 | 35,000 | | 35,000 | | | | | | | |
| FIRE34 | Hose and Hose Appliances | Operational | Fire | 2014 | 2017 | 19,500 | | 19,500 | | | | | | | |
| FIRE42 | Heavy Extrication Equipment | Operational | Fire | 2017 | 2018 | 150,000 | | 150,000 | | | | | | | |
| FIRE43 | Replacement Defibrillators | Operational | Fire | 2017 | 2017 | 16,000 | | 8,000 | | | | | | 8,000 | |
| FIRE51 | Rapid Intervention Packs | Operational | Fire | 2017 | 2017 | 21,000 | | 21,000 | | | | | | | |
| FIRE53 | Fire Department Benchmarking/Performance | Growth | Fire | 2017 | 2018 | 100,000 | 55,000 | | 45,000 | | | | | | |
| 2017 Totals: | | | | | | \$ 371,500 | \$ 55,000 | \$ 263,500 | \$ 45,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 8,000 | |
| 2018 | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Operational | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| FIRE54 | Outfit 2018 SLC Firefighters | Growth | Fire | 2018 | 2018 | 98,000 | 98,000 | | | | | | | | |
| 2018 Totals: | | | | | | \$ 119,000 | \$ 98,000 | \$ 21,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2019 | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Operational | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| 2019 Totals: | | | | | | \$ 21,000 | \$ 0 | \$ 21,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2020 | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Operational | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| FIRE27 | Thermal Imaging Camera | Operational | Fire | 2013 | 2020 | 12,000 | | 12,000 | | | | | | | |
| FIRE48 | Bunker Gear Extractor (Washing) Machine | Operational | Fire | 2020 | 2020 | 22,000 | | 22,000 | | | | | | | |
| 2020 Totals: | | | | | | \$ 55,000 | \$ 0 | \$ 55,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2021 | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Operational | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| 2021 Totals: | | | | | | \$ 21,000 | \$ 0 | \$ 21,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2022 | | | | | | | | | | | | | | | |
| FIRE2 | 1904400 | Operational | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| 2022 Totals: | | | | | | \$ 21,000 | \$ 0 | \$ 21,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2023 | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Operational | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| 2023 Totals: | | | | | | \$ 21,000 | \$ 0 | \$ 21,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2024 | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Operational | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| 2024 Totals: | | | | | | \$ 21,000 | \$ 0 | \$ 21,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2025 | | | | | | | | | | | | | | | |
| FIRE2 | Volunteer Firefighter Bunker Gear | Operational | Fire | 2010 | 2025 | 21,000 | | 21,000 | | | | | | | |
| 2025 Totals: | | | | | | \$ 21,000 | \$ 0 | \$ 21,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FIRE2
Project Name:Volunteer Firefighter Bunker Gear
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2010
End Month/Year:December 2025

Project Description:

Bunker Gear associated with outfitting volunteer and career firefighters.

Project Justification:

NFPA Standard 1851 requires bunker gear be replaced every 10 years regardless of condition. Bunker Gear consists of pants, jacket, boots, helmet, gloves and balaclava.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Equipment/Fleet () | \$92,600 | \$21,000 | \$21,000 | \$21,000 | \$21,000 | \$21,000 | \$84,000 | \$281,600 |
| Total Capital Costs | \$92,600 | \$21,000 | \$21,000 | \$21,000 | \$21,000 | \$21,000 | \$84,000 | \$281,600 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Oblig.RF-Fire DCA () | \$24,000 | | | | | | | \$24,000 |
| ARS-Post Period DC () | \$24,000 | | | | | | | \$24,000 |
| Discr.RF-Capital () | \$44,600 | \$21,000 | \$21,000 | \$21,000 | \$21,000 | \$21,000 | \$84,000 | \$233,600 |
| Total Capital Funding Sources | \$92,600 | \$21,000 | \$21,000 | \$21,000 | \$21,000 | \$21,000 | \$84,000 | \$281,600 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|----------|----------|----------|
| 2017 Spending Requirements | \$21,000 | | | | |
| 2018 Spending Requirements | | \$21,000 | | | |
| 2019 Spending Requirements | | | \$21,000 | | |
| 2020 Spending Requirements | | | | \$21,000 | |
| 2021 Spending Requirements | | | | | \$21,000 |

Other Information:

Station 1 at full complement has 24 volunteer firefighters. Additionally, the Training Officer works out of Station 1.

Station 2 Lefroy has 24 Volunteer firefighters and 20 career firefighters and is manned 24/7.

Station 3 Stroud and Station 4 Cookstown are all volunteer stations each with a full complement of 24 volunteer firefighters.

As there are 120 sets of bunker gear required, yearly funding requests will allow for 12 sets of gear to be replaced each year. This ensures we meet the 10 year in-service stipulation. Pricing has been updated to reflect pricing received as part of a competitive process in 2015 with some additional funds to cover the weak Canadian dollar.

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FIRE10
Project Name:Replace Pagers
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2011
End Month/Year:December 2017

Project Description:

Replace older model pagers that are used as the primary notification system for Volunteer and off duty career firefighters.

Project Justification:

2017 will be the final year of this project and funding will replace remaining older/outdated units with current technology. Motorola pagers are exclusively used across the department with the Monitor 6 model being current. Remaining Monitor 4 and 5 units will be phased out ensuring better and more reliable communications across the department.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|----------------|------|------|------|------|--------|-----------------|
| Equipment/Fleet () | \$80,000 | \$9,000 | | | | | | \$89,000 |
| Total Capital Costs | \$80,000 | \$9,000 | | | | | | \$89,000 |
| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$80,000 | \$9,000 | | | | | | \$89,000 |
| Total Capital Funding Sources | \$80,000 | \$9,000 | | | | | | \$89,000 |
| | | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | | \$9,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | | |
| 2019 Spending Requirements | | | | | | | | |
| 2020 Spending Requirements | | | | | | | | |
| 2021 Spending Requirements | | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FIRE27
Project Name:Thermal Imaging Camera
Front Ending Agreement:No

Strategic Operational Growth Discretionary

Start Month/Year:April 2013
End Month/Year:December 2020

Project Description:

Thermal Imaging Camera (TIC).
 Purchase replacement thermal imaging cameras carried on front line fire apparatus.

Project Justification:

AS TIC units detect objects containing heat traces (body heat), they provide firefighters the ability to see through thick smoke aiding in search and rescue activities. The Thermal imaging capability of this camera also allows firefighters to find hidden fires within walls and ceilings, greatly reducing the chance of a rekindle. Existing units were purchased/donated in 2012 and are due for replacement starting in 2017.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|----------------|-----------------|------|------|-----------------|------|--------|-----------------|
| Materials () | \$9,000 | \$35,000 | | | \$12,000 | | | \$56,000 |
| Total Capital Costs | \$9,000 | \$35,000 | | | \$12,000 | | | \$56,000 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|----------------|-----------------|------|------|-----------------|------|--------|-----------------|
| Discr.RF-Capital () | \$9,000 | \$35,000 | | | \$12,000 | | | \$56,000 |
| Total Capital Funding Sources | \$9,000 | \$35,000 | | | \$12,000 | | | \$56,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|----------|------|
| 2017 Spending Requirements | \$35,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | \$12,000 | |
| 2021 Spending Requirements | | | | | |

Other Information:

In 2013 one unit was replaced on a front line fire apparatus.
 Four additional (4) units need to be replaced.
 Three (3) units to be replaced in 2017.
 One (1) Unit to be replaced in 2020.

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FIRE34
Project Name:Hose and Hose Appliances
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2014
End Month/Year:December 2017

Project Description:

Replacement/upgrade of fire hose and nozzles.

Project Justification:

This project will replace fire hoses and nozzles that are damaged or past their service test requirements. This project will allow for one station to be updated per year for 4 years (2014-2017).

Fire Ground monitors are quickly and easily deployed by one person and allow for the establishment of unmanned fire streams, enhancing the fire ground safety.

Although there is no shelf life for a fire hose, as per legislation, a fire hose must be tested annually against specific criteria. A large portion of the Department's inventory of hose is aging and numerous sections of hose fail annually. Newer hose design allow for a greater volume of water to be supplied at lower pressures - this means less drain on the firefighters and allows for a more flexible hose throughout fire ground operations, which drastically speeds up fire attack.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|-----------------|------|------|------|------|--------|-----------------|
| Materials () | \$42,400 | \$19,500 | | | | | | \$61,900 |
| Total Capital Costs | \$42,400 | \$19,500 | | | | | | \$61,900 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$42,400 | \$19,500 | | | | | | \$61,900 |
| Total Capital Funding Sources | \$42,400 | \$19,500 | | | | | | \$61,900 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$19,500 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Ongoing Capital project used to replace aged fire hose and related equipment.

2014 - Rescue 1
 2015 - Pump 2
 2016 - Pump 3
 2017 - Pump 4

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FIRE42
Project Name:Heavy Extrication Equipment
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

This project will replace our current extrication equipment (Jaws of Life) that are used primarily for auto extrication. The current units have reached their service life as primary tools, however, current units will remain in service as back up tools.

Project Justification:

Currently, trucks are equipped with hydraulic extrication equipment manufactured by Hurst. These units are very effective but have reached their service life (as of 2017). Newer models are cordless and do not require hydraulic pumps and hoses. These units deliver more power, are faster and are much lighter. Over the two years, our primary auto extrication equipment will be replaced.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Materials () | \$150,000 | | | | | | \$150,000 |
| Total Capital Costs | \$150,000 | | | | | | \$150,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$150,000 | | | | | | \$150,000 |
| Total Capital Funding Sources | \$150,000 | | | | | | \$150,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$150,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

A total of 4 units will be replaced.

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FIRE43
Project Name:Replacement Defibrillators
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

This project will replace the defibrillators that were purchased in 2012.

Project Justification:

Estimated useful life of our current LifePak 1000 defibrillators is 5 years. This project will replace the 5 units purchased in 2012.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials () | \$16,000 | | | | | | \$16,000 |
| Total Capital Costs | \$16,000 | | | | | | \$16,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Other (Donations from Legion) | \$8,000 | | | | | | \$8,000 |
| Discr.RF-Capital () | \$8,000 | | | | | | \$8,000 |
| Total Capital Funding Sources | \$16,000 | | | | | | \$16,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$16,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

5 units @ \$3,200 each

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FIRE51
Project Name:Rapid Intervention Packs
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

This is a multiple year project that will provide four Rapid Intervention Packs, that are used for firefighter rescue, to be placed throughout the department (one per fire station.)

Project Justification:

A Rapid Intervention Pack is a portable rescue device used to rescue a firefighter who encounters problems with their breathing apparatus during a fire. Should a firefighter get lost or trapped, the amount of air they have contained in their breathing apparatus is limited and rescue efforts take much longer than their air supply allows for. These Intervention Packs allow rescues to connect to the downed/trapped firefighter and provide up to one hour of breathing time.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials () | \$21,000 | | | | | | \$21,000 |
| Total Capital Costs | \$21,000 | | | | | | \$21,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$21,000 | | | | | | \$21,000 |
| Total Capital Funding Sources | \$21,000 | | | | | | \$21,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$21,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Rapid Intervention teams are required by standard (Occupational Health and Safety Act, Section 21).

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FIRE53
Project Name:Fire Department Benchmarking/Performance
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:August 2017
End Month/Year:August 2018

Project Description:

This project is suggested as an alternative to ongoing Fire Master Plan updates which are recommended every 5 years. Utilizing the Commission on Fire Accreditation International (CFAI), a stringent review of current practices would be undertaken which would provide the data to adequately set the direction for the Fire Department moving forward.

Project Justification:

Utilizing the CFAI accreditation process will allow current data/statistics to steer the department moving forward. CFAI is being utilized by more and more departments across Ontario with very good results. The project would allow for one staff member to be allocated to the project for the period of one year to extract data and proceed through the accreditation process. Additionally, once the data is ready for review, the project would allow a peer group to attend Innisfil for grading and to create recommendations for the Department.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Materials (Required resources/materials) | \$100,000 | | | | | | \$100,000 |
| Total Capital Costs | \$100,000 | | | | | | \$100,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| ARS () | \$55,000 | | | | | | \$55,000 |
| Oblig.RF-Gen. Govt DCA (45% DC Funded 8.1.1 & 8.1.2 pg. 161) | \$45,000 | | | | | | \$45,000 |
| Total Capital Funding Sources | \$100,000 | | | | | | \$100,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$50,000 | | | | |
| 2018 Spending Requirements | \$50,000 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Accreditation is a comprehensive self-assessment and evaluation model that enables organizations to examine past, current, and future service levels and internal performance and compare them to industry best practices. This process leads to improved service delivery.

CPSE's Accreditation Program, administered by the Commission on Fire Accreditation International (CFAI) allows fire and emergency service agencies to compare their performance to industry best practices in order to:

1. Determine community risk and safety needs and develop community-specific Standards of Cover.
2. Evaluate the performance of the department.
3. Establish a method for achieving continuous organizational improvement.

Local government executives face increasing pressure to "do more with less" and justify their expenditures by demonstrating a direct link to improved or expanded services. Particularly for emergency services, local officials need criteria to assess professional performance and efficiency. The CFAI accreditation process provides a well-defined, internationally-recognized benchmark system to measure the quality of fire and emergency services.

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FIRE54
Project Name:Outfit 2018 SLC Firefighters
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2018

Project Description:

2018 Service Level Change for Firefighters - outfit positions with PPE/Equipment.

Project Justification:

DSR-165-16

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--|-----------------|------|------|------|------|--------|-----------------|
| Equipment/Fleet (PPE & Other Equipment) | \$70,000 | | | | | | \$70,000 |
| Other () | \$28,000 | | | | | | \$28,000 |
| Total Capital Costs | \$98,000 | | | | | | \$98,000 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| ARS-Post Period DC (Future DC's estimated 100% eligibility) | \$98,000 | | | | | | \$98,000 |
| Total Capital Funding Sources | \$98,000 | | | | | | \$98,000 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|------|------|------|------|
| 2018 Spending Requirements | \$98,000 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FIRE54 Outfit 2018 SLC Firefighters, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Fleet**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|---------------------|---------------------|----------------------|---------------------|---------------|---------------------|-------------|-------------|--------------------------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| 2017 | | | | | | | | | | | | | | | | |
| FLT21 | Sidewalk Vacuum Unit IBR | Growth | Roads | 2017 | 2017 | 119,500 | 119,500 | | | | | | | | | |
| FLT67 | Three Ton Plow/Dump Combination | Growth | Roads | 2017 | 2017 | 247,000 | 247,000 | | | | | | | | | |
| FLT90 | Replace Ice Resurfacer 07-95 | Operational | Parks | 2017 | 2017 | 105,000 | | | | | 105,000 | | | | | |
| FLT109 | Replace 1 Ton Truck Unit 07-93 | Operational | Parks | 2017 | 2017 | 89,900 | | | | | 89,900 | | | | | |
| FLT110 | Replace 1/2 Ton Truck Unit 07-46 | Operational | Parks | 2017 | 2017 | 53,200 | | | | | 53,200 | | | | | |
| FLT114 | Service truck with dump | Growth | Roads | 2017 | 2017 | 79,000 | 79,000 | | | | | | | | | |
| FLT115 | Replacement Single Axle 5 Ton Dump/Plow 08-19 | Operational | Roads | 2017 | 2017 | 297,000 | | | | | 297,000 | | | | | |
| FLT129 | Sidewalk Machine | Growth | Roads | 2017 | 2017 | 162,000 | 162,000 | | | | | | | | | |
| FLT151 | Replace Ice Resurfacer 07-96 | Operational | Parks | 2017 | 2017 | 105,000 | | | | | 105,000 | | | | | |
| FLT217 | Utility 1 Replacement - Unit 09-171 | Operational | Fire | 2017 | 2017 | 68,700 | | | | | 68,700 | | | | | |
| FLT244 | Operations Fork Lift | Growth | Roads | 2017 | 2017 | 62,000 | 62,000 | | | | | | | | | |
| FLT258 | Replacement Ladder 3 and Pump 3 | Operational | Fire | 2017 | 2017 | 850,000 | | | | | 850,000 | | | | | |
| FLT265 | Mobile Fleet Service Truck | Growth | Roads | 2017 | 2017 | 135,000 | 135,000 | | | | | | | | | |
| FLT266 | Tandem Axle - Primary Unit | Growth | Roads | 2017 | 2017 | 365,000 | 365,000 | | | | | | | | | |
| FLT277 | Manager of Operations Vehicle | Growth | Roads | 2017 | 2017 | 44,800 | 44,800 | | | | | | | | | |
| FLT278 | Purchase Three(3) 20 ft Equipment Trailers/Floats | Growth | Parks | 2017 | 2017 | 30,000 | 30,000 | | | | | | | | | |
| FLT279 | Replace ball diamond groomer 06-127 | Operational | Parks | 2017 | 2017 | 9,500 | | | | | 9,500 | | | | | |
| FLT284 | Outfit 2017 SLC Deputy Chief | Growth | Fire | 2017 | 2017 | 55,800 | 55,800 | | | | | | | | | |
| FLT285 | Outfit 2017 SLC Operations Technologist | Growth | Roads | 2017 | 2017 | 28,100 | 28,100 | | | | | | | | | |
| 2017 Totals: | | | | | | \$ 2,906,500 | \$ 1,328,200 | \$ 0 | \$ 0 | \$ 0 | \$ 1,578,300 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2018 | | | | | | | | | | | | | | | | |
| FLT61 | Replace Ice Resurfacer 07-65 | Operational | Parks | 2018 | 2018 | 105,000 | | | | | 105,000 | | | | | |
| FLT121 | Road Widener | Growth | Roads | 2018 | 2018 | 24,000 | 24,000 | | | | | | | | | |
| FLT128 | Brush Chipper | Growth | Roads | 2018 | 2018 | 53,200 | 53,200 | | | | | | | | | |
| FLT130 | Tandem Axle Plow/Dump | Growth | Roads | 2018 | 2018 | 365,000 | 365,000 | | | | | | | | | |
| FLT132 | Replace Flusher/Hydro Ex Truck Unit 08-102 | Operational | Roads | 2018 | 2018 | 110,000 | | | | | 110,000 | | | | | |
| FLT141 | Big Bay Point - Utility Vehicle | Growth | Fire | 2018 | 2018 | 59,700 | 59,700 | | | | | | | | | |
| FLT158 | Replace Mower 3pt Hitch Unit 10-07 | Operational | Roads | 2018 | 2018 | 12,400 | | | | | 12,400 | | | | | |
| FLT160 | Replace Single Axle 09-04 | Operational | Roads | 2018 | 2018 | 326,000 | | | | | 326,000 | | | | | |
| FLT169 | Replace Tandem Axle unit 10-128 | Operational | Roads | 2018 | 2018 | 366,400 | | | | | 366,400 | | | | | |
| FLT263 | 1904400 | Growth | Roads | 2018 | 2018 | 98,000 | 98,000 | | | | | | | | | |
| FLT276 | Operations Supervisors Vehicles - Parks & Facilities | Growth | Roads | 2018 | 2018 | 56,200 | 56,200 | | | | | | | | | |
| FLT286 | Outfit 2018 SLC Buildings Manager | Growth | Parks | 2018 | 2018 | 29,700 | 29,700 | | | | | | | | | |
| 2018 Totals: | | | | | | \$ 1,605,600 | \$ 685,800 | \$ 0 | \$ 0 | \$ 0 | \$ 919,800 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2019 | | | | | | | | | | | | | | | | |
| FLT87 | Replace One(1) Zero Turn | Operational | Parks | 2019 | 2019 | 41,500 | | | | | 41,500 | | | | | |
| FLT98 | Replace Wood Chipper Unit 06-81 | Operational | Roads | 2019 | 2019 | 53,200 | | | | | 53,200 | | | | | |
| FLT111 | Replace one (1) Zero Turn with Winter Conversion Kit | Operational | Parks | 2019 | 2019 | 75,000 | | | | | 75,000 | | | | | |
| FLT112 | Replace Unit 09-106 | Operational | Parks | 2019 | 2019 | 50,000 | | | | | 50,000 | | | | | |
| FLT118 | Replace Seppi Flail Mower Unit 07-14 | Operational | Roads | 2019 | 2019 | 21,000 | | | | | 21,000 | | | | | |
| FLT145 | New 1 Ton Dump Truck | Growth | Parks | 2019 | 2019 | 75,000 | 75,000 | | | | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Fleet**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|---------------------|-------------------|----------------------|---------------------|---------------|---------------------|-------------|-------------|--------------------------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| 2019 | | | | | | | | | | | | | | | | |
| FLT146 | New Wide Area Mower | Growth | Parks | 2019 | 2019 | 99,000 | 99,000 | | | | | | | | | |
| FLT148 | Replace Large Material Spreader Unit 10-120 | Operational | Parks | 2019 | 2019 | 35,000 | | | | | 35,000 | | | | | |
| FLT149 | Replace Wide Area Mower Attachment Unit 10-143 | Operational | Parks | 2019 | 2019 | 28,000 | | | | | 28,000 | | | | | |
| FLT161 | Replace Pick-up 10-09 | Operational | Roads | 2019 | 2019 | 56,400 | | | | | 56,400 | | | | | |
| FLT163 | Replace Service Dump Truck Unit 09-109 | Operational | Roads | 2019 | 2019 | 92,500 | | | | | 92,500 | | | | | |
| FLT164 | Replace Trackless Unit 09-131 | Operational | Roads | 2019 | 2019 | 186,500 | | | | | 186,500 | | | | | |
| FLT165 | Replace Patrol Truck 10-132 | Operational | Roads | 2019 | 2019 | 68,100 | | | | | 68,100 | | | | | |
| FLT170 | Replace Tandem Axle Unit 10-129 | Operational | Roads | 2019 | 2019 | 366,400 | | | | | 366,400 | | | | | |
| FLT203 | Replace 1/2 Ton Truck Unit 09-40 | Operational | Parks | 2019 | 2019 | 56,400 | | | | | 56,400 | | | | | |
| FLT204 | Replace 1 Ton Service Truck 09-108 w/Dump | Operational | Parks | 2019 | 2019 | 74,900 | | | | | 74,900 | | | | | |
| FLT221 | Replace Sports Field Contour Mower Unit 11-123 | Operational | Parks | 2019 | 2019 | 80,000 | | | | | 80,000 | | | | | |
| FLT222 | Replace Two (2) Zero Turns | Operational | Parks | 2019 | 2019 | 65,000 | | | | | 65,000 | | | | | |
| FLT223 | Replace Two (2) Utility Trailers | Operational | Parks | 2019 | 2019 | 36,000 | | | | | 36,000 | | | | | |
| FLT224 | Replace Compact Tractor 09-112 | Operational | Parks | 2019 | 2019 | 45,000 | | | | | 45,000 | | | | | |
| FLT227 | Replace Two (2) 3/4 Ton Truck Units 09-15 & 09-24 | Operational | Parks | 2019 | 2019 | 151,800 | | | | | 151,800 | | | | | |
| FLT241 | Replace Toro Workman unit 11-125 | Operational | Parks | 2019 | 2019 | 50,000 | | | | | 50,000 | | | | | |
| FLT274 | Replace One(1) Zero-turn | Operational | Parks | 2019 | 2019 | 41,500 | | | | | 41,500 | | | | | |
| FLT275 | Operations Supervisors Vehicles - Roads | Growth | Roads | 2019 | 2019 | 56,200 | 56,200 | | | | | | | | | |
| 2019 Totals: | | | | | | \$ 1,904,400 | \$ 230,200 | \$ 0 | \$ 0 | \$ 0 | \$ 1,674,200 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2020 | | | | | | | | | | | | | | | | |
| FLT29 | Replacement 20 Ton Float | Operational | Roads | 2020 | 2020 | 33,264 | | | | | 33,264 | | | | | |
| FLT116 | Replace Unit 08-08 Tandem Axle Water/Anti icing | Operational | Roads | 2020 | 2020 | 316,000 | | | | | 316,000 | | | | | |
| FLT147 | Replace Wide Area Mower Unit 12-140 | Operational | Parks | 2020 | 2020 | 100,000 | | | | | 100,000 | | | | | |
| FLT166 | Additional Loader | Growth | Roads | 2020 | 2020 | 225,000 | 225,000 | | | | | | | | | |
| FLT167 | Replace Service Dump Truck Unit 10-37 | Operational | Roads | 2020 | 2020 | 97,000 | | | | | 97,000 | | | | | |
| FLT168 | Replace Portable Traffic Lights | Operational | Roads | 2020 | 2020 | 51,000 | | | | | 51,000 | | | | | |
| FLT171 | Replace Tandem Axle unit 10-130 | Operational | Roads | 2020 | 2020 | 366,400 | | | | | 366,400 | | | | | |
| FLT177 | Replace Backhoe Unit 12-31 | Operational | Roads | 2020 | 2020 | 165,000 | | | | | 165,000 | | | | | |
| FLT197 | Mini Excavator | Growth | Roads | 2020 | 2020 | 107,000 | 107,000 | | | | | | | | | |
| FLT205 | Replace 3/4 Ton Truck Unit 10-124 | Operational | Parks | 2020 | 2020 | 79,600 | | | | | 79,600 | | | | | |
| FLT220 | Replace Aerator 10-122 | Operational | Parks | 2020 | 2020 | 35,000 | | | | | 35,000 | | | | | |
| FLT225 | Replace One (1) Front Mount Mower Unit 12-141 | Operational | Parks | 2020 | 2020 | 30,000 | | | | | 30,000 | | | | | |
| FLT226 | Replace Tractor 10-121 | Operational | Parks | 2020 | 2020 | 60,000 | | | | | 60,000 | | | | | |
| FLT261 | Gradall Attachments | Discretionary | Roads | 2020 | 2020 | 62,000 | | 62,000 | | | | | | | | |
| FLT262 | Portable Traffic Light - 1 set | Growth | Roads | 2020 | 2020 | 34,000 | 34,000 | | | | | | | | | |
| FLT267 | Replace Two (2) Zero Turns | Operational | Parks | 2020 | 2020 | 85,000 | | | | | 85,000 | | | | | |
| 2020 Totals: | | | | | | \$ 1,846,264 | \$ 366,000 | \$ 62,000 | \$ 0 | \$ 0 | \$ 1,418,264 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2021 | | | | | | | | | | | | | | | | |
| FLT172 | Replace Patrol Truck Unit 11-30 | Operational | Roads | 2021 | 2021 | 81,200 | | | | | 81,200 | | | | | |
| FLT173 | Replace trailer mounted sign board unit 11-134 | Operational | Roads | 2021 | 2021 | 33,900 | | | | | 33,900 | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Fleet**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | |
|---------------------|----------------------------------|----------------|-----------------------|------------|----------|---------------------|-------------------|----------------------|---------------------|---------------|---------------------|-------------|-------------|--------------------------------|-------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | |
| 2021 | | | | | | | | | | | | | | | | | |
| FLT174 | Additional Tandem Axle Plow/Dump | Growth | Roads | 2021 | 2021 | 384,000 | 384,000 | | | | | | | | | | |
| FLT175 | Additional Sidewalk Machine | Growth | Roads | 2021 | 2021 | 204,900 | 204,900 | | | | | | | | | | |
| FLT183 | Replace Tandem Axle unit 13-05 | Operational | Roads | 2021 | 2021 | 421,900 | | | | | 421,900 | | | | | | |
| FLT253 | Replacement Fire Pumper 2 | Operational | Fire | 2021 | 2021 | 530,000 | | | | | 530,000 | | | | | | |
| 2021 Totals: | | | | | | \$ 1,655,900 | \$ 588,900 | \$ 0 | \$ 0 | \$ 0 | \$ 1,067,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

| | | | | | | | | | | | | | | | | | |
|---------------------|---|-------------|-------|------|------|---------------------|-------------------|-------------|-------------|-------------|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 2022 | | | | | | | | | | | | | | | | | |
| FLT176 | Replace Sidewalk/Trackless unit 12-10 | Operational | Roads | 2022 | 2022 | 184,937 | | | | | 184,937 | | | | | | |
| FLT178 | Replace Patrol Truck unit 12-35 | Operational | Roads | 2022 | 2022 | 66,600 | | | | | 66,600 | | | | | | |
| FLT179 | Replace Service Truck Unit 12-39 | Operational | Roads | 2022 | 2022 | 78,600 | | | | | 78,600 | | | | | | |
| FLT180 | Replace Generator Unit 08-100 | Operational | Roads | 2022 | 2022 | 46,400 | | | | | 46,400 | | | | | | |
| FLT181 | Replace Hot Box Unit 12-142 | Operational | Roads | 2022 | 2022 | 46,400 | | | | | 46,400 | | | | | | |
| FLT182 | Additional 3/4 ton Service truck | Growth | Roads | 2022 | 2022 | 78,600 | 78,600 | | | | | | | | | | |
| FLT190 | Replace Tandem Axle unit 14-12 | Operational | Roads | 2022 | 2022 | 442,200 | | | | | 442,200 | | | | | | |
| FLT191 | Replace Single Axle Plow dump unit 14-20 | Operational | Roads | 2022 | 2022 | 375,400 | | | | | 375,400 | | | | | | |
| FLT196 | Replace Single Axle 14-48 | Operational | Roads | 2022 | 2022 | 292,500 | | | | | 292,500 | | | | | | |
| FLT206 | Replace 1/2 Ton Truck Unit 12-29 | Operational | Parks | 2022 | 2022 | 65,100 | | | | | 65,100 | | | | | | |
| FLT207 | Replace the Garbage Collection Truck 12-150 | Operational | Parks | 2022 | 2022 | 138,600 | | | | | 138,600 | | | | | | |
| FLT208 | Replace 1/2 Ton Truck Unit 12-151 | Operational | Parks | 2022 | 2022 | 66,300 | | | | | 66,300 | | | | | | |
| FLT235 | Replacement Fire Tanker 3 | Operational | Fire | 2022 | 2022 | 350,000 | | | | | 350,000 | | | | | | |
| FLT254 | Replacement Fire Pumper 4 | Operational | Fire | 2022 | 2022 | 530,000 | | | | | 530,000 | | | | | | |
| FLT264 | Asphalt Roller | Growth | Roads | 2022 | 2022 | 46,000 | 46,000 | | | | | | | | | | |
| 2022 Totals: | | | | | | \$ 2,807,637 | \$ 124,600 | \$ 0 | \$ 0 | \$ 0 | \$ 2,683,037 | \$ 0 |

| | | | | | | | | | | | | | | | | | |
|---------------------|--|-------------|-------|------|------|-------------------|-------------|-------------|-------------|-------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 2023 | | | | | | | | | | | | | | | | | |
| FLT133 | Replace Steamer 08-101 | Operational | Roads | 2023 | 2023 | 19,460 | | | | | 19,460 | | | | | | |
| FLT157 | Replace Steamer Unit 01-13 | Operational | Roads | 2023 | 2023 | 21,500 | | | | | 21,500 | | | | | | |
| FLT184 | Replace Patrol Truck Unit 13-06 | Operational | Roads | 2023 | 2023 | 68,200 | | | | | 68,200 | | | | | | |
| FLT185 | Replace Float unit 08-11 | Operational | Roads | 2023 | 2023 | 25,400 | | | | | 25,400 | | | | | | |
| FLT186 | Replace Service Dump Truck Unit 13-17 | Operational | Roads | 2023 | 2023 | 111,600 | | | | | 111,600 | | | | | | |
| FLT187 | Replace Bi-Directional Tractor Unit 13-22 | Operational | Roads | 2023 | 2023 | 175,900 | | | | | 175,900 | | | | | | |
| FLT212 | Replace 1 Ton Service Truck 13-45 | Operational | Parks | 2023 | 2023 | 76,300 | | | | | 76,300 | | | | | | |
| FLT232 | Replace Two (2) Tractors Units 13-47 & 13-99 | Operational | Parks | 2023 | 2023 | 120,000 | | | | | 120,000 | | | | | | |
| 2023 Totals: | | | | | | \$ 618,360 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 618,360 | \$ 0 |

| | | | | | | | | | | | | | | | | | |
|-------------|--|-------------|-------|------|------|---------|--|--|--|--|---------|--|--|--|--|--|--|
| 2024 | | | | | | | | | | | | | | | | | |
| FLT189 | Replace Road Grader Unit 09-02 | Operational | Roads | 2024 | 2024 | 460,200 | | | | | 460,200 | | | | | | |
| FLT192 | Replace Trailer Mounted Water Pump Unit 09-103 | Operational | Roads | 2024 | 2024 | 59,300 | | | | | 59,300 | | | | | | |
| FLT228 | Replace 3/4 Ton Truck Unit 14-155 | Operational | Parks | 2024 | 2024 | 96,000 | | | | | 96,000 | | | | | | |
| FLT229 | Replace One (1) Utility Trailers 14-154 | Operational | Parks | 2024 | 2024 | 18,000 | | | | | 18,000 | | | | | | |
| FLT230 | Replace One (1) Zero Turn 14-156 | Operational | Parks | 2024 | 2024 | 30,000 | | | | | 30,000 | | | | | | |
| FLT255 | Replacement Fire Pumper 1 | Operational | Fire | 2024 | 2024 | 530,000 | | | | | 530,000 | | | | | | |
| FLT268 | Replace Tandem Axle 16-XXX | Operational | Roads | 2024 | 2024 | 455,000 | | | | | 455,000 | | | | | | |
| FLT269 | Replace Tandem Axle 16-XXX | Operational | Roads | 2024 | 2024 | 450,000 | | | | | 450,000 | | | | | | |
| FLT280 | Replace 14-82 Litter Collector | Operational | Parks | 2024 | 2024 | 85,000 | | | | | 85,000 | | | | | | |
| FLT281 | Replace Wide Area Mower 16-49 | Operational | Parks | 2024 | 2024 | 157,000 | | | | | 157,000 | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Fleet**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|---------------------|-----------------|----------------------|---------------------|---------------|---------------------|-------------|-------------|--------------------------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions |
| 2024 | | | | | | | | | | | | | | |
| FLT282 | Replace Three(3) 11ft. Mowers Unit 16-42, 16-41, 16-66 | Operational | Parks | 2024 | 2024 | 250,500 | | | | | 250,500 | | | |
| 2024 Totals: | | | | | | \$ 2,591,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 2,591,000 | \$ 0 | \$ 0 | \$ 0 |
| 2025 | | | | | | | | | | | | | | |
| FLT193 | Replace Pick Up 2015 | Operational | Roads | 2025 | 2025 | 90,400 | | | | 90,400 | | | | |
| FLT194 | Replace loader 15-32 | Operational | Roads | 2025 | 2025 | 336,800 | | | | 336,800 | | | | |
| FLT195 | Replace Service Crane Truck | Operational | Roads | 2025 | 2025 | 198,000 | | | | 198,000 | | | | |
| FLT198 | Replace Tandem Axle Plow/Dump | Operational | Roads | 2025 | 2025 | 463,500 | | | | 463,500 | | | | |
| FLT199 | Replace Hot Box | Operational | Roads | 2025 | 2025 | 53,500 | | | | 53,500 | | | | |
| FLT246 | Replacement HD Parks Pick-up | Operational | Parks | 2025 | 2025 | 86,600 | | | | 86,600 | | | | |
| FLT247 | Replace Parks UTV | Operational | Parks | 2025 | 2025 | 42,500 | | | | 42,500 | | | | |
| 2025 Totals: | | | | | | \$ 1,271,300 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 1,271,300 | \$ 0 | \$ 0 | \$ 0 |
| 2026 | | | | | | | | | | | | | | |
| FLT270 | Replace Street Sweep 16-XXX | Operational | Roads | 2026 | 2026 | 402,000 | | | | 402,000 | | | | |
| FLT271 | Replacement Skid Steer | Operational | Roads | 2026 | 2026 | 109,000 | | | | 109,000 | | | | |
| FLT272 | Replacement 3/4 ton 16-90 | Operational | Roads | 2026 | 2026 | 90,200 | | | | 90,200 | | | | |
| FLT273 | Replacement SUV unit 16-91 | Operational | Roads | 2026 | 2026 | 51,400 | | | | 51,400 | | | | |
| FLT283 | Replace Litter Vac 16-44 | Operational | Parks | 2026 | 2026 | 90,000 | | | | 90,000 | | | | |
| 2026 Totals: | | | | | | \$ 742,600 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 742,600 | \$ 0 | \$ 0 | \$ 0 |

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT21
Project Name:Sidewalk Vacuum Unit IBR
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Purchase of a Sidewalk vacuum unit.

Project Justification:

The re-construction of Innisfil Beach Road has added a considerable amount of downtown core sidewalks, boulevards and centre medians that require regular maintenance and servicing to clean up litter receptacles, cigarette butts, paper and other debris. This new machine will also be used in other built up business core areas including Cookstown, Stroud and Lefroy.

Furthermore, the unit will play an integral role assisting in picking up winter sand in these areas, including sidewalks and walkways which are currently broomed off into grassed boulevards, lawns, catch basins and drainage outlets. Additional uses will include sweeping walkways in Innisfil Beach Park, park pathways and other facilities such as the municipal campus pathways and other hard surfaced pathways.

This unit type would assist in maintaining urbanized cores and a clean appearance, while encouraging pedestrians and customer satisfaction. The downtown cores require increased maintenance levels to reflect a clean community. This equipment is designed to work around various types and shapes of boulevard furniture and landscape configurations.

Unit Number:New Addition
Useful Lifespan of Vehicle: as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|----------------|----------------|----------------|----------------|---------------|------------------|
| Equipment/Fleet () | \$119,500 | | | | | | \$119,500 |
| Total Capital Costs | \$119,500 | | | | | | \$119,500 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$11,950 | | | | | | \$11,950 |
| ARS-Post Period DC (90% DC Funded Post Period 7.2.20 pg. 154) | \$107,550 | | | | | | \$107,550 |
| Total Capital Funding Sources | \$119,500 | | | | | | \$119,500 |
| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| Equipment repairs/pm and fuel | \$2,500 | \$3,000 | \$3,500 | \$3,500 | \$4,000 | | |
| Total Operating Budget Impact | \$2,500 | \$3,000 | \$3,500 | \$3,500 | \$4,000 | | |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$119,500 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:FLT61
Project Name:Replace Ice Resurfacers 07-65
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:September 2018

Project Description:

Replace Ice Resurfacers 07-65.

Project Justification:

The Ice Resurfacers are 11 years old and should have been replaced 2 years ago according to the Fleet Policy. By replacing this unit escalating maintenance costs can be avoided and optimization of vehicle resale value can be realized.

Unit Number:07-65
Current Year of Vehicle:2007
Useful Lifespan of Vehicle:8 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Trade-in
Fleet Policy Score:23

Note:As per Fleet Policy vehicles with a fleet score of 23 to 27 qualifies for replacement.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|------------------|---------------|---------------|---------------|---------------|--------|------------------|
| Equipment/Fleet () | \$105,000 | | | | | | \$105,000 |
| Total Capital Costs | \$105,000 | | | | | | \$105,000 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| Reserve-Vehicle Deprec.(Others) () | \$105,000 | | | | | | \$105,000 |
| Total Capital Funding Sources | \$105,000 | | | | | | \$105,000 |
| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| PM and Break Down | \$300 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | | |
| Reduction to 07-65 | -\$500 | -\$2,250 | -\$2,250 | -\$2,250 | -\$2,250 | | |
| Total Operating Budget Impact | -\$200 | -\$250 | -\$250 | -\$250 | -\$250 | | |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |

2018 Spending Requirements \$105,000
 2019 Spending Requirements
 2020 Spending Requirements
 2021 Spending Requirements
 2022 Spending Requirements

Other Information:

As per Fleet Policy vehicles with a fleet score of 23 to 27 qualifies for replacement.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT67
Project Name:Three Ton Plow/Dump Combination
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Purchase additional plow/dump unit.

Project Justification:

This unit is required to manage ongoing growth and development for all year-round activities. It is especially useful for winter operations in smaller cul-de-sacs and snowfall clean up activities. Summer operations will include ditching, dust control, boulevard maintenance etc. The current fleet has reached its maximum capacity and this unit will ensure service delivery continues with no interruption.

Unit will be purchased as a roll off type truck providing increased flexibility and efficiency within the Operations Service. Unit will be purchased with plowing and sanding attachments, refuse bin, flat deck and water tank for dust control, gravel resurfacing and standby anti-icing applications.

Unit Number: New Addition
Useful Lifespan of Vehicle: as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Equipment/Fleet () | \$247,000 | | | | | | \$247,000 |
| Total Capital Costs | \$247,000 | | | | | | \$247,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| ARS () | \$24,700 | | | | | | \$24,700 |
| ARS-Post Period DC (90% DC Funded Post Period 7.2.26 pg. 155) | \$222,300 | | | | | | \$222,300 |
| Total Capital Funding Sources | \$247,000 | | | | | | \$247,000 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Fuel | \$500 | \$4,000 | \$4,000 | \$4,000 | \$4,000 |
| PM and Breakdown | \$500 | \$4,000 | \$4,000 | \$4,500 | \$4,500 |
| Total Operating Budget Impact | \$1,000 | \$8,000 | \$8,000 | \$8,500 | \$8,500 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$247,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:FLT90
Project Name:Replace Ice Resurfacer 07-95
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Replace existing unit 07-95 Ice Resurfacer.

Project Justification:

Replace 07-95 with a new Ice Resurfacer. Existing Ice Resurfacer will be 10 years old. By replacing the vehicle escalating maintenance costs can be avoided and optimization of vehicle resale value can be realized.

Unit Number:07-95
Current Year of Vehicle:2007
Useful Lifespan of Vehicle:8 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Trade-in
Fleet Policy Score:29

Note:As per Fleet Policy vehicles with a fleet score of 28 and above needs immediate consideration for replacement.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Equipment/Fleet () | \$105,000 | | | | | | \$105,000 |
| Total Capital Costs | \$105,000 | | | | | | \$105,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Reserve-Vehicle Deprec.(Others) () | \$105,000 | | | | | | \$105,000 |
| Total Capital Funding Sources | \$105,000 | | | | | | \$105,000 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|---------------|-----------------|-----------------|-----------------|-----------------|
| Pm and Break Down | \$150 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| Reduction to 07-95 | -\$500 | -\$3,900 | -\$3,900 | -\$3,900 | -\$3,900 |
| Total Operating Budget Impact | -\$350 | -\$1,900 | -\$1,900 | -\$1,900 | -\$1,900 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$105,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:FLT109
Project Name:Replace 1 Ton Truck Unit 07-93
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:August 2017

Project Description:

Replace 1 ton truck 07-93 (Watering Truck). This will include outfitting with a 500 gallon water tank and all hoses and pump system.

Project Justification:

This vehicle is 10 years old and meets the criteria to be replaced according to the Towns Fleet Management Policy. By replacing this vehicle escalating maintenance costs can be avoided and optimization of vehicle resale value can be realized.

Unit Number:07-93
Current Year of Vehicle:2007
Useful Lifespan of Vehicle:10 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score:25

Note:As per Fleet Policy vehicles with a fleet score of 23 to 27 qualifies for replacement.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials (2 Way Radio) | \$1,300 | | | | | | \$1,300 |
| Materials (Light Bar & Rack) | \$2,400 | | | | | | \$2,400 |
| Materials (Side Bars) | \$1,200 | | | | | | \$1,200 |
| Materials (Decaling) | \$300 | | | | | | \$300 |
| Materials (Water Tank and Pump) | \$16,500 | | | | | | \$16,500 |
| Equipment/Fleet (1 Ton Truck) | \$67,700 | | | | | | \$67,700 |
| Hardware (GPS Basic) | \$500 | | | | | | \$500 |
| Total Capital Costs | \$89,900 | | | | | | \$89,900 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Reserve-Vehicle Deprec.(Others) () | \$89,900 | | | | | | \$89,900 |
| Total Capital Funding Sources | \$89,900 | | | | | | \$89,900 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 | |
|--------------------------------------|---------------|-----------------|-----------------|-----------------|-----------------|--|
| Preventive Maintenance/Break Down | | \$500 | \$750 | \$750 | \$1,000 | |
| Fuel | \$500 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | |
| Reduction to 07-93 | -\$649 | -\$7,649 | -\$7,649 | -\$7,649 | -\$7,649 | |
| Total Operating Budget Impact | -\$149 | -\$5,149 | -\$4,899 | -\$4,899 | -\$4,649 | |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$89,900 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:FLT110
Project Name:Replace 1/2 Ton Truck Unit 07-46
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:July 2017

Project Description:

Replacement vehicle for unit 07-46.

Project Justification:

Unit 07-46 is now ten years old and meets the criteria to be replaced according to the Town's Fleet Management Policy. By replacing this vehicle, escalating maintenance costs can be avoided and optimization of vehicle resale value can be realized.

Unit Number:07-46
Current Year of Vehicle:2007
Useful Lifespan of Vehicle:10 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score:35

Note:As per Fleet Policy vehicles with a fleet score of 28 and above needs immediate consideration for replacement.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------|-----------------|
| Materials (2 Way Radio) | \$1,300 | | | | | | \$1,300 |
| Materials (Box Liner) | \$1,200 | | | | | | \$1,200 |
| Materials (Decaling) | \$300 | | | | | | \$300 |
| Materials (Light Bar & Rack) | \$2,400 | | | | | | \$2,400 |
| Materials (Side Bars) | \$1,200 | | | | | | \$1,200 |
| Materials (Fuel Tank) | \$1,200 | | | | | | \$1,200 |
| Equipment/Fleet (1/2 Ton 4WD Crew Cab) | \$45,100 | | | | | | \$45,100 |
| Hardware (GPS Basic) | \$500 | | | | | | \$500 |
| Total Capital Costs | \$53,200 | | | | | | \$53,200 |
| | | | | | | | |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Reserve-Vehicle Deprec.(Others) () | \$53,200 | | | | | | \$53,200 |
| Total Capital Funding Sources | \$53,200 | | | | | | \$53,200 |
| | | | | | | | |
| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| PM and Break Down | | \$250 | \$500 | \$500 | \$1,000 | | |
| Fuel | \$1,000 | \$2,000 | \$2,500 | \$2,500 | \$2,500 | | |
| Reduction to 07-46 | -\$2,000 | -\$9,066 | -\$9,066 | -\$9,066 | -\$9,066 | | |
| Total Operating Budget Impact | -\$1,000 | -\$6,816 | -\$6,066 | -\$6,066 | -\$5,566 | | |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$53,200 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Roads

Project Number:FLT114

Project Name:Service truck with dump

Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017

End Month/Year:September 2017

Project Description:

Purchase additional Service Truck.

Project Justification:

Project was originally placed within budget as an additional 3/4 ton pick-up however based on current day service area needs, and the versatility of a 1 ton service truck, the project is being advanced as an additional 1 ton service truck to provide additional efficiencies to operational demands.

One Ton Service truck will be purchased with an aluminum dump body, hydraulic lift gate and all required decaling and two way radio.

This unit will be used daily by staff to perform maintenance duties such as sign repair, patching, brushing, marking, response to customer inquiries, inspections, shoulder repairs, boulevard maintenance etc....

Unit Number:New Addition

Useful Lifespan of Vehicle:8 as per Fleet Policy

Type:Addition

Note:

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|----------------|----------------|----------------|----------------|--------|-----------------|
| Materials (2 Way Radio) | \$1,300 | | | | | | \$1,300 |
| Materials (Decaling) | \$300 | | | | | | \$300 |
| Materials (GPS) | \$1,200 | | | | | | \$1,200 |
| Materials (Lighting) | \$2,400 | | | | | | \$2,400 |
| Equipment/Fleet (1 Ton Service Truck) | \$73,800 | | | | | | \$73,800 |
| Total Capital Costs | \$79,000 | | | | | | \$79,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$7,900 | | | | | | \$7,900 |
| ARS-Post Period DC (90% DC Funded Post Period 7.2.23 pg. 155) | \$71,100 | | | | | | \$71,100 |
| Total Capital Funding Sources | \$79,000 | | | | | | \$79,000 |
| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| Fuel | \$3,500 | \$4,000 | \$4,000 | \$4,000 | \$5,000 | | |
| PM and Break Down | | \$1,200 | \$1,500 | \$2,000 | \$2,000 | | |
| Total Operating Budget Impact | \$3,500 | \$5,200 | \$5,500 | \$6,000 | \$7,000 | | |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$79,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT115
Project Name:Replacement Single Axle 5 Ton Dump/Plow 08-19
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:September 2017

Project Description:

Replacement of single axle plow/dump 08-19.

Project Justification:

This unit has reached and met its useful life cycle as per the Town's fleet management policy and requires replacement. Unit is relied upon on a daily basis for both winter and summer activities including plowing, sanding/salting, and ditching activities.

Unit Number:08-19
Current Year of Vehicle:2007
Useful Lifespan of Vehicle:8 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score:25

Note:As per Fleet Policy vehicles with a fleet score of 23 to 27 qualifies for replacement.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Equipment/Fleet () | \$297,000 | | | | | | \$297,000 |
| Total Capital Costs | \$297,000 | | | | | | \$297,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Reserve-Vehicle Deprec.(Others) () | \$297,000 | | | | | | \$297,000 |
| Total Capital Funding Sources | \$297,000 | | | | | | \$297,000 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|----------|-----------------|-----------------|-----------------|-----------------|
| PM/Break Down/Fuel | \$2,000 | \$15,000 | \$15,000 | \$15,000 | \$17,000 |
| Reduction to 08-19 | -\$2,000 | -\$18,405 | -\$18,405 | -\$18,405 | -\$18,405 |
| Total Operating Budget Impact | | -\$3,405 | -\$3,405 | -\$3,405 | -\$1,405 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$297,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Upon approval of this project and once the new unit has been received, unit 08-19 will be sold at auction.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT121
Project Name:Road Widener
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2018

Project Description:

Purchase Road Widener/maintainer.

Project Justification:

Equipment attachment for the newly acquired compact track loader is used to apply and level granular material along roadside shoulders.

Unit Number:New Addition
Useful Lifespan of Vehicle:10 as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials () | \$24,000 | | | | | | \$24,000 |
| Total Capital Costs | \$24,000 | | | | | | \$24,000 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$2,400 | | | | | | \$2,400 |
| ARS-Post Period DC (90% DC Funded Post Period 7.2.29 pg. 155) | \$21,600 | | | | | | \$21,600 |
| Total Capital Funding Sources | \$24,000 | | | | | | \$24,000 |

| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 | |
|--------------------------------------|------|--------------|--------------|--------------|--------------|--|
| PM and Break down | | \$500 | \$500 | \$500 | \$500 | |
| Total Operating Budget Impact | | \$500 | \$500 | \$500 | \$500 | |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|------|------|------|------|
| 2018 Spending Requirements | \$24,000 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

Unit will allow a truck to dump material into a hopper and will discharge and level material along the roadside shoulder in widths from 1 foot to 3.5 feet. Moving single process application to provide leveled and maintained shoulders, and preserve existing asphalt surfaces.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT128
Project Name:Brush Chipper
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:October 2018

Project Description:

Purchase of additional brush chipper.

Project Justification:

This Brush Chipper is required for the efficiency of internal roadside brushing operations and to address increased amount of boulevard trees coming online from development processes. Existing chipper will remain functional for other operational tasks and can utilized within parks and open spaces.

Unit Number:New Addition
Useful Lifespan of Vehicle:10 as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|-----------------|----------------|----------------|----------------|----------------|--------|-----------------|
| Materials () | \$53,200 | | | | | | \$53,200 |
| Total Capital Costs | \$53,200 | | | | | | \$53,200 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| ARS () | \$5,320 | | | | | | \$5,320 |
| ARS-Post Period DC (90% DC Funded Post Period 7.2.17 pg. 154) | \$47,880 | | | | | | \$47,880 |
| Total Capital Funding Sources | \$53,200 | | | | | | \$53,200 |
| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| Equipment repairs/PM and Fuel | \$500 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | | |
| Total Operating Budget Impact | \$500 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | | |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| 2018 Spending Requirements | \$53,200 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |
| 2022 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT129
Project Name:Sidewalk Machine
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:October 2017

Project Description:

Purchase of additional sidewalk machine.

Project Justification:

One additional sidewalk machine is required to meet service levels and Provincial minimum maintenance standards. The town currently operates 3 existing sidewalk snow clearing units and regularly cannot meet the required service intervals. With the planned growth and new sidewalks being serviced in Alcona, Lefroy and Cookstown, an additional unit is required.

Unit will be purchased complete with all required attachments (plow/sander/sweeper/blower).

Unit Number:New Addition
Useful Lifespan of Vehicle:8 as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Materials () | \$162,000 | | | | | | \$162,000 |
| Total Capital Costs | \$162,000 | | | | | | \$162,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| ARS () | \$16,200 | | | | | | \$16,200 |
| ARS-Post Period DC (90% DC Funded Post Period 7.2.19 pg. 154) | \$145,800 | | | | | | \$145,800 |
| Total Capital Funding Sources | \$162,000 | | | | | | \$162,000 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Equipment repairs/PM and Fuel | \$2,500 | \$3,000 | \$3,500 | \$3,500 | \$4,000 |
| Fuel | \$4,000 | \$4,000 | \$4,000 | \$4,300 | \$4,500 |
| Total Operating Budget Impact | \$6,500 | \$7,000 | \$7,500 | \$7,800 | \$8,500 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$162,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT130
Project Name:Tandem Axle Plow/Dump
Front Ending Agreement:No

Strategic Operational Growth Discretionary

Start Month/Year:January 2018
End Month/Year:November 2018

Project Description:

Purchase additional Tandem Axle plow/Dump combination unit.

Project Justification:

Required to address additional roads being assumed through development as Town service levels and Provincial standards will not be achievable with existing fleet size and routing requirements. Increased development demand in Alcona, 6th line, Lefroy and Cookstown areas.

Unit Number:New Addition
Useful Lifespan of Vehicle:8 as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|------------------|----------------|----------------|----------------|----------------|---------------|------------------|
| Materials () | \$365,000 | | | | | | \$365,000 |
| Total Capital Costs | \$365,000 | | | | | | \$365,000 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| ARS () | \$36,500 | | | | | | \$36,500 |
| ARS-Post Period DC (90 % DC Funded Post Period 7.2.21 pg.155) | \$328,500 | | | | | | \$328,500 |
| Total Capital Funding Sources | \$365,000 | | | | | | \$365,000 |
| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| Fuel | \$500 | \$4,000 | \$4,000 | \$4,000 | \$4,000 | | |
| Equipment repairs/PM and Fuel | \$500 | \$4,000 | \$4,000 | \$4,500 | \$4,500 | | |
| Total Operating Budget Impact | \$1,000 | \$8,000 | \$8,000 | \$8,500 | \$8,500 | | |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| 2018 Spending Requirements | \$365,000 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |
| 2022 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT132
Project Name:Replace Flusher/Hydro Ex Truck Unit 08-102
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:November 2018

Project Description:

Replace Vector/Flusher.

Project Justification:

Existing Vector is a combination unit and a specialized piece of mobile equipment. This unit has the ability to perform operations such as catch basin cleaning, hydro excavation works, culvert flushing, sewer flushing and a variety of other like tasks.

This unit has reached its life cycle as per the Town's approved fleet management policy and is required to be replaced.

It is being proposed not to replace this specialized unit given its size, complexity and overall operating costs carried by the Annual Operating budget but rather to replace it with a more universal, smaller trailer mounted unit which will drastically reduce the replacement purchase price while allowing Operations to perform similar tasks where required.

Furthermore, the intent is to stop performing the annual catch basin cleaning in house and contract these works out for future years. This will have an impact on the operating budget however 42% of such impact will be mitigated through a reduction to the break down operating costs of the specialized unit today. Additionally, it will allow this maintenance activity to be completed much faster, and free up Operations Staff for other essential maintenance activities.

Unit Number:08-102
Current Year of Vehicle:2008
Useful Lifespan of Vehicle:10 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score:30

Note:As per Fleet Policy vehicles with a fleet score of 28 and above need immediate consideration for replacement. Replacement of the existing Vector Truck with a similar unit is estimated at over \$450,000.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|------------------|-----------------|-----------------|-----------------|-----------------|--------|------------------|
| Equipment/Fleet () | \$110,000 | | | | | | \$110,000 |
| Total Capital Costs | \$110,000 | | | | | | \$110,000 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| Reserve-Vehicle Deprec.(Others) () | \$110,000 | | | | | | \$110,000 |
| Total Capital Funding Sources | \$110,000 | | | | | | \$110,000 |
| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| PM and Break Down | \$2,000 | \$2,000 | \$2,500 | \$2,500 | \$2,500 | | |
| Operating Budget - Catch Basin Cleaning | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 | | |
| PM and Break Down savings on 08-102 | -\$25,000 | -\$25,000 | -\$25,000 | -\$25,000 | -\$25,000 | | |
| Total Operating Budget Impact | \$37,000 | \$37,000 | \$37,500 | \$37,500 | \$37,500 | | |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|-----------|------|------|------|------|
| 2018 Spending Requirements | \$110,000 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

| |
|--|
| Estimated proceeds from sale for unit 08-102 are \$40,000. |
|--|

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FLT141
Project Name:Big Bay Point - Utility Vehicle
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:May 2018

Project Description:

Light Duty Vehicle / Emergency Response.

Project Justification:

This vehicle would be primarily used by Station 5 (Big Bay Point) personnel in managing the daily operations of the department's fire station. This vehicle would also be made available as required to transport emergency personnel, SCBA air cylinders and other fire suppression equipment to and from an emergency scene. This unit would also be used for transportation to out of town meetings, training and/or conferences.

Unit Number:New Addition
Useful Lifespan of Vehicle: 10 as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--|-----------------|------|------|------|------|--------|-----------------|
| Materials (Radio) | \$1,400 | | | | | | \$1,400 |
| Materials (Light Bar/Rack/Controls) | \$2,500 | | | | | | \$2,500 |
| Materials (Portable Radios) | \$2,000 | | | | | | \$2,000 |
| Equipment/Fleet (1/2 Ton 4 x4 Crew Cab) | \$47,200 | | | | | | \$47,200 |
| Other (Consol & Emergency Lighting) | \$6,600 | | | | | | \$6,600 |
| Total Capital Costs | \$59,700 | | | | | | \$59,700 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--|-----------------|------|------|------|------|--------|-----------------|
| ARS-Post Period DC (100% DC Funded Post Period 2.3.4 pg. 86) | \$59,700 | | | | | | \$59,700 |
| Total Capital Funding Sources | \$59,700 | | | | | | \$59,700 |

| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 |
|--------------------------------------|----------------|------|------|------|------|
| Fuel, maintenance, insurance | \$3,000 | | | | |
| Total Operating Budget Impact | \$3,000 | | | | |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|------|------|------|------|
| 2018 Spending Requirements | \$59,700 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:FLT151
Project Name:Replace Ice Resurfacers 07-96
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:September 2017

Project Description:

Replace Ice Resurfacers 07-96.

Project Justification:

Replace 07-96 with reliable Ice Resurfacers. Existing Ice Resurfacers will be 10 years old and will have over 10,000 hours. By replacing vehicle at this point, escalating maintenance costs can be avoided and optimization of vehicle resale value can be realized.

Unit Number:07-96
Current Year of Vehicle:2007
Useful Lifespan of Vehicle:8 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Trade-in
Fleet Policy Score:29

Note:As per Fleet Policy vehicles with a fleet score of 28 and above need immediate consideration for replacement.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|--------|------------------|
| Equipment/Fleet () | \$105,000 | | | | | | \$105,000 |
| Total Capital Costs | \$105,000 | | | | | | \$105,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Reserve-Vehicle Deprec.(Others) () | \$105,000 | | | | | | \$105,000 |
| Total Capital Funding Sources | \$105,000 | | | | | | \$105,000 |
| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| PM and Repair | \$150 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | | |
| Reduction to 07-96 | -\$500 | -\$3,050 | -\$3,050 | -\$3,050 | -\$3,050 | | |
| Total Operating Budget Impact | -\$350 | -\$1,050 | -\$1,050 | -\$1,050 | -\$1,050 | | |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$105,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT158
Project Name:Replace Mower 3pt Hitch Unit 10-07
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:May 2018

Project Description:

Replace existing mower attachment for roadside grass cutting.

Project Justification:

Unit will have reached its useful life and is used annually to achieve roadside grass cutting operations in the early and late summer months.

Unit Number:10-07
Current Year of Vehicle:2010
Useful Lifespan of Vehicle:10 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score:

Note:Fleet score cannot be accurately calculated for equipment that do not have hour meters or odometers. Unit may not be sellable at the end of its life and may simply be disposed of as scrap or spare parts.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Equipment/Fleet () | \$12,400 | | | | | | \$12,400 |
| Total Capital Costs | \$12,400 | | | | | | \$12,400 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| Reserve-Vehicle Deprec.(Others) () | \$12,400 | | | | | | \$12,400 |
| Total Capital Funding Sources | \$12,400 | | | | | | \$12,400 |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| 2018 Spending Requirements | \$12,400 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |
| 2022 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT160
Project Name:Replace Single Axle 09-04
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:November 2018

Project Description:

Replace Single Axle Plow/Dump unit 09-04.

Project Justification:

Unit will have reached its useful life cycle as per the Town's approved Fleet Management policy and is a primary unit for winter control operations and summer maintenance activities.

Unit Number:09-04
Current Year of Vehicle:2009
Useful Lifespan of Vehicle:8 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score:25

Note:As per Fleet Policy vehicles with a fleet score of 23 to 27 qualify for replacement.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|--------|------------------|
| Equipment/Fleet () | \$326,000 | | | | | | \$326,000 |
| Total Capital Costs | \$326,000 | | | | | | \$326,000 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| Reserve-Vehicle Deprec.(Others) () | \$326,000 | | | | | | \$326,000 |
| Total Capital Funding Sources | \$326,000 | | | | | | \$326,000 |
| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| Breakdown and Repair | \$1,000 | \$2,000 | \$2,000 | \$2,500 | \$2,500 | | |
| Fuel | \$2,000 | \$7,500 | \$7,500 | \$8,000 | \$8,000 | | |
| Reduction to 09-04 | -\$2,000 | -\$15,408 | -\$15,408 | -\$15,408 | -\$15,408 | | |
| Total Operating Budget Impact | \$1,000 | -\$5,908 | -\$5,908 | -\$4,908 | -\$4,908 | | |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |

2018 Spending Requirements \$326,000
 2019 Spending Requirements
 2020 Spending Requirements
 2021 Spending Requirements
 2022 Spending Requirements

Other Information:

Estimated proceeds from sale for unit 09-04 are \$10,000.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT169
Project Name:Replace Tandem Axle unit 10-128
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:October 2018

Project Description:

Replace Tandem Axle Plow/Dump Combination unit 10-128.

Project Justification:

Unit will have met its useful life cycle as per the Town's approved Fleet Management Policy and is a primary unit within the service area for both winter control operations and summer maintenance programs.

Unit Number:10-128
Current Year of Vehicle:2010
Useful Lifespan of Vehicle:8 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score:24.5

Note:As per Fleet Policy vehicles with a fleet score of 23 to 27 qualify for replacement.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|--------|------------------|
| Equipment/Fleet () | \$366,400 | | | | | | \$366,400 |
| Total Capital Costs | \$366,400 | | | | | | \$366,400 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| Reserve-Vehicle Deprec.(Others) () | \$366,400 | | | | | | \$366,400 |
| Total Capital Funding Sources | \$366,400 | | | | | | \$366,400 |
| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| Breakdown and repairs | \$1,000 | \$2,500 | \$2,500 | \$3,000 | \$3,000 | | |
| Fuel | \$9,000 | \$9,000 | \$9,000 | \$9,000 | \$10,000 | | |
| Reduction for 10-128 | -\$5,000 | -\$27,243 | -\$27,243 | -\$27,243 | -\$27,243 | | |
| Total Operating Budget Impact | \$5,000 | -\$15,743 | -\$15,743 | -\$15,243 | -\$14,243 | | |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| 2018 Spending Requirements | \$366,400 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |
| 2022 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FLT217
Project Name:Utility 1 Replacement - Unit 09-171
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Replacement of the 2009 Dodge Ram 2500 Pickup truck.

Project Justification:

The current 2008 3/4 ton pickup truck is stationed out of the Alcona Fire station and is used to pull the marine rescue and fire prevention trailer. It also serves as an equipment hauler to fire scenes along with transporting firefighters to and from emergency scenes. This vehicle will reach it service life (10 years) in 2017 and is beginning to incur significant repair costs given its demanding use year round.

A new 3/4 ton 4 x 4 crew cab pickup will be purchased to replace the current model to ensure we can continue to tow the marine rescue and prevention trailer.

Unit Number:09-171
Current Year of Vehicle:2009
Useful Lifespan of Vehicle:10 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score: 28
Note:09-171 is a 2009 model purchased in 2008.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| Materials (2 Way Radio) | \$1,300 | | | | | | \$1,300 |
| Materials (Light Bar/Rack/Controls) | \$2,400 | | | | | | \$2,400 |
| Materials (Portable Radio) | \$2,000 | | | | | | \$2,000 |
| Materials (Cap/Cover) | \$1,800 | | | | | | \$1,800 |
| Materials (Decaling - Emergency) | \$6,600 | | | | | | \$6,600 |
| Equipment/Fleet (4WD Crew Cab Heavy Duty) | \$54,600 | | | | | | \$54,600 |
| Total Capital Costs | \$68,700 | | | | | | \$68,700 |
| <hr/> | | | | | | | |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Reserve-Vehicle Deprec.(Others) () | \$68,700 | | | | | | \$68,700 |
| Total Capital Funding Sources | \$68,700 | | | | | | \$68,700 |
| <hr/> | | | | | | | |
| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| Reduce repair budget line | -\$750 | | | | | | |
| Total Operating Budget Impact | -\$750 | | | | | | |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$68,700 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT244
Project Name:Operations Fork Lift
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:September 2017

Project Description:

Purchase of Fork Lift unit.

Project Justification:

Unit will serve as a lifting device for operational activities at the operations center including the moving of equipment and materials, loading and unloading deliveries/materials/stock and can be used within the Town hall and IRC campus by the Operations team.

Unit will address health and safety concerns of using equipment such as loaders and backhoes to unload and transport materials within the campus, providing a proper lifting and material handling device for staff.

Unit Number:New Addition
Useful Lifespan of Vehicle: as per Fleet Policy
Type:Addition

Note:The fork lift will support town wide operations and be utilized across the town hall campus.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Equipment/Fleet () | \$62,000 | | | | | | \$62,000 |
| Total Capital Costs | \$62,000 | | | | | | \$62,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$6,200 | | | | | | \$6,200 |
| ARS-Post Period DC (Future DC's estimated 90% eligible) | \$55,800 | | | | | | \$55,800 |
| Total Capital Funding Sources | \$62,000 | | | | | | \$62,000 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Training | \$3,000 | | | | |
| Fuel and PM | \$1,350 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| Total Operating Budget Impact | \$4,350 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$62,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FLT244 Operations Fork Lift, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FLT258
Project Name:Replacement Ladder 3 and Pump 3
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Replacement of Fire Ladder # 3 and Fire Pumper # 3.

Project Justification:

Ladder 3 is fire pumper truck that is equipped with a 50' aerial device. This unit was purchased in 2000 and as per the fleet management policy, was due for replacement in 2015. Pump 3 was purchased in 2001 and as per the Fleet Management policy was due for replacement in 2016. Fire Management have reviewed the need/use for both of these trucks and believe it would be best to combine the two projects into one replacement pumper truck with specialized equipment that would adequately serve the need of both trucks.

Pump 3 is in good mechanical condition and it is recommended to keep this unit as a secondary/backup truck. As per the Fleet policy, secondary fire trucks can remain in service for up to 25 years. Currently, Fire does not have any secondary units that can be used should a primary truck have mechanical issues. Keeping this unit would allow for an immediate replacement should mechanical issues arise across the Departments fleet.

It is recommended to sell Ladder 3 as it is not a well-functioning truck that will have significant repair costs in years to come.

Unit Number:00-162
Current Year of Vehicle:2000
Useful Lifespan of Vehicle:15 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score:
Note:

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Equipment/Fleet () | \$850,000 | | | | | | \$850,000 |
| Total Capital Costs | \$850,000 | | | | | | \$850,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Reserve-Vehicle Deprec.(Others) () | \$850,000 | | | | | | \$850,000 |
| Total Capital Funding Sources | \$850,000 | | | | | | \$850,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$850,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

By combining the two projects into one replacement, it saves significant funds. The total cost to replace both trucks separately would be approximately \$1,180,000 (\$650,000 for ladder 3 and \$530,000 for pump 3.) Combining the two trucks saves approximately \$330,000.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT263
Project Name:Operations Tractor
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:June 2018

Project Description:

Purchase Tractor - Roadway Operations.

Project Justification:

In order to create and maintain a safe roadside environment, and to address shoulder deficiencies, as required by the Minimum Maintenance Standards, Regulation 239 a Agricultural type tractor is required within the Operations Fleet as currently there are no effective units for this type of operation or for municipal roadside grass cutting within the municipality.

Additionally, this type of unit can also multi function within the overall Operations Service team and be used for regular upkeep and maintenance of the Trans-Canada trail along with the onset of the Trails Master Plan which will bring with it many new trails throughout the municipality which will require regular maintenance, grading and cutting operators.

It should be noted that in order to facilitate roadside Operations for 2016, given the size of unit required and lack of available equipment, Operations is currently relying on the availability of a rental unit.

Unit Number:New Addition

Useful Lifespan of Vehicle: as per Fleet Policy

Type:Addition

Note:Unit will be purchased with an operators cab, front bucket attachment and radial tires for efficiencies within the overall service area.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Equipment/Fleet () | \$98,000 | | | | | | \$98,000 |
| Total Capital Costs | \$98,000 | | | | | | \$98,000 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$9,800 | | | | | | \$9,800 |
| ARS-Post Period DC (Future DC's estimated 90% eligible) | \$88,200 | | | | | | \$88,200 |
| Total Capital Funding Sources | \$98,000 | | | | | | \$98,000 |

| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 |
|--------------------------------------|------|--------------|--------------|--------------|--------------|
| PM and Break Down | | \$500 | \$500 | \$750 | \$750 |
| Total Operating Budget Impact | | \$500 | \$500 | \$750 | \$750 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|------|------|------|------|
| 2018 Spending Requirements | \$98,000 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FLT263 Operations Tractor, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT265
Project Name:Mobile Fleet Service Truck
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:October 2017

Project Description:

Purchase Mobile Fleet Service Truck.

Project Justification:

Required by Fleet Services to respond to mechanical equipment and vehicle failures which occur during daily and routine operational maintenance activities. Allows fleet staff to carry and transport necessary tools required to work on downed vehicles wherever they may be located across the municipality at any time during normal operating conditions.

Unit Number:New Addition
Useful Lifespan of Vehicle: as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Equipment/Fleet () | \$135,000 | | | | | | \$135,000 |
| Total Capital Costs | \$135,000 | | | | | | \$135,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| ARS () | \$13,500 | | | | | | \$13,500 |
| ARS-Post Period DC (Future DC's estimated 90% eligible) | \$121,500 | | | | | | \$121,500 |
| Total Capital Funding Sources | \$135,000 | | | | | | \$135,000 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| PM - Service - fuel | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 |
| Total Operating Budget Impact | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$135,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FLT265 Mobile Fleet Service Truck, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT266
Project Name:Tandem Axle - Primary Unit
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:November 2017

Project Description:

Purchase tandem axle Plow dump combination unit.

Project Justification:

In 2016 Unit 04-21 was replaced with capital project FLT97 Replacement Tandem Dump/Plow Truck #21. Due to service area requirements and needs, a request was put forth and granted to keep unit 04-21 as a spare, to physically remain in the fleet to provide winter plowing and sanding services to the residents of Innisfil supporting the Town's approved service levels and those required by OReg 239, Minimum Maintenance Standards.

With the increased growth it has become evident that another unit is required as a primary unit for both winter and summer operations on a daily basis.

The purchase of this unit will replace existing spare unit 04-21 which has far exceeded its useful life cycle and cannot function as a primary unit; the unit is beyond its capability of remaining in the municipal fleet even as a spare or back up unit.

Unit Number:04-21
Current Year of Vehicle:2004
Useful Lifespan of Vehicle:8 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score:39

Note:As per Fleet Policy vehicles with a fleet score of 28 and above need immediate consideration for replacement. Unit will be sold at auction. Estimated proceeds from sale for unit 04-21 are \$5,000.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------------------|------------------|------------------|------------------|--------|------------------|
| Equipment/Fleet () | \$365,000 | | | | | | \$365,000 |
| Total Capital Costs | \$365,000 | | | | | | \$365,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$36,500 | | | | | | \$36,500 |
| ARS-Post Period DC (Future DC's estimated 90% eligible) | \$328,500 | | | | | | \$328,500 |
| Total Capital Funding Sources | \$365,000 | | | | | | \$365,000 |
| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| PM - Break down | \$3,000 | \$3,000 | \$3,000 | \$3,500 | \$3,500 | | |
| Fuel | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | | |
| Reduction to Unit 04-21 | -\$8,585 | -\$18,585 | -\$18,585 | -\$18,585 | -\$18,585 | | |
| Total Operating Budget Impact | -\$585 | -\$10,585 | -\$10,585 | -\$10,085 | -\$10,085 | | |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$365,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FLT266 Tandem Axle - Primary Unit, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT276
Project Name:Operations Supervisors Vehicles - Parks & Facilities
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2018
End Month/Year:July 2018

Project Description:

Purchase two vehicles for operations supervisors.

Project Justification:

Operations supervisors (Parks & Facilities) are responsible for the direct supervision and oversight of the town's 40 Parks, 44 Road Ends, 40 buildings and all associated assets in relation to the parks & facilities area of responsibility. Supervisor's duties include supervision of staff, work site inspections, monitoring contractor activities, meeting with residents/service providers, etc.

As the town and operations department has continued to grow, the utilization of all available fleet are being used for service delivery by field staff. Therefore, supervisory staff rely mainly on the use of their personal vehicles to complete their supervisory duties as there are no town vehicles available for their use.

Providing municipal vehicles to supervisory staff provides many benefits to the organization including consistent corporate image, reliable vehicles for response, improved service level delivery and staff support. Additionally, it provides supervisory staff with the flexibility to respond to staff support and questions, customer inquiries, attend meetings offsite with residents and agencies, respond to unforeseen situations, etc. in a timely and efficient manner as supervisory staff are not waiting for vehicles to become available or using personal vehicles. Appropriate tools, resources and materials can be carried as required within each unit providing added efficiencies to the supervisor's rolls and responsibilities.

Unit Number:New Additions
Useful Lifespan of Vehicle:10 as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|----------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Consulting/Engineering (2 SUV's) | \$53,000 | | | | | | \$53,000 |
| Equipment/Fleet (2 Way Radio) | \$2,600 | | | | | | \$2,600 |
| Equipment/Fleet (Decals) | \$600 | | | | | | \$600 |
| Total Capital Costs | \$56,200 | | | | | | \$56,200 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$5,620 | | | | | | \$5,620 |
| ARS-Post Period DC (Future DC's estimated 90% eligible) | \$50,580 | | | | | | \$50,580 |
| Total Capital Funding Sources | \$56,200 | | | | | | \$56,200 |

| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 | |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|--|
| Fuel | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | |
| PM and Break Down | \$500 | \$1,200 | \$1,200 | \$1,500 | \$1,500 | |
| Total Operating Budget Impact | \$6,500 | \$7,200 | \$7,200 | \$7,500 | \$7,500 | |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|------|------|------|------|
| 2018 Spending Requirements | \$56,200 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

Project cost is for two all-wheel drive SUV type vehicles instead of the traditional full size pickup as this approach is more financially responsible and provides increased flexibility for the intended use.

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FLT276 Operations Supervisors Vehicles - Parks & Facilities, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT277
Project Name:Manager of Operations Vehicle
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:July 2017

Project Description:

Purchase vehicle for Operations Manager.

Project Justification:

The Manager of Operations is responsible for the oversight of town wide operations including all activities related to maintaining Roads, Parks, Facilities/Buildings, Asset Management, Storm Water, Municipal Fleet, Municipal Drains, and all associated assets and services related to town operations.

As the town and the operations department has continued to grow, the utilization of all available fleet are being used for service delivery by field staff. Therefore, the Manager of Operations relies solely on the use a personal vehicle to complete the duties related to overseeing town operations as there are no town vehicles available for use.

Providing a municipal vehicle to the Manager of Operations provides many benefits to the organization including consistent corporate image, reliable vehicles for response, improved service level delivery and staff support. Additionally, it provides the manager with the flexibility to respond to staff support and questions, customer inquiries, attend meetings offsite with residents and agencies, respond to unforeseen situations, etc. in a timely and efficient manner as the manger is not waiting for vehicles to become available or using personal vehicles. Because the Manger of Operations position is a "mobile" position, the appropriate resources and materials can be carried as required within a town vehicle providing added efficiencies to the managers rolls and responsibilities.

Unit Number:New Addition
Useful Lifespan of Vehicle:10 as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| Equipment/Fleet (1/2 Ton 4WD Reg. Cab.) | \$44,300 | | | | | | \$44,300 |
| Equipment/Fleet (GPS Basic) | \$500 | | | | | | \$500 |
| Total Capital Costs | \$44,800 | | | | | | \$44,800 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$4,480 | | | | | | \$4,480 |
| ARS-Post Period DC (Future DC's estimated 90% eligible) | \$40,320 | | | | | | \$40,320 |
| Total Capital Funding Sources | \$44,800 | | | | | | \$44,800 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Fuel | \$3,000 | \$3,000 | \$3,000 | \$3,000 | \$3,000 |
| PM and Break Down | \$500 | \$600 | \$600 | \$750 | \$750 |
| Total Operating Budget Impact | \$3,500 | \$3,600 | \$3,600 | \$3,750 | \$3,750 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$44,800 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FLT277 Manager of Operations Vehicle, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:FLT278
Project Name:Purchase Three(3) 20 ft Equipment Trailers/Floats
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:June 2017

Project Description:

Purchase three (3) 20ft Equipment Trailers.

Project Justification:

In order to maintain Parks throughout the Municipality the Town recently purchased 3 Eleven foot mowers in order to assume just over 11 hectares of land in new park development. In order to move equipment during daily operation 3 new trailers are required to haul heavier mowers and comply with M.T.O. legislation.

Existing tandem trailer Unit 12-152, unit 12-153 and 14-154 do meet MTO requirements for weight ratings which is required for the proper and legal movement of the operational equipment required to perform maintenance activities.

As such, this project is proposing to purchase three trailers in total by which two of the existing units will be sold-transferred to Fire and Economic Development, and the third unit will be re-purposed operationally within the overall Operations Services team.

Unit Number:New Additions
Useful Lifespan of Vehicle: as per Fleet Policy
Type:Addition

Note:Fire Services has expressed interest in 12-152 for the purpose of a "mobile recovery station". Economic Community development has expressed interest in unit 12-153 for purpose of a "mobile youth programming".

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Equipment/Fleet () | \$30,000 | | | | | | \$30,000 |
| Total Capital Costs | \$30,000 | | | | | | \$30,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$3,000 | | | | | | \$3,000 |
| ARS-Post Period DC (Future DC's estimated 90% eligible) | \$27,000 | | | | | | \$27,000 |
| Total Capital Funding Sources | \$30,000 | | | | | | \$30,000 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|---|------|-----------------|-----------------|-----------------|-----------------|
| Annual Inspections and P/M, and repairs per trailer | | \$800 | \$800 | \$1,000 | \$1,200 |
| Reduction to 12-152 | | -\$1,400 | -\$1,400 | -\$1,400 | -\$1,400 |
| Reduction to 12-153 | | -\$1,375 | -\$1,375 | -\$1,375 | -\$1,375 |
| Total Operating Budget Impact | | -\$1,975 | -\$1,975 | -\$1,775 | -\$1,575 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$30,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Unit 12-152- Fire Services has a need for a Mobile Recovery Station. This unit can be deployed during emergencies in order to provide a sheltered recovery station for Emergency Services to hydrate, recover, and seek shelter when necessary.

Unit 12-153- Economic and Community Development has a need for a Mobile Youth Centre. This unit will serve to reach programming spaces and facilities Town wide. Providing recreational opportunities that can be set up anywhere or during a special event.

Unit 14-154- Unit will remain with Operations. This unit will be utilized for all major corporate and special events which Operations provides set-up and support to. This unit will also function to transport Ice painting equipment during painting operations at all three Arena Facilities. Thus keeping equipment dry and not exposed to weather while facilitating painting activities.

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FLT278 Purchase Three(3) 20 ft Equipment Trailers/Floats, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:FLT279
Project Name:Replace ball diamond groomer 06-127
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:June 2017

Project Description:

Replace ball diamond groomer 06-127.

Project Justification:

Current ball diamond groomer which is utilized daily throughout the Town ball diamonds is now 10 years old. All accessories are worn and at the end of their life cycle. In order to maintain a safe and playable infield surface for users, a new ball diamond groomer is required.

Unit Number:06-127
Current Year of Vehicle:2006
Useful Lifespan of Vehicle:10 as per Fleet Policy
Type:Replacement
Plans For Old Unit:Sell
Fleet Policy Score: 27

Note:As per Fleet Policy vehicles with a fleet score of 23 to 27 qualify for replacement.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|----------------|---------------|---------------|---------------|---------------|--------|----------------|
| Equipment/Fleet () | \$9,500 | | | | | | \$9,500 |
| Total Capital Costs | \$9,500 | | | | | | \$9,500 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Reserve-Vehicle Deprec.(Others) () | \$9,500 | | | | | | \$9,500 |
| Total Capital Funding Sources | \$9,500 | | | | | | \$9,500 |
| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| PM / Break Down | | \$100 | \$150 | \$150 | \$200 | | |
| Reduction to 06-127 | | -\$500 | -\$500 | -\$500 | -\$500 | | |
| Total Operating Budget Impact | | -\$400 | -\$350 | -\$350 | -\$300 | | |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$9,500 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Fire
Project Number:FLT284
Project Name:Outfit 2017 SLC Deputy Chief
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:
 2017 Service Level Change for Deputy Chief - outfit position with vehicle.

Project Justification:
 DSR-165-16

Unit Number:New Addition
Useful Lifespan of Vehicle: as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| Materials (Light Bar/Rack/Controls) | \$2,400 | | | | | | \$2,400 |
| Materials (Decaling - Emergency) | \$1,000 | | | | | | \$1,000 |
| Materials (2 Way Radio) | \$1,300 | | | | | | \$1,300 |
| Materials (Portable Radio) | \$2,000 | | | | | | \$2,000 |
| Equipment/Fleet (4WD Crew Cab 1/2 Ton) | \$45,100 | | | | | | \$45,100 |
| Equipment/Fleet (Bunker Gear & Equipment) | \$4,000 | | | | | | \$4,000 |
| Total Capital Costs | \$55,800 | | | | | | \$55,800 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| ARS-Post Period DC (Future DC's estimated 100% eligibility) | \$55,800 | | | | | | \$55,800 |
| Total Capital Funding Sources | \$55,800 | | | | | | \$55,800 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$55,800 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:
 That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FLT284 Outfit 2017 SLC Deputy Chief, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:FLT285
Project Name:Outfit 2017 SLC Operations Technologist
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

2017 Service Level Change for Operations Technologist - outfit position with vehicle.

Project Justification:

DSR-165-16

Unit Number:New Additions
Current Year of Vehicle:0
Useful Lifespan of Vehicle: as per Fleet Policy
Type:Unspecified
Plans For Old Unit:Unspecified
Recipient Department:Roads
Fleet Policy Score:
Note:

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|-----------------|------|------|------|------|--------|-----------------|
| Equipment/Fleet () | \$28,100 | | | | | | \$28,100 |
| Total Capital Costs | \$28,100 | | | | | | \$28,100 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$2,810 | | | | | | \$2,810 |
| ARS-Post Period DC (Future DC's estimated 90% eligibility) | \$25,290 | | | | | | \$25,290 |
| Total Capital Funding Sources | \$28,100 | | | | | | \$28,100 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$28,100 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Other Information:

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FLT285 Outfit 2017 SLC Operations Technologist, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:FLT286
Project Name:Outfit 2018 SLC Buildings Manager
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2018

Project Description:

2018 Service Level Change for Buildings Manager - outfit position with vehicle.

Project Justification:

DSR-165-16

Unit Number:New Addition
Useful Lifespan of Vehicle: as per Fleet Policy
Type:Addition
Note:

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials (2 Way Radio) | \$1,300 | | | | | | \$1,300 |
| Materials (Decaling) | \$300 | | | | | | \$300 |
| Equipment/Fleet () | \$28,100 | | | | | | \$28,100 |
| Total Capital Costs | \$29,700 | | | | | | \$29,700 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$2,970 | | | | | | \$2,970 |
| ARS-Post Period DC (Future DC's estimated 90% eligibility) | \$26,730 | | | | | | \$26,730 |
| Total Capital Funding Sources | \$29,700 | | | | | | \$29,700 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|------|------|------|------|
| 2018 Spending Requirements | \$29,700 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

That in order to comply with the requirements and intent of Subsection 5(1) of the Development charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects FLT286 Outfit 2018 SLC Buildings Manager, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Information Technology**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|--------------------|------------------|----------------------|---------------------|---------------|-------------------|-------------|-------------|--------------------------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions |
| 2017 | | | | | | | | | | | | | | |
| IT63 | Hardware Replacements | Operational | IT | 2017 | 2027 | 80,000 | | | | | 80,000 | | | |
| IT64 | Town Hall Phone System | Operational | IT | 2017 | 2018 | 110,000 | | 110,000 | | | | | | |
| IT70 | Hardware Replacements - CDSB | Operational | IT | 2017 | 2027 | 12,000 | | | | | 12,000 | | | |
| IT129 | Card Access Software Upgrade | Operational | IT | 2017 | 2017 | 25,000 | | | | | 25,000 | | | |
| IT130 | Network Security Updates | Operational | IT | 2017 | 2017 | 25,000 | | 25,000 | | | | | | |
| IT137 | Knowledge Base | Strategic | IT | 2017 | 2018 | 17,500 | 17,500 | | | | | | | |
| IT138 | Outfit 2017 SLC - IT Equipment | Strategic | IT | 2017 | 2017 | 9,500 | | 9,500 | | | | | | |
| 2017 Totals: | | | | | | \$ 279,000 | \$ 17,500 | \$ 144,500 | \$ 0 | \$ 0 | \$ 117,000 | \$ 0 | \$ 0 | \$ 0 |
| 2018 | | | | | | | | | | | | | | |
| IT63 | Hardware Replacements | Operational | IT | 2017 | 2027 | 80,000 | | | | | 80,000 | | | |
| IT70 | Hardware Replacements - CDSB | Operational | IT | 2017 | 2027 | 12,000 | | | | | 12,000 | | | |
| IT73 | Corporate Business Systems Improvements | Strategic | IT | 2013 | 2019 | 150,000 | | 150,000 | | | | | | |
| IT88 | Payment processing software | Operational | IT | 2018 | 2018 | 130,000 | | 130,000 | | | | | | |
| IT137 | Knowledge Base | Strategic | IT | 2017 | 2018 | 17,500 | 17,500 | | | | | | | |
| IT139 | Outfit 2018 SLC - IT Equipment | Operational | IT | 2018 | 2018 | 10,000 | | 10,000 | | | | | | |
| 2018 Totals: | | | | | | \$ 399,500 | \$ 17,500 | \$ 290,000 | \$ 0 | \$ 0 | \$ 92,000 | \$ 0 | \$ 0 | \$ 0 |
| 2019 | | | | | | | | | | | | | | |
| IT63 | Hardware Replacements | Operational | IT | 2017 | 2027 | 80,000 | | | | | 80,000 | | | |
| IT70 | Hardware Replacements - CDSB | Operational | IT | 2017 | 2027 | 12,000 | | | | | 12,000 | | | |
| IT73 | Corporate Business Systems Improvements | Strategic | IT | 2013 | 2019 | 150,000 | | 150,000 | | | | | | |
| 2019 Totals: | | | | | | \$ 242,000 | \$ 0 | \$ 150,000 | \$ 0 | \$ 0 | \$ 92,000 | \$ 0 | \$ 0 | \$ 0 |
| 2020 | | | | | | | | | | | | | | |
| IT63 | Hardware Replacements | Operational | IT | 2017 | 2027 | 85,000 | | | | | 85,000 | | | |
| IT70 | Hardware Replacements - CDSB | Operational | IT | 2017 | 2027 | 12,000 | | | | | 12,000 | | | |
| IT86 | Database management software | Operational | IT | 2020 | 2020 | 45,000 | | | | | 45,000 | | | |
| IT99 | Meeting Room Technology Replacements | Operational | IT | 2020 | 2020 | 25,000 | | | | | 25,000 | | | |
| IT101 | Town Hall Audio Visual Replacements & Upgrades | Operational | IT | 2020 | 2020 | 250,000 | | 57,500 | | | 192,500 | | | |
| IT135 | Information Display Units | Discretionary | IT | 2020 | 2020 | 14,000 | | 11,000 | | | 3,000 | | | |
| 2020 Total | | | | | | \$ 431,000 | \$ 0 | \$ 68,500 | \$ 0 | \$ 0 | \$ 362,500 | \$ 0 | \$ 0 | \$ 0 |
| 2021 | | | | | | | | | | | | | | |
| IT63 | Hardware Replacements | Operational | IT | 2017 | 2027 | 85,000 | | | | | 85,000 | | | |
| IT70 | Hardware Replacements - CDSB | Operational | IT | 2017 | 2027 | 12,000 | | | | | 12,000 | | | |
| 2021 Totals: | | | | | | \$ 97,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 97,000 | \$ 0 | \$ 0 | \$ 0 |
| 2022 | | | | | | | | | | | | | | |
| IT63 | Hardware Replacements | Operational | IT | 2017 | 2027 | 85,000 | | | | | 85,000 | | | |
| IT70 | Hardware Replacements - CDSB | Operational | IT | 2017 | 2027 | 12,000 | | | | | 12,000 | | | |
| IT89 | Network Infrastructure replacements | Operational | IT | 2022 | 2022 | 75,000 | | | | | 75,000 | | | |
| 2022 Totals: | | | | | | \$ 172,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 172,000 | \$ 0 | \$ 0 | \$ 0 |
| 2023 | | | | | | | | | | | | | | |
| IT63 | Hardware Replacements | Operational | IT | 2017 | 2027 | 85,000 | | | | | 85,000 | | | |
| IT70 | Hardware Replacements - CDSB | Operational | IT | 2017 | 2027 | 14,000 | | | | | 14,000 | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Information Technology**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|--------------------|-----------------|----------------------|---------------------|---------------|-------------------|-------------|-------------|--------------------------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| 2023 | | | | | | | | | | | | | | | |
| IT90 | Desktop productivity software | Operational | IT | 2023 | 2023 | 71,765 | | | | | 71,765 | | | | |
| IT91 | Corporate Business Systems Enhancements | Operational | IT | 2023 | 2024 | 100,000 | | 100,000 | | | | | | | |
| IT132 | Card Access System Upgrades | Operational | IT | 2023 | 2023 | 25,000 | | 25,000 | | | | | | | |
| 2023 Totals: | | | | | | \$ 295,765 | \$ 0 | \$ 125,000 | \$ 0 | \$ 0 | \$ 170,765 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2024 | | | | | | | | | | | | | | | |
| IT63 | Hardware Replacements | Operational | IT | 2017 | 2027 | 85,000 | | | | | 85,000 | | | | |
| IT70 | Hardware Replacements - CDSB | Operational | IT | 2017 | 2027 | 14,000 | | | | | 14,000 | | | | |
| IT91 | Corporate Business Systems Enhancements | Operational | IT | 2023 | 2024 | 100,000 | | 100,000 | | | | | | | |
| IT136 | Council Chambers AV upgrades | Discretionary | IT | 2024 | 2024 | 200,000 | | 200,000 | | | | | | | |
| 2024 Totals: | | | | | | \$ 399,000 | \$ 0 | \$ 300,000 | \$ 0 | \$ 0 | \$ 99,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2025 | | | | | | | | | | | | | | | |
| IT63 | Hardware Replacements | Operational | IT | 2017 | 2027 | 90,000 | | | | | 90,000 | | | | |
| IT70 | Hardware Replacements - CDSB | Operational | IT | 2017 | 2027 | 14,000 | | | | | 14,000 | | | | |
| IT134 | Meeting room technology upgrades | Discretionary | IT | 2025 | 2025 | 30,000 | | 30,000 | | | | | | | |
| 2025 Totals: | | | | | | \$ 134,000 | \$ 0 | \$ 30,000 | \$ 0 | \$ 0 | \$ 104,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2026 | | | | | | | | | | | | | | | |
| IT63 | Hardware Replacements | Operational | IT | 2017 | 2027 | 90,000 | | | | | 90,000 | | | | |
| IT70 | Hardware Replacements - CDSB | Operational | IT | 2017 | 2027 | 14,000 | | | | | 14,000 | | | | |
| IT133 | Phone System replacement | Operational | IT | 2026 | 2026 | 125,000 | | 125,000 | | | | | | | |
| 2026 Totals: | | | | | | \$ 229,000 | \$ 0 | \$ 125,000 | \$ 0 | \$ 0 | \$ 104,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Capital Budget Project Detail Sheet

Department/Service Area:IT

Project Number:IT63

Project Name:Hardware Replacements

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:December 2027

Project Description:

Hardware annual life cycle replacement program.

Project Justification:

Computer hardware is an essential tool enabling staff to complete their daily tasks. Regular scheduled replacements ensure that staff can work efficiently with minimal lost time and productivity due to hardware failure or outdated equipment.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|
| Hardware (Replacement computer hardware) | \$80,000 | \$80,000 | \$80,000 | \$85,000 | \$85,000 | \$435,000 | \$845,000 |
| Total Capital Costs | \$80,000 | \$80,000 | \$80,000 | \$85,000 | \$85,000 | \$435,000 | \$845,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Reserve-Computer Deprec. (Replacement hardware) | \$80,000 | \$80,000 | \$80,000 | \$85,000 | \$85,000 | \$435,000 | \$845,000 |
| Total Capital Funding Sources | \$80,000 | \$80,000 | \$80,000 | \$85,000 | \$85,000 | \$435,000 | \$845,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$80,000 | | | | | | |
| 2018 Spending Requirements | | \$80,000 | | | | | |
| 2019 Spending Requirements | | | \$80,000 | | | | |
| 2020 Spending Requirements | | | | \$85,000 | | | |
| 2021 Spending Requirements | | | | | \$85,000 | | |

Capital Budget Project Detail Sheet

Department/Service Area:IT
Project Number:IT64
Project Name:Town Hall Phone System
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:July 2017
End Month/Year:March 2018

Project Description:

Replace Town Hall Phone System.

 Replace Phone communication systems across the town.

Project Justification:

Voice communications are an integral part of daily operations at the Town of Innisfil. The existing phone systems vary by location around the town and were installed from 2006-2009.

 The new phone system will add additional features and unify communications through a common system for all Town, Library and InnServices locations. Costs for the Library and InnServices are included in their respective budgets, however IT will be coordinating the installs at all locations.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Hardware () | \$100,000 | | | | | | \$100,000 |
| Training () | \$10,000 | | | | | | \$10,000 |
| Total Capital Costs | \$110,000 | | | | | | \$110,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$110,000 | | | | | | \$110,000 |
| Total Capital Funding Sources | \$110,000 | | | | | | \$110,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|----------|------|------|------|
| 2017 Spending Requirements | \$100,000 | | | | |
| 2018 Spending Requirements | | \$10,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Contingent on Library and InnServices having approved funding, we will include these two organizations in addition to Town facilities.

Capital Budget Project Detail Sheet

Department/Service Area:IT

Project Number:IT70

Project Name:Hardware Replacements - CDSB

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:December 2027

Project Description:

Hardware annual life cycle replacement program.

Project Justification:

Staff computer workstations are an essential tool enabling staff to complete their daily tasks. Regular scheduled replacements ensure that staff can work efficiently with minimal lost time and productivity due to hardware failure or outdated equipment.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Hardware (Replacement Hardware) | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$68,000 | \$128,000 |
| Total Capital Costs | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$68,000 | \$128,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Reserve-Inspect.Stabilization (Replacement Hardware) | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$68,000 | \$128,000 |
| Total Capital Funding Sources | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$68,000 | \$128,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$12,000 | | | | | | |
| 2018 Spending Requirements | | \$12,000 | | | | | |
| 2019 Spending Requirements | | | \$12,000 | | | | |
| 2020 Spending Requirements | | | | \$12,000 | | | |
| 2021 Spending Requirements | | | | | \$12,000 | | |

Capital Budget Project Detail Sheet

Department/Service Area:IT

Project Number:IT73

Project Name:Corporate Business Systems Improvements

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2013

End Month/Year:December 2019

Project Description:

Enhancements and upgrades to corporate business systems as a result of IT master plan, Business Process Improvement Plan, financial process review and Information system requirements review.

Project Justification:

Existing core business systems were implemented in 2003/2004. Since that time several changes have taken place including, new functionality introduced to software applications, internal business processes changes and increased demands for reporting. As recommended in the 2013 IT Master Plan a review of business system software applications and how they were being utilized was completed. The result of this review was a list of recommendations involving additional software modules, improved work flows and additional software integration. Items include purchasing/AP processes, receivable billing, reporting, budgeting and project management. Through the strategic planning exercise, additional enhancements will be required to meet various initiatives. Placeholders have been included pending results of work planned for 2017.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------------------|------------------|------|------|--------|------------------|
| Software () | \$152,500 | | \$100,000 | \$100,000 | | | | \$352,500 |
| Implementation (Software Configuration and Customization) | \$70,000 | | \$50,000 | \$50,000 | | | | \$170,000 |
| Total Capital Costs | \$222,500 | | \$150,000 | \$150,000 | | | | \$522,500 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------------------|------------------|------|------|--------|------------------|
| Discr.RF-Capital () | \$200,000 | | \$150,000 | \$150,000 | | | | \$500,000 |
| Other | \$22,500 | | | | | | | \$22,500 |
| Total Capital Funding Sources | \$222,500 | | \$150,000 | \$150,000 | | | | \$522,500 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|------|-----------------|-----------------|-----------------|-----------------|
| Software Maintenance fees | | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| Total Operating Budget Impact | | \$25,000 | \$25,000 | \$25,000 | \$25,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|------|-----------|-----------|------|------|
| 2017 Spending Requirements | | | | | |
| 2018 Spending Requirements | | \$150,000 | | | |
| 2019 Spending Requirements | | | \$150,000 | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Supports II2020 Strategic Corporate Plan objective 5.5.2.

Capital Budget Project Detail Sheet

Department/Service Area:IT

Project Number:IT88

Project Name:Payment processing software

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2018

End Month/Year:August 2018

Project Description:

Replace Class point of sale software.

Project Justification:

In 2007, a point of sale solution was installed to facilitate over the counter payments at customer service. Since the software was installed, the vendor has merged with another company and the main functionality of the current software has been phased out and reaching end of life. The point of sale module will continue, but at this time its future is uncertain. To be proactive, staff is recommending this software be replaced to ensure future functionality of the software and take advantage of new technology for in terms of solution functionality and data security.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|------------------|-------------|-------------|-------------|-------------|---------------|------------------|
| Software () | \$100,000 | | | | | | \$100,000 |
| Training () | \$10,000 | | | | | | \$10,000 |
| Implementation (Integration with existing applications) | \$20,000 | | | | | | \$20,000 |
| Total Capital Costs | \$130,000 | | | | | | \$130,000 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| Discr.RF-Capital () | \$130,000 | | | | | | \$130,000 |
| Total Capital Funding Sources | \$130,000 | | | | | | \$130,000 |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| 2018 Spending Requirements | \$130,000 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |
| 2022 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:IT
Project Number:IT129
Project Name:Card Access Software Upgrade
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:February 2017
End Month/Year:June 2017

Project Description:

Upgrade access control system to current version and extend system to additional town facilities.

Project Justification:

Existing card access system was implemented in 2008 as part of the build of the Town Hall and IRC. Existing software controlling the system is reaching end-of-life and we are required to upgrade to a new version. The Library is running their own card access system using the same software. As part of the upgrade the Town and Library instances of the software will be merged, allowing more integrated access to facilities and reduced administration.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Implementation (Upgrade to Software) | \$25,000 | | | | | | \$25,000 |
| Total Capital Costs | \$25,000 | | | | | | \$25,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Reserve-Computer Deprec. () | \$25,000 | | | | | | \$25,000 |
| Total Capital Funding Sources | \$25,000 | | | | | | \$25,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$25,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:IT
Project Number:IT130
Project Name:Network Security Updates
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:July 2017
End Month/Year:June 2017

Project Description:

Initiate recommendations resultling from a third party security audit.

Project Justification:

IT systems are the core of daily operations for all service areas at the Town of Innisfil. Maintaining the security and integrity of this system is imperative to daily operations. This project's scope aims to implement priority recommendations from a planned third party security audit of IT systems.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|-----------------|------|------|------|------|--------|-----------------|
| Hardware (Implement recommendations of security audit) | \$25,000 | | | | | | \$25,000 |
| Total Capital Costs | \$25,000 | | | | | | \$25,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$25,000 | | | | | | \$25,000 |
| Total Capital Funding Sources | \$25,000 | | | | | | \$25,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$25,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:IT
Project Number:IT137
Project Name:Knowledge Base
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:September 2017
End Month/Year:June 2018

Project Description:

This project will provide a centralized knowledge base.

Project Justification:

This project will result in a system that provides the user with a centralized database to add, update and extract relevant Town data. In addition to data functionality, the new system will embrace mobile technology allowing for users (Roads, Engineering, Planning, etc...) to access information remotely. Real time updates to permits, street closures, public notices, will allow for Town employees to quickly and accurately answer resident inquiries.

This project will include the processes and policies to ensure conformance.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|-----------------|------|------|------|--------|-----------------|
| Software (Software Configuration and Customization) | \$17,500 | \$17,500 | | | | | \$35,000 |
| Total Capital Costs | \$17,500 | \$17,500 | | | | | \$35,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|-----------------|------|------|------|--------|-----------------|
| ARS () | \$17,500 | \$17,500 | | | | | \$35,000 |
| Total Capital Funding Sources | \$17,500 | \$17,500 | | | | | \$35,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|------|------|------|
| 2017 Spending Requirements | \$17,500 | | | | |
| 2018 Spending Requirements | | \$17,500 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Supports II2020 Strategic Corporate Plan objectives 5.5.2, 4.1.2, 4.3.2, 4.3.3 and 4.3.4.

Capital Budget Project Detail Sheet

Department/Service Area:IT
Project Number:IT138
Project Name:Outfit 2017 SLC - IT Equipment
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

2017 Service Level Change for System Analyst, Operations Technologist and Financial Systems Analyst - outfit positions with IT Equipment.

Project Justification:

DSR-165-16

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------------|----------------|-------------|-------------|-------------|-------------|---------------|----------------|
| Materials (Systems Analyst) | \$3,000 | | | | | | \$3,000 |
| Materials (Financial Systems Analyst) | \$3,000 | | | | | | \$3,000 |
| Materials (Operations Technologist) | \$3,500 | | | | | | \$3,500 |
| Total Capital Costs | \$9,500 | | | | | | \$9,500 |
| <hr/> | | | | | | | |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$9,500 | | | | | | \$9,500 |
| Total Capital Funding Sources | \$9,500 | | | | | | \$9,500 |
| <hr/> | | | | | | | |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$9,500 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:IT
Project Number:IT139
Project Name:Outfit 2018 SLC - IT Equipment
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:January 2018

Project Description:

2017 Service Level Change for Communications Coordinator, Roads Foreperson and Buildings Manager - outfit positions with IT Equipment.

Project Justification:

DSR-165-16

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--|-----------------|------|------|------|------|--------|-----------------|
| Materials (Communications Coordinator) | \$3,000 | | | | | | \$3,000 |
| Materials (Buildings Manager) | \$3,500 | | | | | | \$3,500 |
| Materials (Roads Foreperson) | \$3,500 | | | | | | \$3,500 |
| Total Capital Costs | \$10,000 | | | | | | \$10,000 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| Discr.RF-Capital () | \$10,000 | | | | | | \$10,000 |
| Total Capital Funding Sources | \$10,000 | | | | | | \$10,000 |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| 2018 Spending Requirements | \$10,000 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |
| 2022 Spending Requirements | | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Library**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|---------------------|---------------------|----------------------|---------------------|---------------|------------------|-------------|-------------|--------------------------------|-------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| 2017 | | | | | | | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Operational | Library Board | 2010 | 2026 | 68,176 | | | | | 68,176 | | | | |
| LIB28 | Strategic Plan | Growth | Library Board | 2017 | 2017 | 50,000 | 27,500 | | 22,500 | | | | | | |
| LIB42 | Design/Preparation for ideaLAB & Library with Recreational Component in Lefroy | Growth | Library Board | 2017 | 2018 | 550,000 | 550,000 | | | | | | | | |
| LIB56 | Phone System Replacement | Operational | Library Board | 2017 | 2017 | 12,550 | | 12,550 | | | | | | | |
| LIB61 | Culture Master Plan | Strategic | Library Board | 2017 | 2018 | 100,000 | 100,000 | | | | | | | | |
| 2017 Totals: | | | | | | \$ 780,726 | \$ 677,500 | \$ 12,550 | \$ 22,500 | \$ 0 | \$ 68,176 | \$ 0 | \$ 0 | \$ 0 | |
| 2018 | | | | | | | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Operational | Library Board | 2010 | 2026 | 77,951 | | | | | 77,951 | | | | |
| 2018 Totals: | | | | | | \$ 77,951 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 77,951 | \$ 0 | \$ 0 | \$ 0 | |
| 2019 | | | | | | | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Operational | Library Board | 2010 | 2026 | 79,158 | | | | | 79,158 | | | | |
| LIB36 | ideaLAB & Library Branch with Recreational Component in Lefroy | Growth | Library Board | 2019 | 2020 | 8,806,300 | 8,806,300 | | | | | | | | |
| LIB37 | Cookstown Facility Assessment & Repairs | Operational | Library Board | 2019 | 2019 | 75,000 | | 75,000 | | | | | | | |
| 2019 Totals: | | | | | | \$ 8,960,458 | \$ 8,806,300 | \$ 75,000 | \$ 0 | \$ 0 | \$ 79,158 | \$ 0 | \$ 0 | \$ 0 | |
| 2020 | | | | | | | | | | | | | | | |
| LIB4 | RFID | Operational | Library Board | 2010 | 2020 | 50,000 | | 50,000 | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Operational | Library Board | 2010 | 2026 | 71,662 | | | | | 71,662 | | | | |
| LIB43 | Cookstown Heat Pump Replacements | Operational | Library Board | 2020 | 2020 | 100,000 | | 100,000 | | | | | | | |
| LIB50 | Shade Sails at Cookstown Branch | Discretionary | Library Board | 2020 | 2020 | 35,000 | | 35,000 | | | | | | | |
| 2020 Totals: | | | | | | \$ 256,662 | \$ 0 | \$ 185,000 | \$ 0 | \$ 0 | \$ 71,662 | \$ 0 | \$ 0 | \$ 0 | |
| 2021 | | | | | | | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Operational | Library Board | 2010 | 2026 | 69,053 | | | | | 69,053 | | | | |
| LIB45 | Central Branch Needs Assessment Study | Growth | Library Board | 2021 | 2021 | 40,000 | 40,000 | | | | | | | | |
| LIB52 | 1904400 | Operational | Library Board | 2021 | 2021 | 50,000 | | 50,000 | | | | | | | |
| LIB53 | Master Plan | Growth | Library Board | 2021 | 2021 | 60,000 | 33,000 | | 27,000 | | | | | | |
| 2021 Totals: | | | | | | \$ 219,053 | \$ 73,000 | \$ 50,000 | \$ 27,000 | \$ 0 | \$ 69,053 | \$ 0 | \$ 0 | \$ 0 | |
| 2022 | | | | | | | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Operational | Library Board | 2010 | 2026 | 77,955 | | | | | 77,955 | | | | |
| LIB44 | Organizational Review | Strategic | Library Board | 2022 | 2022 | 40,000 | | 40,000 | | | | | | | |
| LIB54 | Strategic Plan | Growth | Library Board | 2022 | 2022 | 60,000 | 33,000 | | 27,000 | | | | | | |
| 2022 Totals: | | | | | | \$ 177,955 | \$ 33,000 | \$ 40,000 | \$ 27,000 | \$ 0 | \$ 77,955 | \$ 0 | \$ 0 | \$ 0 | |
| 2023 | | | | | | | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Operational | Library Board | 2010 | 2026 | 79,162 | | | | | 79,162 | | | | |
| LIB46 | Cookstown Doors Replacement | Operational | Library Board | 2023 | 2023 | 25,000 | | 25,000 | | | | | | | |
| LIB47 | Central Branch Site Planning | Growth | Library Board | 2023 | 2023 | 1,000,000 | 1,000,000 | | | | | | | | |
| 2023 Totals: | | | | | | \$ 1,104,162 | \$ 1,000,000 | \$ 25,000 | \$ 0 | \$ 0 | \$ 79,162 | \$ 0 | \$ 0 | \$ 0 | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Library**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|----------------------|----------------------|----------------------|---------------------|---------------|-------------------|-------------|-------------|--------------------------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| 2024 | | | | | | | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Operational | Library Board | 2010 | 2026 | 71,666 | | | | | 71,666 | | | | |
| LIB25 | Kiosk & Hot Spot Development | Growth | Library Board | 2024 | 2024 | 150,000 | 150,000 | | | | | | | | |
| LIB48 | Central Branch | Growth | Library Board | 2024 | 2025 | 16,032,200 | 16,032,200 | | | | | | | | |
| 2024 Totals: | | | | | | \$ 16,253,866 | \$ 16,182,200 | \$ 0 | \$ 0 | \$ 0 | \$ 71,666 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2025 | | | | | | | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Operational | Library Board | 2010 | 2026 | 125,000 | | | | | 125,000 | | | | |
| LIB49 | Lakeshore Facility Assessment & Repairs | Operational | Library Board | 2025 | 2025 | 100,000 | | 100,000 | | | | | | | |
| 2025 Totals: | | | | | | \$ 225,000 | \$ 0 | \$ 100,000 | \$ 0 | \$ 0 | \$ 125,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2026 | | | | | | | | | | | | | | | |
| LIB5 | Electronic Equipment - All Branches | Operational | Library Board | 2010 | 2026 | 77,000 | | | | | 77,000 | | | | |
| LIB59 | Master Plan | Growth | Library Board | 2026 | 2026 | 70,000 | 70,000 | | | | | | | | |
| LIB60 | Lakeshore Repairs from 2025 Assessment | Operational | Library Board | 2026 | 2026 | 100,000 | | 100,000 | | | | | | | |
| 2026 Totals: | | | | | | \$ 247,000 | \$ 70,000 | \$ 100,000 | \$ 0 | \$ 0 | \$ 77,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Capital Budget Project Detail Sheet

Department/Service Area:Library Board

Project Number:LIB5

Project Name:Electronic Equipment - All Branches

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2010

End Month/Year:December 2026

Project Description:

Replacement of older computers, servers, and peripheral equipment (adult & children). Purchase of new equipment in accordance with Strategic Plan.

Project Justification:

Key component of Library Services.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|--------------------|
| Hardware (Computer Hardware) | \$210,265 | \$34,049 | \$42,951 | \$44,158 | \$36,662 | \$34,053 | \$255,783 | \$657,921 |
| Hardware () | \$43,176 | | | | | | | \$43,176 |
| Hardware () | \$1,834 | | | | | | | \$1,834 |
| Hardware () | \$11,191 | | | | | | | \$11,191 |
| Hardware (Peripherals) | \$20,694 | \$4,127 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$25,000 | \$69,821 |
| Hardware (Digital + Hacker + Maker Labs) | \$90,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$150,000 | \$390,000 |
| Total Capital Costs | \$377,160 | \$68,176 | \$77,951 | \$79,158 | \$71,662 | \$69,053 | \$430,783 | \$1,173,943 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|--------------------|
| Reserve-Library Computer Depre () | \$377,160 | \$68,176 | \$77,951 | \$79,158 | \$71,662 | \$69,053 | \$430,783 | \$1,173,943 |
| Total Capital Funding Sources | \$377,160 | \$68,176 | \$77,951 | \$79,158 | \$71,662 | \$69,053 | \$430,783 | \$1,173,943 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|----------|----------|----------|
| 2017 Spending Requirements | \$68,176 | | | | |
| 2018 Spending Requirements | | \$77,951 | | | |
| 2019 Spending Requirements | | | \$79,158 | | |
| 2020 Spending Requirements | | | | \$71,662 | |
| 2021 Spending Requirements | | | | | \$69,053 |

Other Information:

Whenever available, grant funding will be sought for the purchase of technology tools and equipment.

Capital Budget Project Detail Sheet

Department/Service Area:Library Board

Project Number:LIB28

Project Name:Strategic Plan

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:October 2017

End Month/Year:December 2017

Project Description:

A complete strategic review of the Innisfil ideaLAB & Library including vision, goals and priorities.

Project Justification:

The existing plan expires in 2016 and the Town has a new plan with goals which should be reflected by the Library's Plan. A strategic plan provides a road map for where an organization is going, what its goals are, what its priorities are, and is created pursuant to intensive consultation with all stakeholders of the organization, evaluation of current position and determination of where it wants to be moving forward.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|-------------|-------------|-------------|-------------|---------------|-----------------|
| Consulting/Engineering () | \$50,000 | | | | | | \$50,000 |
| Total Capital Costs | \$50,000 | | | | | | \$50,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$27,500 | | | | | | \$27,500 |
| Oblig.RF-Gen. Govt DCA (45% DC Funded 8.2.1 pg. 161) | \$22,500 | | | | | | \$22,500 |
| Total Capital Funding Sources | \$50,000 | | | | | | \$50,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$50,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Other Information:

It is recommended that this project begin in the last quarter of 2017.

Capital Budget Project Detail Sheet

Department/Service Area:Library Board

Project Number:LIB42

Project Name:Design/Preparation for ideaLAB & Library with Recreational Component in Lefroy

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:June 2017

End Month/Year:December 2018

Project Description:

To design and prepare for the building of a facility to host a Library branch and a recreational component such as a gymnasium, within the growth community of Lefroy.

This project would include the following activities:

2017 - conduct topographical survey, soil testing, & other surveys as required; determine architectural services & project management services; begin design development & hold public consultation, for a site as determined in the 2016 Master Plan/Needs Assessment Study Plan.

2018 - begin construction documents & install fibre run.

Project Justification:

A new ideaLAB & Library branch with a gymnasium in the community of Lefroy will provide opportunities for those living in the new subdivisions and those in established neighbourhoods to meet, create and collaborate. Lefroy has recently had a GO train stop approved; the community is expected to have substantial growth in the next few years. The May 2016 Parks & Recreation Master Plan (Draft) which was received by Council on June 15, 2016, CR-130-16) recommends 'Engaging in discussions with Innisfil Public Library to determine ability to co-locate a gymnasium, large multi-purpose space, and youth and older adult spaces at a new library branch in Lefroy...'

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|-------------|-------------|-------------|-------------|---------------|------------------|
| Construction/Subcontracting () | \$550,000 | | | | | | \$550,000 |
| Total Capital Costs | \$550,000 | | | | | | \$550,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$55,000 | | | | | | \$55,000 |
| ARS-Post Period DC (Future DC's estimated 90% eligible) | \$495,000 | | | | | | \$495,000 |
| Total Capital Funding Sources | \$550,000 | | | | | | \$550,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$300,000 | | | | | | |
| 2018 Spending Requirements | \$250,000 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Other Information:

The building of the facility is subject to an evaluation of the results of the Innisfil ideaLAB & Library Master Plan/Community Needs Assessment Study (LIB55), and whether or not the predicted growth for the area has materialized.

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects LIB42 2016 Study-Branch Site Planning, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Please see attached photograph of potential(recommended) site.

4316-010-0130-2300-0000

Church Drive Park



3.016 Acres | 1.220 Hectares

Capital Budget Project Detail Sheet

Department/Service Area:Library Board
Project Number:LIB56
Project Name:Phone System Replacement
Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:February 2017

End Month/Year:March 2017

Project Description:

In conjunction with the Town's IT Department, the Library's IT Department will research, select and install a new phone system which will allow for a more efficient Town-wide telecommunications system.

Project Justification:

The current phone system is from 2009. This new system would be integrated with the Town's and would provide for a central phone network housed at the Lakeshore Branch, allowing more effective and convenient access for residents and customers who are trying to connect with any member of the Library/Town Staff.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|--------------|--------------|--------------|--------------|--------|-----------------|
| Hardware () | \$10,600 | | | | | | \$10,600 |
| Software () | \$1,950 | | | | | | \$1,950 |
| Total Capital Costs | \$12,550 | | | | | | \$12,550 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$12,550 | | | | | | \$12,550 |
| Total Capital Funding Sources | \$12,550 | | | | | | \$12,550 |
| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| Software Licence | | \$650 | \$650 | \$650 | \$650 | | |
| Total Operating Budget Impact | | \$650 | \$650 | \$650 | \$650 | | |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$12,550 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Library Board

Project Number:LIB61

Project Name:Culture Master Plan

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:December 2018

Project Description:

The intention of this project to develop and implement a Culture Master Plan as per the Town's Strategic Plan Update. The objective is to articulate a sustainable, long-term vision and implementation plan for advancing Arts and Culture which fosters an environment conducive to creativity, public access to cultural experiences and the preservation and development of a distinct cultural identity in Innisfil.

Project Justification:

This is one of the objectives of the Town's most recent Strategic Plan (2.4.1). Culture drives the local economy and creates a vibrant liveable community.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|-------------|-------------|-------------|-------------|---------------|------------------|
| Consulting/Engineering () | \$100,000 | | | | | | \$100,000 |
| Total Capital Costs | \$100,000 | | | | | | \$100,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$100,000 | | | | | | \$100,000 |
| Total Capital Funding Sources | \$100,000 | | | | | | \$100,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$70,000 | | | | | | |
| 2018 Spending Requirements | \$30,000 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Parks**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|---------------------|-------------------|----------------------|---------------------|-------------------|-------------|-------------|-------------|--------------------------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions |
| 2017 | | | | | | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Operational | Engineering | 2011 | 2027 | 247,500 | | 247,500 | | | | | | |
| PKS58 | Cookstown Library & Community Park Phase 2 | Growth | Engineering | 2017 | 2018 | 610,000 | 61,000 | | 549,000 | | | | | |
| PKS82 | Sleeping Lion - New Parkette (no. 2) | Growth | Engineering | 2017 | 2018 | 488,750 | 48,875 | | 439,875 | | | | | |
| PKS89 | Additional Park Furnishings | Growth | Parks | 2014 | 2017 | 40,000 | 4,000 | | 36,000 | | | | | |
| PKS91 | LSAMI P3 - New Park | Growth | Engineering | 2017 | 2019 | 366,000 | 366,000 | | | | | | | |
| PKS98 | Accessibility Act Compliance | Operational | Parks | 2016 | 2020 | 150,000 | | 150,000 | | | | | | |
| PKS133 | Dempster Ball Diamond - Redevelop Existing diamond | Operational | Parks | 2017 | 2017 | 70,000 | | 70,000 | | | | | | |
| PKS139 | Town Campus - Drainage Improvements | Operational | Engineering | 2017 | 2018 | 381,000 | | 381,000 | | | | | | |
| PKS143 | Active Innsfil Master Plan Implementation - Land Acquisition | Discretionary | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | |
| PKS149 | Churchill Community Centre Parking Lot and Pedestrian Paving | Operational | Parks | 2017 | 2017 | 34,500 | | 34,500 | | | | | | |
| PKS168 | IRC Install Water Softener | Operational | Parks | 2017 | 2017 | 20,000 | | 20,000 | | | | | | |
| PKS170 | IRC Fixed Furnishings | Operational | Parks | 2017 | 2017 | 10,000 | | 10,000 | | | | | | |
| PKS174 | Lefroy Arena Hot Water Heaters Replacement | Operational | Parks | 2017 | 2017 | 35,000 | | 35,000 | | | | | | |
| PKS177 | South Simcoe Police Station Exterior Repairs | Operational | Parks | 2017 | 2017 | 23,600 | | 23,600 | | | | | | |
| PKS186 | Town Hall Roof Repairs | Operational | Parks | 2017 | 2017 | 20,000 | | 20,000 | | | | | | |
| PKS188 | Town Hall Water Treatment System Upgrades | Operational | Parks | 2017 | 2017 | 20,000 | | 20,000 | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Growth | Engineering | 2017 | 2027 | 190,500 | 19,050 | | 171,450 | | | | | |
| PKS195 | IRC Building Automation Control Replacement | Operational | Parks | 2017 | 2017 | 12,000 | | 12,000 | | | | | | |
| PKS197 | Innisvillage East - New Parkette | Growth | Engineering | 2017 | 2018 | 222,250 | 222,250 | | | | | | | |
| PKS199 | Parks/Roadends Condition Assessment | Operational | Parks | 2017 | 2017 | 100,000 | 100,000 | | | | | | | |
| PKS200 | Facilities Master Plan | Strategic | Parks | 2017 | 2017 | 100,000 | 100,000 | | | | | | | |
| PKS208 | Buildings Designated Substances Survey | Operational | Parks | 2017 | 2018 | 45,000 | | 45,000 | | | | | | |
| PKS235 | Cookstown Theatre Foundation Repairs | Operational | Parks | 2017 | 2017 | 26,100 | | 26,100 | | | | | | |
| PKS262 | Lefroy Arena Elevator Modernization/Refurbishment | Operational | Parks | 2017 | 2017 | 156,500 | | 156,500 | | | | | | |
| PKS263 | IRC Replace Pool Mechanical Exhaust/HVAC | Operational | Parks | 2017 | 2017 | 10,000 | | 10,000 | | | | | | |
| PKS280 | IRC Exterior Soffit Repairs | Operational | Parks | 2017 | 2017 | 15,000 | | 15,000 | | | | | | |
| PKS287 | IRC Zamboni Water Heater Replacement | Operational | Parks | 2017 | 2017 | 10,000 | | 10,000 | | | | | | |
| PKS289 | IRC Duct Cleaning/Air Balancing | Operational | Parks | 2017 | 2017 | 20,000 | | 20,000 | | | | | | |
| PKS293 | 1904400 | Operational | Parks | 2017 | 2017 | 10,000 | | 10,000 | | | | | | |
| PKS295 | Lefroy Arena Duct Cleaning/Air Balancing | Operational | Parks | 2017 | 2017 | 15,000 | | 15,000 | | | | | | |
| PKS304 | Stroud Arena Parking Lot Repair and Re-seal | Operational | Parks | 2017 | 2017 | 112,500 | | 112,500 | | | | | | |
| PKS319 | Town Hall HVAC System Maintenance | Operational | Parks | 2017 | 2017 | 35,000 | | 35,000 | | | | | | |
| PKS325 | Outfit 2017 SLC - Furniture | Strategic | Parks | 2017 | 2017 | 6,500 | | 6,500 | | | | | | |
| 2017 Totals: | | | | | | \$ 3,802,700 | \$ 921,175 | \$ 1,485,200 | \$ 1,196,325 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

2018

| | | | | | | | | | | | | | | |
|--------|--|-------------|-------------|------|------|---------|---------|---------|--|--|--|--|--------|--|
| PKS20 | Annual Playground Replacement Program | Operational | Engineering | 2011 | 2027 | 247,500 | | 247,500 | | | | | | |
| PKS28 | Centennial Park - Replace Existing Washroom Facility | Operational | Engineering | 2018 | 2019 | 396,500 | | 396,500 | | | | | | |
| PKS37 | Town Campus - Walking Trails | Growth | Parks | 2018 | 2019 | 227,500 | 227,500 | | | | | | | |
| PKS98 | Accessibility Act Compliance | Operational | Parks | 2016 | 2020 | 150,000 | | 150,000 | | | | | | |
| PKS142 | Innisfil Recreation Complex Change Room Floor | Operational | Parks | 2018 | 2018 | 200,000 | | 175,250 | | | | | 24,750 | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Parks**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|---------------------|---------------------|----------------------|---------------------|-------------------|-------------|-------------|-------------|--------------------------------|-------------|--|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| 2018 | | | | | | | | | | | | | | | | |
| PKS143 | Active Innisfil Master Plan Implementation - Land Acquisition | Discretionary | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | | | |
| PKS144 | Parkland Redevelopment | Discretionary | Parks | 2018 | 2026 | 150,000 | | 150,000 | | | | | | | | |
| PKS150 | Centennial Park - Replace Existing Pavilion | Operational | Engineering | 2018 | 2019 | 254,000 | | 254,000 | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Growth | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Growth | Engineering | 2018 | 2027 | 862,500 | 790,500 | | | 72,000 | | | | | | |
| PKS269 | IRC Asphalt Preventative Maintenance and Sealing | Operational | Roads | 2018 | 2018 | 83,250 | | 83,250 | | | | | | | | |
| PKS320 | Town Hall Building Management System Upgrades | Operational | Parks | 2018 | 2018 | 20,000 | | 20,000 | | | | | | | | |
| 2018 Totals: | | | | | | \$ 2,923,250 | \$ 1,150,000 | \$ 1,476,500 | \$ 72,000 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 24,750 | \$ 0 | |

| | | | | | | | | | | | | | | | | |
|---------------------|--|---------------|-------------|------|------|---------------------|---------------------|-------------------|---------------------|-------------------|-------------|-------------|-------------|-------------|-------------|--|
| 2019 | | | | | | | | | | | | | | | | |
| PKS16 | Trinity Park - New Pedestrian Bridge & Update Pedestrian Pathway | Growth | Engineering | 2019 | 2020 | 315,000 | 315,000 | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Operational | Engineering | 2011 | 2027 | 258,500 | | 258,500 | | | | | | | | |
| PKS38 | Innisfil Beach Park - Trail System Expansion | Growth | Engineering | 2019 | 2020 | 528,000 | 52,800 | | | 475,200 | | | | | | |
| PKS83 | Sleeping Lion - New Park | Growth | Engineering | 2019 | 2020 | 1,400,000 | 770,000 | | | 630,000 | | | | | | |
| PKS84 | Innisfil Beach Park - New Pavilion | Growth | Engineering | 2019 | 2020 | 610,000 | 61,000 | | | 549,000 | | | | | | |
| PKS86 | LSAMI P4 - New Park | Growth | Engineering | 2019 | 2020 | 366,000 | 366,000 | | | | | | | | | |
| PKS88 | Innisfil Beach Park - Hydro & Water Service Expansion | Growth | Engineering | 2019 | 2020 | 244,000 | 24,400 | | | 219,600 | | | | | | |
| PKS98 | Accessibility Act Compliance | Operational | Parks | 2016 | 2020 | 150,000 | | 150,000 | | | | | | | | |
| PKS143 | Active Innisfil Master Plan Implementation - Land Acquisition | Discretionary | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | | | |
| PKS144 | Parkland Redevelopment | Discretionary | Parks | 2018 | 2026 | 150,000 | | 150,000 | | | | | | | | |
| PKS206 | IBP Gatehouse Building Maintenance | Operational | Parks | 2019 | 2022 | 14,750 | | 14,750 | | | | | | | | |
| PKS233 | Cookstown Quonset Hut Exterior Walls | Operational | Parks | 2019 | 2019 | 39,900 | | 39,900 | | | | | | | | |
| PKS236 | Cookstown Theatre Exterior Enclosure Repairs | Operational | Parks | 2019 | 2019 | 6,650 | | 6,650 | | | | | | | | |
| PKS189 | Town Hall Pedestrian Paving Repairs | Operational | Parks | 2019 | 2019 | 18,580 | | 18,580 | | | | | | | | |
| PKS196 | Supply and Install Solar Lighting IBP Playground | Operational | Parks | 2019 | 2019 | 35,000 | | 35,000 | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Growth | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | |
| PKS198 | Innisville West - New Park | Growth | Engineering | 2019 | 2020 | 1,437,500 | 1,437,500 | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Growth | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | | |
| PKS241 | Meadows of Stroud Park - Improvements | Growth | Engineering | 2019 | 2019 | 76,400 | | | | 76,400 | | | | | | |
| 2019 Totals: | | | | | | \$ 6,844,780 | \$ 4,021,200 | \$ 673,380 | \$ 1,873,800 | \$ 276,400 | \$ 0 | |

| | | | | | | | | | | | | | | | | |
|-------------|--|-------------|-----------------------|------|------|-----------|---------|---------|--|---------|--|--|--|--|--|--|
| 2020 | | | | | | | | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Operational | Engineering | 2011 | 2027 | 258,500 | | 258,500 | | | | | | | | |
| PKS21 | Alcona Community Park (ORSI Subdivision) | Growth | Engineering | 2020 | 2021 | 1,032,000 | 103,200 | | | 928,800 | | | | | | |
| PKS85 | Sleeping Lion - New Parkette (no. 3) | Growth | Engineering | 2020 | 2021 | 517,500 | 51,750 | | | 465,750 | | | | | | |
| PKS98 | Accessibility Act Compliance | Operational | Parks | 2016 | 2020 | 150,000 | | 150,000 | | | | | | | | |
| PKS105 | Parks Master Plan | Growth | Economic & Comm. Dev. | 2020 | 2020 | 80,000 | 44,000 | | | 36,000 | | | | | | |
| PKS141 | Sports Field Irrigation Replacement | Operational | Parks | 2020 | 2020 | 172,000 | | 172,000 | | | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Parks**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|---------------------|---------------------|----------------------|---------------------|-------------------|-------------|-------------|-------------|--------------------------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions |
| 2020 | | | | | | | | | | | | | | |
| PKS143 | Active Innsifil Master Plan Implementation - Land Acquisition | Discretionary | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | |
| PKS144 | Parkland Redevelopment | Discretionary | Parks | 2018 | 2026 | 150,000 | | 150,000 | | | | | | |
| PKS185 | Town Hall Masonry Repointing | Operational | Parks | 2020 | 2020 | 12,500 | | 12,500 | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Growth | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | |
| PKS206 | IBP Gatehouse Building Maintenance | Operational | Parks | 2019 | 2022 | 10,600 | | 10,600 | | | | | | |
| PKS207 | IBP West Pavilion Building Maintenance | Operational | Parks | 2020 | 2022 | 11,800 | | 11,800 | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Growth | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | |
| PKS215 | Relocate Ball Diamonds from IBP to IRC | Operational | Engineering | 2020 | 2021 | 1,125,000 | | 1,125,000 | | | | | | |
| PKS217 | Innisfil Beach Park - Skating Rink or Path | Growth | Engineering | 2020 | 2021 | 1,175,000 | 1,175,000 | | | | | | | |
| PKS223 | Centennial Park Gatehouse Foundation | Operational | Parks | 2020 | 2020 | 26,250 | | 26,250 | | | | | | |
| PKS227 | Centennial Park Storage Building Foundation | Operational | Parks | 2020 | 2020 | 26,250 | | 26,250 | | | | | | |
| PKS231 | Churchill Community Centre Wall Finishes | Operational | Parks | 2020 | 2020 | 18,000 | | 18,000 | | | | | | |
| PKS237 | Cookstown Theatre Roof Repairs | Operational | Parks | 2020 | 2020 | 13,000 | | 13,000 | | | | | | |
| PKS238 | Cookstown Theatre Interior Painting | Operational | Parks | 2020 | 2020 | 13,500 | | 13,500 | | | | | | |
| PKS281 | IRC Replacement of Windows | Operational | Parks | 2020 | 2020 | 75,000 | | 75,000 | | | | | | |
| PKS291 | IRC Interior Wall Painting | Operational | Parks | 2020 | 2020 | 117,000 | | 117,000 | | | | | | |
| PKS317 | Town Hall Carpet Replacement | Operational | Parks | 2020 | 2020 | 77,000 | | 77,000 | | | | | | |
| 2020 Totals: | | | | | | \$ 6,255,400 | \$ 2,368,450 | \$ 2,256,400 | \$ 1,430,550 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2021 | | | | | | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Operational | Engineering | 2011 | 2027 | 264,000 | | 264,000 | | | | | | |
| PKS143 | Active Innsifil Master Plan Implementation - Land Acquisition | Discretionary | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | |
| PKS144 | Parkland Redevelopment | Discretionary | Parks | 2018 | 2026 | 150,000 | | 150,000 | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Growth | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | |
| PKS203 | Big Bay Point Quarry - New Park | Growth | Engineering | 2021 | 2022 | 1,600,000 | 1,600,000 | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Growth | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | |
| PKS216 | Cookstown Library & Community Park Phase 3 | Growth | Engineering | 2021 | 2022 | 270,000 | 270,000 | | | | | | | |
| PKS218 | 25th Sideroad & Big Bay Point - New Community Space | Growth | Engineering | 2021 | 2022 | 2,350,000 | 2,350,000 | | | | | | | |
| PKS282 | IRC Replace Exterior Doors/Overhead Doors | Operational | Parks | 2021 | 2021 | 15,000 | | 15,000 | | | | | | |
| PKS300 | Lefroy Arena Parking Lot Repair and Reseal | Operational | Parks | 2021 | 2021 | 61,600 | | 61,600 | | | | | | |
| 2021 Totals: | | | | | | \$ 5,905,100 | \$ 5,214,500 | \$ 490,600 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2022 | | | | | | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Operational | Engineering | 2011 | 2027 | 264,000 | | 264,000 | | | | | | |
| PKS131 | Innisfil Recreational Complex - Roof Replacement | Operational | Engineering | 2022 | 2022 | 1,125,000 | | 1,125,000 | | | | | | |
| PKS143 | Active Innsifil Master Plan Implementation - Land Acquisition | Discretionary | Parks | 2017 | 2026 | 200,000 | | | | 200,000 | | | | |
| PKS144 | Parkland Redevelopment | Discretionary | Parks | 2018 | 2026 | 150,000 | | 150,000 | | | | | | |
| PKS148 | Alcona Fire Station Roofing Metal Panels | Operational | Parks | 2022 | 2022 | 146,900 | | 146,900 | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Growth | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Parks**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|---------------------|---------------------|----------------------|---------------------|-------------------|-------------|-------------|-------------|--------------------------------|-------------|-------------|--|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | | |
| 2022 | | | | | | | | | | | | | | | | | |
| PKS201 | Facilities Condition Assessment | Strategic | Parks | 2022 | 2022 | 152,500 | 152,500 | | | | | | | | | | |
| PKS204 | Leonard's Beach Secondary Plan - New Parks | Growth | Engineering | 2022 | 2023 | 350,000 | 350,000 | | | | | | | | | | |
| PKS205 | IBP Garage Office Building Maintenance | Operational | Parks | 2022 | 2023 | 18,000 | | 18,000 | | | | | | | | | |
| PKS206 | IBP Gatehouse Building Maintenance | Operational | Parks | 2019 | 2022 | 6,250 | | 6,250 | | | | | | | | | |
| PKS207 | IBP West Pavilion Building Maintenance | Operational | Parks | 2020 | 2022 | 39,000 | | 39,000 | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Growth | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | | | |
| PKS240 | IBP Lakeside Pavilion Roof Repairs | Operational | Parks | 2022 | 2022 | 39,000 | | 39,000 | | | | | | | | | |
| PKS243 | IBP Gatehouse Window Replacement | Operational | Parks | 2022 | 2022 | 6,250 | | 6,250 | | | | | | | | | |
| PKS248 | IBP Lakeside Washroom Plumbing Fixtures Replacement | Operational | Parks | 2022 | 2022 | 28,000 | | 28,000 | | | | | | | | | |
| PKS273 | IBP Garage/Office Roof Rehabilitation | Operational | Parks | 2022 | 2022 | 18,000 | | 18,000 | | | | | | | | | |
| PKS275 | IBP Snack Bar Window Replacement | Operational | Parks | 2022 | 2022 | 12,500 | | 12,500 | | | | | | | | | |
| PKS279 | IBP West Pavilion Roof Repairs | Operational | Parks | 2022 | 2022 | 39,000 | | 39,000 | | | | | | | | | |
| PKS315 | Town Hall Roof Repairs | Operational | Parks | 2022 | 2022 | 40,500 | | 40,500 | | | | | | | | | |
| PKS316 | Town Hall Paint Wall Covering Upgrades | Operational | Parks | 2022 | 2022 | 157,500 | | 157,500 | | | | | | | | | |
| PKS318 | Town Hall Concrete Floor Replacement | Operational | Parks | 2022 | 2022 | 9,480 | | 9,480 | | | | | | | | | |
| 2022 Totals: | | | | | | \$ 3,796,380 | \$ 1,497,000 | \$ 2,099,380 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |

| | | | | | | | | | | | | | | | | | |
|---------------------|--|---------------|-------------|------|------|---------------------|-------------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|--|
| 2023 | | | | | | | | | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Operational | Engineering | 2011 | 2027 | 269,500 | | 269,500 | | | | | | | | | |
| PKS143 | Active Infiltration Master Plan Implementation - Land Acquisition | Discretionary | Parks | 2017 | 2026 | 200,000 | | | 200,000 | | | | | | | | |
| PKS144 | Parkland Redevelopment | Discretionary | Parks | 2018 | 2026 | 100,000 | | 100,000 | | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Growth | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | | |
| PKS202 | IBP Lakeside Pavilion Building Maintenance | Operational | Parks | 2020 | 2022 | 11,850 | | 11,850 | | | | | | | | | |
| PKS205 | IBP Garage Office Building Maintenance | Operational | Parks | 2022 | 2023 | 13,600 | | 13,600 | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Growth | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | | | |
| PKS274 | IBP Garage/Office Interior Finishes Painting | Operational | Parks | 2023 | 2023 | 13,600 | | 13,600 | | | | | | | | | |
| PKS286 | IRC Concrete Floors Repairs | Operational | Parks | 2023 | 2023 | 80,000 | | 80,000 | | | | | | | | | |
| 2023 Totals: | | | | | | \$ 1,683,050 | \$ 994,500 | \$ 488,550 | \$ 0 | \$ 200,000 | \$ 0 | |

| | | | | | | | | | | | | | | | | | |
|---------------------|--|---------------|-------------|------|------|---------------------|-------------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|--|
| 2024 | | | | | | | | | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Operational | Engineering | 2011 | 2027 | 269,500 | | 269,500 | | | | | | | | | |
| PKS143 | Active Infiltration Master Plan Implementation - Land Acquisition | Discretionary | Parks | 2017 | 2026 | 200,000 | | | 200,000 | | | | | | | | |
| PKS144 | Parkland Redevelopment | Discretionary | Parks | 2018 | 2026 | 100,000 | | 100,000 | | | | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Growth | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Growth | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | | | | |
| 2024 Totals: | | | | | | \$ 1,564,000 | \$ 994,500 | \$ 369,500 | \$ 0 | \$ 200,000 | \$ 0 | |

| | | | | | | | | | | | | | | | | | |
|-------------|---|---------------|-------------|------|------|------------|--|------------|---------|--|-----------|--|--|--|--|--|--|
| 2025 | | | | | | | | | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Operational | Engineering | 2011 | 2027 | 275,000 | | 275,000 | | | | | | | | | |
| PKS136 | Stroud Arena - Redevelopment | Operational | Parks | 2025 | 2026 | 17,800,000 | | 13,754,122 | | | 4,045,878 | | | | | | |
| PKS143 | Active Infiltration Master Plan Implementation - Land Acquisition | Discretionary | Parks | 2017 | 2026 | 200,000 | | | 200,000 | | | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Parks**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|----------------------|-------------------|----------------------|---------------------|-------------------|---------------------|-------------|-------------|--------------------------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions |
| 2025 | | | | | | | | | | | | | | |
| PKS144 | Parkland Redevelopment | Discretionary | Parks | 2018 | 2026 | 100,000 | | 100,000 | | | | | | |
| PKS191 | Road Ends Program - Implement Parks & Recreation Master Plan Recommendations | Growth | Engineering | 2017 | 2027 | 132,000 | 132,000 | | | | | | | |
| PKS202 | IBP Lakeside Pavilion Building Maintenance | Operational | Parks | 2020 | 2022 | 39,000 | | 39,000 | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Growth | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | |
| 2025 Totals: | | | | | | \$ 19,408,500 | \$ 994,500 | \$ 14,168,122 | \$ 0 | \$ 200,000 | \$ 4,045,878 | \$ 0 | \$ 0 | \$ 0 |
| 2026 | | | | | | | | | | | | | | |
| PKS20 | Annual Playground Replacement Program | Operational | Engineering | 2011 | 2027 | 275,000 | | 275,000 | | | | | | |
| PKS135 | Lefroy Arena Redevelopment | Operational | Parks | 2026 | 2026 | 15,600,000 | | 15,600,000 | | | | | | |
| PKS143 | Active Innsifil Master Plan Implementation - Land Acquisition | Discretionary | Parks | 2017 | 2026 | 200,000 | | | 200,000 | | | | | |
| PKS144 | Parkland Redevelopment | Discretionary | Parks | 2018 | 2026 | 100,000 | | 100,000 | | | | | | |
| PKS213 | Trail Program - Implement Trails Master Plan | Growth | Engineering | 2018 | 2027 | 862,500 | 862,500 | | | | | | | |
| 2026 Totals: | | | | | | \$ 17,037,500 | \$ 862,500 | \$ 15,975,000 | \$ 0 | \$ 200,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:PKS20
Project Name:Annual Playground Replacement Program
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2011
End Month/Year:October 2027

Project Description:

Annual Playground Replacement Program.

Project Justification:

Playground equipment should be replaced on a 10 to 15 year life cycle depending on the type of structure and its current condition assessment. Furthermore, updating the playgrounds to meet AODA standards are a requirement as the units are replaced. Prioritization of replacements is based on equipment age and observations made by Town Staff.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| Equipment/Fleet (Design/Build) | \$440,000 | \$225,000 | \$225,000 | \$235,000 | \$235,000 | \$240,000 | \$1,230,000 | \$2,830,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (10%)) | | \$22,500 | \$22,500 | \$23,500 | \$23,500 | \$24,000 | \$123,000 | \$239,000 |
| Total Capital Costs | \$440,000 | \$247,500 | \$247,500 | \$258,500 | \$258,500 | \$264,000 | \$1,353,000 | \$3,069,000 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| Discr.RF-Capital () | \$440,000 | \$247,500 | \$247,500 | \$258,500 | \$258,500 | \$264,000 | \$1,353,000 | \$3,069,000 |
| Total Capital Funding Sources | \$440,000 | \$247,500 | \$247,500 | \$258,500 | \$258,500 | \$264,000 | \$1,353,000 | \$3,069,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|-----------|-----------|-----------|-----------|
| 2017 Spending Requirements | \$247,500 | | | | |
| 2018 Spending Requirements | | \$247,500 | | | |
| 2019 Spending Requirements | | | \$258,500 | | |
| 2020 Spending Requirements | | | | \$258,500 | |
| 2021 Spending Requirements | | | | | \$264,000 |

Other Information:

Top 10 Parks identified for replacement: Pitt Street, Stroud Arena, Dempster, Orm Membery, Belle Ewart, Nantyr, Meadows of Stroud, Church Drive, Anna Maria, Cross Roads.

Q1 - RFP & Award
 Q2 & Q3 - Design/Build

Should the Town receive a favorable bidding, additional funds at year end are to be carried forward to next year.

PKS20 – Annual Playground Replacement Program

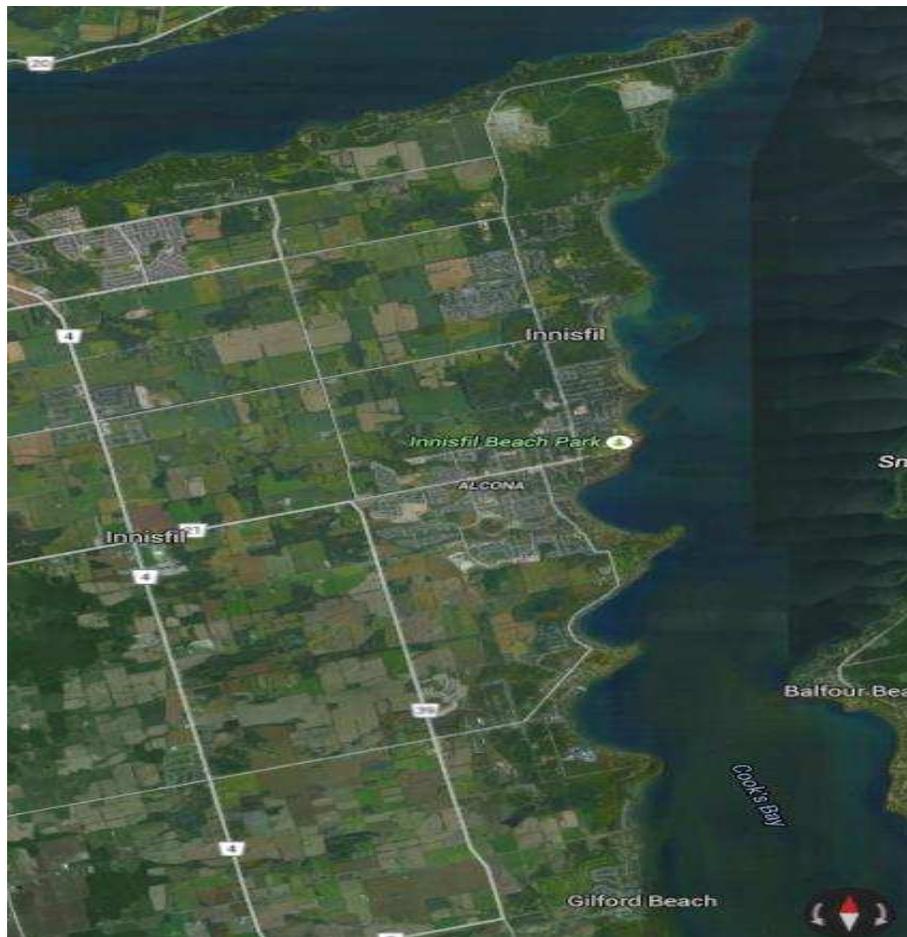


Figure 1: Overview Map of the Town of Innisfil



Figure 2: Overview Location Map of Nantyr Park & Anna Maria Park

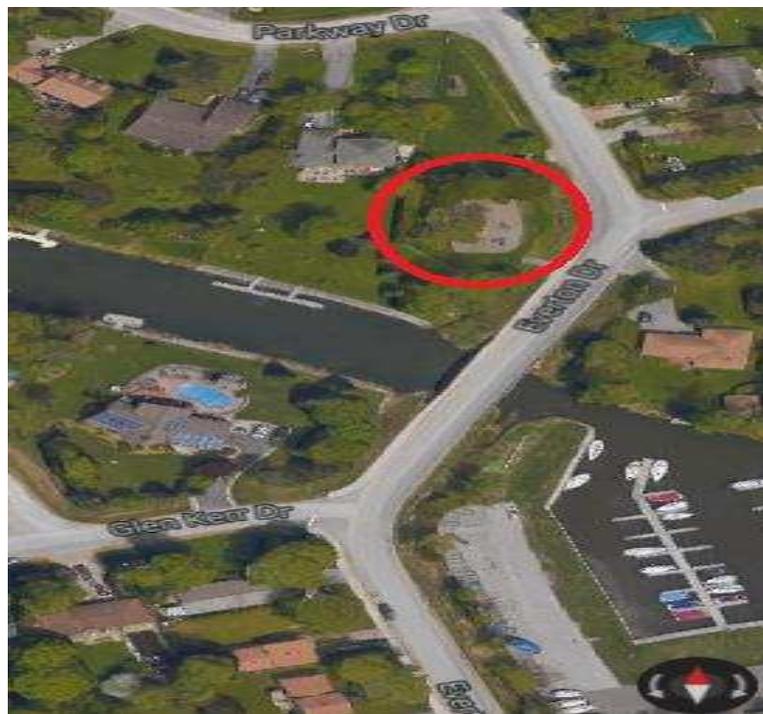


Figure 3: Overview Location Map of Orm Membrey Park



Figure 4: Overview Location Map of Belle Ewart Park and Church Street Park

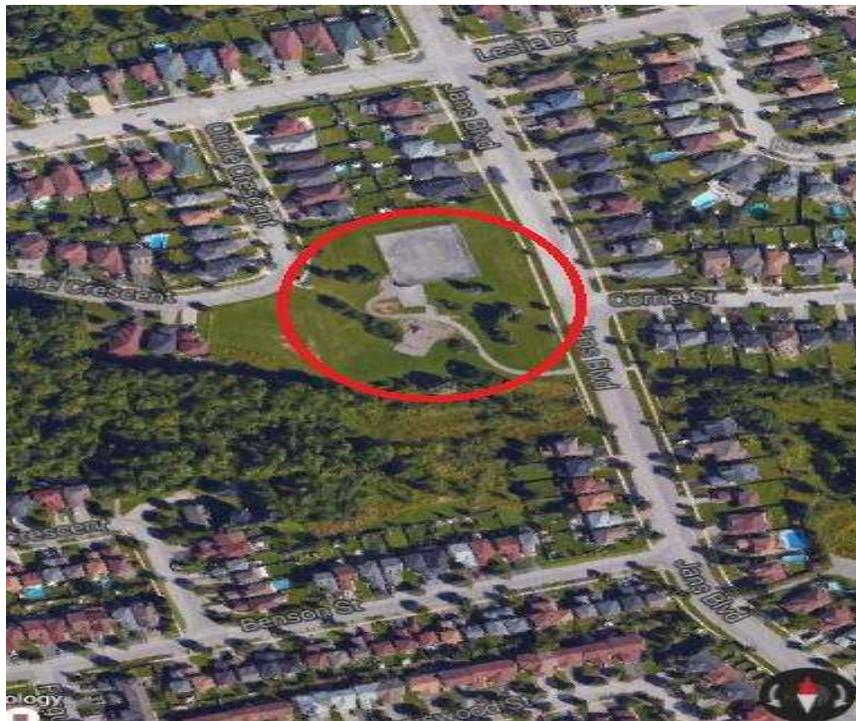


Figure 5: Overview Location Map of Crossroads Park



Figure 6: Overview Location Map of Dempster, Meadows of Stroud and Stroud Arena Park

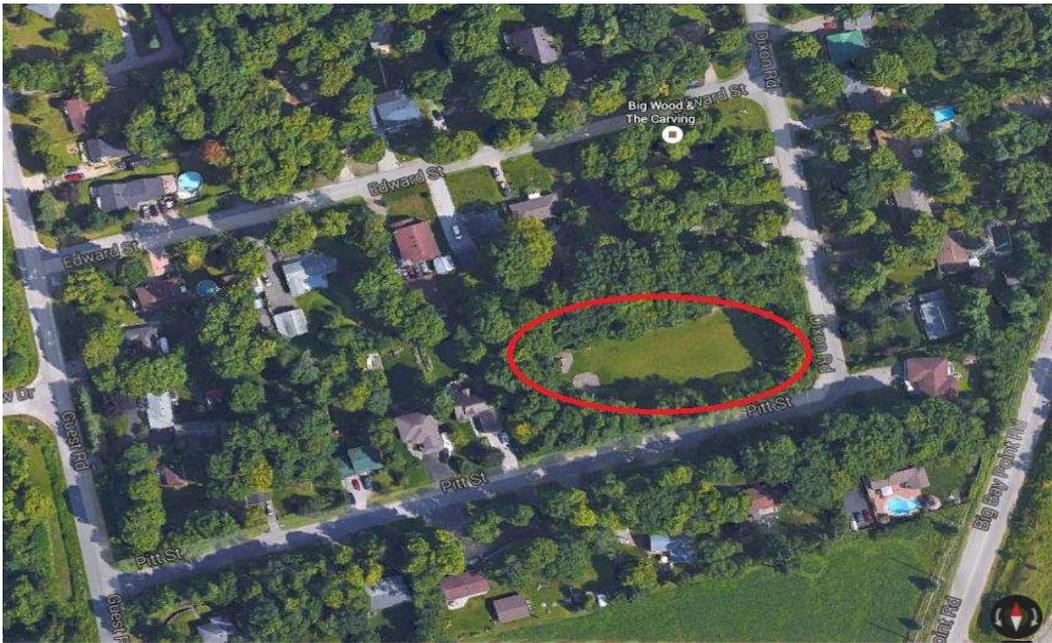


Figure 7: Overview Location Map of Pitt Park

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:PKS28
Project Name:Centennial Park - Replace Existing Washroom Facility
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2019

Project Description:

Replace existing washroom at Centennial Park.

Project Justification:

The existing washroom facility was constructed in 1967 and has served its useful life. It needs to be replaced in its entirety and updated to AODA standards. This washroom facility is used daily in the summer months by Summer Camp participants, patrons and staff.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$325,000 | | | | | | \$325,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (5%)) | \$16,250 | | | | | | \$16,250 |
| Design/Engineering (Design (10%)) | \$32,500 | | | | | | \$32,500 |
| Design/Engineering (CA (7%)) | \$22,750 | | | | | | \$22,750 |
| Total Capital Costs | \$396,500 | | | | | | \$396,500 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$396,500 | | | | | | \$396,500 |
| Total Capital Funding Sources | \$396,500 | | | | | | \$396,500 |

| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 |
|--------------------------------------|------|----------------|----------------|----------------|----------------|
| Maintenance | | \$1,500 | \$2,500 | \$2,500 | \$2,500 |
| Total Operating Budget Impact | | \$1,500 | \$2,500 | \$2,500 | \$2,500 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|-----------|------|------|------|
| 2018 Spending Requirements | \$71,500 | | | | |
| 2019 Spending Requirements | | \$325,000 | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

Q2 2018 - RFP & Award
 Q3 & Q4 2018 - Design
 Q1 2019 - Tender
 Q3 2019 - Construction

PKS28 – Centennial Park Washrooms

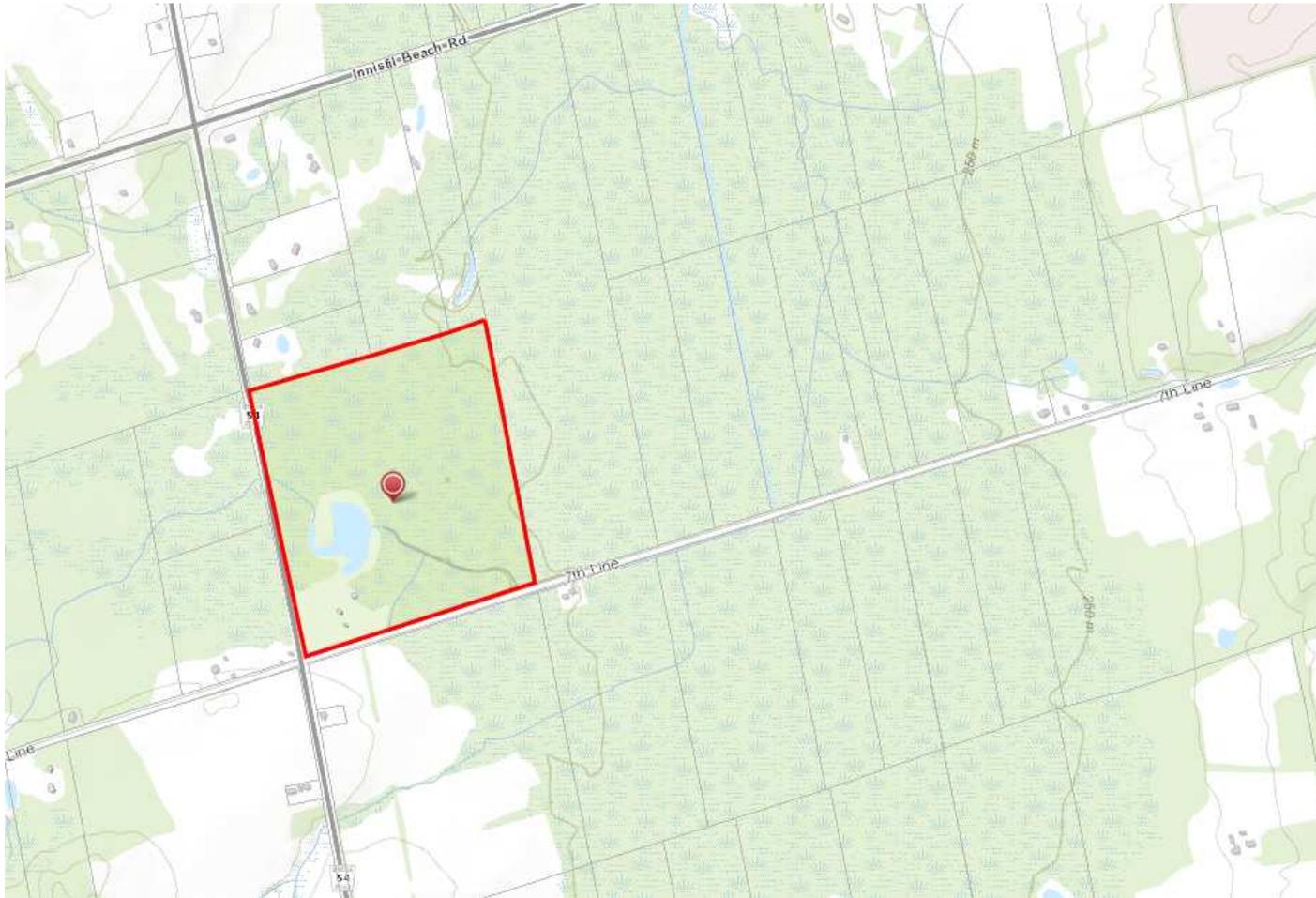


Figure 1: Location of Centennial Park

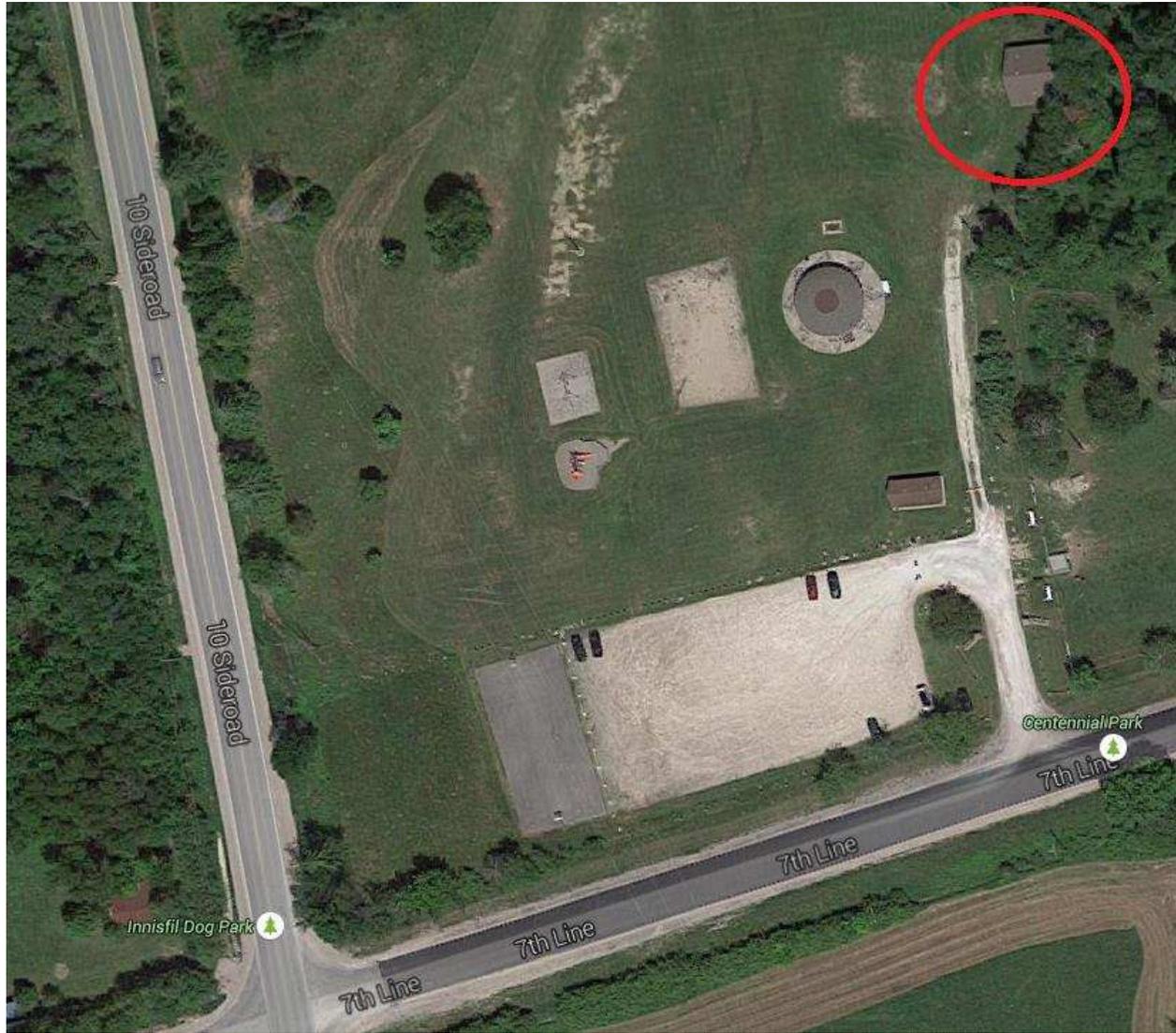


Figure 2: Location of Washroom in the Park



Figure 3: Exterior of the Washrooms

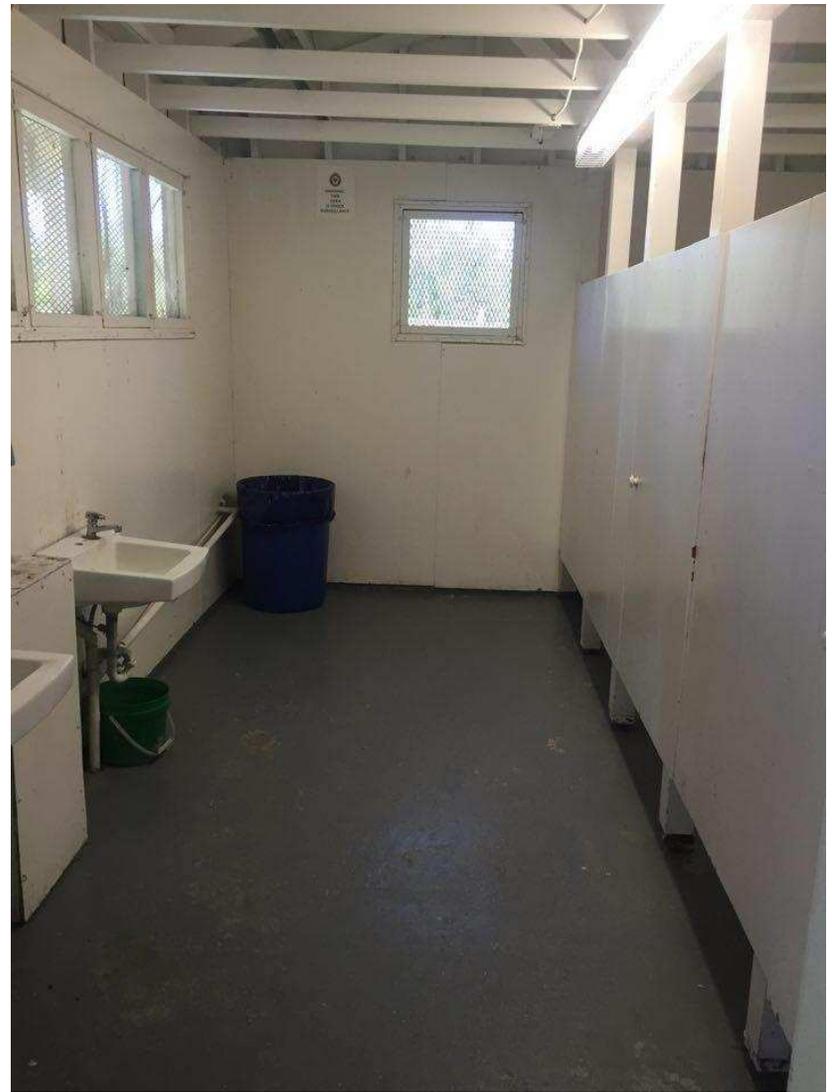


Figure 4: Interior of Woman's Change room (left) and Washroom stalls (right)

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS37
Project Name:Town Campus - Walking Trails
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2019

Project Description:

To further develop the Campus Grounds by constructing a walking trail along the property.

Project Justification:

Layout of the IRC complex and municipal campus grounds included a walking trail along the property and a portion of that was to be completed with the IRC. An assessment in 2011 determined the feasibility of the trail in its intended location through a portion of the wood lot east of the IRC and throughout the campus.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---------------------------------|------------------|-------------|-------------|-------------|-------------|---------------|------------------|
| Construction/Subcontracting () | \$200,000 | | | | | | \$200,000 |
| Internal Staff Charges () | \$7,500 | | | | | | \$7,500 |
| Design/Engineering () | \$20,000 | | | | | | \$20,000 |
| Total Capital Costs | \$227,500 | | | | | | \$227,500 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|------------------|-------------|-------------|-------------|-------------|---------------|------------------|
| ARS () | \$22,750 | | | | | | \$22,750 |
| ARS-Post Period DC (90% DC Funded Post Period 5.3.37 pg. 131) | \$204,750 | | | | | | \$204,750 |
| Total Capital Funding Sources | \$227,500 | | | | | | \$227,500 |

| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 |
|---|----------------|----------------|----------------|----------------|----------------|
| Maintenance | \$1,200 | \$1,200 | \$1,200 | \$1,200 | \$1,200 |
| Total Operating Budget Impact | \$1,200 | \$1,200 | \$1,200 | \$1,200 | \$1,200 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|-------------|-------------|-------------|-------------|-------------|
| 2018 Spending Requirements | \$27,500 | | | | |
| 2019 Spending Requirements | | \$200,000 | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:PKS58
Project Name:Cookstown Library & Community Park Phase 2
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

Develop Phase 2 of the recreation sports fields at Cookstown Library and adjacent parkland.

Project Justification:

Phase 2 of the project is to construct a new ball diamond as recommended in the draft 2016 Park & Recreation Master Plan. This facility will provide added recreational capacity to the existing hub composed of the Cookstown library, community centre, and curling club.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$500,000 | | | | | | \$500,000 |
| Consulting/Engineering (Design (10%)) | \$50,000 | | | | | | \$50,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (5%)) | \$25,000 | | | | | | \$25,000 |
| Design/Engineering (Construction (7%)) | \$35,000 | | | | | | \$35,000 |
| Total Capital Costs | \$610,000 | | | | | | \$610,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| ARS () | \$61,000 | | | | | | \$61,000 |
| Oblig.RF-Parks Outdoor DCA (90% DC Funded 5.3.23 pg. 130) | \$549,000 | | | | | | \$549,000 |
| Total Capital Funding Sources | \$610,000 | | | | | | \$610,000 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|------|----------------|----------------|----------------|----------------|
| Field Maintenance | | \$4,200 | \$4,200 | \$4,200 | \$4,500 |
| Total Operating Budget Impact | | \$4,200 | \$4,200 | \$4,200 | \$4,500 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|-----------|------|------|------|
| 2017 Spending Requirements | \$110,000 | | | | |
| 2018 Spending Requirements | | \$500,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Q2 2017 - RFP & Award
 Q3 & Q4 2017 - Design
 Q1 2018 - Tender
 Q2 2018 - Construction

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:PKS82
Project Name:Sleeping Lion - New Parkette (no. 2)
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

New parkette (no. 2) in Sleeping Lion Development.

Project Justification:

Designated park land approved in Draft Plan Conditions. Park may include playground equipment, tennis court or basketball court as recommended in the 2016 Park & Recreation Master Plan. Included in the Development Charges Background Study.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$425,000 | | | | | | \$425,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (5%)) | \$21,250 | | | | | | \$21,250 |
| Design/Engineering (Design (5%)) | \$21,250 | | | | | | \$21,250 |
| Design/Engineering (Construction (5%)) | \$21,250 | | | | | | \$21,250 |
| Total Capital Costs | \$488,750 | | | | | | \$488,750 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| ARS () | \$48,875 | | | | | | \$48,875 |
| Oblig.RF-Parks Outdoor DCA (90% DC Funded 5.3.26 pg. 130) | \$439,875 | | | | | | \$439,875 |
| Total Capital Funding Sources | \$488,750 | | | | | | \$488,750 |

| Net Annual Operating Budget Impact | 2017 | 2018 | 2019 | 2020 | 2021 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Maintenance | \$1,500 | \$1,575 | \$2,000 | \$2,050 | \$2,500 |
| Total Operating Budget Impact | \$1,500 | \$1,575 | \$2,000 | \$2,050 | \$2,500 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|-----------|------|------|------|
| 2017 Spending Requirements | \$63,750 | | | | |
| 2018 Spending Requirements | | \$425,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

2017 - Design - dependant on Developer's schedule.
 2018 - Construction - dependant on Developer's schedule.

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS89
Project Name:Additional Park Furnishings
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:May 2014
End Month/Year:October 2017

Project Description:

Purchase additional park furnishing to outfit existing parks with appropriate furnishings including meeting the requirements outlined in the public spaces section of the AODA (Accessibility for Ontarians with Disabilities Act).

Project Justification:

Additional furnishing to outfit existing parks with new and updated furnishing, ensuring compliance with AODA legislation, and providing park users with the appropriate parks furnishings.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|-----------------|------|------|------|------|--------|------------------|
| Materials () | \$60,000 | \$40,000 | | | | | | \$100,000 |
| Total Capital Costs | \$60,000 | \$40,000 | | | | | | \$100,000 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|-----------------|------|------|------|------|--------|------------------|
| ARS () | \$6,000 | \$4,000 | | | | | | \$10,000 |
| Oblig.RF-Parks Outdoor DCA (90% DC Funded 5.3.4 & 13 & 21 & 28 & 38 &46 pg. 130) | \$54,000 | \$36,000 | | | | | | \$90,000 |
| Total Capital Funding Sources | \$60,000 | \$40,000 | | | | | | \$100,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|------|----------|------|------|------|
| 2017 Spending Requirements | | | | | |
| 2018 Spending Requirements | | \$40,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:PKS91
Project Name:LSAMI P3 - New Park
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2019

Project Description:

New Park in LSAMI P3 Development.

Project Justification:

Designated park land approved in Draft Plan Conditions. Park will include playground equipment and may include tennis court or basketball court as recommended in the 2016 Park & Recreation Master Plan. Included in the Development Charges Background Study.

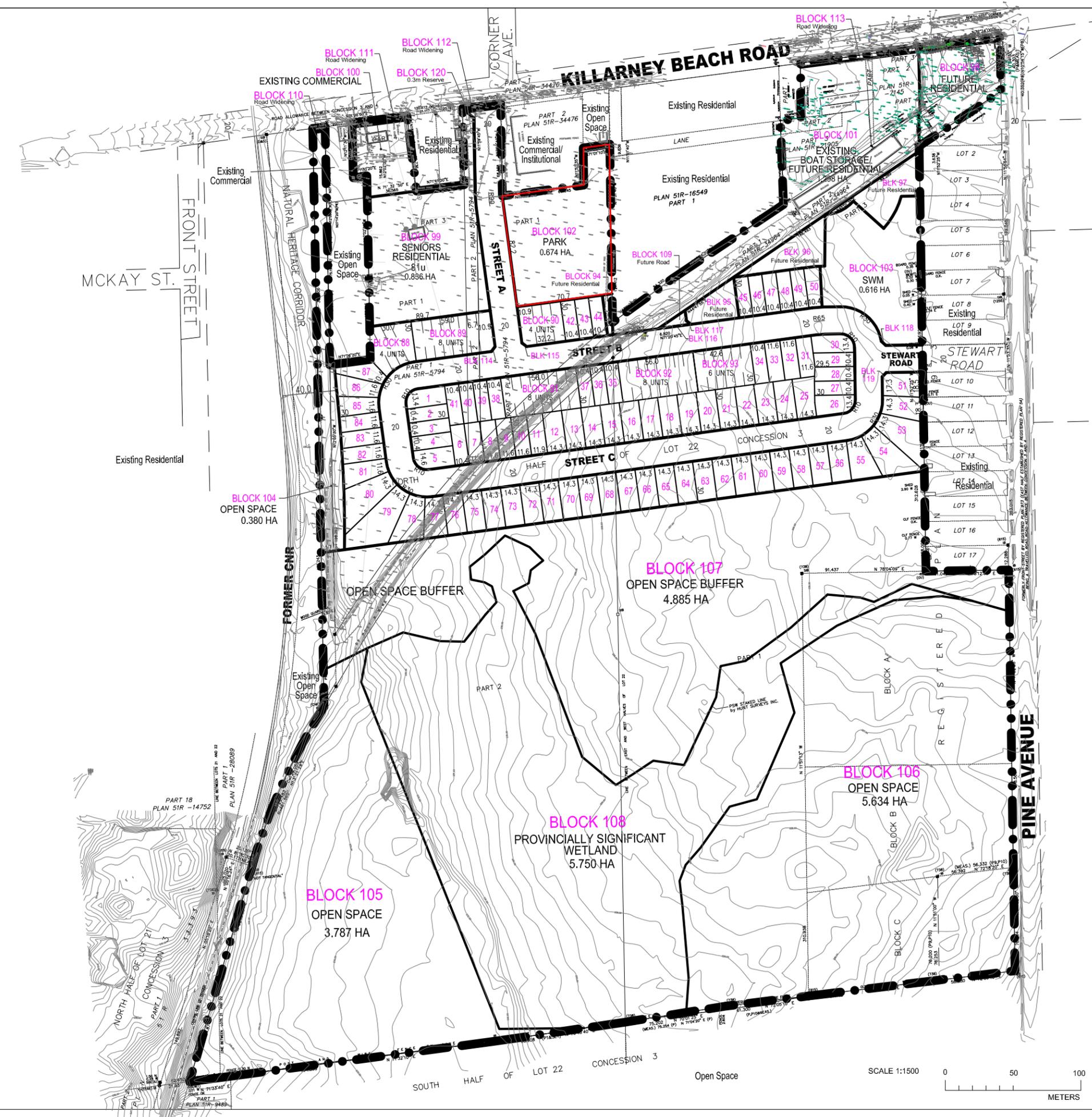
| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Materials (Playground) | \$150,000 | | | | | | \$150,000 |
| Construction/Subcontracting (Civil Works) | \$150,000 | | | | | | \$150,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (5%)) | \$15,000 | | | | | | \$15,000 |
| Design/Engineering (Design (10%)) | \$30,000 | | | | | | \$30,000 |
| Design/Engineering (Construction (7%)) | \$21,000 | | | | | | \$21,000 |
| Total Capital Costs | \$366,000 | | | | | | \$366,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| ARS () | \$36,600 | | | | | | \$36,600 |
| ARS-Post Period DC (90% DC Funded Post Period 5.3.39 pg. 131) | \$329,400 | | | | | | \$329,400 |
| Total Capital Funding Sources | \$366,000 | | | | | | \$366,000 |

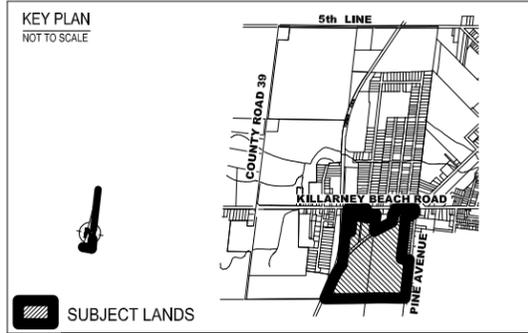
| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|-----------|------|------|------|
| 2017 Spending Requirements | \$66,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | \$300,000 | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

2017 - Design - dependant on developer's schedule.
 2019 - Construction - dependant on developer's schedule.



DRAFT PLAN OF SUBDIVISION
 PART OF THE NORTH HALF OF LOT 22
 CONCESSION 3
 TOWNSHIP OF INNISFIL
 COUNTY OF SIMCOE



ADDITIONAL INFORMATION:
 [Section 51(17) of the Planning Act, R.S.O. 1990, c. P.13],
 as amended to July 3, 2007.
 a), b), e), f), g), & j) - on plan.
 c) - on key plan
 d) - see statistics
 h) - piped water to be installed by developer
 i) - silty clay loam, gravelly sandy loam and sandy loam
 k) - all services to be made available by developer
 l) - nil

DEVELOPMENT STATISTICS

| | |
|---|------------------|
| Residential Single Family [Lots 1-87]: | 3,597 ha |
| Residential Townhouse [Blocks 88-93]: | 0,841 ha |
| Future Residential [Blocks 94-98]: | 0,681 ha |
| Seniors Residential [Block 99]: | 0,836 ha |
| Existing Commercial [Block 100]: | 0,216 ha |
| Existing Boat Storage/Future Residential [Block 101]: | 1,298 ha |
| Park [Block 102]: | 0,674 ha |
| Storm Water Management [Block 103]: | 0,616 ha |
| Open Space [Blocks 104-106]: | 9,801 ha |
| Open Space Buffer [Block 107]: | 4,885 ha |
| Provincially Significant Wetland [Block 108]: | 5,750 ha |
| Future Road [Block 109]: | 0,011 ha |
| Road Widening [Blocks 110-113]: | 0,068 ha |
| 0.3m Reserves [Blocks 114-120]: | 0,002 ha |
| Roads: | 2,072 ha |
| TOTAL: | 31,348 ha |

DEVELOPMENT ANALYSIS

| | Total Whole Lots |
|-------------------------------------|------------------|
| Residential TOWNHOUSE [6.7m]: | 38 u |
| Residential SINGLE FAMILY [10.4m]: | 28 u |
| Residential SINGLE FAMILY [11.6 m]: | 15 u |
| Residential SINGLE FAMILY [14.3 m]: | 44 u |
| Residential SENIORS: | 81 u |
| TOTAL: | 206 u |

Approved subject to conditions in accordance with section 51(31) of the Planning Act, RSO, Chap. P.13, as amended,
 This ___ day of _____, 20__.
 Director of Planning, Development and Tourism, County of Simcoe.

SURVEYOR'S CERTIFICATE:
 I hereby certify that the boundaries of the lands being subdivided and their correct relationship to the adjacent lands are accurately and correctly shown on this plan.
 ORIGINAL SIGNED BY SURVEYOR _____ DATE _____
HUNT SURVEYS INC.
 ONTARIO LAND SURVEYORS
 454 WEST WILMOT STREET, SUITE 207
 RICHMOND HILL, ONTARIO L4B 2P2
 TELEPHONE (905) 764-4759
 FAX (905) 764-6812

OWNER'S CERTIFICATE:
 I authorize Weston Consulting Group Inc. to prepare and submit this plan for draft approval.
 _____ DATE _____
2225903 ONTARIO LIMITED
 1140 SHEPPARD AVENUE WEST, UNIT 12
 TORONTO, ONTARIO M3K 2A2
 TELEPHONE (416) 633-7333 FAX (416) 633-7491
 ORIGINAL SIGNED BY OWNER _____ DATE _____
BAXTER, KENNETH NORMAN 60 MORTO-RENO MARINA LTD.
 BAXTER, DORIS & FORBES, WILSON 1111 KILLARNEY BEACH ROAD
 MORTO-RENO MARINA LTD. LEFFROY, ONTARIO L0L 1W0
 BAXTER, KEA & BAXTER, DORIS TELEPHONE (905) 456-2122
 BAXTER, KENNETH & BAXTER, DORIS

NOTES:
 1. Lot Frontages calculated 7.5m back from front lot line.
 2. For analytical purposes, exterior sideyards have been considered in the identification of lot sizes for the Development Analysis.
 3. Topographic Source: Hunt Surveys Inc.

REVISIONS LIST

| No. | Description | Date |
|-----|-------------|------|
| | | |
| | | |
| | | |

WESTON CONSULTING GROUP INC.

Main Office: 201 Midway Avenue, Unit 19, Vaughan, Ontario, L4K 5K8
 Phone: (905) 738-8080
 1-800-363-3558 Fax: (905) 738-6637 www.westonconsulting.com

Oakville Office: 1660 North Service Road E., Suite 114, Oakville, Ontario, L6H 7G3
 Phone: (905) 844-6749

File Number: 4920-1
 Date Drawn: 16 DEC 10
 Drawn By: SB
 Planner: RG
 Scale: see scale bar
 CAD: draft_plans/P3 DP D2.dgn

Drawing Number: **D2**

210 of 377

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS98
Project Name:Accessibility Act Compliance
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:March 2016
End Month/Year:December 2020

Project Description:

Retrofits to town owned facilities and Parks ensuring compliance with the Accessibility for Ontarians with Disabilities Act.

Project Justification:

The Operations Department continues to ensure facilities, services, playgrounds, structures and premises are compliant with the Accessibility for Ontarians with Disabilities Act (AODA), Integrated Accessibility Standard Regulation (IASR), Design of Public Spaces/Built Environment.

The AODA Act mandates compliance with the following by 2025:
 -recreational trails/beach access routes, outdoor public eating areas, outdoor play spaces, outdoor paths of travel, accessible parking, service-related elements, maintenance and restoration of accessibility features of public spaces.

2017/18 works will focus on accessible retrofits to parks/playgrounds that require accessible walkways and approaches that are currently not in compliance.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|------|--------|------------------|
| Construction/Subcontracting () | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | | | \$750,000 |
| Total Capital Costs | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | | | \$750,000 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------|--------|------------------|
| Discr.RF-Capital () | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | | | \$750,000 |
| Total Capital Funding Sources | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | | | \$750,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|------|-----------|-----------|-----------|-----------|
| 2017 Spending Requirements | | | | | |
| 2018 Spending Requirements | | \$150,000 | | | |
| 2019 Spending Requirements | | | \$150,000 | | |
| 2020 Spending Requirements | | | | \$150,000 | |
| 2021 Spending Requirements | | | | | \$150,000 |

Other Information:

In 2005, recognizing the history of discrimination against persons with disabilities in Ontario, the purpose of this Act is to benefit all Ontarians by,

(a) developing, implementing and enforcing accessibility standards in order to achieve accessibility for Ontarians with disabilities with respect to goods, services, facilities, accommodation, employment, buildings, structures and premises on or before January 1, 2025; and

(b) providing for the involvement of persons with disabilities, of the Government of Ontario and of representatives of industries and of various sectors of the economy in the development of the accessibility standards.

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS133
Project Name:Dempster Ball Diamond - Redevelop Existing diamond
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

To redevelop the existing infield and fencing at the Dempster Park in Stroud.

Project Justification:

The current materials on this ball diamond infield are limestone screening/dust. This surface does not stand up well to wet weather which cause cancellations for user groups, and a loss of revenue to the town. Redeveloping the playing surface will include removal of existing infield and reshaping. Replace infield with red clay mix as well as repair fencing and dugout areas.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$70,000 | | | | | | \$70,000 |
| Total Capital Costs | \$70,000 | | | | | | \$70,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$70,000 | | | | | | \$70,000 |
| Total Capital Funding Sources | \$70,000 | | | | | | \$70,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$70,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:PKS139
Project Name:Town Campus - Drainage Improvements
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

Complete drainage improvements within the Town Campus.

Project Justification:

Both the Innisfil Recreation Center and Town Hall experience significant challenges with ground water impacting exterior sidewalks, parking lots and water penetration into the buildings. A drainage review of Town Campus is underway and this project provides the funding to construct the pending recommendations.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$300,000 | | | | | | \$300,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (10%)) | \$30,000 | | | | | | \$30,000 |
| Design/Engineering (Design (10%)) | \$30,000 | | | | | | \$30,000 |
| Design/Engineering (Construction (7%)) | \$21,000 | | | | | | \$21,000 |
| Total Capital Costs | \$381,000 | | | | | | \$381,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$381,000 | | | | | | \$381,000 |
| Total Capital Funding Sources | \$381,000 | | | | | | \$381,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|-----------|------|------|------|
| 2017 Spending Requirements | \$81,000 | | | | |
| 2018 Spending Requirements | | \$300,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Q1 2017 - RFP & Award
 Q2 & Q3 2017 - Design
 Q1 2018 - Tender
 Q2 2018 - Construct

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS142
Project Name:Innisfil Recreation Complex Change Room Flooring Replacement
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2018

Project Description:

Replacement of the skate protective flooring in the change rooms and hallways leading to the rinks as well as flooring in Fitness Change Rooms.

Project Justification:

The existing rubber flooring that is located in the arena change rooms and hallways leading to the ice pads has reached the end of its useful life and requires replacement. The rubber flooring provides for both user safety and equipment protection when accessing the ice rinks. In addition to rubber flooring in Fitness Change Rooms also require replacement.

As the current flooring continues to fail, maintenance costs are rising annually. Effective asset management confirms this is the appropriate time to replace the surface and introduce new flooring. As technology continues to progress in this field, the new product lines have a longer life expectancy and replacement programs that will prove to be more financially sustainable.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--|------------------|---------------|---------------|------|------|--------|------------------|
| Materials () | \$135,000 | | | | | | \$135,000 |
| Construction/Subcontracting () | \$65,000 | | | | | | \$65,000 |
| Total Capital Costs | \$200,000 | | | | | | \$200,000 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| External Capital Contributions (YMCA Contribution) | \$24,750 | | | | | | \$24,750 |
| Discr.RF-Capital () | \$175,250 | | | | | | \$175,250 |
| Total Capital Funding Sources | \$200,000 | | | | | | \$200,000 |
| Net Annual Operating Budget Impact | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| Savings | -\$500 | -\$500 | -\$500 | | | | |
| Total Operating Budget Impact | -\$500 | -\$500 | -\$500 | | | | |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| 2018 Spending Requirements | \$200,000 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |
| 2022 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks

Project Number:PKS143

Project Name:Active Innisfil Master Plan Implementation - Land Aquisition

Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017

End Month/Year:December 2026

Project Description:

Parkland Acquisition as recommended in the Active Innisfil Master Plan (Parks, Recreation, and Trails Master plan). Acquiring at least 33 hectares of new parkland to meet service levels proposed over the next fifteen years, with greater focus placed upon providing parks that service a neighbourhood level catchment area in order to promote community hubs and align with walkable and healthy community principles envisioned through the ongoing Our Place Innisfil Official Plan, Inspiring Innisfil 2020 Strategic Plan, and the Trails Master Plan.

Project Justification:

Funding for future land acquisitions for new parkland/road end development.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| Land () | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$2,000,000 | \$3,000,000 |
| Total Capital Costs | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$2,000,000 | \$3,000,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| Discr.RF-Parks Land Sale (Cash in Lieu) | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$2,000,000 | \$3,000,000 |
| Total Capital Funding Sources | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$2,000,000 | \$3,000,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|-----------|-----------|-----------|-----------|
| 2017 Spending Requirements | \$200,000 | | | | |
| 2018 Spending Requirements | | \$200,000 | | | |
| 2019 Spending Requirements | | | \$200,000 | | |
| 2020 Spending Requirements | | | | \$200,000 | |
| 2021 Spending Requirements | | | | | \$200,000 |

Other Information:

Operating Costs Associated with types of parkland (2016):

Boulevard/Road End \$3416.00 per HA
 Community Park \$4828.00 per HA
 Neighborhood Park \$4860.00 per HA
 Special Use Park \$17605.00 per HA

Should the purchase of lands not occur in any given year, the funding will continue to build and be carried over year after year to ensure sufficient funding is available when land becomes available.

Supports II2020 Strategic Community Plan objective 2.5.7.

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS144
Project Name:Parkland Redevelopment
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2026

Project Description:

Redevelopment of existing park lands.

Project Justification:

Asset management is a systematic process of deploying, operating, maintaining, upgrading, and disposing of assets cost-effectively. The Town of Innisfil parks assets are an invaluable asset to residents throughout the town. The towns parks are quickly approaching a point where significant investment into the parks infrastructure is needed to maintain and extend the life cycles of existing parks.

As such, redevelopment of park land assets is essential in providing a high level of customer satisfaction and safety to the residents of Innisfil. This project will focus on designing our Parks to create a sense of safety through "natural surveillance" initiatives and best management practices including clear borders of the parkland, environments that encourages passive play and recreational opportunities, and ultimately reducing fear, crime, and potential liabilities within our parks.

Focus of redevelopment for 2018 will include areas such as; Hastings Park, Pitt Street Park, and Trinity Park.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| Construction/Subcontracting () | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$500,000 | \$1,250,000 |
| Total Capital Costs | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$500,000 | \$1,250,000 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| Discr.RF-Capital () | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$500,000 | \$1,250,000 |
| Total Capital Funding Sources | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$500,000 | \$1,250,000 |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| 2018 Spending Requirements | \$150,000 | | | | | | |
| 2019 Spending Requirements | | \$150,000 | | | | | |
| 2020 Spending Requirements | | | \$150,000 | | | | |
| 2021 Spending Requirements | | | | \$150,000 | | | |
| 2022 Spending Requirements | | | | | \$150,000 | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks

Project Number:PKS149

Project Name:Churchill Community Centre Parking Lot and Pedestrian Paving

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:December 2017

Project Description:

Repair and apply Micro-seal to asphalt for Churchill Community Centre's parking lot. Repair cracks in concrete for Churchill Community Centre's pedestrian paving.

Project Justification:

The building condition assessment (BCA) identified parking lot and pedestrian paving of Churchill Community Centre as a maintenance need in 2017. This will extend the life cycle of the current parking lot and pedestrian walkways at the entrance to the facility.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$28,000 | | | | | | \$28,000 |
| Project Management () | \$5,000 | | | | | | \$5,000 |
| Other (Testing) | \$1,500 | | | | | | \$1,500 |
| Total Capital Costs | \$34,500 | | | | | | \$34,500 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$34,500 | | | | | | \$34,500 |
| Total Capital Funding Sources | \$34,500 | | | | | | \$34,500 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$34,500 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:PKS150
Project Name:Centennial Park - Replace Existing Pavilion
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2019

Project Description:

Replace existing pavilion at Centennial Park.

Project Justification:

The existing pavilion was constructed in 1967 and has served its useful life. It needs to be replaced in its entirety and updated to AODA standards. This pavilion is used daily in the summer months by Summer Camp participants, patrons and staff.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$200,000 | | | | | | \$200,000 |
| Consulting/Engineering (Design (10%)) | \$20,000 | | | | | | \$20,000 |
| Consulting/Engineering (Construction (7%)) | \$14,000 | | | | | | \$14,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (10%)) | \$20,000 | | | | | | \$20,000 |
| Total Capital Costs | \$254,000 | | | | | | \$254,000 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$254,000 | | | | | | \$254,000 |
| Total Capital Funding Sources | \$254,000 | | | | | | \$254,000 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|-----------|------|------|------|
| 2018 Spending Requirements | \$54,000 | | | | |
| 2019 Spending Requirements | | \$200,000 | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

Q2 2018 - RFP & Award
 Q3 & Q4 2018 - Design
 Q1 2019 - Tender
 Q3 2019 - Construction

PKS150 – Centennial Park Pavilion

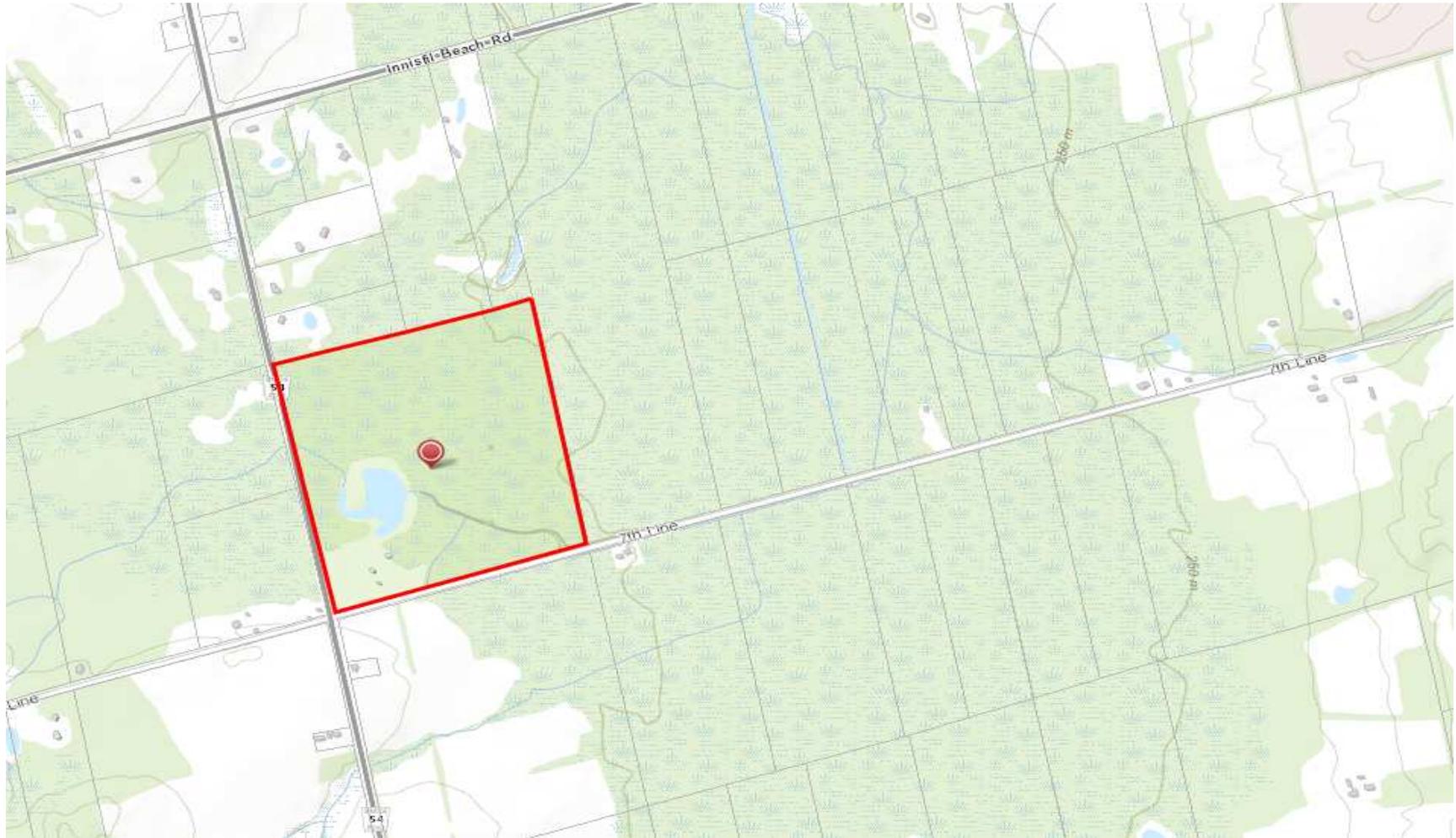


Figure 1: Centennial Park Location

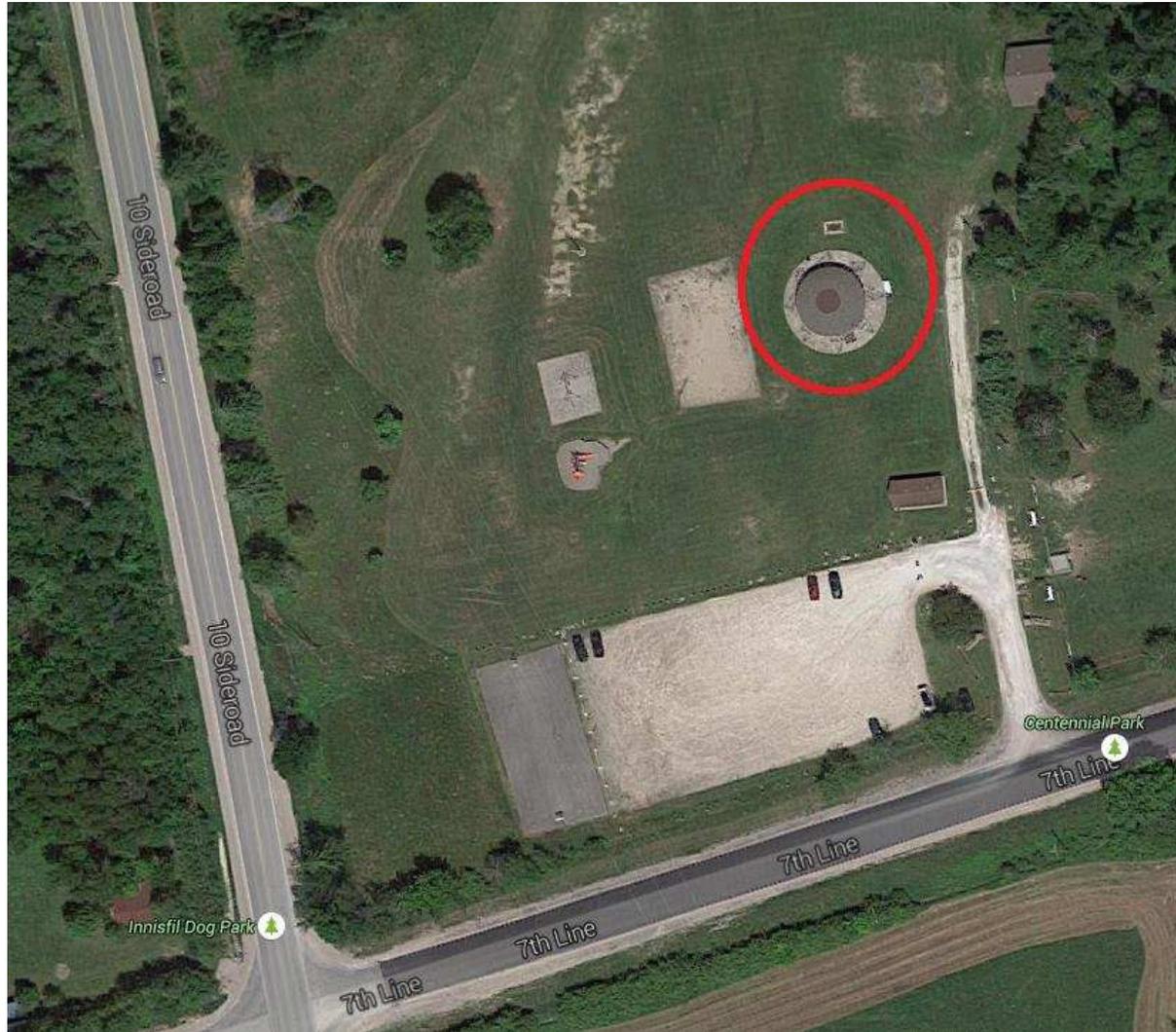


Figure 2: Location of Pavilion in the Park



Figure 3: Interior and Exterior of the Pavilion

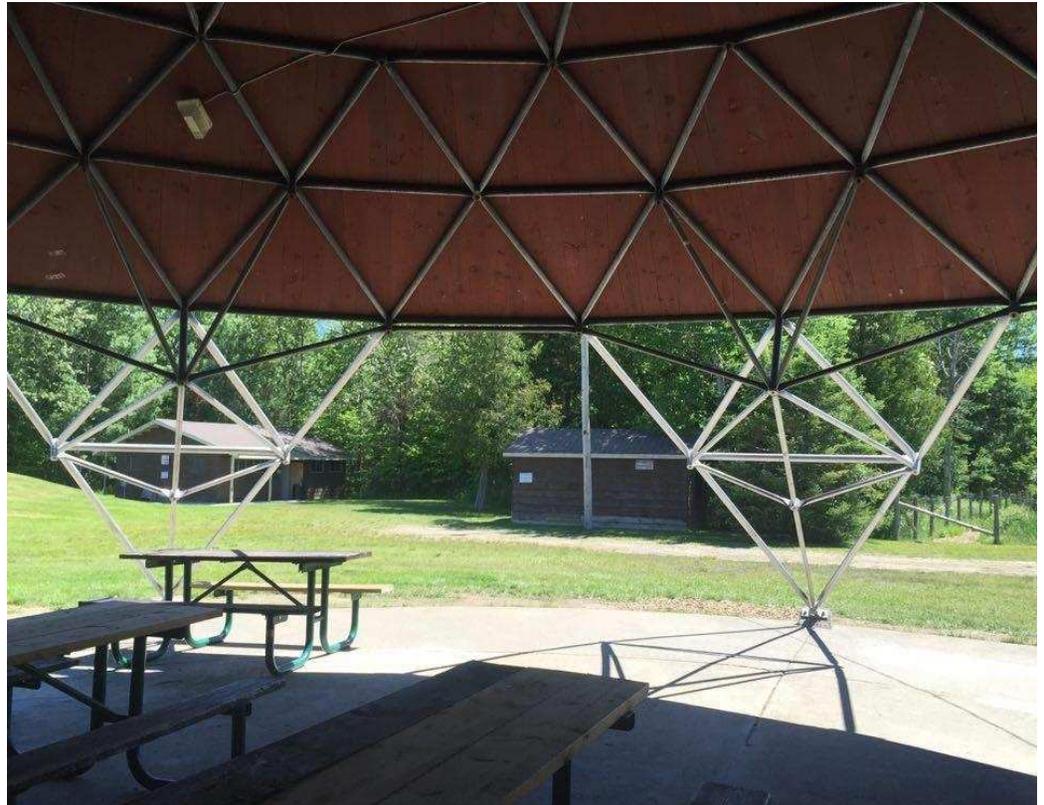
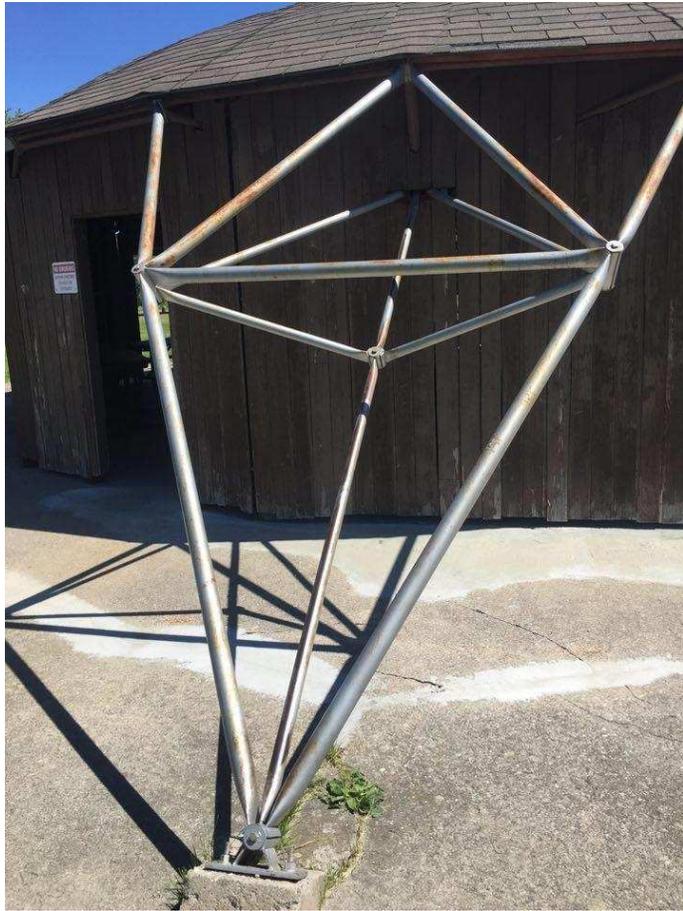


Figure 4: Structural Features of the Pavilion

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS168
Project Name:IRC Install Water Softener
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Install a new water softening system.

Project Justification:

Water softening is the removal of calcium, magnesium, and certain other metal cations in hard water. The resulting soft water extends the life cycle of plumbing. Water softening is achieved using lime softening or ion-exchange resins. The building condition assessment (BCA) identified the plumbing for IRC as a maintenance need in 2016 and 2017. In order to address the maintenance need this project, installation is planned to be addressed in 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials () | \$15,000 | | | | | | \$15,000 |
| Construction/Subcontracting () | \$5,000 | | | | | | \$5,000 |
| Total Capital Costs | \$20,000 | | | | | | \$20,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$20,000 | | | | | | \$20,000 |
| Total Capital Funding Sources | \$20,000 | | | | | | \$20,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$20,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS170
Project Name:IRC Fixed Furnishings
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Partial replacement of deteriorated and damaged fixed furnishings such as cabinetry and shelving.

Project Justification:

Partial replacement of deteriorated and damaged fixed furnishings including cabinetry and shelving at the IRC has been identified as a need to maintain the existing furnishings as designed. The building condition assessment (BCA) identified the fixed furnishings at the IRC as a replacement need in 2016. In order to address this repair and replacement need this project is planned to be addressed in 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$10,000 | | | | | | \$10,000 |
| Total Capital Costs | \$10,000 | | | | | | \$10,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$10,000 | | | | | | \$10,000 |
| Total Capital Funding Sources | \$10,000 | | | | | | \$10,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$10,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS174
Project Name:Lefroy Arena Hot Water Heaters Replacement
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Replace domestic hot water heaters.

Project Justification:

The hot water heaters at the Lefroy Arena have reached the end of their useful life and require replacement. The building condition assessment (BCA) identified the Lefroy Arena as having this replacement need in 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$35,000 | | | | | | \$35,000 |
| Total Capital Costs | \$35,000 | | | | | | \$35,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$35,000 | | | | | | \$35,000 |
| Total Capital Funding Sources | \$35,000 | | | | | | \$35,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$35,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS177
Project Name:South Simcoe Police Station Exterior Repairs
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Assessment of Parapet (protective wall along the edge of the roof) composite panel at wall flashing (\$8,000).
 Re-grout at sills of second floor windows, install aluminum sills in these locations (\$7,600).
 Caulking of cap flashing & Window leakage assessment (\$8,000).

Project Justification:

The building condition assessment (BCA) identified the exterior enclosure for South Simcoe Police Station as a repair and replacement need in 2016. Further detailed investigation is also required to fully understand the issues related to window leakage and parapet composite panel. BCA reports were submitted in early 2016 and identified works required to support the ongoing repair and replacement of various assets within the facility. The noted works ensure optimal performance of the facility and ensure the town maximizes the useful life of these assets.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$23,600 | | | | | | \$23,600 |
| Total Capital Costs | \$23,600 | | | | | | \$23,600 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$23,600 | | | | | | \$23,600 |
| Total Capital Funding Sources | \$23,600 | | | | | | \$23,600 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$23,600 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS186
Project Name:Town Hall Roof Repairs
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Roof repairs as a result of moisture damage in portions of the flat roof at town hall.

Project Justification:

Partial roof repairs to moisture damaged position of the flat roof at town hall (sections #101, #102 and #301). The building condition assessment (BCA) identified existing damages to the town hall roof and a need for repairs in 2017. Repairing the roof ensures the integrity of the facility roofing is not further compromised causing additional damages to the roof and interior of the facility.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$20,000 | | | | | | \$20,000 |
| Total Capital Costs | \$20,000 | | | | | | \$20,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$20,000 | | | | | | \$20,000 |
| Total Capital Funding Sources | \$20,000 | | | | | | \$20,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$20,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS188
Project Name:Town Hall Water Treatment System Upgrades
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Install Water Softener at Town hall.

Project Justification:

Water softening is the removal of calcium, magnesium, and certain other metal cations in hard water. The resulting soft water extends the life cycle of plumbing. Water softening is achieved using lime softening or ion-exchange resins. The building condition assessment (BCA) identified the plumbing for town hall as a maintenance need in 2017. In order to address the maintenance need this project installation is planned to be addressed in 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$20,000 | | | | | | \$20,000 |
| Total Capital Costs | \$20,000 | | | | | | \$20,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$20,000 | | | | | | \$20,000 |
| Total Capital Funding Sources | \$20,000 | | | | | | \$20,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$20,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering

Project Number:PKS191

Project Name:Road Ends Program - Implement Parks & Recreation Master Plan Recommendations

Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017

End Month/Year:December 2027

Project Description:

Annual program to implement the road end recommendations of the 2016 Parks & Recreation Master Plan.

Project Justification:

It is anticipated Council will approve the 2016 Parks & Recreation Master Plan later this fall. This program will implement the recommendations of the Master Plan.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| Construction/Subcontracting (Table 34 of Master Plan) | \$150,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$400,000 | \$950,000 |
| Internal Staff Charges (Engineering, Planning, Purchasing, Legal) | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$60,000 | \$135,000 |
| Design/Engineering (Design (10%)) | \$15,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$40,000 | \$95,000 |
| Design/Engineering (Construction (7%)) | \$10,500 | \$7,000 | \$7,000 | \$7,000 | \$7,000 | \$28,000 | \$66,500 |
| Total Capital Costs | \$190,500 | \$132,000 | \$132,000 | \$132,000 | \$132,000 | \$528,000 | \$1,246,500 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| ARS () | \$19,050 | \$13,200 | \$13,200 | \$13,200 | \$13,200 | \$52,800 | \$124,650 |
| Oblig.RF-Parks Outdoor DCA (90% DC Funded 5.3.19 & 24 & 32 pg. 130) | \$171,450 | | | | | | \$171,450 |
| ARS-Post Period DC (90% DC Funded 5.3.41 & 50 & 58 & 63 & 67 pg. 131) | | \$118,800 | \$118,800 | \$118,800 | \$118,800 | \$475,200 | \$950,400 |
| Total Capital Funding Sources | \$190,500 | \$132,000 | \$132,000 | \$132,000 | \$132,000 | \$528,000 | \$1,246,500 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|-----------|-----------|-----------|-----------|
| 2017 Spending Requirements | \$190,500 | | | | |
| 2018 Spending Requirements | | \$132,000 | | | |
| 2019 Spending Requirements | | | \$132,000 | | |
| 2020 Spending Requirements | | | | \$132,000 | |
| 2021 Spending Requirements | | | | | \$132,000 |

Other Information:

Project priorities will be addressed as part of the Master Plan process and additional information for each recommendation will be finalized as part of the approved Master Plan.

Capital Cost Details based on Table 34 of the draft Parks & Recreation Master Plan.

Should the Town receive a favourable bidding, additional funds at year end are to be carried forward to next year to allow for additional road ends to be completed.

Q2 2017 - RFP & Award

Q3 & Q4 2017 - Design

Q1 2018 - Tender & Award

Q2 2018 - Construction

Supports II2020 Strategic Community Plan objectives 2.5.4 and 2.5.7.

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS195
Project Name:IRC Building Automation Control Replacement
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:September 2017

Project Description:

Current Honeywell Building Automation Controls at Innisfil Recreation Complex are out of date and are no longer supported by Honeywell.

Project Justification:

All HVAC (heating and cooling) are controlled by a central computer. This computer communicates with two controllers that are now out of date and require replacement. This will include supply and install of two (2) Jace controllers and complete changeover of graphics and program. If failure occurs communication will be lost and controls for Building Automation will no longer function therefore will be unable to control heating and cooling set-points.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials () | \$12,000 | | | | | | \$12,000 |
| Total Capital Costs | \$12,000 | | | | | | \$12,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$12,000 | | | | | | \$12,000 |
| Total Capital Funding Sources | \$12,000 | | | | | | \$12,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$12,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:PKS197
Project Name:Innisvillage East - New Parkette
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

New Parkette in Innisvillage East development.

Project Justification:

Designated park land approved in Draft Plan Conditions. Park may include playground equipment, tennis court or basketball court as recommended in the 2016 Park & Recreation Master Plan. Included in the Development Charges Background Study.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$175,000 | | | | | | \$175,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (10%)) | \$17,500 | | | | | | \$17,500 |
| Design/Engineering (Design (10%)) | \$17,500 | | | | | | \$17,500 |
| Design/Engineering (Construction (7%)) | \$12,250 | | | | | | \$12,250 |
| Total Capital Costs | \$222,250 | | | | | | \$222,250 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| ARS () | \$22,225 | | | | | | \$22,225 |
| ARS-Post Period DC (Future DC's estimated 90% eligible) | \$200,025 | | | | | | \$200,025 |
| Total Capital Funding Sources | \$222,250 | | | | | | \$222,250 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|-----------|------|------|------|
| 2017 Spending Requirements | \$47,250 | | | | |
| 2018 Spending Requirements | | \$175,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

2017 - Design - dependant on developers schedule.
 2018 - Construction - dependant on developer's schedule.

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects PKS197 Innisvillage East - New Parkette, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS199
Project Name:Parks/Roadends Condition Assessment
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Condition assessment of several features across the Town's 40 Parks and 44 Roadends, features include: playgrounds; soccer fields; baseball diamonds; tennis courts; basketball courts; parking lots; skateboard parks; splash pads; boat docks/launches; launches/docks; trails; and storm outlets.

Project Justification:

As part of an effective preventive maintenance program, all Town assets should be inspected on a routine basis in order to identify potential needs. This project will complete a condition assessment of park/roadend features in order to plan long-term capital maintenance.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Consulting/Engineering () | \$100,000 | | | | | | \$100,000 |
| Total Capital Costs | \$100,000 | | | | | | \$100,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| ARS () | \$100,000 | | | | | | \$100,000 |
| Total Capital Funding Sources | \$100,000 | | | | | | \$100,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$100,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Supports II2020 Strategic Community Plan objectives 2.5.4, 2.5.7, 3.5.1 and 3.5.2.

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS200
Project Name:Facilities Master Plan
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

This project is for the completion of a facilities master plan for the 40 town-owned buildings across the Town of Innisfil and to provide direction on the future of town facilities and new construction projects over the next 20 years.

Project Justification:

II2020 Strategic Community Plan objective 3.5.3 states that a facilities master plan will be completed as part of the Town of Innisfil's strategic plan. Several other objectives within the strategic plan require information from the facilities master plan including: implementation of the parks and recreation master plan (2.5.7.15, 2.5.7.44); and develop strategies to reduce the environmental impact of municipal services and operations (3.4.4.1, 3.4.4.4).

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------|------|------|------|--------|------------------|
| Consulting/Engineering () | \$100,000 | | | | | | \$100,000 |
| Total Capital Costs | \$100,000 | | | | | | \$100,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| ARS () | \$100,000 | | | | | | \$100,000 |
| Total Capital Funding Sources | \$100,000 | | | | | | \$100,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$100,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS208
Project Name:Buildings Designated Substances Survey
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

Building condition assessments completed in 2016 listed seven facilities that require designated substance surveys including: lefroy arena; cookstown theatre, IBP gatehouse; lakeside pavilion washroom; IBP snack bar;alcona fire station; and old cookstown theatre. These designated substance surveys are mandatory per the O. Reg. 490/09: DESIGNATED SUBSTANCES under the Occupational Health and Safety Act, R.S.O. 1990, c. O.1.

Project Justification:

The Occupational Health and Safety Act allows for certain toxic substances to be specially designated. This means that a specific regulation is constructed for the control of these substances in the workplace. Accordingly, Regulation 490/09 Designated Substances outlines a set of required steps to control exposure of workers to the substance. Where a regulation applies to a workplace, the employer must conduct an assessment to determine whether the health of a worker may be affected by exposure to the substance.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Consulting/Engineering () | \$45,000 | | | | | | \$45,000 |
| Total Capital Costs | \$45,000 | | | | | | \$45,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$45,000 | | | | | | \$45,000 |
| Total Capital Funding Sources | \$45,000 | | | | | | \$45,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$45,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:PKS213
Project Name:Trail Program - Implement Trails Master Plan
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2027

Project Description:

Annual program to implement the trail recommendations of the 2016 Trails Master Plan.

Project Justification:

It is anticipated Council will approve the 2016 Trails Master Plan later this fall. This program will implement the recommendations of the Master Plan.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| Construction/Subcontracting () | \$750,000 | \$750,000 | \$750,000 | \$750,000 | \$750,000 | \$4,500,000 | \$8,250,000 |
| Internal Staff Charges (Engineering, Planning, Purchasing, Legal) | \$37,500 | \$37,500 | \$37,500 | \$37,500 | \$37,500 | \$225,000 | \$412,500 |
| Design/Engineering (Design (5%)) | \$37,500 | \$37,500 | \$37,500 | \$37,500 | \$37,500 | \$225,000 | \$412,500 |
| Design/Engineering (Construction (5%)) | \$37,500 | \$37,500 | \$37,500 | \$37,500 | \$37,500 | \$225,000 | \$412,500 |
| Total Capital Costs | \$862,500 | \$862,500 | \$862,500 | \$862,500 | \$862,500 | \$5,175,000 | \$9,487,500 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| ARS () | \$335,587 | \$361,747 | \$368,287 | \$361,747 | \$361,747 | \$2,209,722 | \$3,998,837 |
| Oblig.RF-Parks Outdoor DCA (90% DC Funded 5.3.5 & 14 & 22 & 35 pg. 130) | \$72,000 | | | | | | \$72,000 |
| ARS-Post Period DC (90% DC Funded 5.3.42 & 54 & 68 pg. 131) | \$18,000 | \$18,000 | | \$18,000 | \$18,000 | | \$72,000 |
| ARS-Post Period DC (Future DC's estimated 57.3% eligible) | \$436,913 | \$482,753 | \$494,213 | \$482,753 | \$482,753 | \$2,965,278 | \$5,344,663 |
| Total Capital Funding Sources | \$862,500 | \$862,500 | \$862,500 | \$862,500 | \$862,500 | \$5,175,000 | \$9,487,500 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|-----------|-----------|-----------|-----------|-----------|
| 2018 Spending Requirements | \$862,500 | | | | |
| 2019 Spending Requirements | | \$862,500 | | | |
| 2020 Spending Requirements | | | \$862,500 | | |
| 2021 Spending Requirements | | | | \$862,500 | |
| 2022 Spending Requirements | | | | | \$862,500 |

Other Information:

Project priorities will be addressed as part of the Master Plan process and additional information for each recommendation will be finalized as part of the approved Master Plan.

Capital Cost Details based on Appendix B of the draft Parks & Recreation Master Plan.

Should the Town receive a favourable bidding, additional funds at year end are to be carried forward to next year to allow for additional road ends to be completed.

Q2 2018 - RFP & Award
Q3 & Q4 2018 - Design
Q1 2019 - Tender & Award
Q2 2019 - Construction

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects PKS213 Trail Program - Implement Trails Master Plan, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Supports II2020 Strategic Community Plan objective 2.5.7.

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS235
Project Name:Cookstown Theatre Foundation Repairs
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Foundation repairs to main theatre building and replacement of the slab on grade garage building.

Project Justification:

The foundation of the main theatre at the Cookstown Theatre facility is degrading quite quickly. In order to prevent significant failure of the foundation, repairs to the structural foundation are necessary. Further the exterior building (garage) floor is in a state of disrepair and requires replacement ensuring integrity of the overall structure. The building condition assessment (BCA) identified the Cookstown Theatre facility as having a repair and replacement need in 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$26,100 | | | | | | \$26,100 |
| Total Capital Costs | \$26,100 | | | | | | \$26,100 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$26,100 | | | | | | \$26,100 |
| Total Capital Funding Sources | \$26,100 | | | | | | \$26,100 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$26,100 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS262
Project Name:Lefroy Arena Elevator Modernization/Refurbishment
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Elevator modernization and refurbishment.

Project Justification:

The Elevator at the Lefroy Arena has reached the end of its intended useful life and requires major modernization/refurbishment works to ensure the facilities elevator functions as it is intended to. The building condition assessment (BCA) identified the elevator at the Lefroy Arena as having a major refurbishment need in 2017. On-going maintenance and operating costs continue to escalate annually and support the need for major works in 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$156,500 | | | | | | \$156,500 |
| Total Capital Costs | \$156,500 | | | | | | \$156,500 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$156,500 | | | | | | \$156,500 |
| Total Capital Funding Sources | \$156,500 | | | | | | \$156,500 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$156,500 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS263
Project Name:IRC Replace Pool Mechanical Exhaust/HVAC
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:February 2017
End Month/Year:September 2017

Project Description:

Replace Pool Mechanical Room Exhaust Fan System.

Project Justification:

Replacement of the Pool Mechanical Room Exhaust Fan System is required at the IRC/YMCA facility as the system has exceeded it's intended useful life. The building condition assessment (BCA) identified the exhaust system at the IRC as a replacement in 2017. The replacement of the exhaust system ensures optimal performance of the facility and ensure the town maximizes the useful life of these assets.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials () | \$10,000 | | | | | | \$10,000 |
| Total Capital Costs | \$10,000 | | | | | | \$10,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$10,000 | | | | | | \$10,000 |
| Total Capital Funding Sources | \$10,000 | | | | | | \$10,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$10,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:PKS269
Project Name:IRC Asphalt Preventative Maintenance and Sealing
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2018

Project Description:

Routing, sealing and line painting repairs to the roadway and parking lots.

Project Justification:

The building condition assessment (BCA) identified this facility as having a maintenance need in the year of this project. BCA reports were submitted in early 2016 and identified capital spending requirements over the 10 year capital planning period.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials () | \$83,250 | | | | | | \$83,250 |
| Total Capital Costs | \$83,250 | | | | | | \$83,250 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| Discr.RF-Capital () | \$83,250 | | | | | | \$83,250 |
| Total Capital Funding Sources | \$83,250 | | | | | | \$83,250 |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| 2018 Spending Requirements | \$83,250 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |
| 2022 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS280
Project Name:IRC Exterior Soffit Repairs
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Repair of exterior soffits.

Project Justification:

The exterior soffits at the IRC require repairs to ensure they are functioning as intended, The building condition assessment (BCA) identified the soffits at the IRC facility as having a repair need in 2017. Ensuring the soffits are functioning as designed protects the structure from the weather elements and prevents mold buildup and rotting/rusting beams. Additionally the soffits help the building breathe allowing air flow through the vents providing regular air circulation.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$15,000 | | | | | | \$15,000 |
| Total Capital Costs | \$15,000 | | | | | | \$15,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$15,000 | | | | | | \$15,000 |
| Total Capital Funding Sources | \$15,000 | | | | | | \$15,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$15,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS287
Project Name:IRC Zamboni Water Heater Replacement
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Replacement of zamboni water heater.

Project Justification:

The water heater that specifically heats water for the zamboni has reached the end of it's useful life and requires replacement ensuring there is no disruption to service delivery. The building condition assessment (BCA) identified the water heater at the IRC facility as having a replacement need in 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$10,000 | | | | | | \$10,000 |
| Total Capital Costs | \$10,000 | | | | | | \$10,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$10,000 | | | | | | \$10,000 |
| Total Capital Funding Sources | \$10,000 | | | | | | \$10,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$10,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS289
Project Name:IRC Duct Cleaning/Air Balancing
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

IRC Duct cleaning and air balancing.

Project Justification:

Duct Cleaning and air balancing at the IRC will provide various benefits such as:

- Control of dust
- Improved air flow
- Reduced chances of fire
- A reduction in energy costs
- Up to 30% better overall HVAC system efficiency

The IRC has a need to ensure it's HVAC systems are operating as efficiently as possible given the high demand on its use servicing such a large facility.

The building condition assessment (BCA) identified the need to clean the ducts and balance air flows in the IRC facility in 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$20,000 | | | | | | \$20,000 |
| Total Capital Costs | \$20,000 | | | | | | \$20,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$20,000 | | | | | | \$20,000 |
| Total Capital Funding Sources | \$20,000 | | | | | | \$20,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$20,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS293
Project Name:IRC Replace Parking Lot HID Area Lights
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Replace HID (High-Intensity Discharge) lights in IRC parking lots.

Project Justification:

Replacement of the HID lights in IRC parking lots is being recommended to convert the existing lamps with a more efficient lighting system. HID lighting will ensure the appropriate lighting in the parking lot, reduce light pollution and lower the already escalating operating costs.

The building condition assessment (BCA) identified this opportunity at the IRC facility and recommended replacement in 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$10,000 | | | | | | \$10,000 |
| Total Capital Costs | \$10,000 | | | | | | \$10,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$10,000 | | | | | | \$10,000 |
| Total Capital Funding Sources | \$10,000 | | | | | | \$10,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$10,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS295
Project Name:Lefroy Arena Duct Cleaning/Air Balancing
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Duct cleaning, adjusting and air balancing.

Project Justification:

Duct Cleaning and air balancing at the Lefroy Arena will provide various benefits such as:

- Control of dust
- Improved air flow
- Reduced chances of fire
- A reduction in energy costs
- Up to 30% better overall HVAC system efficiency

The South Innsfil Community Center has a need to ensure it's HVAC systems are operating as efficiently as possible given the high demand on its use servicing such a large facility.

The building condition assessment (BCA) identified the need to clean the ducts and balance air flows in the Lefroy facility in 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$15,000 | | | | | | \$15,000 |
| Total Capital Costs | \$15,000 | | | | | | \$15,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$15,000 | | | | | | \$15,000 |
| Total Capital Funding Sources | \$15,000 | | | | | | \$15,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$15,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS304
Project Name:Stroud Arena Parking Lot Repair and Re-seal
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Crack repair and re-sealing of asphalt parking area is required as the useful life of the asphalt is reaching the end of it's life cycle, repair and reseal will extend the useful life of the parking lots.

Project Justification:

The building condition assessment (BCA) identified this facility as having a maintenance need in the year of this project. BCA reports were submitted in early 2016 and identified capital spending requirements over the 10 year capital planning period.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$112,500 | | | | | | \$112,500 |
| Total Capital Costs | \$112,500 | | | | | | \$112,500 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$112,500 | | | | | | \$112,500 |
| Total Capital Funding Sources | \$112,500 | | | | | | \$112,500 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$112,500 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS319
Project Name:Town Hall HVAC System Maintenance
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Duct Cleaning and air balancing at town hall and the replacement of terminal self-contained A/C units.

Project Justification:

Duct Cleaning and air balancing at Town Hall will provide various benefits such as:

- Control of dust
- Improved air flow
- Reduced chances of fire
- A reduction in energy costs
- Up to 30% better overall HVAC system efficiency

Town Hall has a need to ensure it's HVAC systems are operating as efficiently as possible given the high demand on its use servicing such a large facility.

The building condition assessment (BCA) identified the need to clean the ducts and balance air flows at Town Hall in 2017.

Further, the BCA recommends replacement of the terminal self contained air conditioning units as the units have reached the end of their useful life and require replacement. Replacement will ensure minimal impact to the facilities intended use.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$35,000 | | | | | | \$35,000 |
| Total Capital Costs | \$35,000 | | | | | | \$35,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$35,000 | | | | | | \$35,000 |
| Total Capital Funding Sources | \$35,000 | | | | | | \$35,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$35,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS320
Project Name:Town Hall Building Management System Upgrades
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2018

Project Description:

Update the building management system to include lighting.

Project Justification:

The town hall building management system (BMS), otherwise known as a building automation system (BAS), is a computer-based control system installed in the facility that controls and monitors the building's mechanical equipment such as ventilation, power systems, fire systems, and security systems. The town hall BMS does not monitor or control the facility lighting. Lighting control is routinely included in a BMS system and assists in efficiently managing the energy consumption of the facility.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$20,000 | | | | | | \$20,000 |
| Total Capital Costs | \$20,000 | | | | | | \$20,000 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$20,000 | | | | | | \$20,000 |
| Total Capital Funding Sources | \$20,000 | | | | | | \$20,000 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|------|------|------|------|
| 2018 Spending Requirements | \$20,000 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Parks
Project Number:PKS325
Project Name:Outfit 2017 SLC - Furniture
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:
 2017 Service Level Change for System Analyst and Financial Systems Analyst - outfit positions with furniture.

Project Justification:
 DSR-165-16

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------------|----------------|-------------|-------------|-------------|-------------|---------------|----------------|
| Materials (Systems Analyst) | \$3,000 | | | | | | \$3,000 |
| Materials (Financial Systems Analyst) | \$3,500 | | | | | | \$3,500 |
| Total Capital Costs | \$6,500 | | | | | | \$6,500 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$6,500 | | | | | | \$6,500 |
| Total Capital Funding Sources | \$6,500 | | | | | | \$6,500 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$6,500 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Planning**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|--------------------|-------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions |
| 2017 | | | | | | | | | | | | | | |
| PLN34 | Municipal Identify and Wayfinding Signage Program | Strategic | Economic & Comm. Dev. | 2013 | 2018 | 50,000 | | 50,000 | | | | | | |
| PLN36 | Our Place Official Plan Implementation | Growth | Planning | 2017 | 2019 | 70,000 | 70,000 | | | | | | | |
| PLN43 | Community Stakeholder Engagement Strategy | Strategic | Planning | 2016 | 2017 | 10,000 | 10,000 | | | | | | | |
| PLN66 | Demand-Responsive Transit Implementation | Growth | Planning | 2017 | 2018 | 100,000 | 100,000 | | | | | | | |
| PLN78 | Innisfil Beach Park Master Plan | Strategic | Planning | 2017 | 2017 | 40,000 | 40,000 | | | | | | | |
| 2017 Totals: | | | | | | \$ 270,000 | \$ 220,000 | \$ 50,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2018 | | | | | | | | | | | | | | |
| PLN34 | Municipal Identify and Wayfinding Signage Program | Strategic | Economic & Comm. Dev. | 2013 | 2018 | 50,000 | | 50,000 | | | | | | |
| PLN36 | Our Place Official Plan Implementation | Growth | Planning | 2017 | 2019 | 20,000 | 20,000 | | | | | | | |
| PLN46 | Municipal Comprehensive Review | Growth | Planning | 2018 | 2018 | 50,000 | 50,000 | | | | | | | |
| PLN66 | Demand-Responsive Transit Implementation | Growth | Planning | 2017 | 2018 | 125,000 | 125,000 | | | | | | | |
| 2018 Totals: | | | | | | \$ 245,000 | \$ 195,000 | \$ 50,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2019 | | | | | | | | | | | | | | |
| PLN19 | Zoning By-Law Update/Town-Wide Development Permit Study | Growth | Planning | 2019 | 2020 | 86,000 | 47,300 | | 38,700 | | | | | |
| PLN36 | Our Place Official Plan Implementation | Growth | Planning | 2017 | 2019 | 20,000 | 20,000 | | | | | | | |
| PLN40 | Affordable Housing Strategy and Community Improvement Plan | Growth | Planning | 2019 | 2019 | 55,000 | 55,000 | | | | | | | |
| PLN47 | Place Making Destinations Master Plan and Implementation | Growth | Planning | 2019 | 2019 | 90,000 | 90,000 | | | | | | | |
| PLN51 | Cultural Heritage Landscape Study | Strategic | Planning | 2019 | 2019 | 35,000 | 35,000 | | | | | | | |
| PLN55 | Our Shore DPS Review and Economic Impact Study | Strategic | Planning | 2019 | 2019 | 40,000 | 40,000 | | | | | | | |
| PLN58 | Place Making Community Improvement Plan | Growth | Planning | 2019 | 2020 | 10,000 | 10,000 | | | | | | | |
| PLN61 | Trails and Active Transportation Implementation | Growth | Planning | 2019 | 2020 | 15,000 | 15,000 | | | | | | | |
| PLN65 | Agricultural and Rural Area Placemaking Implementation | Strategic | Planning | 2019 | 2019 | 25,000 | 25,000 | | | | | | | |
| 2019 Totals: | | | | | | \$ 376,000 | \$ 337,300 | \$ 0 | \$ 38,700 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2020 | | | | | | | | | | | | | | |
| PLN16 | Town-Wide Urban Design and Place Making Implementation | Growth | Planning | 2020 | 2020 | 65,000 | 35,750 | | 29,250 | | | | | |
| PLN19 | Zoning By-Law Update/Town-Wide Development Permit Study | Growth | Planning | 2019 | 2020 | 74,000 | 40,700 | | 33,300 | | | | | |
| PLN37 | 1904400 | Growth | Planning | 2020 | 2021 | 50,000 | 50,000 | | | | | | | |
| PLN38 | Renewable Energy Facilities Siting Protocol | Strategic | Planning | 2020 | 2020 | 30,000 | | 30,000 | | | | | | |
| PLN41 | Community Hubs Implementation Plan | Growth | Planning | 2019 | 2019 | 50,000 | 50,000 | | | | | | | |
| PLN42 | Alcona Neighbourhoods Action and Implementation Plan | Strategic | Planning | 2020 | 2020 | 50,000 | 50,000 | | | | | | | |
| PLN49 | Site Plan Control Update | Strategic | Planning | 2020 | 2020 | 25,000 | 25,000 | | | | | | | |
| PLN56 | Commercial Policy Review/Retail Market Analysis | Growth | Planning | 2020 | 2020 | 60,000 | 60,000 | | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Planning**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|--------------------|-------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| 2020 | | | | | | | | | | | | | | | | |
| PLN58 | Place Making Community Improvement Plan | Growth | Planning | 2019 | 2020 | 40,000 | 40,000 | | | | | | | | | |
| PLN59 | Provincial Policy Update Implementation | Strategic | Planning | 2020 | 2020 | 25,000 | 25,000 | | | | | | | | | |
| PLN60 | Age-Friendly Community Action and Implementation Plan | Strategic | Planning | 2020 | 2020 | 45,000 | 45,000 | | | | | | | | | |
| PLN61 | Trails and Active Transportation Implementation | Growth | Planning | 2019 | 2020 | 15,000 | 15,000 | | | | | | | | | |
| PLN62 | Innisfil Heights Employment Area Policy Review | Growth | Planning | 2020 | 2020 | 35,000 | 35,000 | | | | | | | | | |
| 2020 Totals: | | | | | | \$ 564,000 | \$ 471,450 | \$ 30,000 | \$ 62,550 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2021 | | | | | | | | | | | | | | | | |
| PLN20 | Our Place Official Plan Update | Growth | Planning | 2021 | 2022 | 50,000 | 27,500 | | 22,500 | | | | | | | |
| PLN37 | Intensification and Infill Study and Guidelines | Growth | Planning | 2020 | 2021 | 40,000 | 40,000 | | | | | | | | | |
| PLN39 | Climate Change Adaptation Strategy and Implementation | Growth | Planning | 2021 | 2022 | 100,000 | 100,000 | | | | | | | | | |
| PLN42 | Alcona Neighbourhoods Action and Implementation Plan | Strategic | Planning | 2020 | 2020 | 40,000 | 40,000 | | | | | | | | | |
| PLN64 | Sustainable Development Guidelines and Implementation | Growth | Planning | 2021 | 2021 | 35,000 | 35,000 | | | | | | | | | |
| PLN67 | Sustainable 'Net Zero' Community Implementation Plan | Strategic | Planning | 2021 | 2021 | 60,000 | 60,000 | | | | | | | | | |
| PLN73 | Place Making Design and Policy Implementation Review | Growth | Planning | 2021 | 2021 | 40,000 | 40,000 | | | | | | | | | |
| PLN74 | Our Shore Management - Phase 2 | Growth | Planning | 2021 | 2021 | 70,000 | 70,000 | | | | | | | | | |
| 2021 Totals: | | | | | | \$ 435,000 | \$ 412,500 | \$ 0 | \$ 22,500 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2022 | | | | | | | | | | | | | | | | |
| PLN20 | Our Place Official Plan Update | Growth | Planning | 2021 | 2022 | 40,000 | 22,000 | | 18,000 | | | | | | | |
| PLN33 | Innisfil Beach Road Development Permit Study | Growth | Planning | 2022 | 2023 | 150,000 | 15,000 | | 135,000 | | | | | | | |
| PLN50 | Technology Implementation Policies | Strategic | Planning | 2022 | 2022 | 35,000 | 35,000 | | | | | | | | | |
| PLN68 | Trails and Active Transportation Policy Review and Implementation | Growth | Planning | 2022 | 2022 | 30,000 | 30,000 | | | | | | | | | |
| 2022 Totals: | | | | | | \$ 255,000 | \$ 102,000 | \$ 0 | \$ 153,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2023 | | | | | | | | | | | | | | | | |
| PLN53 | Town-Wide Zoning By-Law/Development Permit System Update | Growth | Planning | 2023 | 2024 | 125,000 | 125,000 | | | | | | | | | |
| PLN69 | Town-Wide Neighbourhood Plan Study and Implementation | Strategic | Planning | 2023 | 2023 | 80,000 | 80,000 | | | | | | | | | |
| 2023 Totals: | | | | | | \$ 205,000 | \$ 205,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2024 | | | | | | | | | | | | | | | | |
| PLN44 | Town-Wide Parking Study | Growth | Planning | 2024 | 2024 | 40,000 | 40,000 | | | | | | | | | |
| PLN45 | Municipal Comprehensive Review | Growth | Planning | 2024 | 2024 | 40,000 | 40,000 | | | | | | | | | |
| PLN48 | Lefroy Visioning and Implementation | Growth | Planning | 2024 | 2025 | 50,000 | 50,000 | | | | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Planning**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|--------------------|-------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| 2024 | | | | | | | | | | | | | | | |
| PLN53 | Town-Wide Zoning By-Law/Development Permit System Update | Growth | Planning | 2023 | 2024 | 25,000 | 25,000 | | | | | | | | |
| 2024 Totals: | | | | | | \$ 155,000 | \$ 155,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2025 | | | | | | | | | | | | | | | |
| PLN48 | Lefroy Visioning and Implementation | Growth | Planning | 2024 | 2025 | 50,000 | 50,000 | | | | | | | | |
| PLN63 | Employment Lands Policy Review | Growth | Planning | 2025 | 2025 | 100,000 | 100,000 | | | | | | | | |
| PLN70 | Autonomous Vehicle Accommodation Study and Implementation | Strategic | Planning | 2025 | 2025 | 40,000 | 40,000 | | | | | | | | |
| PLN71 | Healthy Communities Policy Review and Implementation | Strategic | Planning | 2025 | 2025 | 25,000 | 25,000 | | | | | | | | |
| 2025 Totals: | | | | | | \$ 215,000 | \$ 215,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2026 | | | | | | | | | | | | | | | |
| PLN52 | Our Place Official Plan Update | Growth | Planning | 2026 | 2027 | 125,000 | 125,000 | | | | | | | | |
| PLN72 | Place Making Design and Policy Implementation Review | Strategic | Planning | 2026 | 2026 | 40,000 | 40,000 | | | | | | | | |
| 2026 Totals: | | | | | | \$ 165,000 | \$ 165,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |

Capital Budget Project Detail Sheet

Department/Service Area:Economic & Community Development

Project Number:PLN34

Project Name:Municipal Identify and Wayfinding Signage Program

Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:April 2013

End Month/Year:December 2018

Project Description:

The initial wayfinding signage study identified that one of the major issues facing the area was the lack of consistent, coherent wayfinding signage. Wayfinding signage can be defined as the consistent use of signs, maps and other graphic methods to convey location and direction to visitors throughout a region. In 2011, as part of the Transportation Master Plan, Town staff began to work with Form: Media and Bruce Grey Simcoe (BGS) representatives to develop a municipal identity and wayfinding signage program specifically for Innisfil (DSR-067-12).

On April 3, 2013 by way of Council Resolution CR.53-11.13 for report DSR-060-13, Council supported the recommendation to implement the proposed Wayfinding Signage system throughout the municipality and approved a recommendation for staff to move forward with funding assistance from Regional Tourism Organization 7 (RTO7) (also known as Bruce Grey Simcoe or BGS), using any remaining funds from the Hwy 400 Signage as the required financial leveraging. To minimize costs, consideration will be given to existing signage and how it could blend with new signage to create a uniform look as well as to implement new signage when existing signs require replacement or as new signs are required. The pay-to-play element of the wayfinding signage is expected to operate on a cost-recovery basis. It is envisioned that the full cost of pay-to-play signs will be reimbursed by participating businesses, and will be rolled out in 2015.

Project Justification:

The combined funding from the Town and RTO7 supports the initial implementation of the Wayfinding Signage system however, additional capital funding over the next few years will be required to complete the design, fabrication and installation of all signs recommended. Costs to implement the Wayfinding Signage system are currently estimated at approximately \$200,000. It is expected that as new tourism sites are identified, new signage requirements could also be identified in the future which will therefore add to cost estimates. As well, staff will seek out additional funding opportunities to off-set the costs.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|-----------------|-----------------|------|------|------|--------|------------------|
| Materials () | \$193,000 | \$50,000 | \$50,000 | | | | | \$293,000 |
| Total Capital Costs | \$193,000 | \$50,000 | \$50,000 | | | | | \$293,000 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|-----------------|-----------------|------|------|------|--------|------------------|
| ARS (Surplus from PLN26) | \$43,000 | | | | | | | \$43,000 |
| Discr.RF-Capital () | \$150,000 | \$50,000 | \$50,000 | | | | | \$250,000 |
| Total Capital Funding Sources | \$193,000 | \$50,000 | \$50,000 | | | | | \$293,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|------|------|------|
| 2017 Spending Requirements | \$50,000 | | | | |
| 2018 Spending Requirements | | \$50,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Planning
Project Number:PLN36
Project Name:Our Place Official Plan Implementation
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2019

Project Description:

Following the adoption of the Town OP update, various implementation measures will be required with respect to public outreach, OMB appeals and education/communication.

Project Justification:

The OP review represents a significant policy update and affects all areas of Innisfil. Community interest and education will require actions necessary for the effective implementation of new planning policies. In addition, OMB appeals can be expected that will need to be defended for final implementation.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|-------------------------------|-----------------|-----------------|-----------------|------|------|--------|------------------|
| Internal Staff Charges () | \$30,000 | \$20,000 | \$20,000 | | | | \$70,000 |
| Planning Services/Studies () | \$40,000 | | | | | | \$40,000 |
| Total Capital Costs | \$70,000 | \$20,000 | \$20,000 | | | | \$110,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|-----------------|-----------------|-----------------|------|------|--------|------------------|
| ARS () | \$34,720 | \$9,920 | \$9,920 | | | | \$54,560 |
| ARS-Post Period DC (Future DC's estimated 50.4% eligible) | \$35,280 | \$10,080 | \$10,080 | | | | \$55,440 |
| Total Capital Funding Sources | \$70,000 | \$20,000 | \$20,000 | | | | \$110,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|----------|------|------|
| 2017 Spending Requirements | \$70,000 | | | | |
| 2018 Spending Requirements | | \$20,000 | | | |
| 2019 Spending Requirements | | | \$20,000 | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

To implement current project C810119 PLN3 Official Plan Update, this was DC Funded at 50.4%.

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects PLN36 OP Implementation, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Planning
Project Number:PLN43
Project Name:Community Stakeholder Engagement Strategy
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:July 2016
End Month/Year:December 2017

Project Description:

A strategy for how the Town will consult and meaningfully engage with stakeholders in receiving input in the community development and local planning process.

Project Justification:

The Planning Act provides minimum requirements for public and stakeholder consultation for various planning and development applications. The Town strives to go beyond these minimum requirements to ensure that the community is more meaningfully engaged and consulted. This enhanced level of community engagement and customer service helps achieve the objective 1.2.2 of II2020 Strategic Community Plan to improve communication and transportation networks to unite residents, businesses and communities.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|-----------------------------------|-----------------|-----------------|------|------|------|------|--------|-----------------|
| Other (Marketing/Communications) | \$10,000 | \$5,000 | | | | | | \$15,000 |
| Internal Staff Charges () | \$15,000 | \$5,000 | | | | | | \$20,000 |
| Total Capital Costs | \$25,000 | \$10,000 | | | | | | \$35,000 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$25,000 | \$10,000 | | | | | | \$35,000 |
| Total Capital Funding Sources | \$25,000 | \$10,000 | | | | | | \$35,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$10,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Planning
Project Number:PLN46
Project Name:Municipal Comprehensive Review
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2018

Project Description:

A review and update of the Town's growth management strategy based on further direction and population forecasts from the County and Growth Plan for the GGH.

Project Justification:

The Town is experiencing significant development pressure which has resulted in the need to assess the allocation of growth throughout the Town.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|-------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Internal Staff Charges () | \$10,000 | | | | | | \$10,000 |
| Planning Services/Studies () | \$40,000 | | | | | | \$40,000 |
| Total Capital Costs | \$50,000 | | | | | | \$50,000 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$5,000 | | | | | | \$5,000 |
| ARS-Post Period DC (Future DC's estimated 90% eligible) | \$45,000 | | | | | | \$45,000 |
| Total Capital Funding Sources | \$50,000 | | | | | | \$50,000 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|------|------|------|------|
| 2018 Spending Requirements | \$50,000 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects PLN46 Municipal Comprehensive Review, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Planning
Project Number:PLN66
Project Name:Demand-Responsive Transit Implementation
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:February 2018

Project Description:

This project will build on the results of the Demand-Responsive Transit Pilot Project initiated in 2016 and will implement demand-responsive transit services in Innisfil.

Project Justification:

This supports the implementation of the Our Place Official Plan as well as the objective (2.1.1) of Inspiring Innisfil 2020 to "evaluate and implement accessible and affordable municipal transit options, including municipally-delivered, private and shared transportation strategies."

Supports II2020 Strategic Community Plan objective 2.1.1.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|------------------|------|------|------|--------|------------------|
| Internal Staff Charges () | \$15,000 | \$15,000 | | | | | \$30,000 |
| Implementation () | \$85,000 | \$110,000 | | | | | \$195,000 |
| Total Capital Costs | \$100,000 | \$125,000 | | | | | \$225,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------------------|------|------|------|--------|------------------|
| ARS () | \$55,000 | \$68,750 | | | | | \$123,750 |
| ARS-Post Period DC (Future DC's estimated 45% eligible) | \$45,000 | \$56,250 | | | | | \$101,250 |
| Total Capital Funding Sources | \$100,000 | \$125,000 | | | | | \$225,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|-----------|------|------|------|
| 2017 Spending Requirements | \$100,000 | | | | |
| 2018 Spending Requirements | | \$125,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

That in order to comply with the requirements and intent of Subsection 5(1) of the Development Charges Act and Section 5 of O.Reg. 82/98, Council expresses its intention that, in approving growth-related capital projects PLN66 Demand-Responsive Transit Implementation, the increase in the need for services attributable to anticipated development will be met and that any costs incurred will be considered for payment by future development or other similar charges.

Capital Budget Project Detail Sheet

Department/Service Area:Planning
Project Number:PLN78
Project Name:Innisfil Beach Park Master Plan
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:March 2017
End Month/Year:November 2017

Project Description:

This project will establish a long term master plan for Innisfil beach park to guide future decisions regarding operations and capital projects.

Project Justification:

The increasing use of Innisfil Beach Park and resulting land use conflicts within the surrounding community requires a comprehensive review of uses within the park. Future projects to improve both the park experience and amenity of the surrounding area will be identified through this process to inform future capital projects.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|-----------------|------|------|------|------|--------|-----------------|
| Materials () | \$10,000 | | | | | | \$10,000 |
| Internal Staff Charges () | \$30,000 | | | | | | \$30,000 |
| Total Capital Costs | \$40,000 | | | | | | \$40,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| ARS () | \$40,000 | | | | | | \$40,000 |
| Total Capital Funding Sources | \$40,000 | | | | | | \$40,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|------|------|
| 2017 Spending Requirements | \$40,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Supports II2020 Strategic Community Plan objective 2.5.6.

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Roads**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|---------------------|-------------------|----------------------|---------------------|-------------------|-------------|-------------------|---------------------|--------------------------------|-------------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| 2017 | | | | | | | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Operational | Engineering | 2012 | 2026 | 369,200 | | 369,200 | | | | | | | |
| RDS195 | 2016 - 2018 Road Rehabilitation Program | Operational | Engineering | 2015 | 2018 | 1,386,500 | | 47,500 | | | 860,000 | 479,000 | | | |
| RDS204 | Leonards Beach Drainage Improvements | Discretionary | Engineering | 2015 | 2017 | 262,000 | | 262,000 | | | | | | | |
| RDS207 | 6th Line & 20th Sideroad - Traffic Signal/Roundabout | Growth | Engineering | 2017 | 2018 | 400,000 | | | | | | | 400,000 | | |
| RDS221 | Emerald Ash Borer | Operational | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Operational | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | |
| RDS227 | Roads Needs Study Update - 2017 | Strategic | Engineering | 2017 | 2017 | 220,000 | | 220,000 | | | | | | | |
| RDS235 | Spring St - IBR to End of Road - Reconstruction | Discretionary | Engineering | 2017 | 2018 | 805,000 | | 805,000 | | | | | | | |
| RDS254 | 6th Line Interchange EA & Supporting Infrastructure Design & Construction | Growth | Engineering | 2016 | 2018 | 600,000 | | | 600,000 | | | | | | |
| RDS258 | Lockhart Rd - 20th Sideroad to Sandy Cove - 25th Sideroad to Lake Simcoe - Resurfacing | Operational | Engineering | 2017 | 2020 | 2,681,000 | | 1,840,271 | | | | 840,729 | | | |
| RDS261 | 20th Sideroad & BBP Rd - Flashing Stop Sign | Operational | Engineering | 2017 | 2017 | 6,500 | | 6,500 | | | | | | | |
| RDS262 | Clarksville St & Carniola Dr - Road Resurfacing (Construction Only) | Discretionary | Engineering | 2017 | 2017 | 127,050 | | 127,050 | | | | | | | |
| RDS263 | Mapleview Dr - 25th Sideroad to Lake Simcoe - Road Reconstruction (Construction Only) | Operational | Engineering | 2017 | 2017 | 821,250 | | 268,021 | | | 100,000 | 453,229 | | | |
| RDS266 | Various Roads - Drainage Evaluation & Recommendation | Discretionary | Engineering | 2017 | 2024 | 90,000 | | 90,000 | | | | | | | |
| RDS267 | Plum Drive - Gravel Entrance | Operational | Engineering | 2017 | 2018 | 100,000 | | 50,000 | | | | | | 50,000 | |
| RDS272 | Stroud - Replace Existing Streetlights with LED | Discretionary | Engineering | 2017 | 2018 | 279,400 | | 79,400 | | | | | | 200,000 | |
| RDS274 | Stormwater CCTV Inspections | Strategic | Roads | 2017 | 2027 | 30,000 | | 30,000 | | | | | | | |
| RDS275 | 7th Line - 20th Sideroad to Lake Simcoe - EA | Growth | Engineering | 2017 | 2018 | 385,000 | | | | 385,000 | | | | | |
| RDS279 | Asset Management Plan | Strategic | Roads | 2017 | 2018 | 125,000 | 125,000 | | | | | | | | |
| RDS282 | Traffic Signal/Flasher/Beacon Condition Assessment | Strategic | Roads | 2017 | 2017 | 30,000 | 30,000 | | | | | | | | |
| 2017 Totals: | | | | | | \$ 9,082,900 | \$ 155,000 | \$ 4,559,942 | \$ 600,000 | \$ 385,000 | \$ 0 | \$ 960,000 | \$ 1,772,958 | \$ 400,000 | \$ 250,000 |

2018

| | | | | | | | | | | | | | | | |
|---------------------|---|---------------|-------------|------|------|---------------------|------------------|---------------------|---------------------|-------------|-------------|-------------------|---------------------|-------------|-------------|
| RDS61 | Cross St. - 7th Line to Kennedy Rd - Bridge Replacement & Resurfacing | Operational | Engineering | 2018 | 2019 | 690,000 | | 690,000 | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Operational | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | |
| RDS195 | 2016 - 2018 Road Rehabilitation Program | Operational | Engineering | 2015 | 2018 | 1,426,000 | | 15,000 | | | 932,000 | 479,000 | | | |
| RDS205 | 6th Line - Bridge Expansion over Railway | Growth | Engineering | 2018 | 2021 | 3,271,632 | | | 3,271,632 | | | | | | |
| RDS221 | Emerald Ash Borer | Operational | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | |
| RDS225 | 1904400 | Operational | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | |
| RDS268 | Beach Road - End of Road Barrier & Bank Stabilization | Discretionary | Engineering | 2018 | 2019 | 40,000 | | 40,000 | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Strategic | Roads | 2017 | 2027 | 32,000 | | 32,000 | | | | | | | |
| RDS277 | Gilford Rd - Yonge St to 20th Sideroad - Resurfacing | Operational | Engineering | 2018 | 2019 | 1,743,750 | | 204,498 | | | | 1,539,252 | | | |
| RDS279 | Asset Management Plan | Strategic | Roads | 2017 | 2018 | 75,000 | 75,000 | | | | | | | | |
| 2018 Totals: | | | | | | \$ 7,934,582 | \$ 75,000 | \$ 1,637,698 | \$ 3,271,632 | \$ 0 | \$ 0 | \$ 932,000 | \$ 2,018,252 | \$ 0 | \$ 0 |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Roads**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|----------------------|---------------------|----------------------|----------------------|----------------------|-------------|-------------------|-------------------|--------------------------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| 2019 | | | | | | | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Operational | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | |
| RDS188 | Adullam Avenue - IBR to Lebanon Dr - Urbanization | Growth | Engineering | 2019 | 2020 | 3,164,500 | 316,450 | | 2,848,050 | | | | | | |
| RDS198 | 20th Sideroad - Leslie Dr to Big Bay Point - Reconstruction | Growth | Engineering | 2019 | 2020 | 9,475,000 | 6,954,500 | | 2,520,500 | | | | | | |
| RDS221 | Emerald Ash Borer | Operational | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Operational | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | |
| RDS248 | 20th Sideroad (Bypass) - Leslie Drive to South of Innisfil Beach Road | Growth | Engineering | 2019 | 2020 | 7,724,011 | | | 7,724,011 | | | | | | |
| RDS250 | Leslie Drive West Extension - 20th Sideroad to Oriole Crescent | Growth | Engineering | 2019 | 2020 | 5,093,764 | | | 5,093,764 | | | | | | |
| RDS269 | Reive Blvd & 3rd Line - Culvert Works | Operational | Engineering | 2019 | 2020 | 732,000 | | 732,000 | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Strategic | Roads | 2017 | 2027 | 34,000 | | 34,000 | | | | | | | |
| RDS276 | 7th Line - 20th Sideroad to Lake Simcoe - Placeholder | Growth | Engineering | 2019 | 2020 | 10,525,000 | | | | 10,525,000 | | | | | |
| RDS283 | 2019 - 2022 - Road Rehabilitation Program | Operational | Engineering | 2019 | 2022 | 1,426,000 | | | | | 947,000 | 479,000 | | | |
| RDS285 | 20th Sideroad & Lockhart Dr - New Roundabout/Traffic Signal | Growth | Engineering | 2019 | 2020 | 600,000 | 60,000 | | 540,000 | | | | | | |
| RDS286 | 20th Sideroad & 9th Line - New Roundabout/Traffic Signal | Growth | Engineering | 2019 | 2020 | 600,000 | 60,000 | | 540,000 | | | | | | |
| 2019 Totals: | | | | | | \$ 40,030,475 | \$ 7,390,950 | \$ 1,422,200 | \$ 19,266,325 | \$ 10,525,000 | \$ 0 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 |

| | | | | | | | | | | | | | | | |
|---------------------|--|---------------|-------------|------|------|---------------------|-------------------|---------------------|-------------------|-------------|-------------|-------------------|-------------------|-------------|-------------|
| 2020 | | | | | | | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Operational | Engineering | 2012 | 2026 | 369,200 | | 369,200 | | | | | | | |
| RDS221 | Emerald Ash Borer | Operational | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Operational | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | |
| RDS239 | 9th Line - 25th Sideroad to Leonard Street | Operational | Engineering | 2020 | 2021 | 805,000 | 230,000 | 575,000 | | | | | | | |
| RDS240 | Willard Avenue - Leslie Drive to Innisfil Beach Road | Operational | Engineering | 2020 | 2021 | 517,500 | 230,000 | 287,500 | | | | | | | |
| RDS266 | Various Roads - Drainage Evaluation & Recommendation | Discretionary | Engineering | 2017 | 2024 | 350,000 | | 350,000 | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Strategic | Roads | 2017 | 2027 | 35,000 | | 35,000 | | | | | | | |
| RDS283 | 2019 - 2022 - Road Rehabilitation Program | Operational | Engineering | 2019 | 2022 | 2,000,000 | | 574,000 | | | 947,000 | 479,000 | | | |
| RDS288 | 25th Sideroad & 9th Line - New Roundabout/Traffic Signal | Growth | Engineering | 2020 | 2021 | 600,000 | 60,000 | | 540,000 | | | | | | |
| 2020 Totals: | | | | | | \$ 5,041,700 | \$ 520,000 | \$ 2,555,700 | \$ 540,000 | \$ 0 | \$ 0 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 |

| | | | | | | | | | | | | | | |
|-------------|--|-------------|-------------|------|------|------------|-----------|-----------|-----------|--|--|--|--|--|
| 2021 | | | | | | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Operational | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | |
| RDS221 | Emerald Ash Borer | Operational | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | |
| RDS225 | Sidewalk Improvement Program | Operational | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | |
| RDS236 | Big Bay Point Road - 20th Sideroad to 25th Sideroad - Reconstruction | Growth | Engineering | 2021 | 2022 | 6,366,945 | 5,093,556 | | 1,273,389 | | | | | |
| RDS237 | 20th Sideroad - IBR to 4th Line | Growth | Engineering | 2021 | 2022 | 3,682,884 | 801,254 | 2,080,376 | 801,254 | | | | | |
| RDS241 | 13th Line - Big Bay Point Road/25th Sideroad to Friday Drive | Growth | Engineering | 2021 | 2022 | 1,684,173 | 168,417 | | 1,515,756 | | | | | |
| RDS246 | Big Bay Point Road - Big Bay Point to 25th Sideroad | Growth | Engineering | 2021 | 2022 | 10,778,702 | 8,622,962 | | 2,155,740 | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Roads**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|----------------------|----------------------|----------------------|---------------------|---------------|-------------|-------------------|-------------------|--------------------------------|-------------|--|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other | |
| 2021 | | | | | | | | | | | | | | | | |
| RDS266 | Various Roads - Drainage Evaluation & Recommendation | Discretionary | Engineering | 2017 | 2024 | 350,000 | | 350,000 | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Strategic | Roads | 2017 | 2027 | 36,000 | | 36,000 | | | | | | | | |
| RDS281 | 20th Sideroad - Shore Acres Dr to Town Boundary - Resurfacing | Operational | Engineering | 2021 | 2022 | 2,775,000 | | 2,775,000 | | | | | | | | |
| RDS283 | 2019 - 2022 - Road Rehabilitation Program | Operational | Engineering | 2019 | 2022 | 2,000,000 | | 574,000 | | | 947,000 | 479,000 | | | | |
| RDS287 | 25th Sideroad & Big Bay Point - New Roundabout/Traffic Signal | Growth | Engineering | 2021 | 2022 | 600,000 | 60,000 | | 540,000 | | | | | | | |
| RDS296 | Roads Needs Study Update - 2021 | Strategic | Engineering | 2021 | 2021 | 220,000 | | 220,000 | | | | | | | | |
| 2021 Totals: | | | | | | \$ 29,149,904 | \$ 14,746,189 | \$ 6,691,576 | \$ 6,286,139 | \$ 0 | \$ 0 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | |
| 2022 | | | | | | | | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Operational | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | | |
| RDS221 | Emerald Ash Borer | Operational | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Operational | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | | |
| RDS238 | Killarney Beach Road/4th Line - John Street to Yonge Street | Growth | Engineering | 2022 | 2023 | 4,333,854 | 433,385 | | 3,900,469 | | | | | | | |
| RDS247 | Killarney Beach Road - 20th Sideroad to Ewart Street | Growth | Engineering | 2022 | 2023 | 4,734,888 | 473,489 | | 4,261,399 | | | | | | | |
| RDS260 | Holy Cross Catholic School - New Pedestrian Signal | Discretionary | Engineering | 2022 | 2023 | 250,000 | | 250,000 | | | | | | | | |
| RDS266 | Various Roads - Drainage Evaluation & Recommendation | Discretionary | Engineering | 2017 | 2024 | 350,000 | | 350,000 | | | | | | | | |
| RDS271 | Webster Blvd & Jans Blvd - Traffic Calming | Growth | Engineering | 2022 | 2022 | 122,000 | 122,000 | | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Strategic | Roads | 2017 | 2027 | 38,000 | | 38,000 | | | | | | | | |
| RDS283 | 2019 - 2022 - Road Rehabilitation Program | Operational | Engineering | 2019 | 2022 | 2,000,000 | | 574,000 | | | 947,000 | 479,000 | | | | |
| 2022 Totals: | | | | | | \$ 12,484,942 | \$ 1,028,874 | \$ 1,868,200 | \$ 8,161,868 | \$ 0 | \$ 0 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | |
| 2023 | | | | | | | | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Operational | Engineering | 2012 | 2026 | 369,200 | | 369,200 | | | | | | | | |
| RDS221 | Emerald Ash Borer | Operational | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Operational | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | | |
| RDS243 | 25th Sideroad - Leslie Drive to Innisfil Beach Road | Operational | Engineering | 2023 | 2024 | 220,332 | 208,421 | 11,911 | | | | | | | | |
| RDS266 | Various Roads - Drainage Evaluation & Recommendation | Discretionary | Engineering | 2017 | 2024 | 500,000 | | 500,000 | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Strategic | Roads | 2017 | 2027 | 39,000 | | 39,000 | | | | | | | | |
| RDS284 | 2023 - 2026 - Road Rehabilitation Program | Operational | Engineering | 2023 | 2026 | 2,000,000 | | 574,000 | | | 947,000 | 479,000 | | | | |
| 2023 Totals: | | | | | | \$ 3,493,532 | \$ 208,421 | \$ 1,859,111 | \$ 0 | \$ 0 | \$ 0 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | |
| 2024 | | | | | | | | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Operational | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | | |
| RDS221 | Emerald Ash Borer | Operational | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Operational | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Strategic | Roads | 2017 | 2027 | 40,000 | | 40,000 | | | | | | | | |
| RDS284 | 2023 - 2026 - Road Rehabilitation Program | Operational | Engineering | 2023 | 2026 | 2,000,000 | | 574,000 | | | 947,000 | 479,000 | | | | |
| 2024 Totals: | | | | | | \$ 2,696,200 | \$ 0 | \$ 1,270,200 | \$ 0 | \$ 0 | \$ 0 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type - Roads**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|---------------------|---|----------------|-----------------------|------------|----------|---------------------|-----------------|----------------------|---------------------|---------------|-------------|-------------------|-------------------|--------------------------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| 2025 | | | | | | | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Operational | Engineering | 2012 | 2026 | 291,200 | | 291,200 | | | | | | | |
| RDS221 | Emerald Ash Borer | Operational | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Operational | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Strategic | Roads | 2017 | 2027 | 42,000 | | 42,000 | | | | | | | |
| RDS284 | 2023 - 2026 - Road Rehabilitation Program | Operational | Engineering | 2023 | 2026 | 2,000,000 | | 574,000 | | | 947,000 | 479,000 | | | |
| RDS297 | Roads Needs Study Update - 2025 | Strategic | Engineering | 2025 | 2025 | 220,000 | | 220,000 | | | | | | | |
| 2025 Totals: | | | | | | \$ 2,918,200 | \$ 0 | \$ 1,492,200 | \$ 0 | \$ 0 | \$ 0 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 |
| 2026 | | | | | | | | | | | | | | | |
| RDS172 | Stormwater Pond Cleanout/Retrofit Program | Operational | Engineering | 2012 | 2026 | 369,200 | | 369,200 | | | | | | | |
| RDS221 | Emerald Ash Borer | Operational | Roads | 2016 | 2026 | 125,000 | | 125,000 | | | | | | | |
| RDS225 | Sidewalk Improvement Program | Operational | Engineering | 2016 | 2026 | 240,000 | | 240,000 | | | | | | | |
| RDS274 | Stormwater CCTV Inspections | Strategic | Roads | 2017 | 2027 | 44,000 | | 44,000 | | | | | | | |
| RDS284 | 2023 - 2026 - Road Rehabilitation Program | Operational | Engineering | 2023 | 2026 | 2,000,000 | | 574,000 | | | 947,000 | 479,000 | | | |
| 2026 Totals: | | | | | | \$ 2,778,200 | \$ 0 | \$ 1,352,200 | \$ 0 | \$ 0 | \$ 0 | \$ 947,000 | \$ 479,000 | \$ 0 | \$ 0 |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS61
Project Name:Cross St. - 7th Line to Kennedy Rd - Bridge Replacement & Resurfacing
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:February 2019

Project Description:

Remove and replace bridge structure.

Resurface Cross St from 7th Line to Kennedy Rd.

Project Justification:

This structure is undersized for the watercourse which it crosses. The bridge cannot pass larger return period flood flows, and there have been flooding complaints upstream. The Environmental Assessment for Watercourse No. 4, approved by Committee of the Whole Recommendation 331.06, recommended replacing the bridge with a structure that provides increased flow capacity. The proposed 2017 7th Line - 20th Sideroad to Lake Simcoe EA project will confirm the required flow capacity.

The structure also has deficient barriers and additional guiderails may be needed in the vicinity of the watercourse. Both of these problems will be addressed during the bridge replacement.

Cross St was identified for resurfacing in 2017 as part of RDS195 2016-2018 Road Rehabilitation Project based on the 2013 Roads Needs Study priority list. To decrease disruptions to residents and to economize on mobilization costs, Staff are recommending that the paving be rescheduled to occur at the same time as the bridge replacement.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting (Bridge Replacement) | \$500,000 | | | | | | \$500,000 |
| Construction/Subcontracting (Resurfacing) | \$100,000 | | | | | | \$100,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (5%)) | \$30,000 | | | | | | \$30,000 |
| Design/Engineering (Design (5%)) | \$30,000 | | | | | | \$30,000 |
| Design/Engineering (Construction (5%)) | \$30,000 | | | | | | \$30,000 |
| Total Capital Costs | \$690,000 | | | | | | \$690,000 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$690,000 | | | | | | \$690,000 |
| Total Capital Funding Sources | \$690,000 | | | | | | \$690,000 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|-----------|------|------|------|
| 2018 Spending Requirements | \$90,000 | | | | |
| 2019 Spending Requirements | | \$600,000 | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

Q1 2018 - RFP & Award
Q2 & Q3 2018 - Design
Q1 2019 - Tender
Q2 2019 - Construction

RDS61 – Cross Street Repaving & Bridge Replacement



Figure 1: Location of Cross Street Repaving from 7th Line to Kennedy Rd



Figure 2: Street View of the Cross Street Bridge

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS172
Project Name:Stormwater Pond Cleanout/Retrofit Program
Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2012

End Month/Year:December 2026

Project Description:

Continuation of annual program for the cleanout & retrofit of storm water ponds to reduce phosphorus loadings into Lake Simcoe.

Project Justification:

Phase 1 of the Storm Water Management Master Plan Part 1 (February 2012) provides a chronological implementation list of storm water management ponds that require cleanout and maintenance to work effectively and efficiently.

The update to the Storm Water Management Master Plan Part 1 is currently underway and will be brought forward to Council later this year for approval. The update includes ponds for retrofit to meet the requirements and objective of the Lake Simcoe Protection Plan.

The ponds are prioritized based on potential phosphorus reduction as identified in "Stormwater Pond Maintenance and Anoxic Conditions Investigation" (LSRCA, 2011). Cleaning out ponds in the identified order will ensure the greatest reduction in phosphorus content of stormwater flows released into Innisfil creeks. The reduced phosphorus levels should result in improved water quality in Lake Simcoe.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|--------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| Construction/Subcontracting () | \$885,000 | \$260,000 | \$260,000 | \$260,000 | \$260,000 | \$260,000 | \$1,300,000 | \$3,485,000 |
| Consulting/Engineering () | \$56,250 | | | | | | | \$56,250 |
| Contingency () | \$37,500 | | | | | | | \$37,500 |
| Internal Staff Charges (Engineering, Purchasing,Legal (5%)) | | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$65,000 | \$130,000 |
| Design/Engineering (Design (10%)) | \$90,000 | \$78,000 | | | \$78,000 | | \$156,000 | \$402,000 |
| Design/Engineering (Construction (7%)) | | \$18,200 | \$18,200 | \$18,200 | \$18,200 | \$18,200 | \$91,000 | \$182,000 |
| Total Capital Costs | \$1,068,750 | \$369,200 | \$291,200 | \$291,200 | \$369,200 | \$291,200 | \$1,612,000 | \$4,292,750 |
| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Other () | \$300,000 | | | | | | | \$300,000 |
| Discr.RF-Capital () | \$768,750 | \$369,200 | \$291,200 | \$291,200 | \$369,200 | \$291,200 | \$1,612,000 | \$3,992,750 |
| Total Capital Funding Sources | \$1,068,750 | \$369,200 | \$291,200 | \$291,200 | \$369,200 | \$291,200 | \$1,612,000 | \$4,292,750 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|-----------|-----------|-----------|-----------|
| 2017 Spending Requirements | \$369,200 | | | | |
| 2018 Spending Requirements | | \$291,200 | | | |
| 2019 Spending Requirements | | | \$291,200 | | |
| 2020 Spending Requirements | | | | \$369,200 | |
| 2021 Spending Requirements | | | | | \$291,200 |

Other Information:

Requesting full design funding in 2017 for the design of the pond retrofits for 2017, 2018 and 2019.

Proposed construction: 2017 - Brandy Lane, 2018 - Village North, 2019 - Southview.

Should the Town receive a favourable bidding, additional funds at year end are to be carried forward to next year to allow for additional Stormwater pond works to be completed.

Q1 2017 - RFP & Award

Q2 2017 - Design

Q3 2017, Q3 2018 - Tender & Construction

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering

Project Number:RDS195

Project Name:2016 - 2018 Road Rehabilitation Program

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:September 2015

End Month/Year:December 2018

Project Description:

The annual Road Rehabilitation Program includes the repaving of existing paved roads and overlay of gravel roads, as recommended in the 2013 Road Needs Study.

Project Justification:

Following a comprehensive examination and inventory, the 2014 Roads Needs Study presented repair and prioritization recommendations for each roadway maintained by the Town of Innisfil. Recommendations took into account not only current road conditions, but also traffic loading, rehabilitation costs, and future network needs. These recommendations were used in the development of projections for the road rehabilitation program for the years 2016 through 2018.

The Roads Needs Study assigned each road a score out of 10, where 10 is a perfect road. A road with a score of five or less is considered structurally deficient. All the road segments appearing in the projected 2016-2018 program have scores of five or less. The majority of roads scored three or four out of 10.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|--------------------|--------------------|--------------------|------|------|------|--------|--------------------|
| Construction/Subcontracting () | \$930,000 | \$1,089,000 | \$1,411,000 | | | | | \$3,430,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (2.5%)) | \$10,000 | \$47,500 | \$15,000 | | | | | \$72,500 |
| Design/Engineering (Design (5%)) | \$130,000 | \$125,000 | | | | | | \$255,000 |
| Design/Engineering (Construction (5%)) | \$100,000 | \$125,000 | | | | | | \$225,000 |
| Total Capital Costs | \$1,170,000 | \$1,386,500 | \$1,426,000 | | | | | \$3,982,500 |
| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Oblig.RF-Gas Tax Revenue () | \$667,750 | \$860,000 | \$932,000 | | | | | \$2,459,750 |
| Discr.RF-Capital (Internal staff time, mileage, etc...) | \$23,250 | \$47,500 | \$15,000 | | | | | \$85,750 |
| Grants - Provincial (Ontario Community Infrastructure Fund) | \$479,000 | \$479,000 | \$479,000 | | | | | \$1,437,000 |
| Total Capital Funding Sources | \$1,170,000 | \$1,386,500 | \$1,426,000 | | | | | \$3,982,500 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-------------|-------------|------|------|------|
| 2017 Spending Requirements | \$1,386,500 | | | | |
| 2018 Spending Requirements | | \$1,426,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Consolidated 2017/2018 list attached.

After fieldwork is completed staff will provide a breakdown of the 2017 and 2018 proposed construction list.

Project Update:

Martin Cres - Necessary roadway works required to resurface the roadway substantially increases project cost. Staff is recommending not to resurface and continue to maintain the current gravel roadway.

Old Highway 11 - Staff is recommending not to resurface as the sale of the roadway is pending.

Pine Rock Ave, Richview Rd, Edith Drive - Staff is recommending to resurface the roadways after the Friday Harbour project is complete.

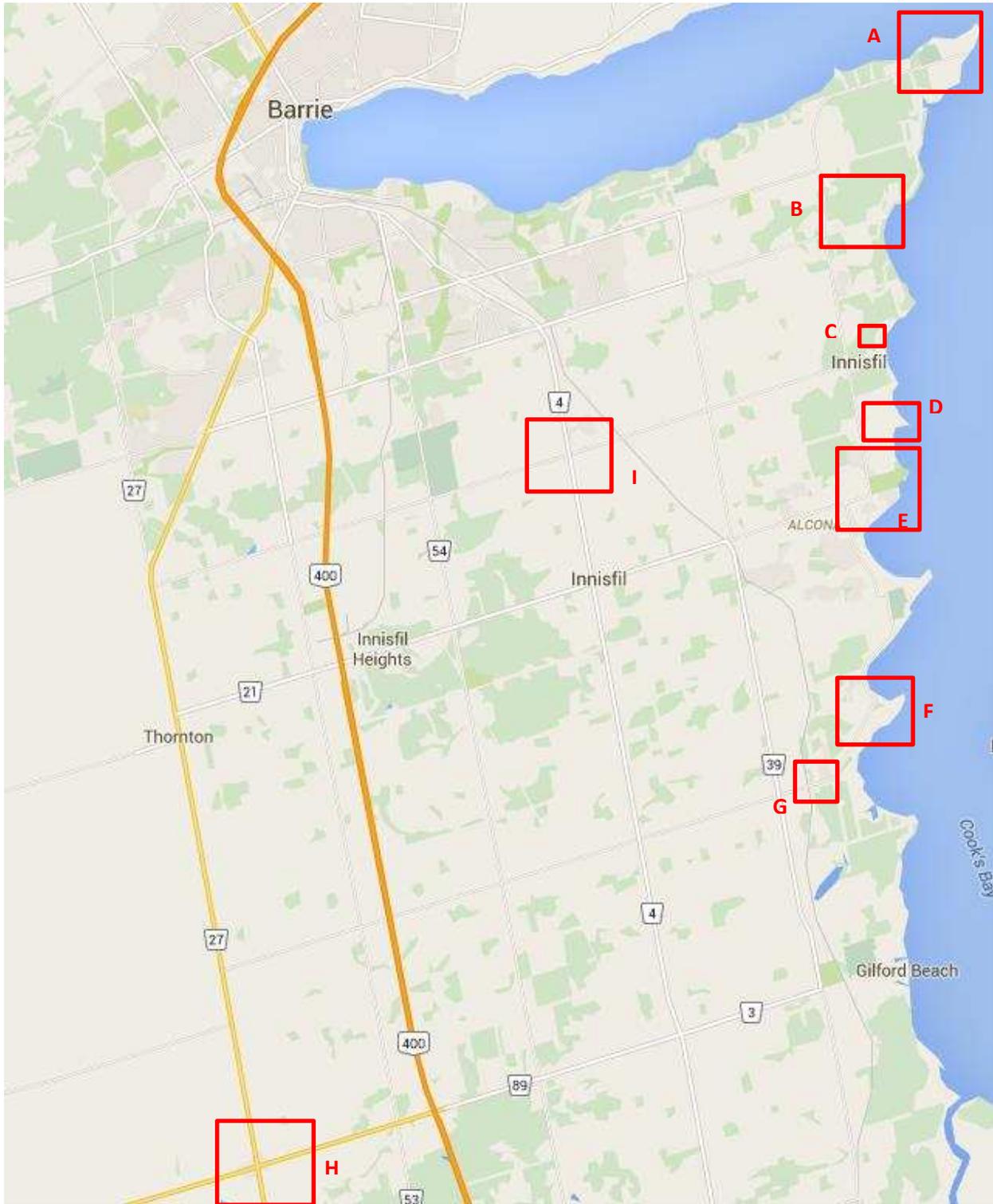
Fredrick Street - Staff is recommending to not resurface. Staff is recommending to add Claver Ave and Trombley Street.

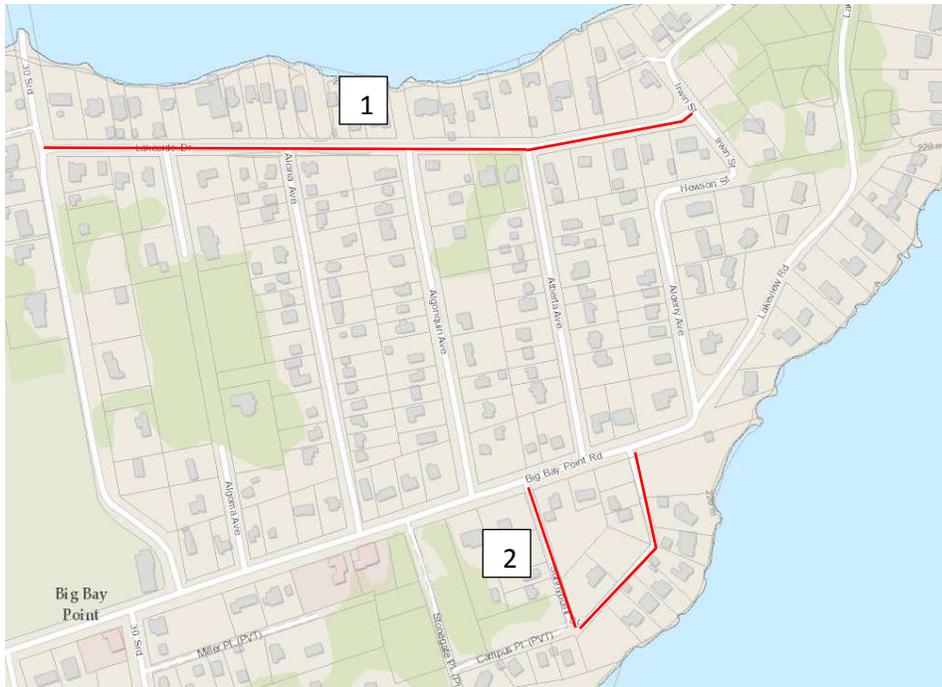
Lakeside Dr, Warnica Ave & Orchard Ave - Staff is recommending to resurface.

Mapleview Dr, 20th Sideroad, Gilford Rd, Cross St, West St, Lockhart Rd, Adullam Ave - Roadways have been identified as separate projects.

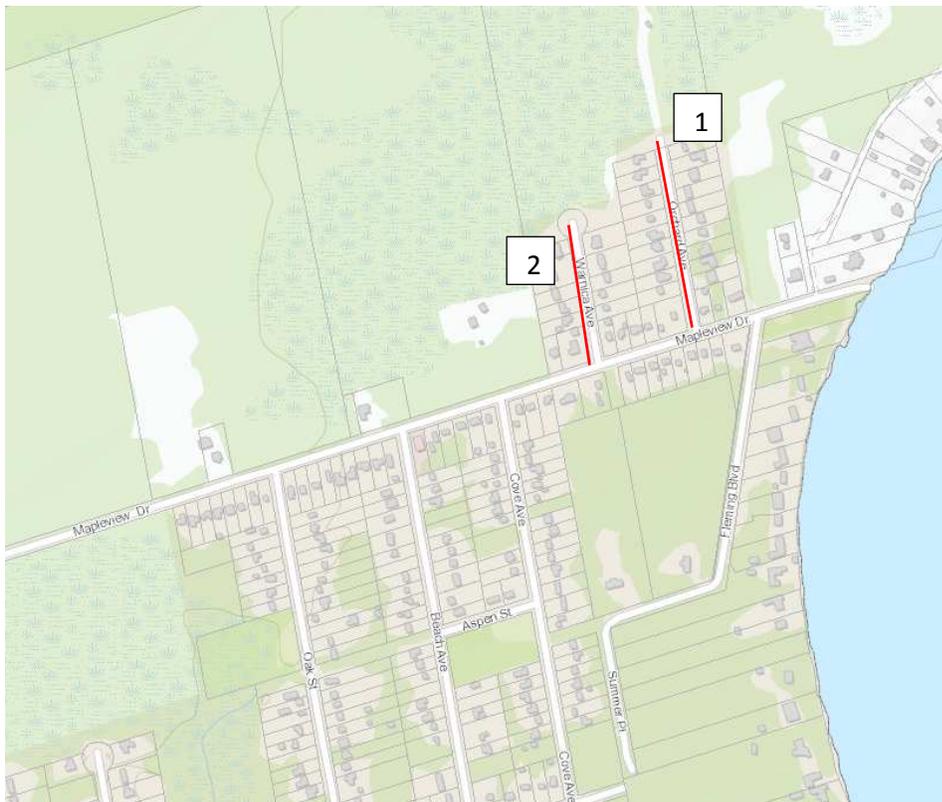
Supports II2020 Strategic Community Plan objective 2.1.3.

RDS195 - 2016 - 2018 Road Rehabilitation Program

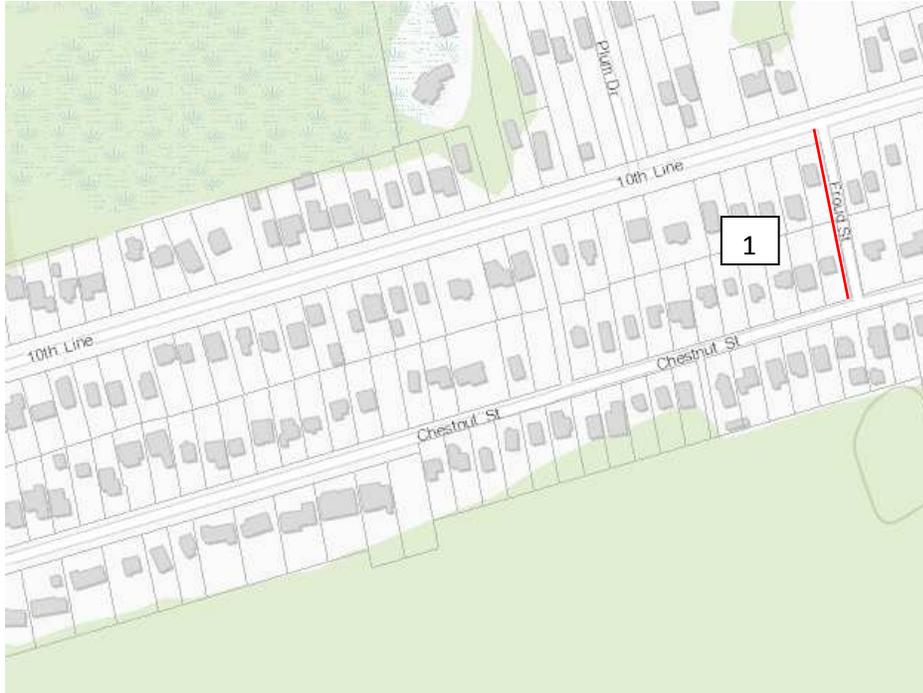




- A**
- 1: Lakeside Drive (30th Sideroad to Irwin Street)
 - 2: Sunnypoint Drive West (Big Bay Point Road West to Big Bay Point Road East)

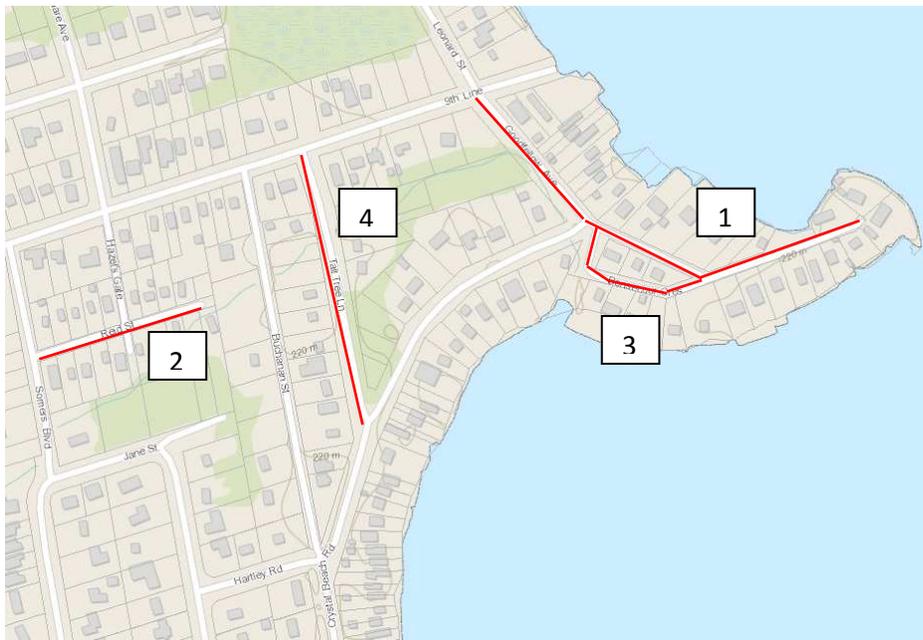


- B**
- 1: Orchard Ave (Mapleview Drive to Private Road)
 - 2: Warnica Ave (Mapleview Drive to Private Road)



C

1: Froud Street (10th Line to Chestnut Street)



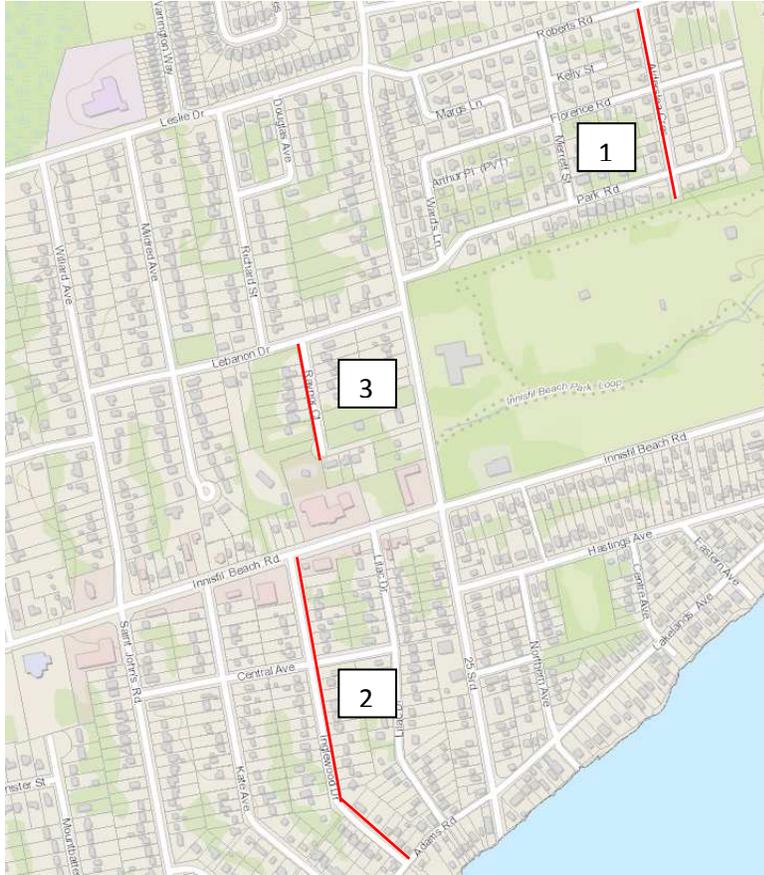
D

1: Goodfellow Avenue W (Crystal Beach Road to End of Road)

2: Reid Street (Somers Blvd to End of Road)

3: Bonsecour Crescent (Goodfellow Avenue W to Goodfellow Avenue E)

4: Tall Tree Lane (9th Line to Crystal Beach Road)



E

- 1: Alderslea Crescent (Robert Street to End of Road)
- 2: Inglewood Drive (Innisfil Beach Road to Adams Road)
- 3: Raynor Court (Lebanon Drive to End of Cul-de-Sac)

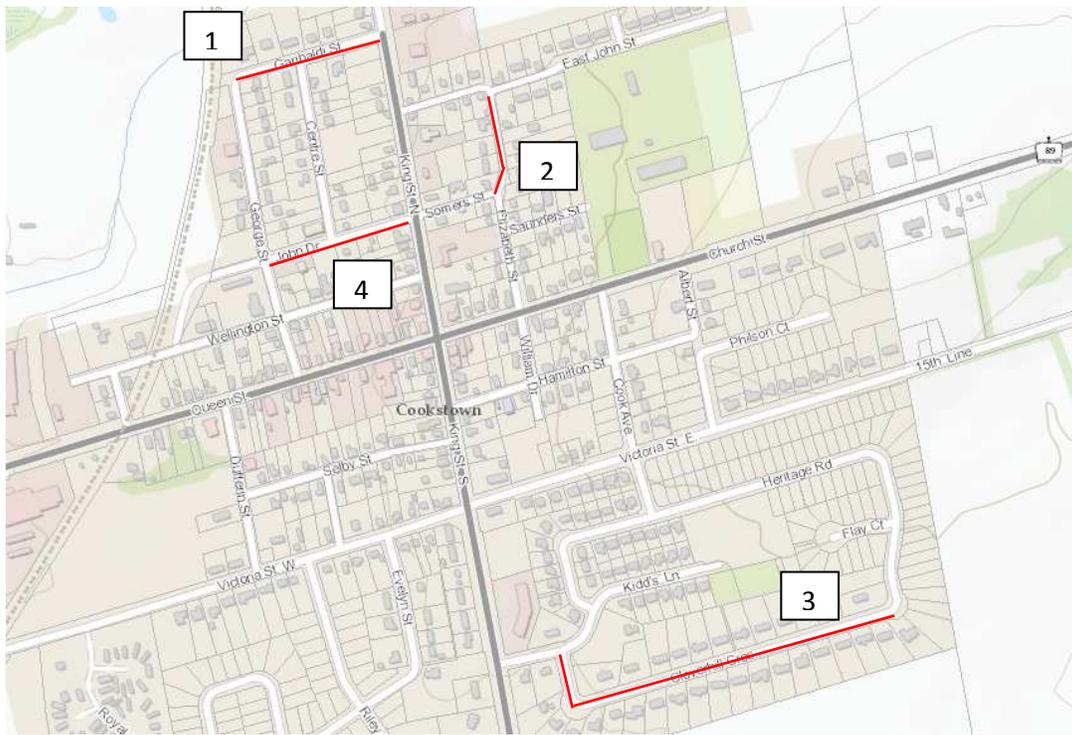


F

- 1: Claver Avenue (Ewart Street to Fredrick Street)
- 2: Trombley Street (Fredrick Street to End of Road)
- 3: Martha/May Street (Trombley Street to Alfred Street)
- 4: Evans Place (Emily Street to Isabella Street)



G
 1: Church Drive
 (Killarney Beach
 Road to End of
 Road)



H

- 1: Garibaldi Street (George Street to King Street N)
- 2: Elizabeth Street (East John Street to Somers Street)
- 3: Cloverhill Crescent (Kidd's Lane to 0.5km East of Kidd's Lane)
- 4: John Drive (King Street North to George Street)



I
1: Southview Avenue (Yonge Street to End of Road)

Proposed Roads for Rehabilitation in 2017 & 2018

| Road Name | From | To | Current Surface |
|---------------------|-------------------------|---------------------------|------------------------|
| Warnica Ave | Mapleview Dr | End of Road | Gravel |
| Orchard Ave | Mapleview Dr | Private Road | Gravel |
| Lakeside Dr | 30th Sideroad | Irwin St | Gravel |
| Southview Avenue | Yonge Street | End of Road | Asphalt |
| Church Drive | Killarney Beach Road | End of Road | Asphalt |
| Raynor Crt. | Lebanon Dr. | End of Cul-de-Sac | Asphalt |
| Garibaldi Street | George Street | King Street North | Asphalt |
| Elizabeth Street | East John Street | Somers Street | Asphalt |
| Inglewood Drive | Innisfil Beach Road | Adams Road | Asphalt |
| Cloverhill Crescent | Kidd's Lane | 0.5km East of Kidd's Lane | Asphalt |
| Goodfellow Ave | Crystal Beach Rd | End of Road | Gravel |
| Martha St/May St | Trombley St. | Alfred St. | Gravel |
| Reid Street | Somers Blvd | End of Road | Gravel |
| Sunnypoint Drive W | Big Bay Point Road West | Big Bay Point Road East | Gravel |
| Claver Ave | Ewart St | Fredrick St | Gravel |
| Trombley Street | Fredrick St | End of Road | Gravel |
| John Drive | King Street North | George Street | Gravel |
| Tall Tree Lane | 9th Line | Crystal Beach Road | Asphalt |
| Bonsecour Cres | Goodfellow Avenue W | Goodfellow Avenue E | Gravel |
| Evans Place | Emily Street | Isabella St | Gravel |
| Froud Street | 10th Line | Chestnut Street | Gravel |
| Alderslea Cres | Roberts St | End of Road | Asphalt |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS204
Project Name:Leonards Beach Drainage Improvements
Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:April 2015

End Month/Year:December 2017

Project Description:

Improvement of drainage outlets through Leonard's Beach including the removal of two existing steel culvert outlets which drain into the middle of the public beach area, removal of road cross culverts, and failed catch basins/manholes and moving drainage to either the north or south end on beach area.

Project Justification:

Leonard's Beach is a popular summertime destination for Innisfil residents. Currently, stormwater emerges from two large concrete and steel outlet structures in the middle of the public beach. The water then drains across the beach into Lake Simcoe.

This project will not only improve drainage within the immediate roadside, but will increase public safety and reduce municipal liability related to having these outlet structures in a public beach area.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$130,000 | \$220,000 | | | | | | \$350,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (5%)) | | \$17,500 | | | | | | \$17,500 |
| Design/Engineering (Construction (7%)) | \$11,700 | \$24,500 | | | | | | \$36,200 |
| Total Capital Costs | \$141,700 | \$262,000 | | | | | | \$403,700 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$141,700 | \$262,000 | | | | | | \$403,700 |
| Total Capital Funding Sources | \$141,700 | \$262,000 | | | | | | \$403,700 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$262,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

2017 Update - This project was tendered with InnServices Leonard's Beach Outfall project, and additional monies are required for construction.

RDS204 - Leonards Beach Drainage Improvements

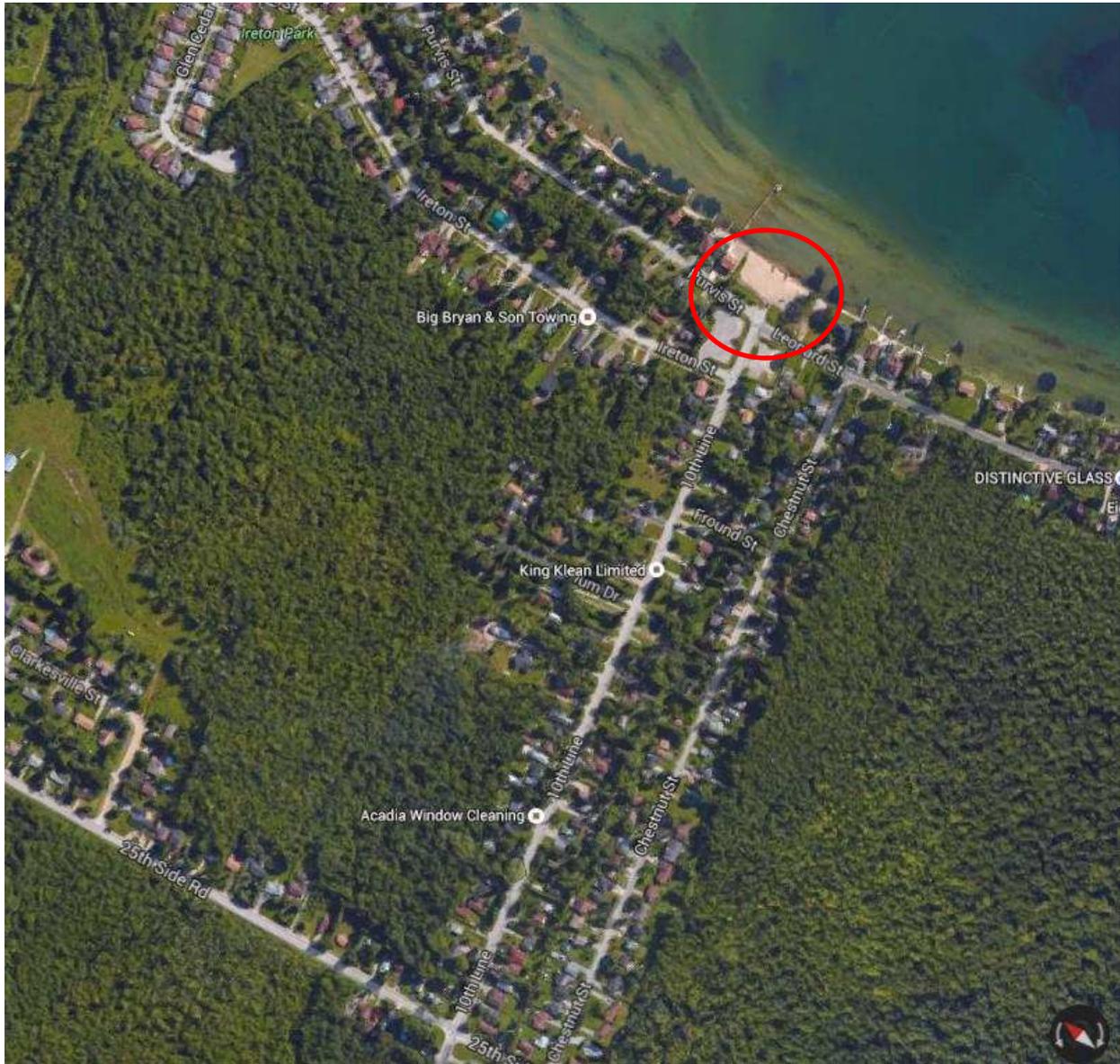


Figure 1: Overview Map of Leonards Beach



Figure 2: Bird's-Eye View of Leonards Beach



Figure 3: Street View of Leonards Beach

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS205
Project Name:6th Line - Bridge Expansion over Railway
Front Ending Agreement:Yes

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2018

End Month/Year:December 2021

Project Description:

Expansion of the bridge over the rail lines from two (2) lanes to four (4) lanes in accordance with the 2013 Transportation Master Plan.

Project Justification:

The most recent inspection of this bridge indicated that it is in fair condition, but will require substantial repairs within the next five years. The 2013 Transportation Master Plan recommends expansion of the structure to accommodate increased traffic from the Draft Plan Approved Sleeping Lion Development, and the height of the structure may have to be adjusted to accommodate GO Transit's electrification initiative. Thus, rather than making repairs to the existing structure, Staff recommend that the structure be replaced.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--|--------------------|------|------|------|------|--------|--------------------|
| Construction/Subcontracting () | \$2,879,036 | | | | | | \$2,879,036 |
| Internal Staff Charges (DC Recoverable) | \$65,433 | | | | | | \$65,433 |
| Design/Engineering () | \$327,163 | | | | | | \$327,163 |
| Total Capital Costs | \$3,271,632 | | | | | | \$3,271,632 |
| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
| Oblig.RF-Roads DCA (100% DC Funded 40 pg. 170) | \$3,271,632 | | | | | | \$3,271,632 |
| Total Capital Funding Sources | \$3,271,632 | | | | | | \$3,271,632 |
| | 2018 | 2019 | 2020 | 2021 | 2022 | | |
| 2018 Spending Requirements | \$3,271,632 | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |
| 2022 Spending Requirements | | | | | | | |

Other Information:

Project to be front end financed, designed and constructed by Sleeping Lion Development.

Internal staff charges are DC recoverable and will be used for front ending agreement negotiations, design and construction coordination, and oversight.

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS207
Project Name:6th Line & 20th Sideroad - Traffic Signal/Roundabout
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

New traffic signal or roundabout at 6th Line & 20th Sideroad.

Project Justification:

This new traffic signal or roundabout is necessary to accommodate traffic increases associated with the Draft Plan Approved Sleeping Lion Development. The intersection is currently stop-controlled, with traffic stopping on the 6th Line only. The 2014 traffic study, "Updated Transportation Impact Study, Alcona South Secondary Plan, Sleeping Lion Development" indicates that, with the expected new development, this intersection will be operating at approximately 160% of its current capacity by 2021. While conversion to an all-way stop would improve operations at the intersection, it would not increase capacity enough to accommodate the projected 2021 traffic levels. The projected traffic volumes can only be accommodated by a signalized intersection or a roundabout.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---------------------------------|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$350,000 | | | | | | \$350,000 |
| Design/Engineering () | \$50,000 | | | | | | \$50,000 |
| Total Capital Costs | \$400,000 | | | | | | \$400,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| External Capital Contributions (Developer Contributions) | \$400,000 | | | | | | \$400,000 |
| Total Capital Funding Sources | \$400,000 | | | | | | \$400,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$400,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

New traffic signal or roundabout determined to be required by the draft plan approval Traffic Impact Study of the Sleeping Lion Development. New traffic signal or roundabout to be designed and construction by the Sleeping Lion Development at no cost to the Town. Currently not included in the DC Background Study.

Capital Budget Project Detail Sheet

Department/Service Area:Roads

Project Number:RDS221

Project Name:Emerald Ash Borer

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2016

End Month/Year:July 2026

Project Description:

Emerald Ash Borer Management Plan / Implementation.

Project Justification:

The Emerald Ash Borer (EAB) is an invasive insect originating from Asia. It was first discovered in North America in the Detroit and Windsor area in 2002. The insect attacks and kills ash trees (all fraxinus species). Since its introduction it has been quickly spreading throughout southern and central Ontario, Quebec and parts of the US killing millions of trees.

The pest was first discovered in Simcoe County in 2013, and by 2014 it had been found in nearly half of the municipalities within the County. In 2015, the first confirmation of the EAB was identified in Innisfil and has been found widespread in areas surrounding the municipality.

The County of Simcoe has prepared a strategic plan which was approved by County Council in 2014, to provide information and options for Emerald Ash Borer Management to County and Municipal staff, along with providing information for residents.

In 2016 the town staff are working towards finalizing the long term management plan utilizing the Simcoe County templates. The management plan will identify and assess inventory and quantify the impacts of Emerald Ash Borer within the municipality, as well as provide management options to address this invasive species.

In 2017/18 Staff will roll out the 1st phases of the implementation plans to start managing the impacts of the EAB on town Ash trees.

The project has been identified and shown over a ten year management life cycle for budget forecasting and action purposes. The funding shown within this project may vary depending on the progression of the invasive species and the mortality rate of the Ash tree canopy. The initial phases of the plan will address hazardous trees and areas of high risk including the removal and disposal of these trees, subsequent phasing will include proposed replanting plans that will be brought forward to Council through the budget planning of future years.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| Construction/Subcontracting (EAB activities) | | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$625,000 | \$1,250,000 |
| Consulting/Engineering (EAB management plan) | \$25,000 | | | | | | | \$25,000 |
| Other (Communications / Advertising) | \$5,000 | | | | | | | \$5,000 |
| Total Capital Costs | \$30,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$625,000 | \$1,280,000 |
| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$30,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$625,000 | \$1,280,000 |
| Total Capital Funding Sources | \$30,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$625,000 | \$1,280,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-------------|-------------|-------------|-------------|-------------|
| 2017 Spending Requirements | \$125,000 | | | | |
| 2018 Spending Requirements | | \$125,000 | | | |
| 2019 Spending Requirements | | | \$125,000 | | |
| 2020 Spending Requirements | | | | \$125,000 | |
| 2021 Spending Requirements | | | | | \$125,000 |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS225
Project Name:Sidewalk Improvement Program
Front Ending Agreement:No

Strategic Operational Growth Discretionary

Start Month/Year:January 2016
End Month/Year:December 2026

Project Description:

Remove and replace substandard sidewalks town-wide.

Project Justification:

As outlined in the CC Tatham Sidewalk inventory completed as part of the 2009 Roads Needs Study, and as continually noted within the annual operating sidewalk inspections, the majority of sidewalks in older urban areas do not meet current Town standards and Accessibility Standards. In addition, many of these sidewalks are at the end of their useful life.

The purpose of this project is to start addressing these known problem areas on an annual basis to improve pedestrian flow and increase pedestrian safety. Prioritization is based on the CC Tatham report, as refined through observations by field staff.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| Construction/Subcontracting () | \$180,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$1,000,000 | \$2,180,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (5%)) | | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$50,000 | \$100,000 |
| Design/Engineering (Design (10%)) | \$27,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$100,000 | \$227,000 |
| Design/Engineering (Construction (5%)) | | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$50,000 | \$100,000 |
| Total Capital Costs | \$207,000 | \$240,000 | \$240,000 | \$240,000 | \$240,000 | \$240,000 | \$1,200,000 | \$2,607,000 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|
| Discr.RF-Capital () | \$207,000 | \$240,000 | \$240,000 | \$240,000 | \$240,000 | \$240,000 | \$1,200,000 | \$2,607,000 |
| Total Capital Funding Sources | \$207,000 | \$240,000 | \$240,000 | \$240,000 | \$240,000 | \$240,000 | \$1,200,000 | \$2,607,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|-----------|-----------|-----------|-----------|
| 2017 Spending Requirements | \$240,000 | | | | |
| 2018 Spending Requirements | | \$240,000 | | | |
| 2019 Spending Requirements | | | \$240,000 | | |
| 2020 Spending Requirements | | | | \$240,000 | |
| 2021 Spending Requirements | | | | | \$240,000 |

Other Information:

Approved 2016 budget dollars anticipated to complete works on Elizabeth St, East John St, Somers St, John St.

Should the Town receive a favourable bidding, additional funds at year end are to be carried forward to next year to allow for additional sidewalks to be completed.

2017 Update:

Anticipated 2017 works: George St, Wellington St, Hamilton St. - Cookstown

Anticipated 2018/2019/2020 works: Victoria St. (Dempster Ave. to Agnes St.) - Stroud

Sidewalk inventory to be updated as part of 2017 Roads Needs Study.

RDS225 - Sidewalk Improvement Program

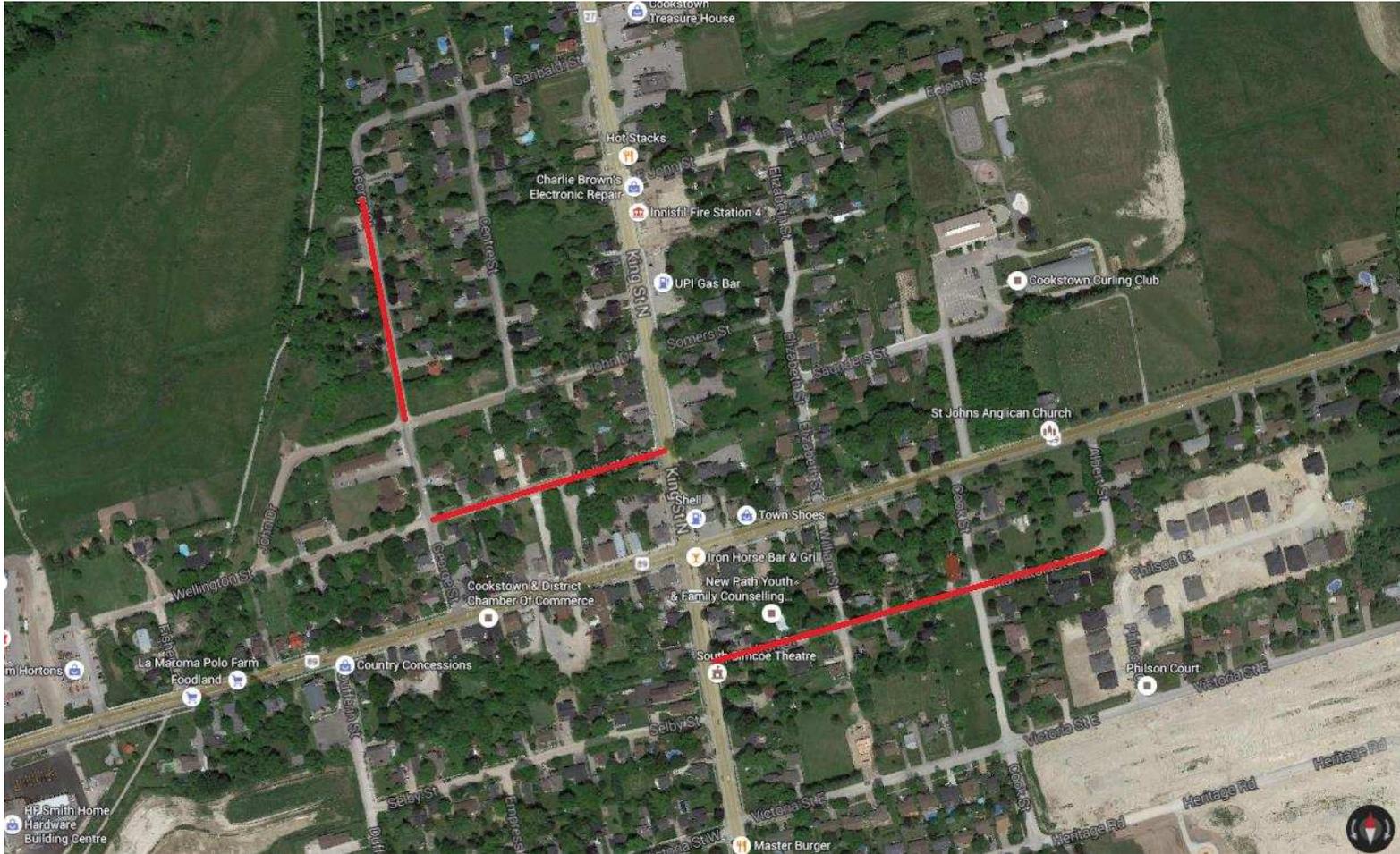


Figure 1: Overview Map of the Streets that will be in the Sidewalk Improvement Program for 2017 (George St., Wellington St., & Hamilton St.) in Cookstown



Figure 2: Overview Map of the Street that will be in the Sidewalk Improvement Program for 2018 (Victoria St. from Dempster Ave. to Agnes St.) in Stroud

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS227
Project Name:Roads Needs Study Update - 2017
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Update Roads Needs Study in 2017.

Project Justification:

As with any needs and condition assessment, the Roads Needs Study needs frequent updates to reflect changing road conditions and traffic patterns. The 2017 Study will provide recommendations relating the Town's needs for the entire road network, including paved and gravel roads, sidewalks, guiderail, curb, shoulders, ditches, and signage. It is anticipated that revised traffic counts will also be produced as part of the study.

The Study will provide a 4 year capital road rehabilitation program and infrastructure data to populate the Town's Asset Management database.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| Internal Staff Charges (Engineering, Purchasing, Legal (10%)) | \$20,000 | | | | | | \$20,000 |
| EA/Studies () | \$200,000 | | | | | | \$200,000 |
| Total Capital Costs | \$220,000 | | | | | | \$220,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$220,000 | | | | | | \$220,000 |
| Total Capital Funding Sources | \$220,000 | | | | | | \$220,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$220,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Q1 2017 - RFP & Award
 Q2 2017 - Data Collection
 Q3 2017 - Evaluation
 Q4 2017 - Complete Report

Supports II2020 Strategic Community Plan objective 2.1.3.

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS235
Project Name:Spring St - IBR to End of Road - Reconstruction
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

Reconstruct Spring St from Innisfil Beach Road north to the end of Spring St. Install proper asphalt cul-de-sac at the end of Spring St.

Project Justification:

Spring St is one of few remaining gravel roads within the Alcona area.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$700,000 | | | | | | \$700,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (5%)) | \$35,000 | | | | | | \$35,000 |
| Design/Engineering (Design (5%)) | \$35,000 | | | | | | \$35,000 |
| Design/Engineering (Construction (5%)) | \$35,000 | | | | | | \$35,000 |
| Total Capital Costs | \$805,000 | | | | | | \$805,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$805,000 | | | | | | \$805,000 |
| Total Capital Funding Sources | \$805,000 | | | | | | \$805,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|-----------|------|------|------|
| 2017 Spending Requirements | \$105,000 | | | | |
| 2018 Spending Requirements | | \$700,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

This project requires coordination with InnServices for the installation of sanitary sewer from PS #7 along Spring St to just north of Lebanon Dr. and along Spring St from Lebanon Dr to IBR.

 Schedule to be determined by InnServices - anticipate design 2017, construction 2018.

RDS235 – Spring St. – IBR to End of Road – Reconstruction

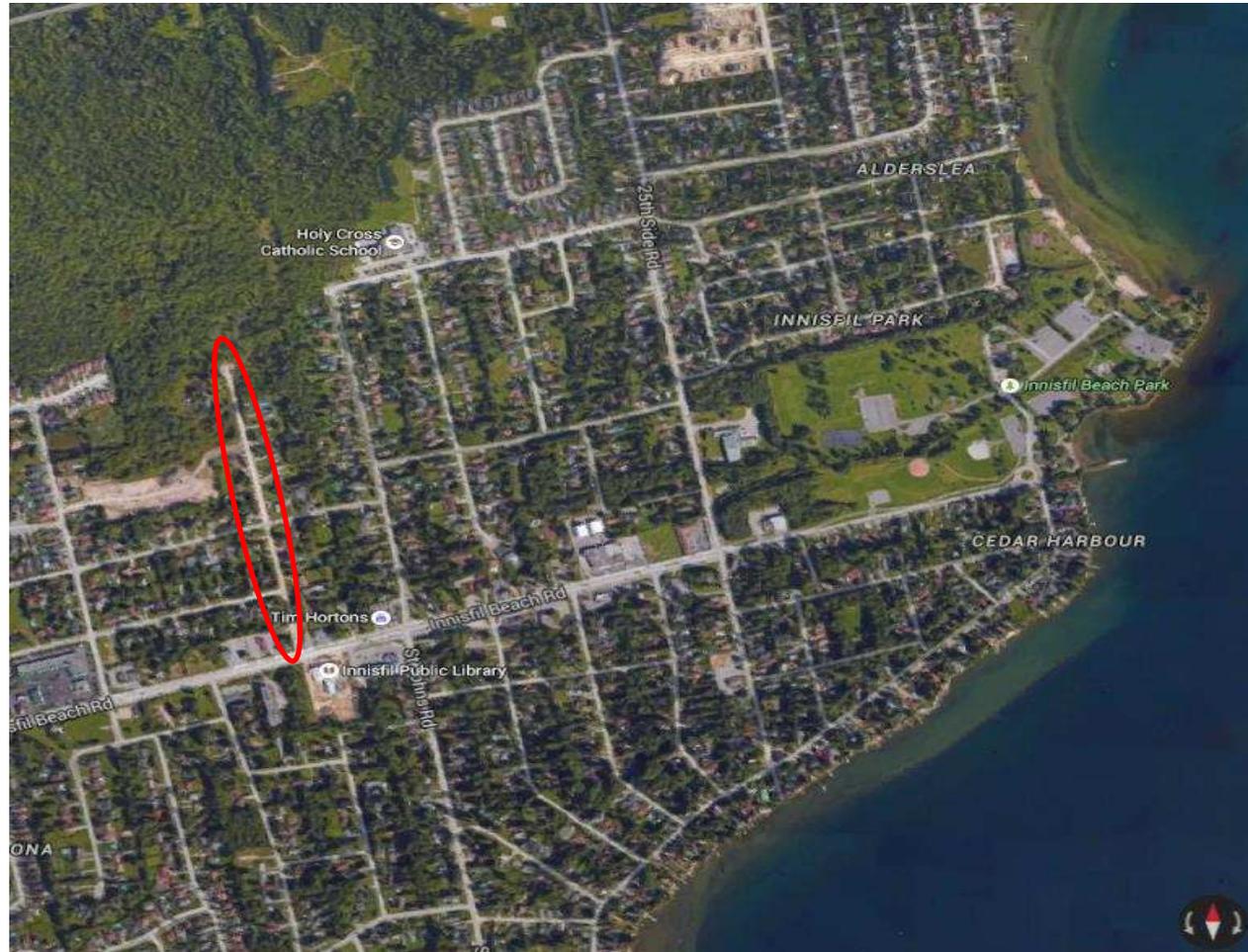


Figure 1: The Intersection of Innisfil Beach Road & Spring Street to the Road End



Figure 2: Current Intersection of Innisfil Beach Road & Spring Street



Figure 3: Current Intersection at Goshen Rd. & Spring St.



Figure 4: Current Intersection at Lebanon Dr. & Spring St.



Figure 5: Current Condition of the Gravel Section of Spring St.



Figure 6: Current Condition at the End of Spring St.

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS254
Project Name:6th Line Interchange EA & Supporting Infrastructure Design & Construction
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2016
End Month/Year:December 2018

Project Description:

Complete the Environmental Assessment for the 6th Line Interchange.

Provide funding to MTO to incorporate necessary infrastructure to accommodate the future interchange and future 6th line widening in the current MTO 6th Line Bridge Improvement project associated with the future 400 widening project from 6 lanes to 10 lanes.

Project Justification:

The Environmental Assessment is a required statutory study and is necessary for the advancement of the detailed design and future construction of the 6th Line Interchange.

Town staff met with the Ministry of Transportation in August 2015 and was advised the Bridge Improvement project associated with the future 400 widening project from 6 lanes to 10 lanes has been funded and is underway. A meeting has been scheduled with MTO staff after submission of this budget request sheet and additional information will be obtained from that meeting.

It is anticipated the Town will need to fund the necessary infrastructure to support the future interchange and future 6th line widening as part of the current 6th Line Bridge Improvement project. After the meeting with MTO staff it is anticipated the Town will seek funding for the needed infrastructure and the future 6th Line Interchange (land acquisition, design & construction) from the Federal, Provincial and County governments.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|--------------------|------------------|------|------|------|------|--------|---------------------|
| Land () | | \$600,000 | | | | | | \$600,000 |
| Construction/Subcontracting (Supporting Infrastructure Only) | \$9,000,000 | | | | | | | \$9,000,000 |
| Internal Staff Charges (0.5%) | \$77,500 | | | | | | | \$77,500 |
| EA/Studies () | \$500,000 | | | | | | | \$500,000 |
| Total Capital Costs | \$9,577,500 | \$600,000 | | | | | | \$10,177,500 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|--------------------|------------------|------|------|------|------|--------|---------------------|
| Oblig.RF-Roads DCA (100% DC Funded 41 pg. 170) | \$9,577,500 | \$600,000 | | | | | | \$10,177,500 |
| Total Capital Funding Sources | \$9,577,500 | \$600,000 | | | | | | \$10,177,500 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$600,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

It is our understanding MTO is anticipating to tender the design/build contract for the 6th Line Bridge Improvement project in 2016 and construction in 2017 or 2018.

The 6th line was selected as the preferred interchange location in the 2013 Transportation Master Plan. The 6th Line (St. John's Road to County Road 27) EA is underway and is recommending widening the 6th line ROW from 20m to 30m.

2017 Update - Additional monies requested for land acquisition to accommodate potential re-alignment of 6th line bridge.

RDS254 - 6th Line Interchange EA & Supporting Infrastructure Design & Construction

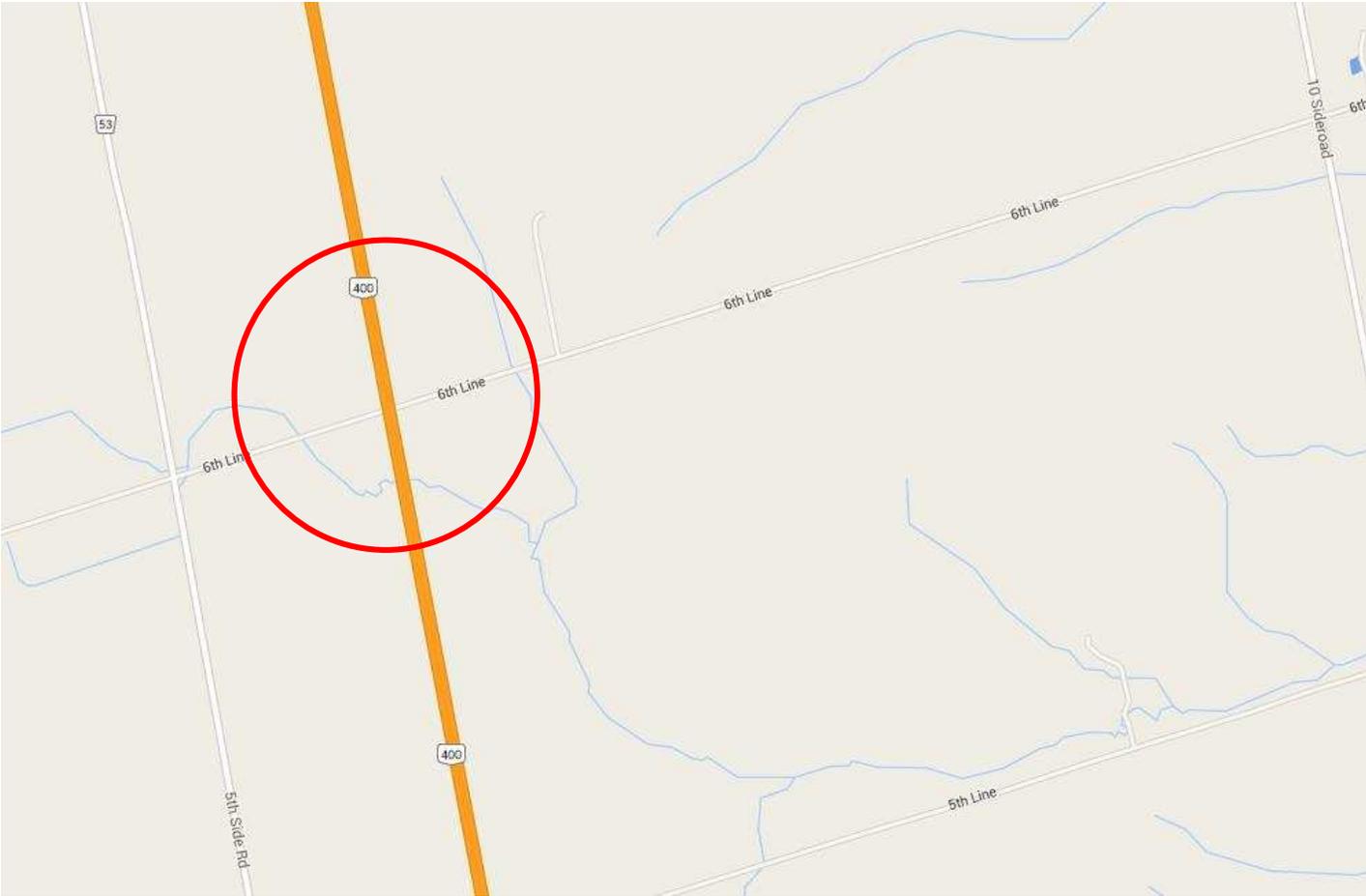


Figure 1: Location of Future 6th Line Interchange



Figure 2: View of Hwy 400 and 6th Line

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering

Project Number:RDS258

Project Name:Lockhart Rd - 20th Sideroad to Sandy Cove - 25th Sideroad to Lake Simcoe - Resurfacing

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:December 2020

Project Description:

Resurface Lockhart Road from 20th Sideroad to Sandy Cove and from 25th Sideroad to Lake Simcoe. Sandy Cove to 25th Sideroad to be urbanized under project RDS251.

Project Justification:

Much of Lockhart Road between 20th Sideroad and Lake Simcoe is in poor condition, and pavement quality on the road is deteriorating more quickly than anticipated. Although road repairs were originally identified in the 2013 Roads Needs Study for 2020 and full reconstruction between 20th Sideroad and Sandy cove in 2025-2031 in the 2014 Transportation Master Plan, in order to prevent further deterioration and maintain the quality of the road, it is recommended that repairs be made in the short term.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|--------------------|------|------|------|------|--------|--------------------|
| Construction/Subcontracting (Pavement Resurfacing) | \$2,410,000 | | | | | | \$2,410,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (5%)) | \$30,000 | | | | | | \$30,000 |
| Design/Engineering (Design (5%)) | \$120,500 | | | | | | \$120,500 |
| Design/Engineering (Construction (5%)) | \$120,500 | | | | | | \$120,500 |
| Total Capital Costs | \$2,681,000 | | | | | | \$2,681,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$1,840,271 | | | | | | \$1,840,271 |
| Grants - Provincial (2018 OCIF Funding Allocation) | \$840,729 | | | | | | \$840,729 |
| Total Capital Funding Sources | \$2,681,000 | | | | | | \$2,681,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$271,000 | | | | | | |
| 2018 Spending Requirements | \$1,205,000 | | | | | | |
| 2019 Spending Requirements | \$1,205,000 | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Other Information:

2017 - Design of Lockhart Road from 20th Sideroad to Sandy Cove and from 25th Sideroad to Lake Simcoe.

2018 - Construction of 25th Sideroad to Lake Simcoe.

2019 - Construction of RDS251 - 25th Sideroad to Sandy Cove.

2020 - Construction of Sandy Cove to 20th Sideroad.

Reconstruction of Lockhart from 20th Sideroad to Lake Simcoe and the addition of a paved active transportation shoulder was approved in 2015 (RDS233) subject to 90% OCIF funding. Funding was not received. Project (RDS233) was cancelled and re-scoped under RDS258. Please note RDS258 does not include paved shoulder for active transportation.

This project does not include the section recently reconstructed by Friday Harbour (25th Sideroad to Crescent Rd).

RDS258 – Lockhart Road from 20th Sideroad to Sandy Cove Acres, 25th Sideroad to Lake Simcoe – Resurfacing

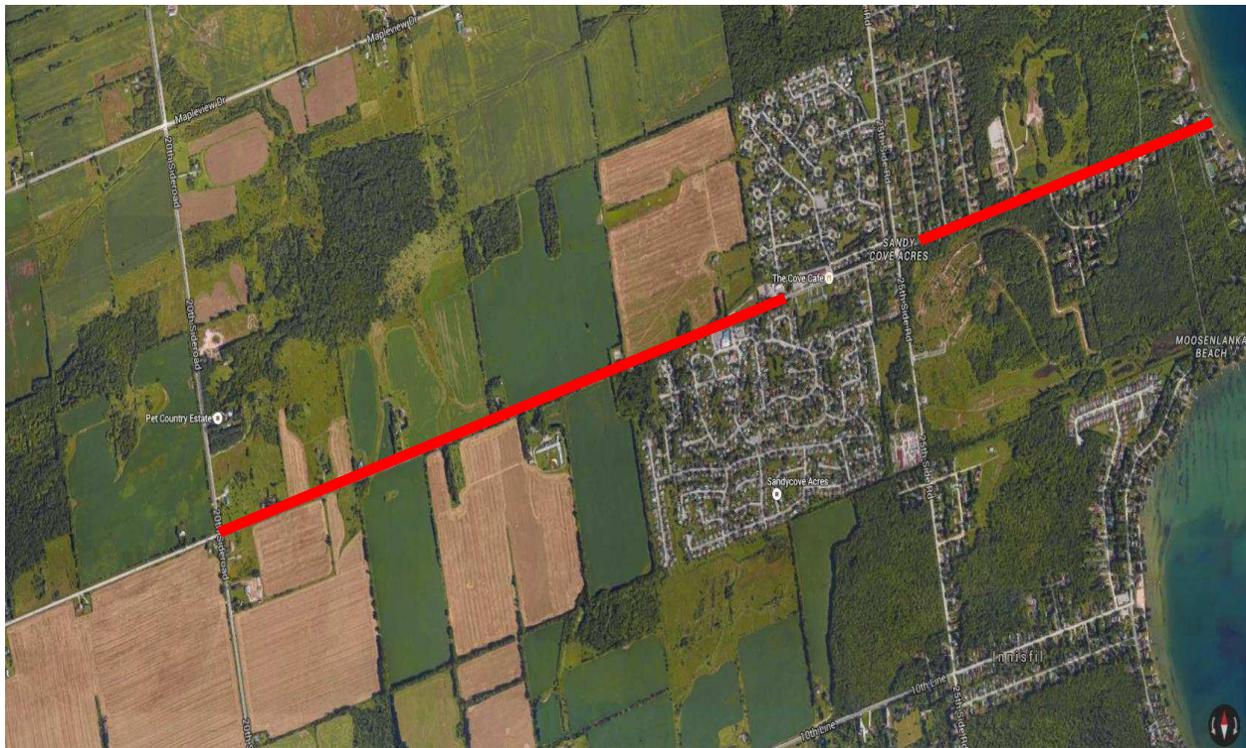


Figure 1: Overview Map of 20th Sideroad to Sandy Cove Acres, 25th Sideroad to Lake Simcoe



Figure 2: Current Intersection at 20th Sideroad & Lockhart Road



Figure 3: Current Intersection at 25th Sideroad & Lockhart Road

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS261
Project Name:20th Sideroad & BBP Rd - Flashing Stop Sign
Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:December 2017

Project Description:

Install new flashing stop signs at 20th Sideroad and Big Bay Point Road.

Project Justification:

All stop signs along 20th Sideroad north of Innisfil Beach Road currently have solar powered flashing lights attached to the stop signs. Staff is recommending installing new stop signs with solar-powered flashing lights in the current stop sign locations (on 20th sideroad only)for consistency along this roadway.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|----------------|-------------|-------------|-------------|-------------|---------------|----------------|
| Materials (Stop Sign & Flashing Lights (2 ea)) | \$6,000 | | | | | | \$6,000 |
| Internal Staff Charges (Eng,) | \$500 | | | | | | \$500 |
| Total Capital Costs | \$6,500 | | | | | | \$6,500 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$6,500 | | | | | | \$6,500 |
| Total Capital Funding Sources | \$6,500 | | | | | | \$6,500 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$6,500 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

Other Information:

Q2 2017

RDS261 – 20th Sideroad & Big Bay Point Rd Flashing Stop Sign

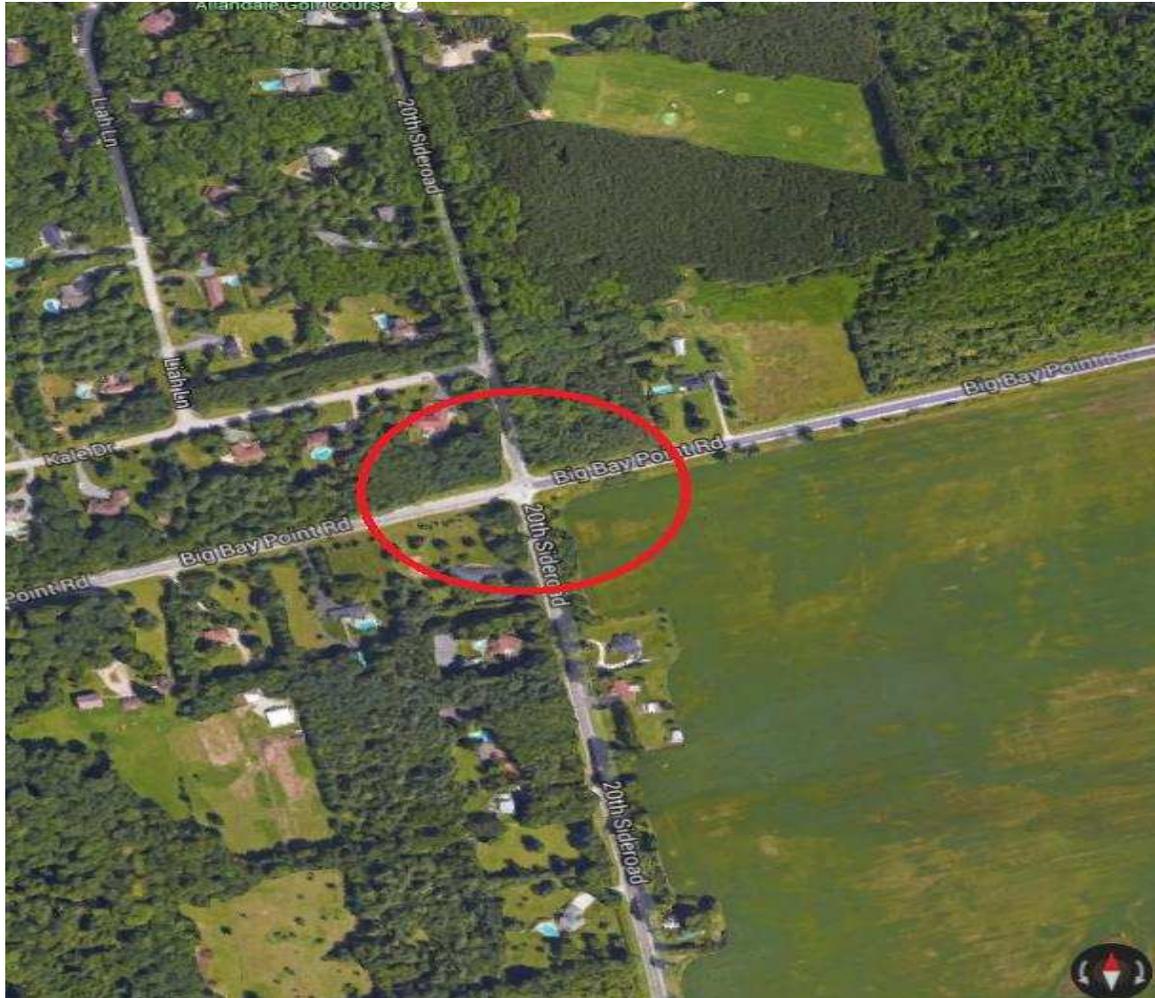


Figure 1: Location of 20th Sideroad & Big Bay Point Rd

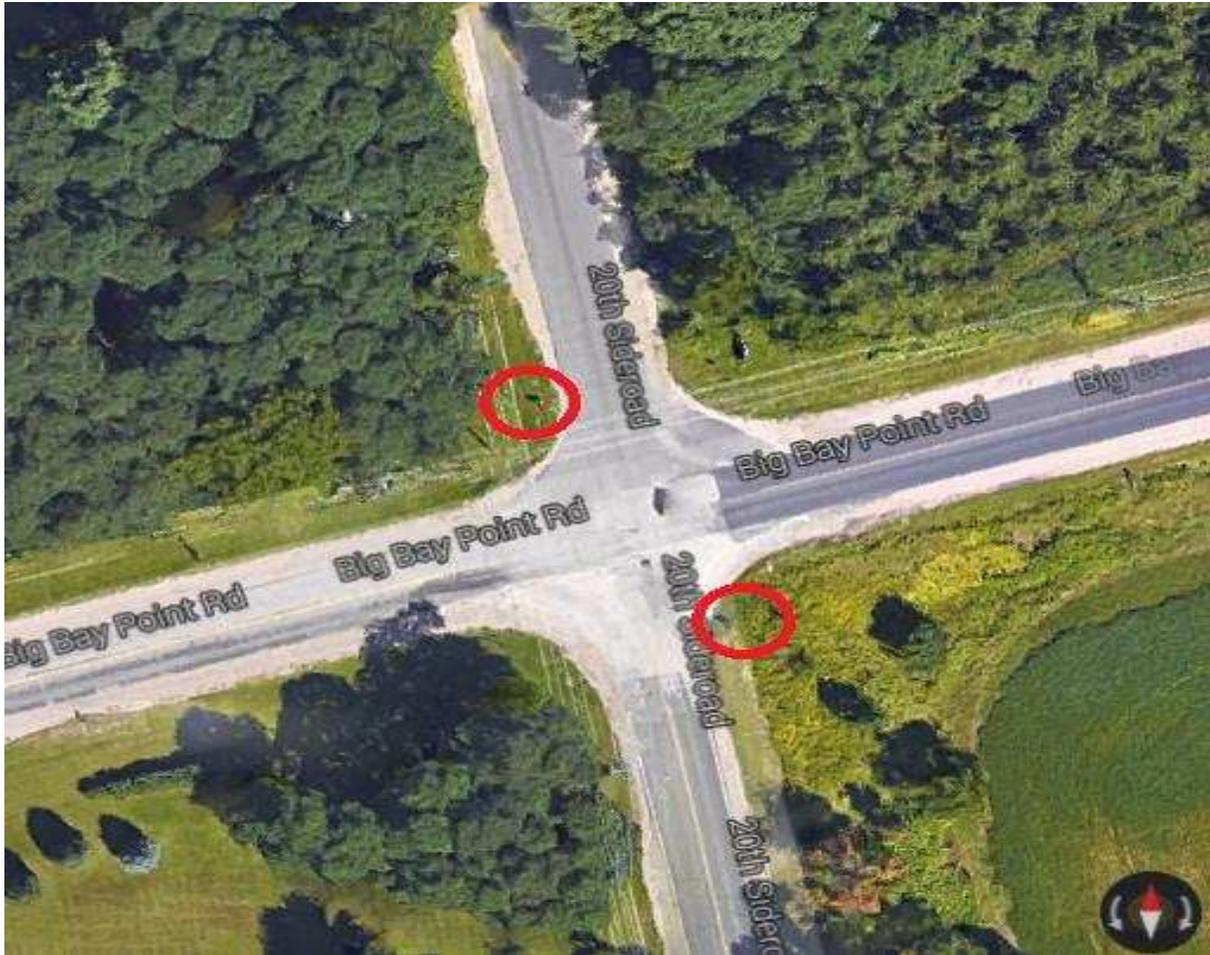


Figure 2: The Flashing Stop Sign Locations on 20th Sideroad



Figure 3: The Current Stop Sign, Travelling North-West on 20th Sideroad



Figure 4: The Current Stop Sign, Travelling South-East on 20th Sideroad



Figure 5: Big Bay Point Rd. & 20th Sideroad Intersection



Figure 6: What the Flashing Stop Signs Will Look Like After Installation

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS262
Project Name:Clarkesville St & Carniola Dr - Road Resurfacing (Construction Only)
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

Resurface Clarkesville St and Carniola Dr. (Construction Only).

Project Justification:

These roadways have been included on Road Rehabilitation projections in the past. As early as 2010, paving of these roadways was included in projections for 2015. At that time, these projections were shared with residents.

Because these roadways are very low volume, the 2014 Roads Needs Study identified that they were not high priority for paving and were scheduled well beyond the limits of the ten-year (2023)improvement plan. Therefore, the roads were not paved in 2015, as initially indicated.

Because they had been informed by former Mayors and Councillors that their road would be paved in 2015, residents were very disappointed that paving did not occur. During the 2016 budget deliberations, staff indicated these roadways would be included in the 2016 program if favorable tender pricing was received. This was not the case but roadway improvements are tender ready for 2017.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$115,500 | | | | | | \$115,500 |
| Internal Staff Charges (Engineering (10%)) | \$11,550 | | | | | | \$11,550 |
| Total Capital Costs | \$127,050 | | | | | | \$127,050 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$127,050 | | | | | | \$127,050 |
| Total Capital Funding Sources | \$127,050 | | | | | | \$127,050 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$127,050 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Q1 2017 - Tender
 Q2 2017 - Construction

RDS262 - Clarkesville St & Carniola Dr Road Resurfacing

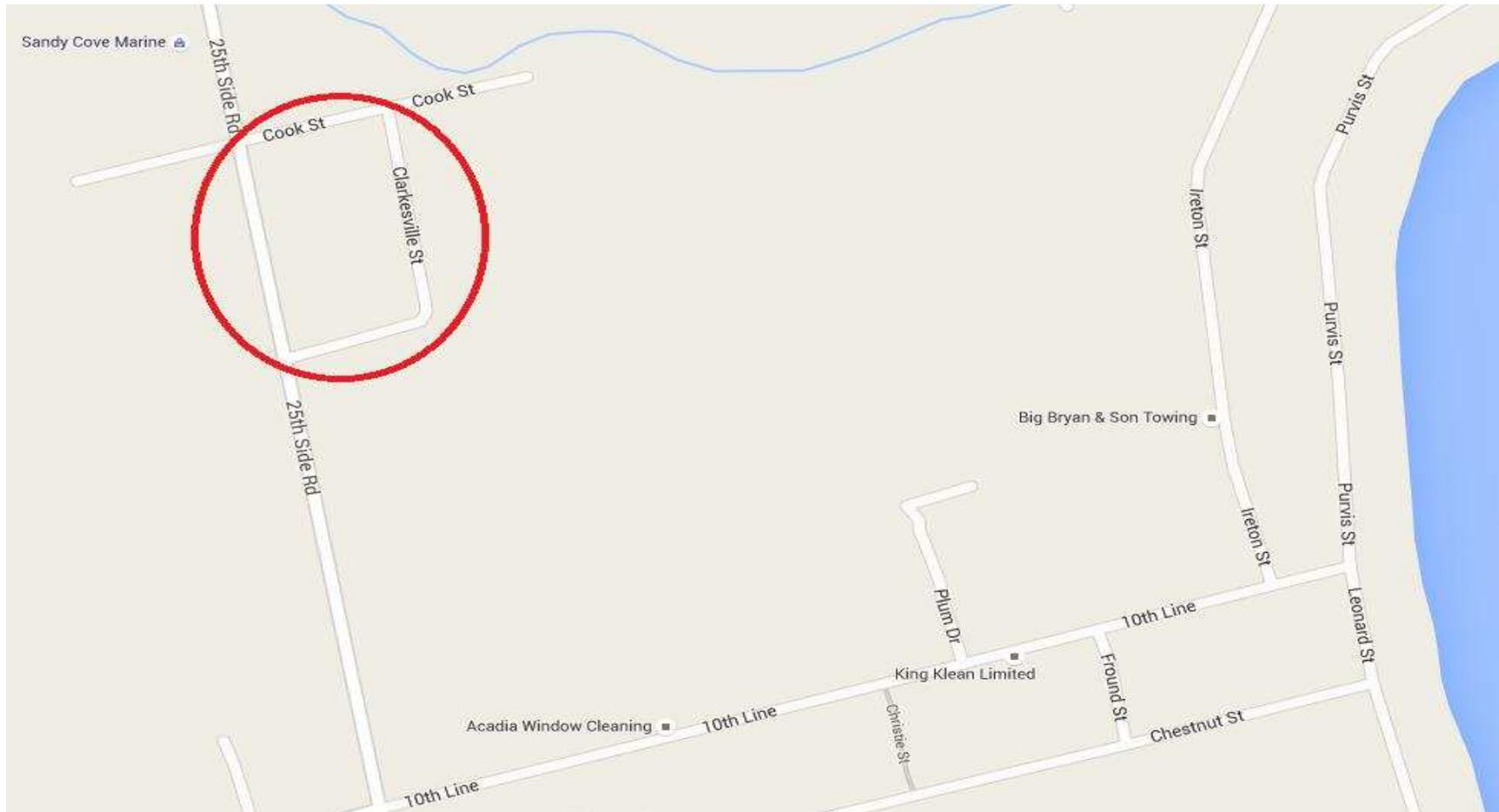


Figure 1: Location of Clarkesville Street and Carniola Drive



Figure 2: Street view of Clarkesville Street



Figure 3: Street View of Carniola Drive

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering

Project Number:RDS263

Project Name:Mapleview Dr - 25th Sideroad to Lake Simcoe - Road Reconstruction (Construction Only)

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:December 2017

Project Description:

Road reconstruction Mapleview Dr - 25th Sideroad to Lake Simcoe. Includes sections of new roadway base, full width asphalt replacement with new gravel shoulders, drainage ditch cleanout and replacement of roadway culverts and headwalls.

Project Justification:

This roadway was included in the 2016 Road Rehabilitation Program as a resurfacing project only. During preliminary design it was identified the roadway requires significant drainage and base course improvements. These additional works will provide a service life of approximately 18 years. This project is tender ready.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$750,000 | | | | | | \$750,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (2.5%)) | \$18,750 | | | | | | \$18,750 |
| Design/Engineering (Construction (7%)) | \$52,500 | | | | | | \$52,500 |
| Total Capital Costs | \$821,250 | | | | | | \$821,250 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Oblig.RF-Gas Tax Revenue () | \$100,000 | | | | | | \$100,000 |
| Discr.RF-Capital () | \$268,021 | | | | | | \$268,021 |
| Grants - Provincial () | \$453,229 | | | | | | \$453,229 |
| Total Capital Funding Sources | \$821,250 | | | | | | \$821,250 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$821,250 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Q1 2017 - Tender
Q2 & Q3 2017 - Construction

RDS263 – Maplevue Dr. - 25th Sideroad to Lake Simcoe

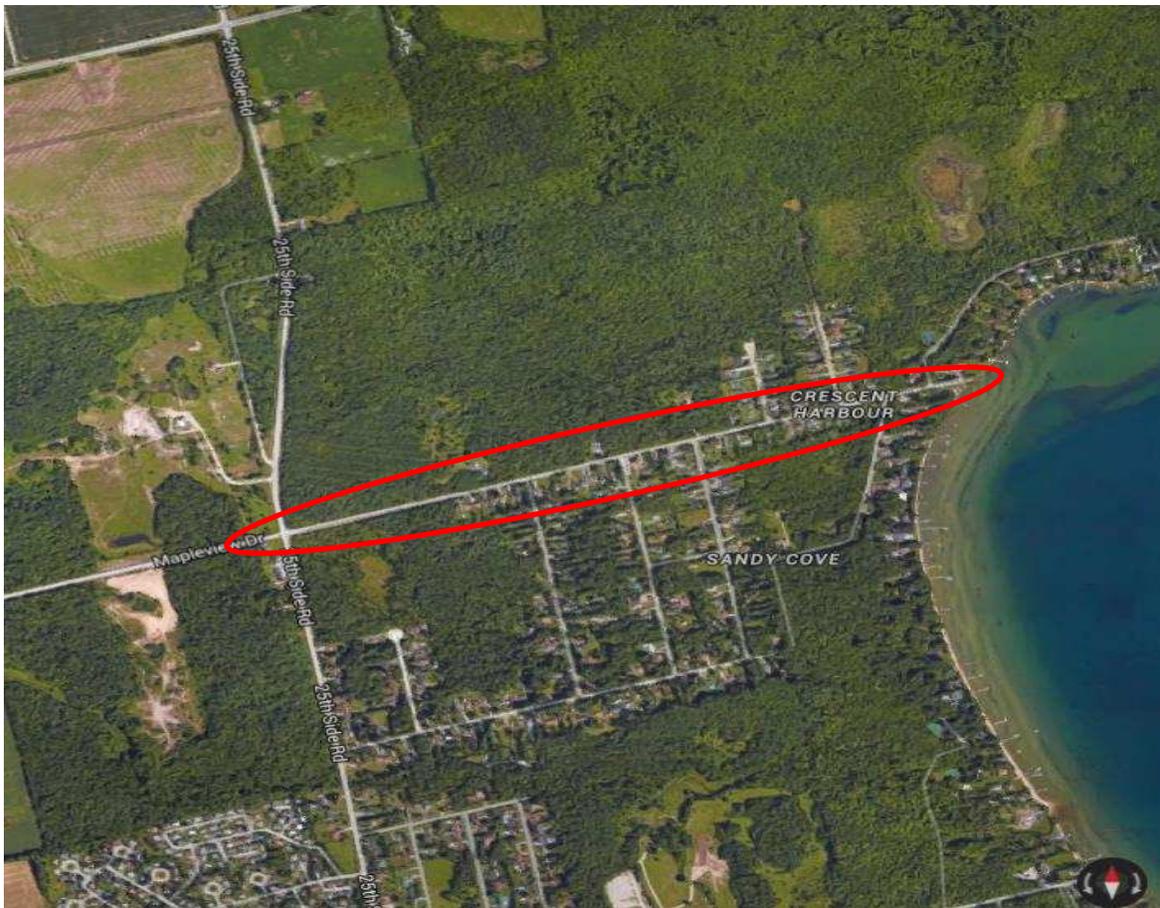


Figure 1: The Intersection of Maplevue Dr. & 25th Sideroad to Lake Simcoe

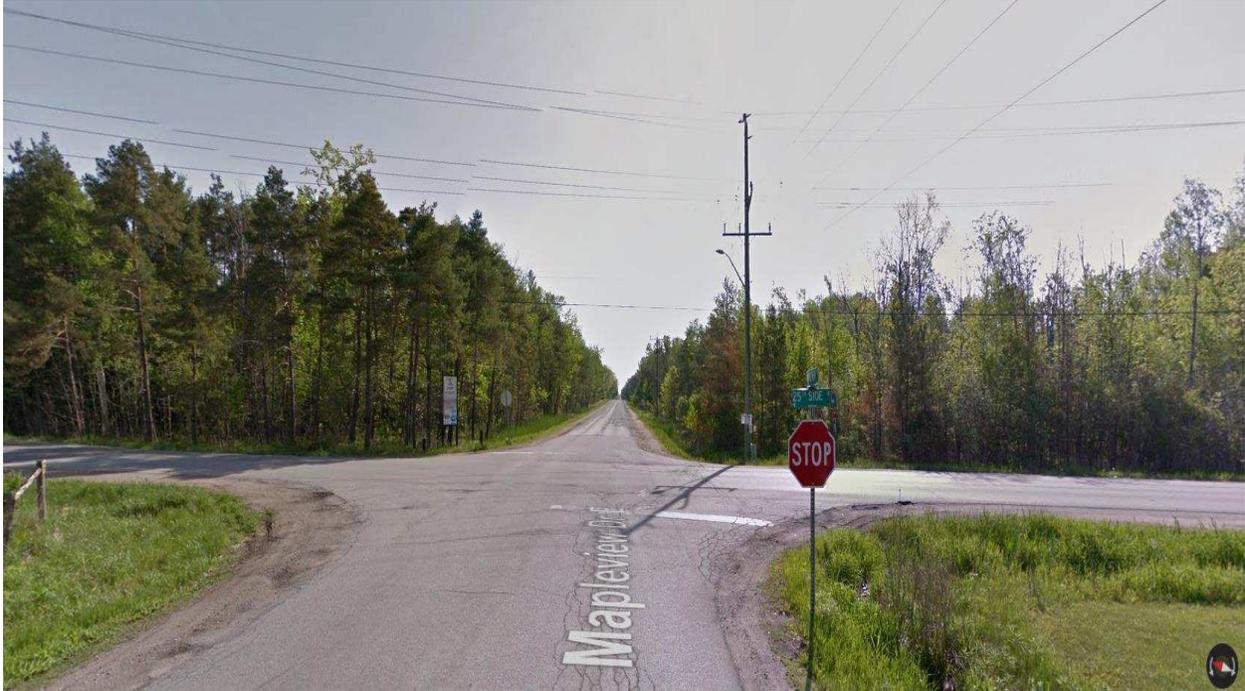


Figure 2: Current Intersection of MaplevueDr. & 25th Sideroad



Figure 3: Current Intersection at Maplevue Dr. & Oak St.



Figure 4: Current Intersection at Mapleview Dr. & Beach Ave.



Figure 5: Current Intersection at Mapleview Dr. & Cove Ave.



Figure 6: Current Intersection at Mapleview Dr. & Warnica Ave.



Figure 7: Current Intersection at Mapleview Dr. & Orchard Ave.



Figure 8: Current Intersection at Mapleview Dr. & Fleming Blvd.



Figure 9: Current Intersection at Mapleview Dr. & Crescent Harbour Rd. & the End of Mapleview Dr. to Lake Simcoe

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS266
Project Name:Various Roads - Drainage Evaluation & Recommendation
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2024

Project Description:

Drainage evaluation & recommendation for 30th Sideroad, West St, Bayshore Rd, Simcoe Blvd and Blackwood Ave/Timmins Ave/Moyer Ave intersection.

Project Justification:

Town Staff report that there are significant drainage concerns on these roadways, resulting in the dedication of a significant amount of time and resources to mitigate annual flooding. This project would include performing an engineering evaluation of the areas and provide recommendations for future improvements to be included in the 2020, 2021, 2022, 2023 & 2024 capital budgets.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|-----------------|------|------|------------------|------------------|------------------|--------------------|
| Construction/Subcontracting () | | | | \$291,600 | \$291,600 | \$708,300 | \$1,291,500 |
| Internal Staff Charges (Engineering, Purchasing, Legal) | \$15,000 | | | \$14,600 | \$14,600 | \$35,400 | \$79,600 |
| EA/Studies (Evaluation & Recommendation) | \$75,000 | | | | | | \$75,000 |
| Design/Engineering (Design (10%)) | | | | \$29,200 | \$29,200 | \$70,900 | \$129,300 |
| Design/Engineering (Construction (5%)) | | | | \$14,600 | \$14,600 | \$35,400 | \$64,600 |
| Total Capital Costs | \$90,000 | | | \$350,000 | \$350,000 | \$850,000 | \$1,640,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------------------|------------------|------------------|--------------------|
| Discr.RF-Capital () | \$90,000 | | | \$350,000 | \$350,000 | \$850,000 | \$1,640,000 |
| Total Capital Funding Sources | \$90,000 | | | \$350,000 | \$350,000 | \$850,000 | \$1,640,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|------|------|-----------|-----------|
| 2017 Spending Requirements | \$90,000 | | | | |
| 2018 Spending Requirements | | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | \$350,000 | |
| 2021 Spending Requirements | | | | | \$350,000 |

Other Information:

2017 - Study
 2020/2021 - Design & Construction of Simcoe Blvd.
 2021/2022 - Design & Construction of Blackwood Ave.
 2022/2023 - Design & Construction of Bayshore Rd.
 2023/2024 - Design & Construction of West St. & 30th Sideroad.

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS267
Project Name:Plum Drive - Gravel Entrance
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

Construct a new gravel entrance at Plum Drive.

Project Justification:

In 2016 the Town purchased 692 10th Line in order to provide a municipally owned access to Plum Drive. Following relocation of the existing residential structure at 692 10th Line, this project will allow for construction of a new gravel access route, wide enough to permit travel by maintenance equipment and fire trucks. The works will be partially funded by proceeds from the sale of the residential structure.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$80,000 | | | | | | \$80,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (10%)) | \$8,000 | | | | | | \$8,000 |
| Design/Engineering (Design (10%)) | \$8,000 | | | | | | \$8,000 |
| Design/Engineering (Construction (7%)) | \$4,000 | | | | | | \$4,000 |
| Total Capital Costs | \$100,000 | | | | | | \$100,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Other (Net Proceeds) | \$50,000 | | | | | | \$50,000 |
| Discr.RF-Capital () | \$50,000 | | | | | | \$50,000 |
| Total Capital Funding Sources | \$100,000 | | | | | | \$100,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|----------|----------|------|------|------|
| 2017 Spending Requirements | \$20,000 | | | | |
| 2018 Spending Requirements | | \$80,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Q1 2017 - RFP & Tender
 Q2 & Q3 2017 - Design
 Q1 2018 - Tender & Award
 Q2 2018 - Construction

This project will require staging coordination to allow access to residential properties during construction.

RDS267 – New Rural Roadway for Plum Drive



Figure 1: Location of Plum Drive



Figure 2: Current State of Plum Drive

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS268
Project Name:Beach Road - End of Road Barrier & Bank Stabilization
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2019

Project Description:

Install end of road barrier and stabilize bank.

Project Justification:

South of Gilford Road, Beach Road ends abruptly at the Cook's Bay Marina channel. Currently, there is no barrier at the end of the road to prevent vehicles from driving directly into the navigable channel. A barrier is required at the end of the road to meet safety requirements (MTO's Roadside Safety Manual). In addition, the adjacent bank needs to be stabilized to prevent further erosion, and guiderails may be required on the opposite bank.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|-----------------|------|------|------|------|--------|-----------------|
| Construction/Subcontracting () | \$25,000 | | | | | | \$25,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (20%)) | \$5,000 | | | | | | \$5,000 |
| Design/Engineering (Design (20%)) | \$5,000 | | | | | | \$5,000 |
| Design/Engineering (Construction (20%)) | \$5,000 | | | | | | \$5,000 |
| Total Capital Costs | \$40,000 | | | | | | \$40,000 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Discr.RF-Capital () | \$40,000 | | | | | | \$40,000 |
| Total Capital Funding Sources | \$40,000 | | | | | | \$40,000 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|----------|------|------|------|
| 2018 Spending Requirements | \$15,000 | | | | |
| 2019 Spending Requirements | | \$25,000 | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

Q3 2018 - RFP & Award
 Q4 2018 - Design
 Q1 2019 - Tender & Award
 Q3 2019 - Construction

RDS268 – Beach Road Barrier & Bank Stabilization

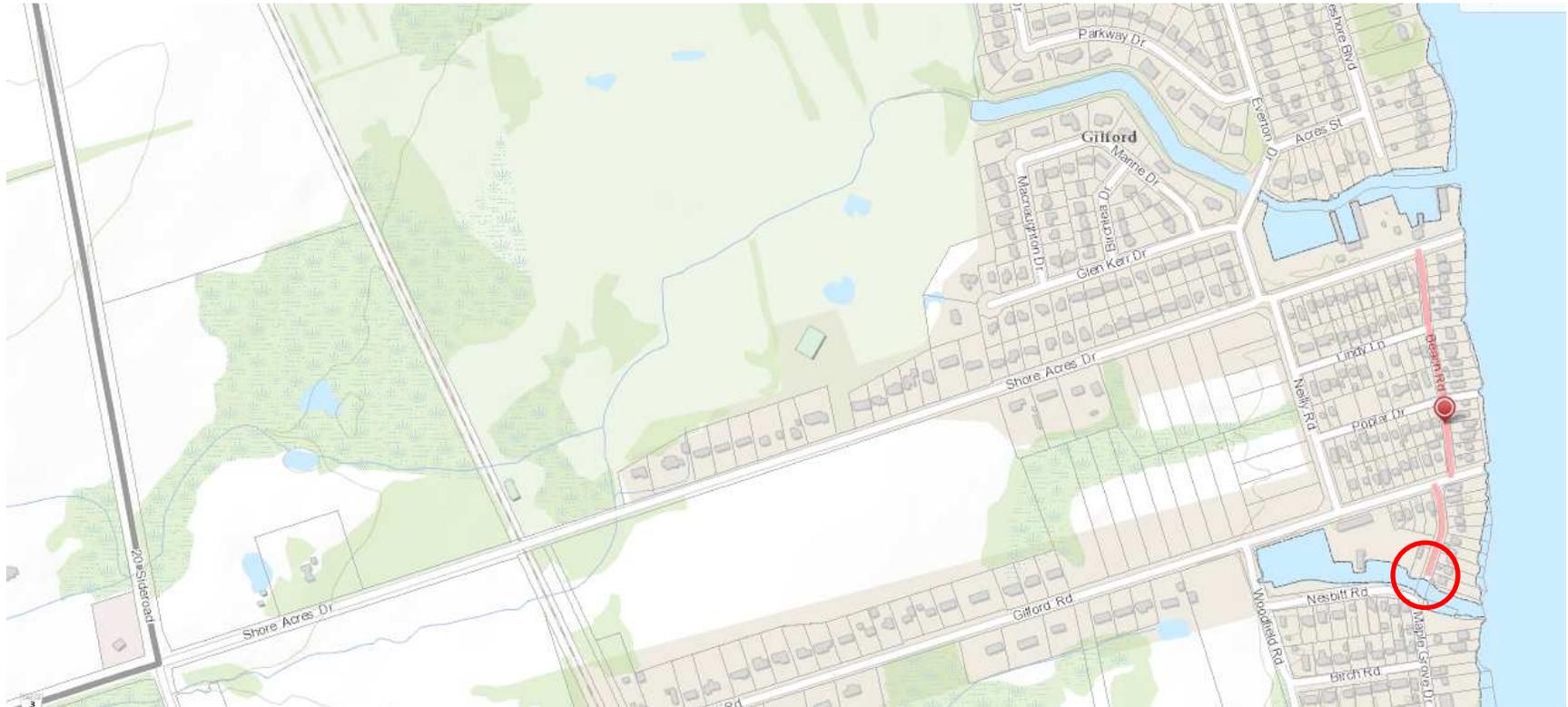


Figure 1: Location of Beach Road



Figure 2: End of Beach Road

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS272
Project Name:Stroud - Replace Existing Streetlights with LED
Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

Replace twenty-two (22) existing streetlights in Stroud: Glen Ave, Nelson Cres, Parkside Cres. with LED Streetlights.

Project Justification:

The existing High Pressure Sodium streetlights in this part of Stroud are at the end of their useful lives. These streetlights were not able to be replaced with the LED Conversion Project as the new LED fixtures could not be installed on the existing, aged poles. New streetlight poles are required to support new LED light fixtures.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|-------------|-------------|-------------|-------------|---------------|------------------|
| Construction/Subcontracting () | \$220,000 | | | | | | \$220,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (10%)) | \$22,000 | | | | | | \$22,000 |
| Design/Engineering (Design (10%)) | \$22,000 | | | | | | \$22,000 |
| Design/Engineering (Construction (7%)) | \$15,400 | | | | | | \$15,400 |
| Total Capital Costs | \$279,400 | | | | | | \$279,400 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|-------------|-------------|-------------|-------------|---------------|------------------|
| Other (LED Rebate) | \$200,000 | | | | | | \$200,000 |
| Discr.RF-Capital () | \$79,400 | | | | | | \$79,400 |
| Total Capital Funding Sources | \$279,400 | | | | | | \$279,400 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-------------|-------------|-------------|-------------|-------------|
| 2017 Spending Requirements | \$59,400 | | | | |
| 2018 Spending Requirements | | \$220,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Q2 2017 - RFP & Award
 Q3& Q4 2017 - Design
 Q1 2018 - Tender
 Q2 & Q3 2018 - Construction

RDS272 – Replacing Streetlights in Stroud

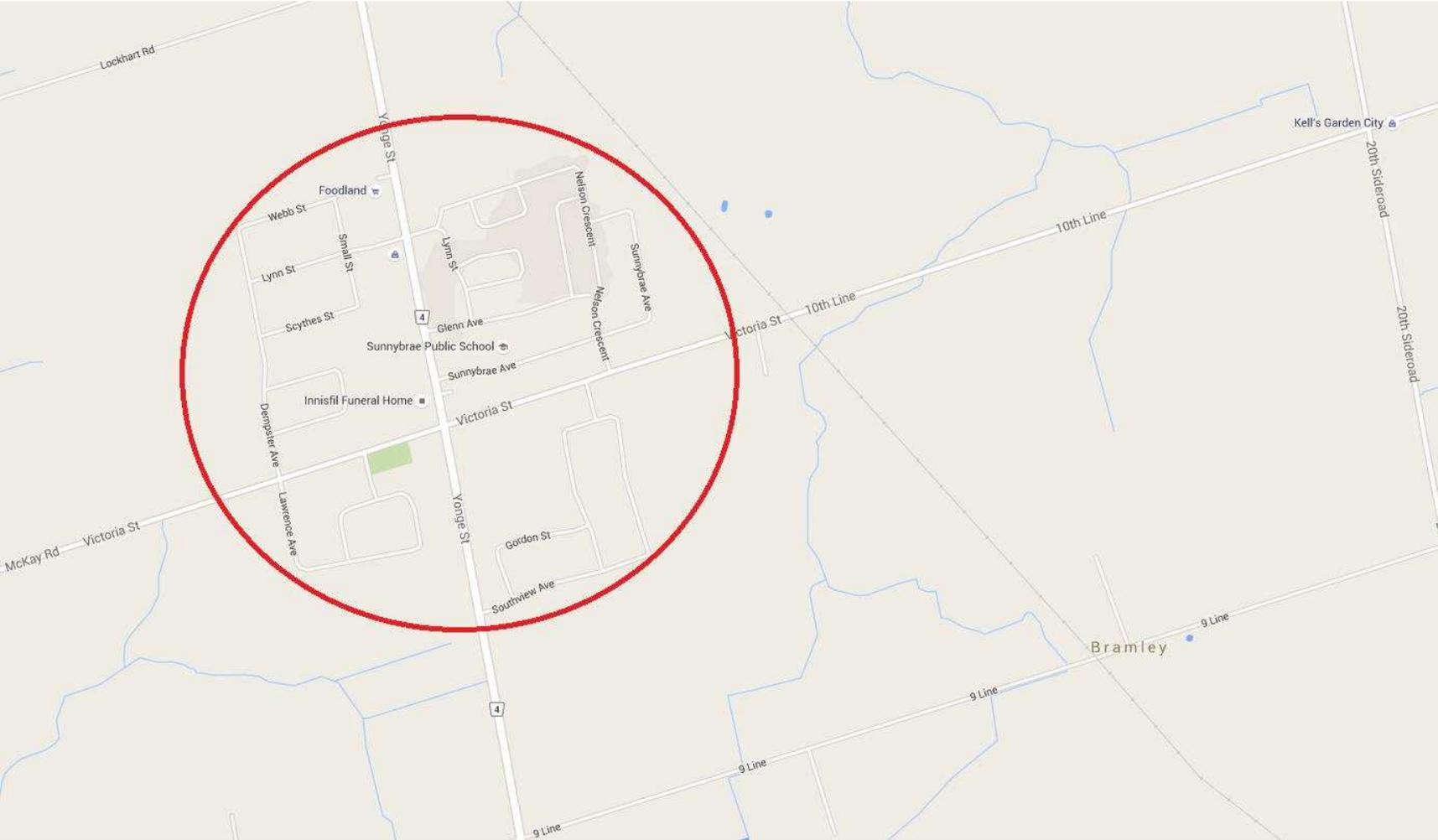


Figure 1: Location of Stroud

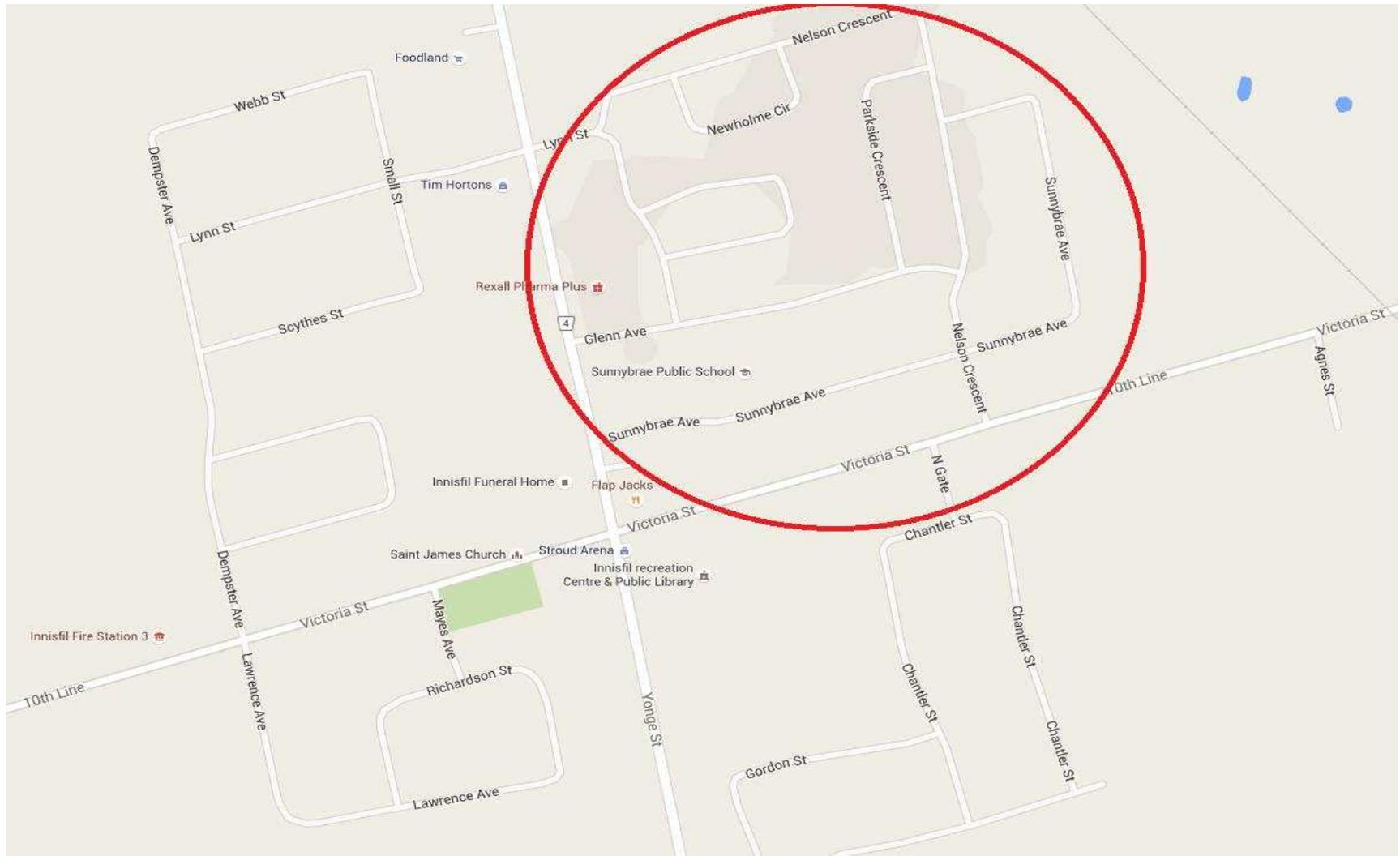


Figure 2: North-East Corner of Stroud with Old Streetlights

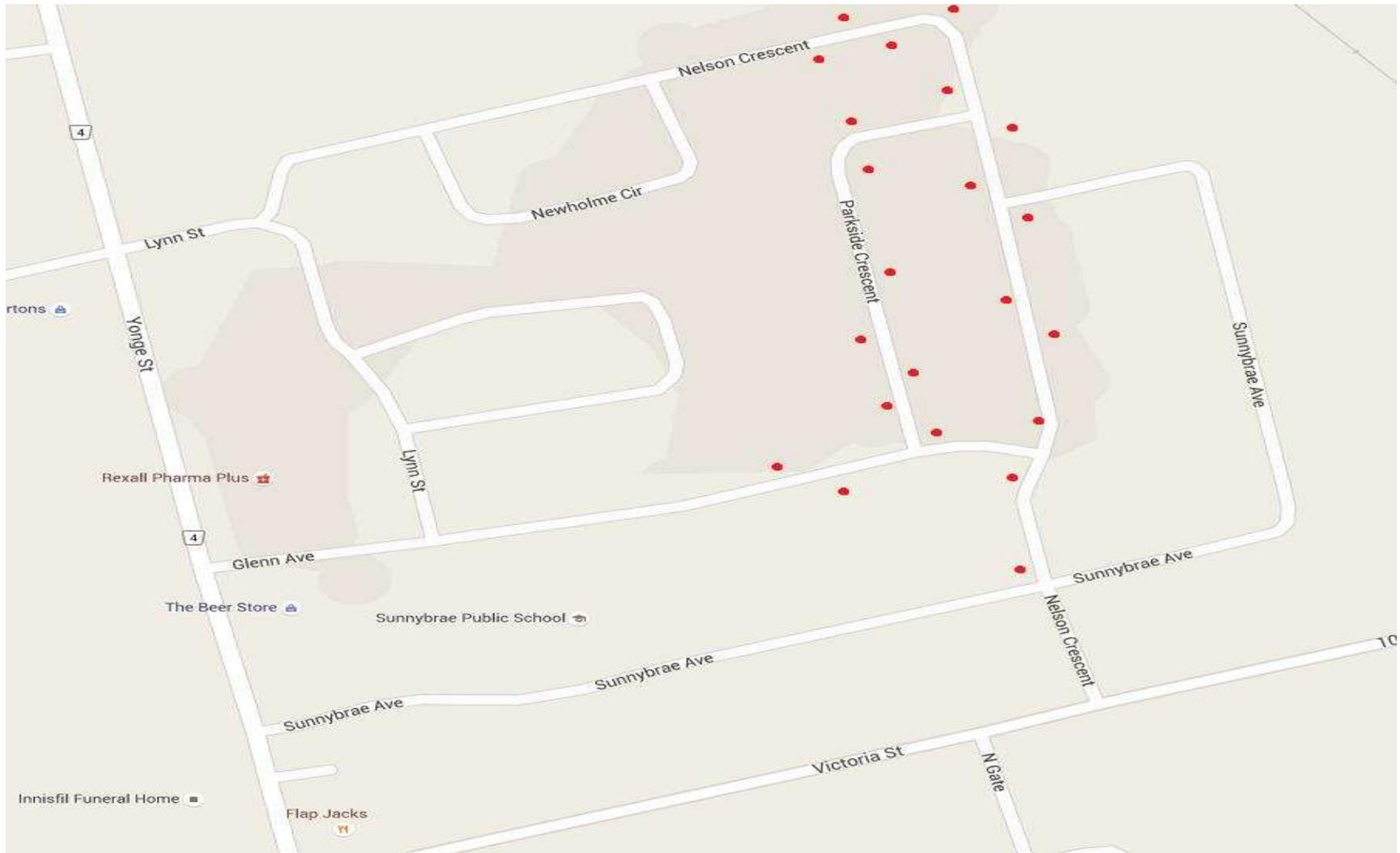


Figure 3: Locations of the 22 Current Streetlights



Figure 4: Visual of Current Streetlights



Figure 5: Visual of the Proposed LED Streetlights

Capital Budget Project Detail Sheet

Department/Service Area:Roads

Project Number:RDS274

Project Name:Stormwater CCTV Inspections

Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:December 2027

Project Description:

10-Year Closed Circuit Television Inspection (CCTV) program of stormwater pipe network (approximately 75km in length) in Cookstown, Fennell's Corners, Gilford, Churchill, Lefroy-Belle Ewart, Alcona, Innisfil Heights, Stroud, Sandy Cove and Kempenfelt Bay/Big Bay Point.

Project Justification:

The replacement cost of storm sewers and manholes across Innisfil is estimated at \$38,029,400 according to the January 2014 Asset Management Plan (AMP). The expected service life of storm sewers are approximately 75 years and the oldest pipes in the municipality have reached 30 years of age. In order to plan and coordinate replacement of these assets, routine CCTV inspections on a rotating basis will provide operations, finance and engineering with detailed information on which pipes require immediate replacement versus those that can be planned for in the future. Supports I2020 Strategic Community Plan objective 3.5.2.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|
| Construction/Subcontracting () | \$30,000 | \$32,000 | \$34,000 | \$35,000 | \$36,000 | \$203,000 | \$370,000 |
| Total Capital Costs | \$30,000 | \$32,000 | \$34,000 | \$35,000 | \$36,000 | \$203,000 | \$370,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| Discr.RF-Capital () | \$30,000 | \$32,000 | \$34,000 | \$35,000 | \$36,000 | \$203,000 | \$370,000 |
| Total Capital Funding Sources | \$30,000 | \$32,000 | \$34,000 | \$35,000 | \$36,000 | \$203,000 | \$370,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$30,000 | | | | | | |
| 2018 Spending Requirements | | \$32,000 | | | | | |
| 2019 Spending Requirements | | | \$34,000 | | | | |
| 2020 Spending Requirements | | | | \$35,000 | | | |
| 2021 Spending Requirements | | | | | \$36,000 | | |

Other Information:

Should the Town receive a favourable bidding, additional funds at end of year are to be carried forward to next year to allow for additional inspections to be completed.

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS275
Project Name:7th Line - 20th Sideroad to Lake Simcoe - EA
Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2017

End Month/Year:July 2018

Project Description:

Perform an Environmental Assessment (EA) for the 7th Line from 20th Sideroad to Lake Simcoe.

Project Justification:

Completing an EA is a necessary, legal requirement which must be completed prior to the urbanization of 7th Line. The urbanization of the 7th Line is recommended in the 2013 Transportation Masterplan. Ongoing growth in Alcona and Lefroy-Belle Ewart is expected to increase traffic and pedestrian pressures along this section of the 7th Line.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| Internal Staff Charges (Engineering, Purchasing, Legal (10%)) | \$35,000 | | | | | | \$35,000 |
| EA/Studies () | \$350,000 | | | | | | \$350,000 |
| Total Capital Costs | \$385,000 | | | | | | \$385,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Oblig.RF-7/8 Line Urbanization () | \$385,000 | | | | | | \$385,000 |
| Total Capital Funding Sources | \$385,000 | | | | | | \$385,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|------|------|------|------|
| 2017 Spending Requirements | \$300,000 | | | | |
| 2018 Spending Requirements | \$85,000 | | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Other Information:

Q1 2017 - RFP & Award
 2017 - Perform EA
 Q2 2018 - Complete EA

RDS275 - 7th Line: 20th Sideroad to Lake Simcoe - EA

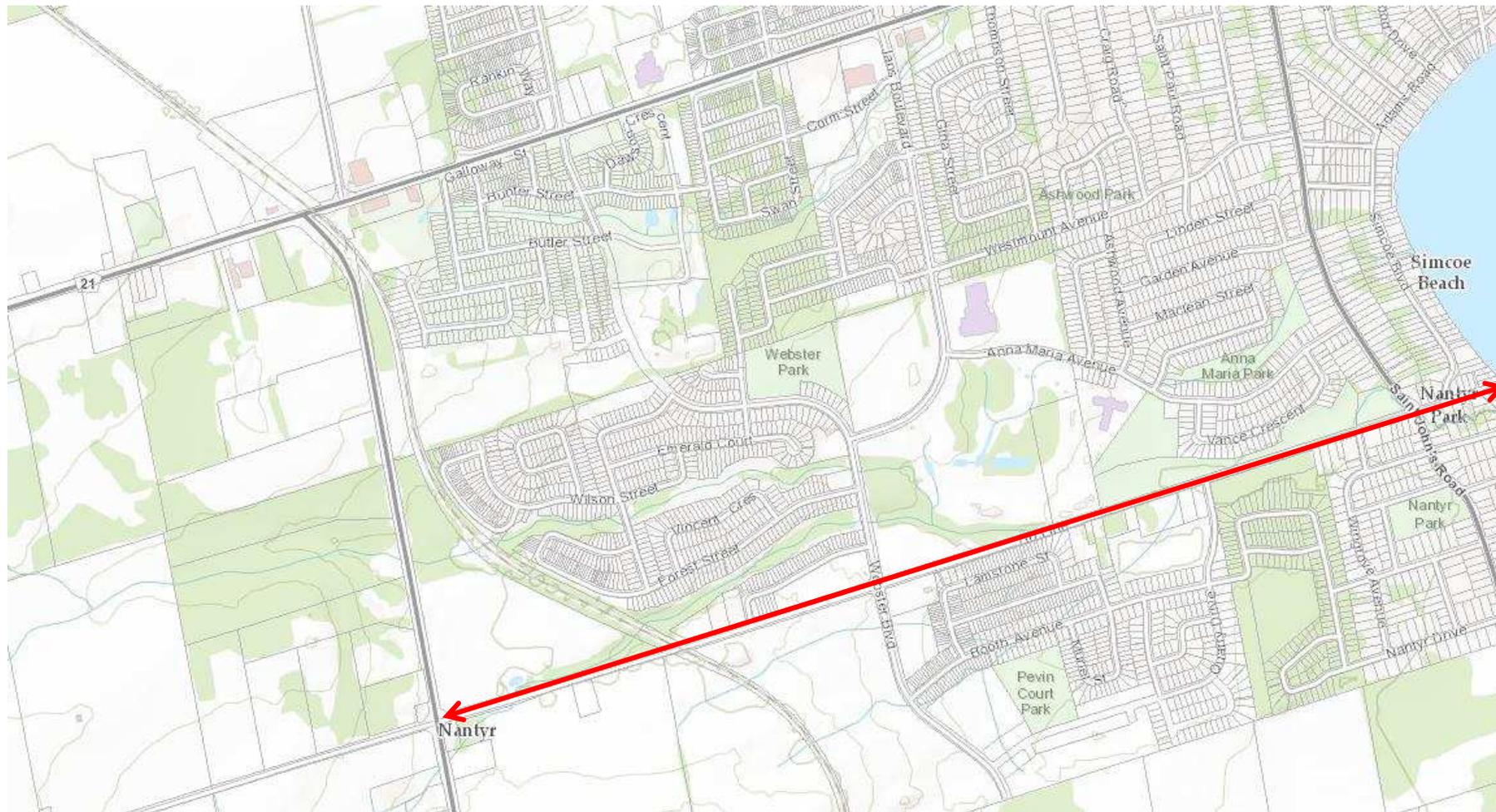


Figure 1: Extent of Necessary EA for Urbanization of 7th Line

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDS277
Project Name:Gilford Rd - Yonge St to 20th Sideroad - Resurfacing
Front Ending Agreement:No

Strategic

Operational

Growth

Discretionary

Start Month/Year:January 2018

End Month/Year:December 2019

Project Description:

Resurface Gilford Road Yonge St to 20th Sideroad.

Project Justification:

This section of Gilford Road is a minor collector travelled by more than 6,000 vehicles a day. The road is currently in fair to poor condition, with cracks, rutting, and potholes evident. The 2013 Roads Needs study prioritized this road for resurfacing in 2018, and it was included in RDS195 in the 2016 budget. However, given the substantial capital costs which will be needed for a full repair of this section of roadway, Staff recommend that Gilford Road between Yonge Street and the 20th Sideroad be addressed as a separate capital project.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|---|--------------------|------|------|------|------|--------|--------------------|
| Construction/Subcontracting () | \$1,550,000 | | | | | | \$1,550,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (2.5)) | \$38,750 | | | | | | \$38,750 |
| Design/Engineering (Design (5%)) | \$77,500 | | | | | | \$77,500 |
| Design/Engineering (Construction (5%)) | \$77,500 | | | | | | \$77,500 |
| Total Capital Costs | \$1,743,750 | | | | | | \$1,743,750 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|--------------------|------|------|------|------|--------|--------------------|
| Discr.RF-Capital () | \$204,498 | | | | | | \$204,498 |
| Grants - Provincial () | \$1,539,252 | | | | | | \$1,539,252 |
| Total Capital Funding Sources | \$1,743,750 | | | | | | \$1,743,750 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|-------------|------|------|------|------|
| 2018 Spending Requirements | \$193,750 | | | | |
| 2019 Spending Requirements | \$1,550,000 | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

Q1 2018 - RFP & Award
 Q2 & Q3 2018 - Design
 Q1 2019 - Tender
 Q2 & Q3 2019 - Construction

RDS277 - Gilford Rd - Yonge St to 20th Sideroad - Resurfacing

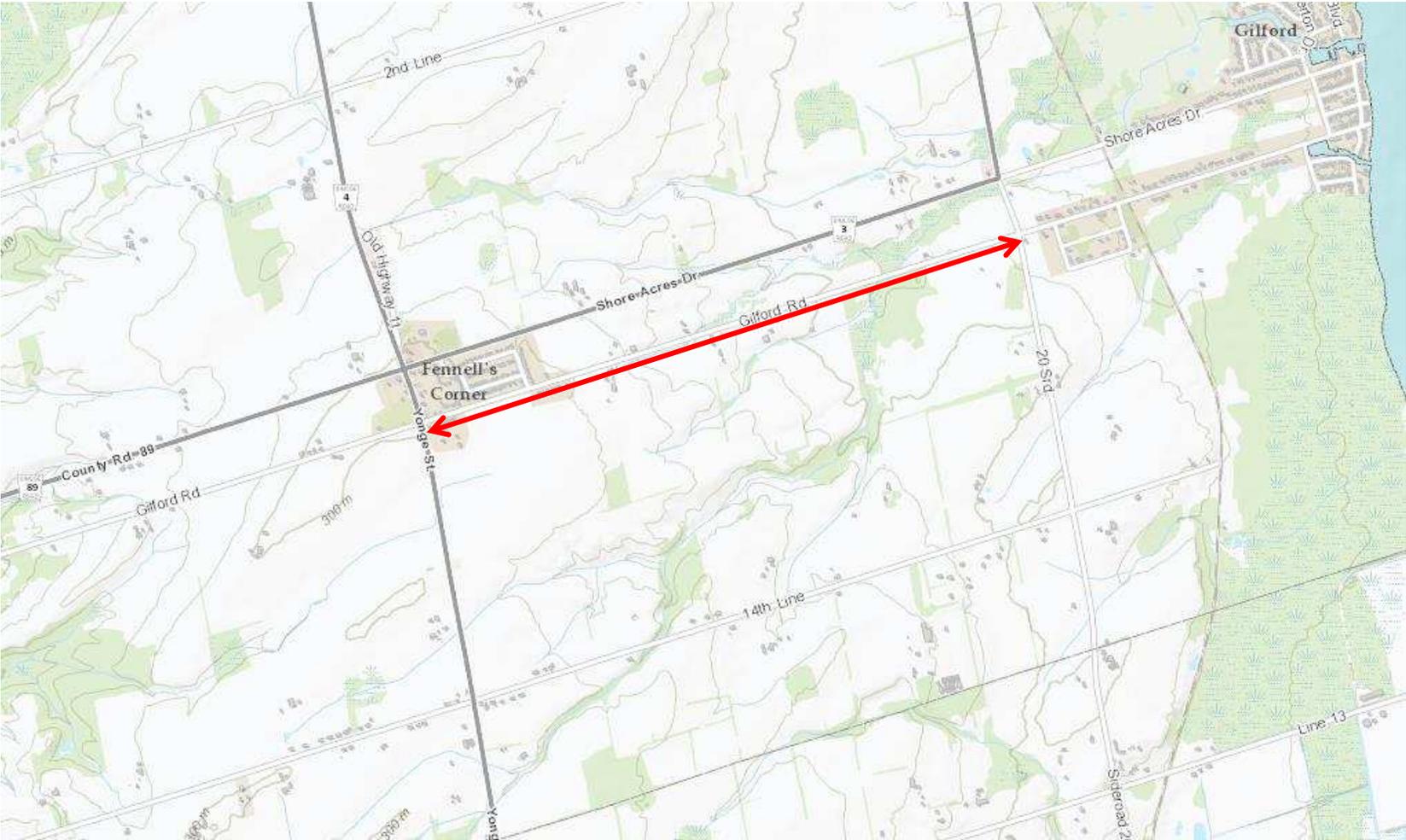


Figure 1: Location of Roadway Resurfacing of Gilford Rd.



Figure 2: Street View of Gilford Rd.

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:RDS279
Project Name:Asset Management Plan
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2018

Project Description:

The development of a long term and refined asset management plan requires continued refinement. The next phases of development include the development of defined levels of service, asset management strategies and financial management strategies.

Project Justification:

II2020 Strategic Community Plan objective 3.5.1 states that the Town will continue to develop effective asset management plans for all municipal capital assets.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|----------------------------|------------------|-----------------|------|------|------|--------|------------------|
| Consulting/Engineering () | \$125,000 | \$75,000 | | | | | \$200,000 |
| Total Capital Costs | \$125,000 | \$75,000 | | | | | \$200,000 |

| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|-----------------|------|------|------|--------|------------------|
| ARS () | \$125,000 | \$75,000 | | | | | \$200,000 |
| Total Capital Funding Sources | \$125,000 | \$75,000 | | | | | \$200,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|-----------|----------|------|------|------|
| 2017 Spending Requirements | \$125,000 | | | | |
| 2018 Spending Requirements | | \$75,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:RDS282
Project Name:Traffic Signal/Flasher/Beacon Condition Assessment
Front Ending Agreement:No

Strategic

 Operational

 Growth

 Discretionary

Start Month/Year:January 2017
End Month/Year:December 2017

Project Description:

This project will assess the condition of all traffic signals, cross-walks and flasher/beacons in order to identify long-term capital needs over a 10-year period and populate the current conditions into the long term asset management planning tool.

Project Justification:

II2020 Strategic Community Plan objective 3.5.1 states that the Town will continue to develop effective asset management plans for all municipal capital assets. Condition assessment provides a list of 10-year capital needs for all traffic signals and flashers/beacons.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|-----------------|------|------|------|------|--------|-----------------|
| Consulting/Engineering () | \$30,000 | | | | | | \$30,000 |
| Total Capital Costs | \$30,000 | | | | | | \$30,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$30,000 | | | | | | \$30,000 |
| Total Capital Funding Sources | \$30,000 | | | | | | \$30,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$30,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |

**2017 - 2018 Approved Capital Budget and 2019 - 2026 Capital Forecast
by Project Type Roads - Other**

| Project Number | Project Name | Classification | Managing Service Area | Start Year | End Year | Total Project Cost | Funding Sources | | | | | | | | |
|---------------------|--|----------------|-----------------------|------------|----------|--------------------|------------------|----------------------|---------------------|---------------|-------------|-------------|-------------|--------------------------------|-------------|
| | | | | | | | ARS | Capital Reserve Fund | Development Charges | Reserve Funds | Reserves | Gas Tax | Grants | External Capital Contributions | Other |
| 2017 | | | | | | | | | | | | | | | |
| RDSOT19 | Waste Disposal Storage and Containment - Salt Facility | Growth | Roads | 2017 | 2017 | 100,000 | 52,070 | | 47,930 | | | | | | |
| 2017 Totals: | | | | | | \$ 100,000 | \$ 52,070 | \$ 0 | \$ 47,930 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 2018 | | | | | | | | | | | | | | | |
| RDSOT4 | Streetlight Program | Discretionary | Capital Engineering | 2015 | 2026 | 100,000 | | 100,000 | | | | | | | |
| RDSOT13 | Adams Rd & Simcoe Blvd - Replace Stairs with AODA Compliant Ramp | Operational | Capital Engineering | 2018 | 2019 | 345,000 | | 345,000 | | | | | | | |
| 2018 Totals: | | | | | | \$ 445,000 | \$ 0 | \$ 445,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2020 | | | | | | | | | | | | | | | |
| RDSOT4 | Streetlight Program | Discretionary | Capital Engineering | 2015 | 2026 | 100,000 | | 100,000 | | | | | | | |
| 2020 Totals: | | | | | | \$ 100,000 | \$ 0 | \$ 100,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2021 | | | | | | | | | | | | | | | |
| RDSOT16 | Road Weather Information Systems | Discretionary | Roads | 2021 | 2021 | 650,000 | | 650,000 | | | | | | | |
| 2021 Totals: | | | | | | \$ 650,000 | \$ 0 | \$ 650,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2022 | | | | | | | | | | | | | | | |
| RDSOT4 | Streetlight Program | Discretionary | Capital Engineering | 2015 | 2026 | 100,000 | | 100,000 | | | | | | | |
| 2022 Totals: | | | | | | \$ 100,000 | \$ 0 | \$ 100,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2024 | | | | | | | | | | | | | | | |
| RDSOT4 | Streetlight Program | Discretionary | Capital Engineering | 2015 | 2026 | 100,000 | | 100,000 | | | | | | | |
| 2024 Totals: | | | | | | \$ 100,000 | \$ 0 | \$ 100,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |
| 2026 | | | | | | | | | | | | | | | |
| RDSOT4 | Streetlight Program | Discretionary | Capital Engineering | 2015 | 2026 | 100,000 | | 100,000 | | | | | | | |
| 2026 Totals: | | | | | | \$ 100,000 | \$ 0 | \$ 100,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | |

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDSOT4
Project Name:Streetlight Program
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2015
End Month/Year:December 2026

Project Description:

Installation of new/additional LED streetlights throughout the Town in accordance with the streetlight policy CP.06-11-11.
 Richard Street, Willow Street and Carlson Street are next on the priority list.
 Intersections tentatively scheduled to receive streetlight: TBD.

Project Justification:

The "New Residential Streetlights and Intersection Prioritization Policy" provides direction and guidelines for the installation of new streetlights within the Town. The intent is to ultimately illuminate all urbanized residential roads and rural intersections to improve public safety.
 Prioritization of the roads and intersections is based on the existing policy and the actual data collected.

| Capital Costs | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--|------------------|------|------------------|------|------------------|------|------------------|------------------|
| Construction/Subcontracting () | \$200,000 | | \$85,000 | | \$85,000 | | \$255,000 | \$625,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal) | | | \$10,000 | | \$10,000 | | \$30,000 | \$50,000 |
| Design/Engineering (Electrical Engineering) | | | \$5,000 | | \$5,000 | | \$15,000 | \$25,000 |
| Total Capital Costs | \$200,000 | | \$100,000 | | \$100,000 | | \$300,000 | \$700,000 |

| Capital Funding Sources | Prior Year(s) | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|--------------------------------------|------------------|------|------------------|------|------------------|------|------------------|------------------|
| Discr.RF-Capital () | \$200,000 | | \$100,000 | | \$100,000 | | \$300,000 | \$700,000 |
| Total Capital Funding Sources | \$200,000 | | \$100,000 | | \$100,000 | | \$300,000 | \$700,000 |

| | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------|------|-----------|------|-----------|------|
| 2017 Spending Requirements | | | | | |
| 2018 Spending Requirements | | \$100,000 | | | |
| 2019 Spending Requirements | | | | | |
| 2020 Spending Requirements | | | | \$100,000 | |
| 2021 Spending Requirements | | | | | |

Other Information:

Should the Town receive a favourable bidding, additional funds at year end are to be carried forward to next year to allow for additional residential streetlights to be installed.

2016 - Streets Oak Street, Cowan Ave, Richard Street, Mildred Ave, Kennedy between St.Johns Rd and Cross Street

2016 - Intersections - 20th Sideroad & 6th Line, 20th Sideroad & 5th Line, 20th Sideroad & 2nd Line, 20th Sideroad & 3rd Line, Maplevue and 20th, 7th and Wingrove, 7th and Quarry Dr.

2018 - Staff will be prioritizing streets without illumination by criteria in policy CP.06-11-11. If a significant number of residents are not in favor of streetlights, the streets where the majority of the residents are in favor of lights will be moved ahead unless there is a safety concern.

Capital Budget Project Detail Sheet

Department/Service Area:Capital Engineering
Project Number:RDSOT13
Project Name:Adams Rd & Simcoe Blvd - Replace Stairs with AODA Compliant Ramp
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2018
End Month/Year:December 2019

Project Description:

Replace existing stairs with AODA Compliant ramp.

Project Justification:

There is a substantial grade difference between Simcoe Street and Adams Road in Alcona. Currently, pedestrian traffic between the two streets is accommodated by a nine step concrete staircase, with no provisions made for wheelchairs or other assisted mobility devices. The existing stairs do not comply with current AODA standards. Staff propose removing the existing staircase, and replacing it with an AODA-compliant ramp.

| Capital Costs | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$300,000 | | | | | | \$300,000 |
| Internal Staff Charges (Engineering, Purchasing, Legal (5%)) | \$15,000 | | | | | | \$15,000 |
| Design/Engineering (Design (5%)) | \$15,000 | | | | | | \$15,000 |
| Design/Engineering (Construction (5%)) | \$15,000 | | | | | | \$15,000 |
| Total Capital Costs | \$345,000 | | | | | | \$345,000 |

| Capital Funding Sources | 2018 | 2019 | 2020 | 2021 | 2022 | Beyond | Total |
|--------------------------------------|------------------|------|------|------|------|--------|------------------|
| Discr.RF-Capital () | \$345,000 | | | | | | \$345,000 |
| Total Capital Funding Sources | \$345,000 | | | | | | \$345,000 |

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------|----------|-----------|------|------|------|
| 2018 Spending Requirements | \$45,000 | | | | |
| 2019 Spending Requirements | | \$300,000 | | | |
| 2020 Spending Requirements | | | | | |
| 2021 Spending Requirements | | | | | |
| 2022 Spending Requirements | | | | | |

Other Information:

Q1 2018 - RFP & Award
 Q2 & Q3 2018 - Design
 Q1 2019 - Tender & Award
 Q2 2019 - Construction

RDSOT13 – Adams Rd. & Simcoe Blvd. Stair Replacement

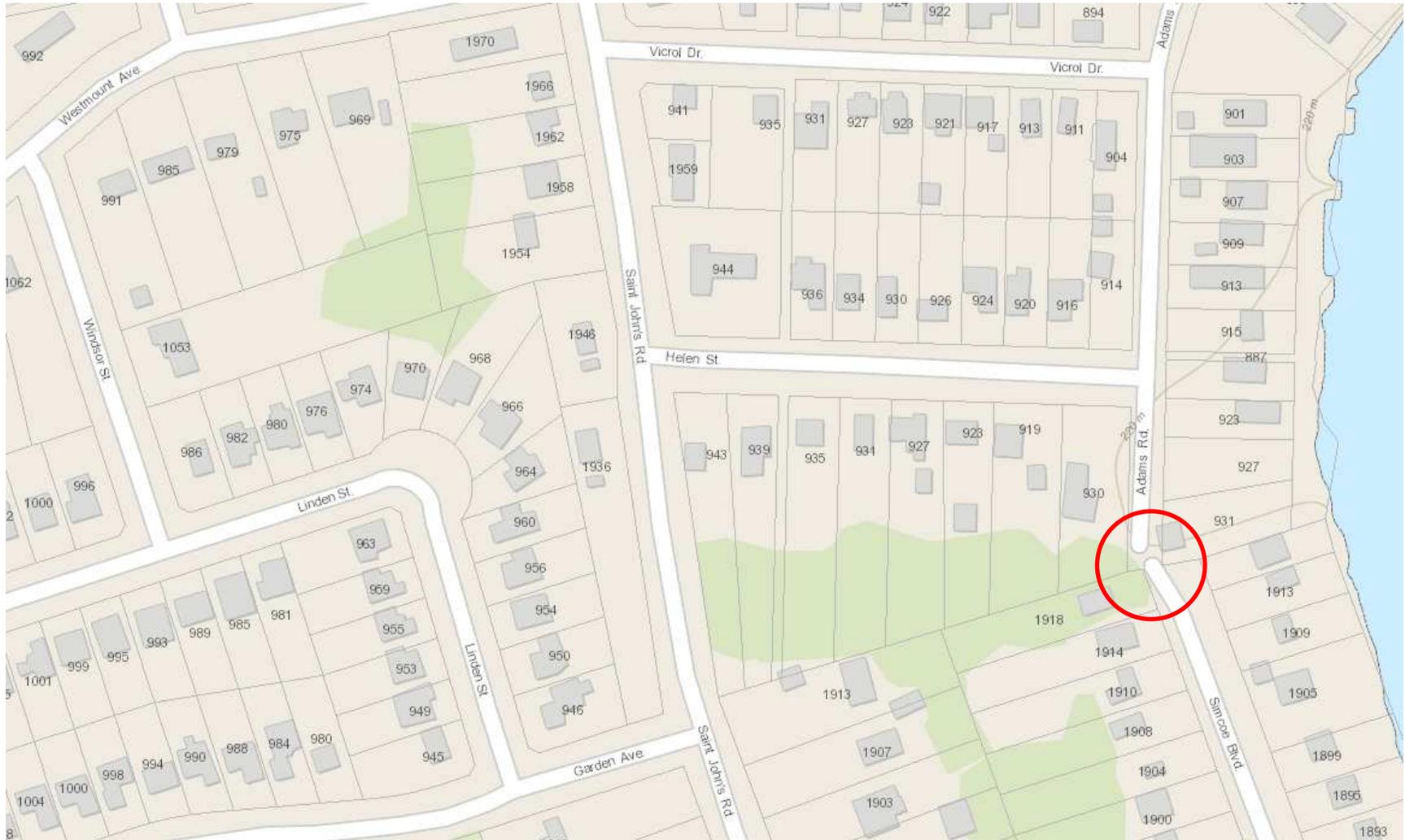


Figure 1: Location of the Stairs



Figure 2: Current Stairway

Capital Budget Project Detail Sheet

Department/Service Area:Roads
Project Number:RDSOT19
Project Name:Waste Disposal Storage and Containment - Salt Facility
Front Ending Agreement:No

Strategic
 Operational
 Growth
 Discretionary

Start Month/Year:January 2017
End Month/Year:November 2017

Project Description:

Waste Disposal Storage and Containment - Salt Facility - Completion of Operations yard.

Project Justification:

Under current day practices, Operations houses roadside waste, hazardous waste and many other forms of road side debris which is collected on a regular basis during day to day operations and through events such as Pitch-in etc. on a short term basis until quantities are sufficient for disposal through cost effect processes. These materials today are currently placed at the rear of the salt facility on permeable ground cover, exposed to all weather climates and precipitation and without any proper form of cover or securement. This causes concerns for both worker safety and environmental impact.

The purpose of this capital project would be to complete the Operations yard and provide both proper coverage and secured storage for these types of collected debris, an impermeable surface to stop leaking and leaching of materials into the ground and to provide an area where large 40 cubic yard bins can be placed which provide improved ergonomics for staff during the loading and unloading of waste materials.

| Capital Costs | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
|---|------------------|------|------|------|------|--------|------------------|
| Construction/Subcontracting () | \$90,000 | | | | | | \$90,000 |
| Design/Engineering () | \$10,000 | | | | | | \$10,000 |
| Total Capital Costs | \$100,000 | | | | | | \$100,000 |
| Capital Funding Sources | 2017 | 2018 | 2019 | 2020 | 2021 | Beyond | Total |
| ARS () | \$52,070 | | | | | | \$52,070 |
| Oblig.RF-P.Works DCA (47.93% DC Funded 6.1.2 pg. 140) | \$47,930 | | | | | | \$47,930 |
| Total Capital Funding Sources | \$100,000 | | | | | | \$100,000 |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | |
| 2017 Spending Requirements | \$100,000 | | | | | | |
| 2018 Spending Requirements | | | | | | | |
| 2019 Spending Requirements | | | | | | | |
| 2020 Spending Requirements | | | | | | | |
| 2021 Spending Requirements | | | | | | | |



TOWN OF INNISFIL CORPORATE POLICY

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|--|---|
| POLICY: Multi Year Budget Policy | COUNCIL APPROVAL DATE: May 11, 2016 RES. NO.: CR-102-04.16 |
| POLICY NO.: CP.03-16 | REVISED DATE: RES. NO.: |

Policy Statement

A multi-year budget integrates business planning, capital and operating requirements and demonstrates a commitment to prudent financial leadership and sustainability.

Purpose

The purpose of this policy is to establish guidelines and approach for the planning, development and approval of multi-year budgets. The policy also provides direction for the adjustment of multi-year budgets, if required, in order to recognize major changes in budgetary assumptions, legislation and Council priorities.

Application

The policy applies to all departments and Library Board that are responsible for the control, administration and management of the Town's tax rate supported operating and capital budgets.

Background

The Ontario Municipal Act, 2001 as amended provides greater flexibility allowing municipalities to prepare and adopt a budget covering a multi-year period. Several Canadian municipalities have acknowledged the benefits of a multi-year budget and have been successful in its implementation.

Benefits of a multi-year budget approach can include:

- Setting priorities and delivering services that are efficient, accountable and innovative
- Greater integration between short term goals to long range plans
- Identify future opportunities and challenges
- Provide citizens with greater certainty regarding the direction of the Town's services, finances and tax levies
- Improve cash flow management and identify potential investment opportunities

Policy Parameters

Operating & Capital Budget, Service Commitment Plans

Departments will prepare a one year budget in the first year of a new Council Term and a three year budget in the second year for the remaining term of Council with corresponding service commitment plans that will establish service levels and revenue requirements for the applicable period of time.

A Corporate surplus will be considered for carry over within the budget term at the amount equal

to the lesser of 3% of the Approved Operating Budget or the annual surplus. Any remaining Corporate Surplus will be allocated based on existing surplus allocation policies.

A corporate deficit cannot be carried forward within the budget term; it will be funded from the tax rate stabilization reserve within the year that it was incurred.

The capital budget will always be a minimum 10 year plan that incorporates sound financial and physical management practices for existing assets and includes appropriate new projects and acquisitions required to support growth and development of the Town and its current and future businesses and residents.

User Fees & Charges

1. User Fees & Charges will be approved as part of the budget process for a single year in the first year of the Council term followed by a 3 years for the remaining term of Council.
2. Significant changes, including any legislative changes will be brought to Council for review and approval.

Adjustment Process

The intent is to adhere to the 3 year business plans and budgets while providing the opportunity to fine tune them only when warranted by the circumstances. Adjustments are not meant to reopen the plans or the budgets for a full scale review.

Proposed changes to future years' business plans and operating budgets should only be brought forward and approved during the annual adjustment process. Capital budget adjustments, being more time sensitive may be brought forward anytime during the year. Capital Net Zero Procedures allows at the discretion of management projects of equal or lesser value to be exchanged/traded off within the budget term.

An annual adjustment process will occur late in the calendar year to allow for adjustments to the business plans and budgets for the following years. Adjustments can be made for the following circumstances:

1. Legislative or regulatory required changes;
2. Unforeseen changes to economic forecasts affecting costs, service demand or revenue projections;
3. Adjustments to the operating budget for impact related to capital project adjustments;
4. Council directed changes.



TOWN OF INNISFIL CORPORATE POLICY

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|--|---|
| POLICY: Property Tax Operating Surplus or Deficit Disposition/Tax Rate Stabilization Reserve | COUNCIL APPROVAL DATE: May 02, 2012 RES. NO.: CR-087-09.12 |
| POLICY NO.: CP.02-12-05 | REVISED DATE: RES. NO.: |

1. PURPOSE:

This policy is to provide direction to Town Administration for the disposition or treatment of any annual operating surplus or deficit that occurs from property tax funded activities of the Town. It will also prescribe the circumstances where the tax rate stabilization reserve will be accessed, establish minimum and maximum balances and set the process to restore or re-direct balances in the event they fall outside of targeted levels.

Application:

This policy will be used by Town Administration, when applicable, in the preparation of property tax funded operating budgets; in determining funding for emergency or unplanned expenditures and at yearend financial close for allocating funds from reserves for current year deficits or for the disposition of current year surpluses.

Background:

Annual property tax operating surplus balances, after allocation to specific reserves approved by Council have historically been transferred to the tax rate stabilization reserve. Previously there has not been a target or maximum threshold set to provide guidance as to when to top up funds to the reserve or when amounts can be re-directed to other reserves to satisfy capital needs or other purposes such as debt avoidance etc.

Previously the use of the tax rate stabilization reserve or the replenishment of it has not been formally defined. Instances have occurred where ongoing, recurring expenditures were funded from the reserve without addressing the longer term impact to property tax rates. This has the potential to create revenue problems in future years that may require property tax rate increases, a reduction in expenditures, or a combination of both or a continued use of reserves, thereby further depleting the reserve balance. This is not sustainable in the long-term and leaves the Town vulnerable in emergency circumstances where reserve balances are not available to deal with the issue.

The Government Finance Officers Association (GFOA) recommends that municipalities maintain tax rate stabilization reserves at *no less than 5%* of its annual revenue as a prudent level to allow for a reasonable degree of budget error and to mitigate the financial impacts of emergency situations or unforeseen changes in the economy. In Ontario there are a variety of targets, minimum thresholds and mechanisms (e.g. 5% of tax revenues, 5% of expenditures etc.) used by municipalities that have adopted formal policies.



TOWN OF INNISFIL CORPORATE POLICY

| | |
|--|---|
| POLICY: Property Tax Operating Surplus or Deficit Disposition/Tax Rate Stabilization Reserve | COUNCIL APPROVAL DATE: May 02, 2012 RES. NO.: CR-087-09.12 |
| POLICY NO.: CP.02-12-05 | REVISED DATE: RES. NO.: |

Policy Parameters:

1. The Property Tax Rate Stabilization (PTRS) Reserve balance at the end of each fiscal year shall be maintained at a minimum of 5% and a maximum of 10% of the budgeted expenditures net of transfers to other reserves (i.e. the Town does not maintain or contribute to balances in one reserve to protect against fluctuations in other reserves).
2. Any property tax based operating deficit shall be funded from the tax rate stabilization reserve up to the full amount available with any remaining deficit included in the tax rate to be recovered from property owners in the year immediately following the year of deficit. If required and subject to Council's direction, service level reductions may be necessary to offset the unfunded deficit.
3. Any property tax based operating surplus, net of Council approved transfers to other specific reserves and amounts carried over to the next fiscal year to complete contractual obligations, shall be allocated to the PTRS Reserve to the maximum allowed. All balances remaining shall be allocated to the Capital Expenditure Reserve Fund subject to the maximum identified for that reserve fund. Any remaining balance will be allocated based on Council direction or applied to reduce the property tax rate for the year immediately following the year of surplus.
4. The utilization of the PTRS Reserve will be to minimize the impact to property owners for one-time, non-recurring expenditures contained within the operating budget. These expenditures would be identified by staff during the annual budget process and funded from the PTRS Reserve but highlighted for Council and the Public in the budget presentations and documents.
5. Emergency related purchases and Council approved in-year items that either were not included in the budget and/or that exceed the budget to the extent that an overall operating deficit is expected to occur would also be funded from the PTRS Reserve to a maximum of the amount available (i.e. reserve will not be placed in a deficit position) with other reserves or non-restricted reserve funds accessed for any remaining shortfall as required.



TOWN OF INNISFIL CORPORATE POLICY

| | |
|--|---|
| POLICY: Property Tax Operating Surplus or Deficit Disposition/Tax Rate Stabilization Reserve | COUNCIL APPROVAL DATE: May 02, 2012 RES. NO.: CR-087-09.12 |
| POLICY NO.: <i>CP.02-12-05</i> | REVISED DATE: RES. NO.: |

6. PTRS Reserves shall not to be used to reduce the impact on property tax rates where the costs are for recurring, ongoing operational requirements, unless otherwise directed by Council through a specific Council resolution. Service level reductions, delay of operational projects or obtaining other sources of revenues will be the method employed to ensure long term sustainability and affordability to the property tax payer instead of a temporary and non-sustaining use of reserves.
7. Staff will undertake a review of the policy during the first year of each new Council term for the purpose of ensuring the policy aligns with Council's goals and priorities. Staff will present the findings of that review and make further recommendations, as required, for Council consideration.
8. The Director of Finance will provide annual reports on the financial position of the PTRS Reserve and the relation to the targets % identified in item 1 of this policy. If the PTRS Reserve balance falls below the 5% minimum target, the Director of Finance will also provide a strategy for Council's consideration to replenish the reserve to the minimum balance through planned budget contributions, directing one-time, non-recurring revenues to the reserve or a combination of expenditure reductions and/or fees increases (to a maximum of 100% cost recovery).



TOWN OF INNISFIL CORPORATE POLICY

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|--|---|
| POLICY: <i>Debt Management</i> | COUNCIL APPROVAL DATE: May 07, 2014 RES. NO.: CR-098-11.14 |
| POLICY NO.: <i>CP.05-14-05</i> | REVISED DATE: RES. NO.: |

1. PURPOSE:

The Policy sets out the strategy, methods, goals and controls for management of debt requirements and commitments while ensuring compliance with the Municipal Act, 2001 as amended and related Regulations.

2. POLICY STATEMENT

The efficient and effective use of debt is recognized as an important component in the acquisition and deployment of critical infrastructure requirements that support existing and future residents, businesses and stakeholders of the Town. Affordability, sustainability and vulnerability factors must be considered while maintaining a degree of flexibility to address emerging financial needs.

3. APPLICATION

The Policy applies to the issuance of all debt and the resulting repayment terms, including capital lease financing agreements, entered into by the Town or any Boards and Commissions consolidated in full or in proportionate share as part of the Town's annual financial statements.

4. BACKGROUND

The Government Finance Officers Association (GFOA) recommends that local governments adopt comprehensive written debt management policies. To assist with the development of these policies the GFOA recommends that a government's Debt Management Policy (Policy) should be reviewed periodically and updated if necessary.

The Municipal Act, 2001 as amended provides the authority and imposes the restrictions concerning a municipality's ability to issue debt such that annual principal and interest payments cannot exceed 25% of "own source" revenues. The own source revenues exclude upper level government grants, development charges (even if they are being used to service the debt), gains or losses on disposal of assets and revenues from other municipalities.

A municipality does not gain back significant borrowing capacity through annual repayments until the debt has been fully retired as the available capacity is based on the annual cost to service the debt (principal and interest), not the increased equity in the asset the debt was issued for. Unlike individuals and private corporations that may be able to access the equity in their home or property holdings gained through reduction of any outstanding debt, a municipality's only ability to increase their capacity once debt has been issued is to:

- pay the debt off in full (this is difficult given the nature of the financial debt instrument);
- seek approval from the Province to increase their debt capacity beyond the 25% restriction or;
- increase their own source revenues significantly, primarily through increased taxation and user rate revenues.

As a result, debt issued with repayment periods that span a significant number of years restricts the municipality's ability to utilize the "room" that should otherwise be available from the annual debt retirement for the duration of the term of the debt.

5. POLICY PARAMETERS:

1. This policy applies to all debt, including Lease Financing Agreements and long term commitments, entered into by the Town, its boards or commissions. All debt and long-term commitments must have Treasurer and Council approval prior to being entered into.
2. The Town's maximum annual debt repayment limit (ARL) will not exceed 20% of the Town's own source revenues in order to maintain up to 5% flexibility to address emergency issues.
3. The term of debt will be limited to the useful life of the particular asset but no instances of more than 20 years.
4. The timing and type of debt will be determined with a view to minimizing long-term cost while ensuring affordability for tax and user rate payers. Subject to current and projected interest rates, the issuance of long-term debt may be considered in advance of works being completed.
5. Temporary borrowing as per section 405 of the *Municipal Act, 2001* as amended is permitted to be used to meet cash flow requirements during the construction of infrastructure. Temporary borrowing will be no greater two years and long-term debt will be secured as soon as possible after the completion of the project or two years, whichever is less, to replace the short term borrowing. All temporary borrowing costs will be charged as part of the project costs and form part of the long-term debt requirement.
6. Temporary borrowing for operational purposes as per section 407 of the *Municipal Act, 2001* as amended are authorized to meet the current expenditures of the Town until taxes or other revenues is received. Any temporary borrowing of this nature is to be repaid as soon as the Treasurer has determined that adequate cash balances are available to do so.
7. Upon retirement of the long-term debt, the annual budgeted principal and interest amount funded from property taxes will continue as a transfer to a capital reserve fund to be available when required for major life-cycle repair and eventual replacement of the asset acquired.
8. Internal "borrowing" will be used as a means of advancing critical works in accordance with Capital Budget Policy CP04.11-05 where the need to proceed with an expenditure is deemed necessary although specific funding (e.g. user

rate reserves, development charges, other) is not currently available. Prioritized and identified needs for existing reserves, reserve funds and development charges will be taken into consideration first such to ensure that the proper project is being debt financed when total funds required is greater than those available.

9. Debt requirements for growth related infrastructure, defined as being at least 51% benefit to new residents, must have been identified in the development charges background study to be financed in this manner and that the interest carrying costs have been included in the fees being collected. The term of debt in these instances must not exceed 10 years and all efforts to secure front-ending agreements must have been explored prior to the commencement of the work and included in the report as identified in #7 of this policy.

In addition, the projected development charges revenues to be collected within the ten year debt period must be sufficient to cover the proportionate share of the annual debt servicing costs. If the debt was not identified in the background study and/or the projected revenues will not be sufficient during the term of the debt then the project must be deferred until adequate revenues are available or the annual debt servicing costs are provided through sustainable sources such as property taxation or water/wastewater user rates.

10. The Treasurer will provide Council with annual information concerning key financial indicators pertaining to debt including but not limited to:
 - Debt Service Ratio – the amount of own source revenue that is being used to service the municipality’s debt and is an indicator of either a high debt level or an aggressive repayment approach (i.e. shorter term but higher repayments)
 - Debt per Capita – this is the amount owing per person and is useful in comparing to other municipalities and in determining tax burden to property owners
 - Debt-Service Obligations – this provides info on existing debt levels, remaining terms and projected future requirements based on long term capital needs. Will assist Council in making decisions regarding reserve requirements to avoid future debt to be incurred and prioritization of projects to be considered for debt financing.
11. The policy will be reviewed during the term of each new Council to ensure that the objectives are consistent with and continue to address the needs and vision of the Community.



TOWN OF INNISFIL

CORPORATE POLICY

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| POLICY: <i>OLG Slot Revenue - Allocation and Utilization Policy</i> | COUNCIL APPROVAL DATE: December 14, 2011 RES. NO.: CR-269-14.11 |
| POLICY NO.: CP.07-11-05 | REVISED DATE: RES. NO.: |

Purpose:

The purpose of this policy is to set out a fiscal strategy for the allocation and utilization of revenues received from the Ontario Lottery & Gaming Corporation (OLG) relating to the Town's share of slot machine revenues generated from Georgian Downs. This policy will ensure that slot revenues are used in manner that benefits the Town while gradually transferring greater financial responsibility to property taxpayers for future contributions for the eventual major repair and replacement of existing Town assets and infrastructure. The ultimate goal is to provide for the long term financial sustainability of the community through stable and continuous funding sources.

Application:

This policy provides guidance to all departments/service areas of the Town when preparing capital or operating budgets. Administration will be able to determine when funds derived through slot revenues can be used as a funding source for specific projects or capital acquisitions. It will also be used for all in-year special circumstances or additional expenditure requirements for projects identified for funding through this source rather than re-opening the approved budget. The same principals will be applied regardless of the origin or timing of the request.

Background:

Annual funds received from the OLG have been recorded as in year revenue in the Town's operating accounts with a corresponding transfer to the Alternative Revenue Source (ARS) Reserve Fund resulting in a net zero impact on operations. On an annual basis a portion of the funds from the ARS are applied to offset the debt servicing costs of approximately \$2,000,000 principal and interest attributable to the Town Hall and Innisfil Recreation Complex facilities until the debt is fully repaid in the year 2030.

The Town policy also commits \$100,000 annually to the Community Reinvestment Fund and a further \$100,000 for Council Discretionary purposes. The remaining amount has been used to fund capital projects for the replacement or major life cycle repair of existing assets and infrastructure. There are also special circumstances that arise during the course of the year where ARS is used as a funding source. Using the ARS funds for unforeseen special circumstances allows Council the flexibility to consider these circumstances without the requirement to re-open the adopted budget as required if the funding source was a tax based (Municipal Act)

Predictable revenue streams for capital budget funding are those that the Town has direct control over such as contributions to reserves from tax rate operating budget and to a lesser degree contributions from water & wastewater user fees. Ontario Lottery Gaming revenues have less certainty and greater volatility due to the economic fluctuations, regulatory changes and political (Provincial) uncertainty. This has the potential to create financial vulnerability when the projected revenues do not materialize and requires a more stable and sustainable approach to be used for capital budget formulation as it pertains to the ongoing replacement of assets already owned and operated by the Town.

Policy Parameters:

1. All Slot revenues received by the Town will be allocated first to offset annual debt servicing costs pertaining to the Town Hall & Innisfil Recreation Complex facilities until the debt is fully retired in 2030.
2. An annual amount of \$100,000 will be allocated to support community based initiatives and will be disbursed in accordance with the grant guidelines in effect under the Community Reinvestment Fund (CRF). Unexpended funds at the end of the fiscal year will be transferred into the ARS reserve fund. The amount will be reduced by the same % decrease that may occur as a result of any future changes to the funding agreement with the OLG.
3. An annual amount of \$100,000 will be allocated for Council discretionary purposes and disbursed in accordance with the policy or guidelines established for the use of those funds by Council. Unexpended funds at the end of the fiscal year will be transferred into the ARS reserve fund. The amount will be reduced by the same % decrease that may occur as a result of any future changes to the funding agreement with the OLG.
4. Remaining revenues will be allocated to the ARS reserve fund and interest earned on any balances will be credited at the bank rate or applicable investment rate that the Town receives.
5. The subsequent utilization of the ARS reserve fund is intended for the “benefit to existing taxpayers” (non-growth) portion of related capital projects. In order to maximize the benefits to all residents this will exclude water and wastewater projects as these services are currently not available to all property owners. This funding methodology will ensure that current taxpayers are not financially impacted by the pressures of growth related projects. In the event that a decline in the slot revenues occurs, the Town will be better positioned to manage the pressures of growth related projects unless other revenue sources are identified which would be sufficient to fund the projects/infrastructure.
6. ARS reserve funds will also be used as the revenue source to advance Inspiring Innisfil 2020 strategic priority items that are for one-time, non-recurring expenditures. These initiatives could be capital or operating in nature and would be identified as one of the key requirements to advance the Town’s strategic goals.
7. Staff will review the policy during the first year of each new Council term for the purpose of ensuring the policy aligns with Council’s priorities. Staff will present the findings of that review and make further recommendations, if required, for Council consideration.

8. The Director of Finance will provide annual reports on the financial position of the ARS reserve fund and any % changes relating to the items identified in items # 2 & 3 of this policy.



TOWN OF INNISFIL

CORPORATE POLICY

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| POLICY: Capital Budget Funding | COUNCIL APPROVAL DATE: August 10, 2011 RES. NO.: CR-191-08-11 |
| POLICY NO.: CP.04-11-05 | REVISED DATE: RES. NO.: |

Purpose:

The purpose of this policy is to place the Town's finances on a path towards financial stability by setting out a funding strategy for capital initiatives that will ensure that service and infrastructure standards can be met with minimal/manageable increases in tax and user rates and avoid drastic cuts in service levels.

Background:

Recent practice for capital expenditures has been to utilize a total cashflow projection from all capital funding sources (reserves, reserve funds, development charges, Ontario Lottery Gaming revenues etc.) to determine the financial viability of proposed project(s). This approach requires "internal borrowing" to occur such that positive balances in one set of reserve or reserve fund accounts are used to offset negative or overdrawn balances in another set of accounts. To be clear, although this is a common practise within the municipal sector it does create its own unique challenges.

Although financially possible it creates a situation where cashflow is not always available for projects where funds have been set aside as these have been borrowed to advance projects where the funds have not been collected or revenues realized. When projected revenue streams for the current year are not achieved, it can result in significant financial pressures since the work and expenditure has already commenced.

Predictable revenue streams for capital budget funding are those that the Town has direct control over such as contributions to reserves from tax rate operating budget and to a lesser degree contributions from water & wastewater user fees. Ontario Lottery Gaming revenues, Federal Gas Tax grants and to a greater extent development charges have more uncertainty and volatility due to the economic fluctuations, regulatory changes and political (Federal/Provincial) uncertainty. This has the potential to create financial vulnerability if the projected revenues do not materialize and requires a more stable and sustainable approach to be used for capital budget formulation.

Situations will arise where developers agree to pre-pay development charges related to their sub-divisions in order that the required works can proceed and allow them to advance the construction of their site. In these instances the requirement to restrict the use of the funds would be contrary to the purpose of collecting them so would not be subject to this policy.

Policy Requirements Statement:

1. Not less than two months of regular general operating expenditures be maintained as unrestricted funds as recommended by the Government Finance Officers Association (GFOA).
2. Only fifty percent (50%) of the current year projected development charge revenues are to be used in determining the projects to be undertaken in the year to provide some assurance that funds are being collected prior to expenditures being incurred.
3. Not more than seventy-five percent (75%) of the current year contributions to capital reserves (water, wastewater etc.) are to be used as funding sources for capital projects.
4. Policy to be reviewed annually by Director of Finance with recommendations, as appropriate, to continue; further restrict or; relax restrictions based on current economic conditions and the ability of the Town to meet financial stability goals and objectives.

That a recommendation arising from the annual review (re: #4 above) be presented to Council for consideration/adoption as part of the annual capital budget development process.



TOWN OF INNISFIL CORPORATE POLICY

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| POLICY: <i>Fleet Management Policy</i> | COUNCIL APPROVAL DATE: March 18, 2015 RES. NO.: CR-051-10.15 |
| POLICY NO.: <i>CP.01-15-15</i> | REVISED DATE: RES. NO.: |

Introduction

The Fleet Management Policy is to provide for a consistent approach for the management of the fleet of vehicles and equipment throughout the organization. This includes the operation, maintenance, repair and ultimately with the replacement of the assets through the Corporate Purchasing Policy. The Policy is intended to facilitate and instill accountability, the ongoing monitoring of utilization and related costs, provide internal controls for the proper use of Town owned assets and to serve as a management tool to assist with sound decisions regarding timing of initial purchase and/or replacement vehicle requirements and financial planning initiatives to ensure adequate replacement funding is available when needed.

Purpose

To establish efficient and effective delivery of municipal services by providing Town departments with safe, reliable, economical and environmentally sound transportation and related support services that are responsive to their needs and that prolong vehicle use and value and maximize equipment investment returns.

Scope

This policy applies to all employees of The Town of Innisfil, including volunteers or employees of other agencies performing work for the Town that have access to a Town vehicle.

Objective

The objective is to manage the overall cost of operating and maintaining the Municipal fleet of vehicles and equipment; to maintain vehicles and equipment in a manner to meet or exceed its' expected useful life; to meet growth demands; to standardize the composition of the fleet and to accurately budget for maintenance and replacement costs.

All purchase requests for vehicles and equipment, replacement or additions, shall be part of the budget cycle and coordinated through the Fleet Management team for recommendation to ensure standardization and best fit is being achieved.

Replacement Reserve – Utilization & Funding

Replacement vehicles and equipment funding is provided from a dedicated vehicle replacement reserve. The reserve is funded through annual contributions from the tax rate, and User rate based operating budget plus any disposal proceeds from the sale of decommissioned vehicles and equipment. Use of reserves is through a capital project vehicle/equipment replacement request as part of the annual budget process or through a Council staff report if deemed an emergency purchase.

To ensure adequate and timely funding of the vehicle replacement reserve occurs, required annual contributions are calculated based on the anticipated useful life of the asset identified in the Condition Assessment Chart and its' anticipated replacement cost. Annual funding amounts will be identified in the annual operating budget and recommended for Council approval.

Procurement of Fleet

The actual acquisition and disposal of vehicles shall be undertaken according to the Town of Innisfil Corporate Purchasing By-Law and procedures.

At the time of procurement, replacement of the asset shall take into consideration appropriateness for required task(s) as well as environmental considerations. Greening of the fleet shall, considered available technology i.e. Anti-idling, Hybrid vehicles etc. as appropriate for intended use within the division.

Approved accessories for vehicles

All vehicles shall be in the colour of "Bright White" with the following accessories:

| | |
|--|--|
| <ul style="list-style-type: none">• Power Windows• Power Steering• Power Brakes• Blue Tooth Compatibility• Automatic Transmission• Standard Radio• Running Boards – if the top of the rocker panel is higher than 38 cm. | <ul style="list-style-type: none">• Floor Mats• Standard Tires and Wheels• Box Cap/Cover• Box Liner• Air Conditioned |
|--|--|

Additional Attachments

The cost will be detailed within the capital budget project detail sheets such that it reflects the base unit description (e.g. 4 WD Crew Cab ½ Ton pick-up), as well as listing the priced attachments to arrive at the total purchase value before taxes.

Replacement costs will be revisited annually by the respective manager. Purchasing Services will determine the relevant base model pricing as part of the annual capital and operational budget planning process.

Vehicle Colour

All Pick-up Trucks, Vans and other passenger vehicles with the exception of Fire Services shall be purchased in the colour of "Bright White".

All Service trucks (Cab and Chassis) shall be purchased in the colour of "Bright White" and where metal service bodies are being added; they shall be painted "Bright Red". All service bodies which are constructed from Aluminum shall be left in this state.

All large trucks (Single and Tandem Axle) shall be purchased "Bright White" All Dump Bodies shall be painted "Bright Red".

Fire Services fleet and equipment shall meet the specifications of the current NFPA (National Fire Protection Association) standards or guidelines

Decaling Requirements

Town Logo:

All town vehicles including trucks of all sizes, vans, machinery equipment shall have two Town logos displayed of the appropriate size relating to the unit. The Town logo shall be in full colour on white vehicles, white on red and dark vehicles, and black on other vehicles.

One logo shall be placed on both the left and right sides of the vehicle.

For all trucks, vans and other passenger vehicles, the logo shall be placed on the front door panels.

Optional Icons:

As deemed required by Corporate Communications Strategy to increase public engagement, social media icons representing the Town's corporate social media channels will be added to town vehicles (e.g. twitter, facebook, flickr, etc).

Where possible these social media icons shall be placed horizontally in the middle of the rear of the vehicle at a vertical level which best suits the individual vehicle and does not interfere with the safe use of the vehicle.

Vehicle/Unit Number:

All town vehicles including trucks of all sizes, vans, machinery equipment shall have displayed on each side of the vehicle or unit, a four or five digit number indicating the year of the unit and a designated unit number.

The numeric numbers shall be 2 inches in height and where possible be white in colour and reflectorized.

In the case of trucks, vans and passenger vehicles, the unit number shall be displayed on the front corner panels.

Example – A truck purchased in 2004 replacing unit #21, would be displayed as 04-21.

Pin Striping:

All Town pick-ups, vans or other passenger vehicles shall have a white reflectorized stripe, approximately 1” in width placed on the right, left and rear of the vehicle.

All larger trucks, (Service, Dump) shall have a white reflectorized stripe; approximately 1” in width placed on the right and left side of the cab. Also, every effort shall be made to have a white or white and red reflectorized stripe placed on the rear of the unit.

All machinery and equipment shall have reflectorized white and/or white and red striping placed on it where appropriate for employee and public awareness and safety. The location of such striping shall be determined by the service area management or supervisory staff.

All Town trucks, vans and passenger vehicles shall display the Town official website www.innisfil.ca on the rear of the vehicle.

This lettering shall be comprised of 2” white reflectorized letters in lower case font. Where white is unacceptable due to visibility of background colour, black shall be used.

Where possible this lettering shall be placed horizontally in the middle of the rear of the vehicle at a vertical level which best suits the individual vehicle.

It should be noted that the Town’s website address is not required to be placed on machinery and/or equipment.

Where it is felt by management or supervisory staff that additional information would benefit the public or aid in a certain operation, additional decaling may be added to a vehicle, piece of machinery or piece of equipment. An example would be adding the word “WATER” to a truck hauling a tank and spraying liquid onto a road surface.

All additional decaling relating to lettering shall be white or black reflectorized, not exceeding 6” in height and be capitalized.

Fleet Maintenance

The repair of equipment shall be managed by the appropriate Department. Only authorized personnel or approved external vendors are permitted to repair, alter or modify Town vehicles and equipment as authorized by the appropriate department. The goal of vehicle and equipment maintenance practices is to keep vehicles and equipment in sound operating condition. Preventive maintenance routines and intervals followed are based on local driving conditions and manufacturer's recommendations, for each type of vehicle or equipment and each type of service activity.

Maintenance costs represent a significant portion of the total cost to own and operate a vehicle or piece of heavy equipment and tend to increase as a vehicle or equipment ages. Escalating maintenance costs are a key factor in determining when to replace a fleet vehicle. In addition to the added cost of maintenance as a vehicle ages, there is an additional cost to the municipality when a vehicle is in the garage receiving maintenance and not available for use. Preventive maintenance is the key to avoiding the repair or replacement of costly major vehicle components such as engines, transmissions and drive trains.

Adjustments to the manufacturer's recommendations may be required based on the specific vehicle's use. For example, when an engine idles it incurs wear and tear that will require future maintenance. The maintenance schedule for a vehicle that runs at idle 50 percent of the time may be as frequent as that of a comparable one that is driven more miles. Overly frequent or delinquent preventive maintenance intervals are counterproductive to controlling costs.

Repair and replacement of all two-way radio equipment is the responsibility of the appropriate Department. Vehicles are not authorized to carry any radio or communications equipment that is not specifically approved for use by that department. Under no circumstances shall radio and communication equipment be repaired, altered, or modified in any way by anyone except personnel authorized by the appropriate department.

Town of Innisfil staff must constantly and consistently present an image of professionalism and pride in the manner in which taxpayer assets are maintained and cared for. All vehicle and equipment operators are expected to maintain their assigned vehicles in a clean and orderly fashion; exteriors washed on a regular basis; interiors kept free of trash and debris. Vehicle operators will report damaged decals, peeling paint and rusted exteriors to their Supervisor and make arrangements to have any deficiencies repaired.

Records

Accurate and complete vehicle maintenance records are a key tool for making fleet management decisions. Vehicle maintenance costs are variable and distinct to each vehicle. Pertinent records maintained for each vehicle are:

- vehicle maintenance logs
- CVOR where applicable
- fuel usage logs
- Cumulative costs of parts, labor, and overhead by a vehicle over its life.
- Annual Condition Assessment

Accurate records of maintenance, repairs or alterations are to be kept at the vehicle department's home site for the lifetime of the vehicle.

When additions are made to the fleet, asset details are to be forwarded by the Department Manger to Finance for addition to the Asset Management Program and to Legal Services for addition to the Fleet Insurance coverage policy.

Fuel

All fuel will be purchased and dispensed through a corporate fuel program. Exceptions may be made for vehicles traveling outside of the municipality. Fuel is available 24 hours per day and is accessed with a fueling card. Each vehicle operator will be issued a fueling card for all vehicles in their service area. Failure to use gas cards properly not only affects the reliability of the preventative maintenance programs but also destroys the integrity of vehicle mileage statistics. Occasions may arise where an employee is authorized to take a Town vehicle out of town for Town business. In these cases, fuel expenses shall be reimbursed according to the Corporate Purchasing Policy. All fuel receipts as a result of these charges shall be recorded with the unit number of the vehicle for which the fuel was purchased and a mileage reading for the vehicle at the time of fill up.

Vehicle Replacement

Costs associated with a vehicle are to be monitored and analyzed on an ongoing basis to identify the point when a vehicle is reasonably depreciated but not yet incurring significant maintenance costs. By replacing vehicles at this point, escalating maintenance costs can be avoided and optimization of vehicle resale value can be realized. The four criteria to be considered when establishing the vehicle replacement schedule are: vehicle mileage; age; use and; condition assessment. Given the unique utilization of the Town's vehicle fleet, a universal management guide does not exist that can be applied. Circumstances will vary between service areas / departments and will impact the actual replacement strategy for every asset. Even within departments a vehicle is maintained and replaced on a different schedule based on its service level and working environment:

1. Vehicles deteriorate differently depending on factors such as quality of manufacture and the severity of usage. The Vehicle Management Policy is not intended to be a stringent set of rules that does not allow for the flexibility needed for asset management. Departments must track operating and repair costs and recommend units for replacement through the annual budget process when units become inefficient or ineffective due to escalating repair costs or change of use requirements.
2. Different vehicles and equipment also wear out more rapidly than others depending on their utilization type and frequency. To incorporate vehicles and equipment not referenced in the above criteria, there must be a second type of criteria used for this type of evaluation in addition to the above or on an individual basis as identified in the following section.

Guide for Accelerated or Delayed Replacement of Vehicles and Equipment

The consideration of accelerated or delayed replacement of a vehicle often arises when major expenditures are necessary to restore a vehicle to a safe reliable operating condition (e.g., major component failure or incident damage). The economic effect of such repairs cannot be avoided because the cost to the town is normally about the same whether the vehicle is sold in un-repaired condition or restored to repaired condition.

However, replacement prior to the normal criteria for vehicles will result in an acceleration of all future replacement cost cycles required to satisfy a continuing vehicle need. An acceleration of cost cycles causes a sizable increase in the total present value cost of all future cycles and should be avoided whenever possible. Major vehicle repair should always be made, with two exceptions:

1. Major expenditures for repair should not be made when the cost of the repair plus the vehicle salvage in un-repaired condition exceeds its wholesale value in repaired condition.
2. Major deferrable expenditures should not be made when a vehicle is in the final six months of its retention cycle. During this period the penalty for early replacement is small and, therefore, the vehicle should be replaced rather than repaired.

Under all cases of Early Replacement a review of similar equipment type life cycle must be reviewed and adjustments made to the reserve contribution if justified. Funds allocated in any given year for the replacement fleet must be maintained within the established limits for each division for that budget year. Therefore an accelerated replacement may require a delayed replacement of another fleet asset. In either an accelerated or delayed replacement, an Accelerated or Delayed Replacement Vehicle / Equipment Evaluation Form must be completed by a competent person, knowledgeable in equipment usage and maintenance and submitted to the Fleet management team for review.

Condition Assessment

Fleet and equipment will be evaluated by six criteria; Age, Kilometres/Hours, Type of Service, Reliability, Maintenance and Repair Costs, and Condition.

A baseline is set for each criteria and points are assigned. The rates are low, base (equal to standard) high and extreme. Points are assigned as follows 1- low, 2 base, 3 high, and 4 extreme.

Any point total equal or exceeding 23-27 indicates that the vehicle should be considered for replacement. The point total is used to rank replacement priority and the larger number the higher the replacement priority theoretically should be.

The priority ranking is intended to serve as a guide and should no way be interpreted as a substitute for division evaluation and recommendation.

| Type | Age | Usage |
|--|------------------------|--------------------------|
| Pick Up Trucks, Vans, SUV | 10 Years | 200,000 kms |
| Dump Trucks | 8 Years | 220,000 kms/10,000 Hours |
| Motor Graders | 20 Years | 10,000 Hours |
| Garbage Truck Fire Rescue Truck | 15 Years | 10,000 Hours |
| Backhoes | 8 Years | 7,500 Hours |
| Loaders Tractors | 10 Years | 7,500 Hours |
| Fire Trucks (pump or tanker ladder) | 15 Years Front Line | 16-25 Years as reserve |
| Street Sweeper | 10 Years | 7,000 Hours |
| Ice Resurfer | 8 Years | 3,000 Hours |
| Fire Safety House | 20 Years | |
| Steamer | 15 Years | |
| Sidewalk Sweepers (includes blower, blade and sander) | 8 Years | 5,000 Hours |
| Vacuum Truck | 10 Years | 7,000 Hours |
| Heavy Service Truck | 8 Years | 200,000 kms |
| Trailers Heavy | 15 Years | N/A |
| Wood Chippers Material Spreader – over seeder Turf Vac Ball Diamond Groomer Aerators – operating equipment attachments | 10 Years | 5,000 Hours |
| Riding Rotary Mowers Wide Area Mowers Utility Vehicles | 8 Years | 3,000 Hours |
| Air Boat, scissor lift | 10 Years | |
| Light Duty Trailer | 10 Years | |

| Factor | Points | | |
|-------------------------|--|---------------|-------------------------------|
| Age | One point for each year of chronological age, based on in-service data | | |
| Kilometres/Hours | Vehicles One point for each 16,000 km | | |
| | Large Equip. 640 hours = 1 Point | | |
| | Small Ride on Landscaping Equip. 320 hours = 1 point | | |
| Type of Service | 1, 3 or 5 points are assigned based on the type of service that vehicle receives. For instance, a Roads patrol car would be given a 5 because it is in severe duty service. In contrast, an administrative sedan would be given a 1. | | |
| Reliability | Points are assigned as 1, 3, or 5 depending on the frequency that a vehicle is in the shop for repair. A 5 would be assigned to a vehicle that is in the shop two or more times per month on average, while a 1 be assigned to a vehicle in the shop an average of once every three months or less. | | |
| M&R Costs | 1 to 5 points are assigned based on total life M&R costs (not including repair of accident damage). A 5 is assigned to a vehicle with life M&R costs equal to or greater than the vehicle's original purchase price, while a 1 is given to a vehicle with life M&R costs equal to 20% or less of its original purchase cost. | | |
| Conditions | This category takes into consideration body condition, rust, interior condition, accident history, anticipated repairs, etc. A scale of 1 to 5 points is used with 5 being poor condition. | | |
| Point Ranges | Under 18 points | Condition I | Excellent |
| | 18 to 22 points | Condition II | Good |
| | 23 to 27 points | Condition III | Qualifies for replacement |
| | 28 points and above | Condition IV | Needs immediate consideration |

Disposition of Fleet & Equipment

The vehicle/equipment should be made ready for sale in as good of condition as possible without incurring unnecessary expense in order to maximize revenues to the Town including removal of all Town identification and decals. Vehicles are also to be washed and cleaned ready for auction or disposal through other opportunities.

Closure of Replacement Vehicle Capital Projects

Replacement vehicle capital requests must contain the information concerning the vehicle number and be accompanied by all pertinent data concerning condition assessment. Funding for the replacement vehicle must not include any expected residual sale value of the vehicle being removed from the fleet.

Once the new vehicle has been acquired and put into service the old vehicle must be disposed of in a short and reasonable time. It is not permitted that a replaced vehicle remains in the fleet for a delayed period of time as it had been deemed ineffective in order to be approved for replacement. Capital projects will remain open and reported in quarterly results to Council until proceeds from disposition have been received or Finance has been provided information that no residual value remained. Legal Services will be advised at that time to remove the vehicle from the Town insurance policy.



TOWN OF INNISFIL

CORPORATE POLICY

| | |
|--|--|
| POLICY: <i>New Residential Streetlights and Intersection Streetlight Prioritization Policy</i> | COUNCIL APPROVAL DATE: November 16, 2011 RES. NO.: CR.249-13.11 |
| POLICY NO.: CP.06-11-11 | REVISED DATE: RES. NO.: |

PURPOSE/DEFINITION:

The purpose of the New Residential Streetlight and Rural Intersection Streetlight policy is to establish a prioritization strategy for implementation of streetlights. The strategy will be based on the goal that all urban residential streets and rural intersections within the Town should be provided with streetlights. To achieve that goal the installation of lights should be done so in an organized manner using a priority system to guide the decisions on which street would receive lights each year.

APPLICATION:

This policy shall provide guidance for the installation of streetlights and will apply to:

- a) all urban residential roads
- b) rural intersections where roads meet,

POLICY STATEMENT/GUIDELINES:

Purpose/Scope:

The past practice for the Town's decision process to determine where in the Town new residential streetlights would be installed has been based on resident requests. Implementation of a policy would assist the Town in developing an organized strategy for the implementation of new residential streetlights or the illumination of rural intersections.

The strategy is based on the goal that residential streetlights would be installed on all urban residential roads in the Town and that all rural intersections should have a streetlight to illuminate the intersection for safety reasons.

To assist with the evaluation of potential locations for the installation of streetlights and an implementation hierarchy within the Town this policy will be considered.

Guidelines:

Urban Residential Streetlights

| Criteria | | Guidance Assessment |
|----------|-------------------|--|
| 1. | Pedestrian Volume | Communities with schools and potential for students walking to school rather than taking the bus. |
| 2. | Population | Install streetlights in communities based on the population of that community. |
| 3. | Housing Density | Streets within the community that have the highest density. |
| 4. | Lighting Network | The implementation strategy should work to build upon the streetlight network to create a cohesive network. |
| 5. | Public Comment | <p>Some communities within the Town may not wish to have streetlights installed. The community can be provided with an opportunity to provide comment on the installation of streetlights within their community.</p> <p>If the urban community were to collectively voice the position that they do not want streetlights, the Town could identify that community as a dark community and not install streetlights on their roadways.</p> |

Rural Intersection Streetlights

| Criteria | | Guidance Assessment |
|----------|----------------|--|
| 1. | Traffic Volume | The higher the volume of the collective total of the two intersecting roads the higher the prioritization. |

Definitions of Revenue & Expenditure Categories

| Line Item Description | Items Included |
|------------------------------------|---|
| Revenues | |
| Property Taxation | Prior to final approval of the budget this line represents only staff estimates for supplementary tax additions and omitted billings net of tax write-offs from ARB decisions and projected payment-in-lieu of taxes from Provincial and Federal Agencies. |
| Registration and Facility Fees | Revenues from participants in Town delivered recreation programmes and from use of Town facilities by sports and other groups. |
| Permits and other development fees | Revenues related to permit activity including building & septic inspections and fees for zoning, site plan and minor variance applications |
| User Fees, Licenses, Fines | Included in this line are the various fees and charges that are collected by departments for the delivery of specific services and that are contained in the annual fees and charges by-law. Examples include tax certificates, business & lottery licences, compliance letters, concession and advertising revenues, sale of documents, animal control, parking and other by-law infraction fines etc. |
| Penalties and Interest | Corporate penalty and interest for late or non-payment of billed amounts for property tax and miscellaneous receivable accounts. |
| Interest and Dividends | Corporate revenues reflecting bank and investment interest earned on cash balances plus dividends received from Innisfil Hydro. |
| OLG Slot Machine | Revenue anticipated to be received as per agreement with Ontario Lottery & Gaming from slot machine activity at Georgian Downs. 100% is set aside in reserve fund (ARS) and used to fund growth related debt servicing costs and other capital and grant activities. |
| Recoveries and Local Improvements | Revenues recovered through third parties contractual agreement billings or from property owners for specific capital works or for tax arrears collection costs that can be charged to the property tax roll. |
| Other | Includes POA revenue received from Barrie, Provincial and Federal grants and misc. minor other revenues. |

| | |
|-------------------------------------|--|
| Transfer from Reserve/Reserve Funds | Planned use of various reserves or reserve funds that minimize the effect on the taxpayer for one-time non-recurring items or to offset long term debt servicing costs. For example funds are allocated from reserves funded from OLG revenues and applied to the debt servicing for the IRC and Cookstown Library. |
| Expenditures | |
| Wages & Benefits | All wages, overtime, contractual economic adjustments and employee benefits for full and part-time Town employees and Council to be incurred to deliver services. |
| Materials and Supplies | Costs of office supplies, roads and facilities maintenance materials, postage, education and training, memberships, conferences and seminars, advertising, vehicle licences and maintenance, books and publications, fuel, sand & salt, chemicals for water and wastewater operations etc. |
| Utilities | Hydro, heating, water & wastewater, telephone, cell phones. |
| Contracted Services | Costs for external professionals, lawyers, agencies and contractors. Includes; roads and facilities maintenance and related activities. |
| Rents and Financial | Cost to rent facilities (schools or private) for delivery of programs and services. Includes bank service fees for credit card and debit card transaction processing, file transfer fees etc. |
| Long-term debt P&I | Debt servicing expenses related to the retirement of outstanding debentures and applicable interest. |
| Transfers to Reserves/Reserve Funds | Using existing policies transfers are made to reserves/reserve funds based on income received or identified needs for future asset replacements. For example, OLG funds are shown as revenues but 100% is transferred to reserve for use towards offsetting debt costs etc. |
| Internal Charges/Recoveries | Reallocation of time between service areas within a department (e.g. Deputy CAO or Manager time spent on overseeing activities used for costing of services purposes). Also includes recovery of staff, facility or other expenses from water & wastewater rates for services provided. Assists when developing full cost recovery for fees and charges. |